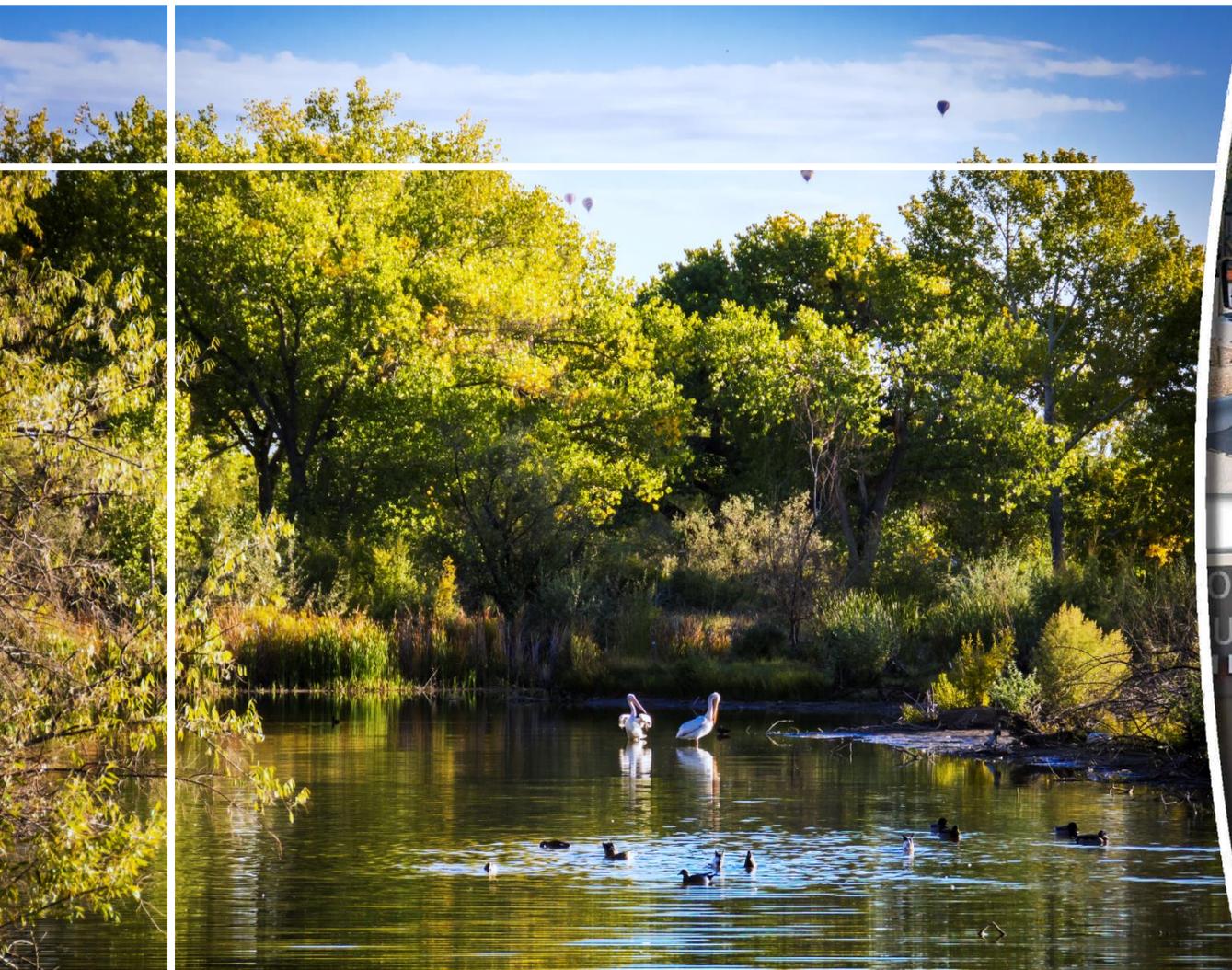


BERNALILLO COUNTY

We're More Than You Think



BIENNIAL BUDGET BOOK FISCAL YEARS 2015/2016

COUNTY MANAGER

TOM ZDUNEK

DEPUTY COUNTY MANAGERS

SHIRLEY RAGIN

Finance Division

VINCENT C. MURPHY

Community Services Division

TOM SWISSTACK

Public Safety Division

JARVIS D. MIDDLETON

Public Works Division

BUDGET SECTION

JENNIFER GALLEGOS

Financial Projects Coordinator

Financial Services Administrators:

STEPHANIE PUGH

MARIO RUIZ

STEPHANIE SANCHEZ

KEVIN NOEL

CARLOS SANCHEZ

JENNIFER URIOSTE

BRANDEE PACHECO

Systems Analyst:

TED ENCINIAS

A SPECIAL THANKS TO:

MARC LUCERO, GRAPHIC DESIGN

RANDY LANDAVAZO, PHOTOGRAPHY

BERNALILLO COUNTY

We're More Than You Think



BIENNIAL BUDGET BOOK FISCAL YEAR 2015/2016

Location: One Civic Plaza, NW Albuquerque NM 87102

Phone: (505) 468-7020

Hours: Monday - Friday 8 - 5 p.m.

Email: budget@bernco.gov

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COUNTY ACCOLADES



GFOA

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Bernalillo County, New Mexico for its biennial budget for the biennium beginning July 1, 2012. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. This award is valid for a period of two years only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



ICMA

The International City/County Management Association (ICMA) presented a Certificate of Achievement for Performance Measurement to Bernalillo County at its annual conference in September 2014 recognizing the county's performance measurement efforts in FY14. The ICMA certificate program assesses a local government's performance management program and encourages analysis of results by comparing to peers and by gauging performance over time. Criteria for the Certificate of Achievement include public reporting of performance data, data verification efforts to ensure reliability and documented staff training.

WHAT IS INCLUDED IN THIS BUDGET DOCUMENT

The budget document can be viewed on the Bernalillo County website

@ www.bernco.gov



Additional information may be obtained by calling the Budget and Business Improvement Department at 505-468-7020 or by emailing the department at budget@bernco.gov.

County Overview

Includes information on the County's structure and history.

Strategic Plan & Financial Policies

The County's planning processes are highlighted in this section. In addition to the comprehensive strategic plan, the budget and financial policies are also included.

Financials

All financial schedules can be found in this section. Both the General Fund and Non-General Fund activity is reported in detail. Revenue sources are also listed and discussed.

Department Budgets

County Manager
Finance Division
Community Services Division
Public Safety Division
Public Works Division

These sections provide an overview of the departments' operating budgets within the General Fund. Within each department are a summary of its services, descriptions, key performance measures for the various programs and the financial and personnel resources that support each department.

Capital Projects

This section provides a summary of the Six Year Capital Improvement Program. Detailed schedules of all projects considered for the 2012 General Obligation Bond cycle are included.

Debt Service

This section contains the debt service schedules that provide summary and detail level information of the County's debt obligations.

Appendix

Various miscellaneous reports can be found in this section such as tax revenues, tax levies and collections, property tax rates, principal property tax payers, historical outstanding debt, and principal employers. A list of acronyms and a glossary are also included at the end of the section.



County of Bernalillo

State of New Mexico

County Manager's Office

One Civic Plaza NW, 10th Floor, Suite 10111

Albuquerque, New Mexico 87102

Office: (505) 468-7000 Fax: (505) 462-9813

www.bernco.gov/county-managers-office/

July 1, 2014

COMMISSIONERS

Debbie O'Malley, Chair
District 1

Art De La Cruz, Vice Chair
District 2

Maggie Hart Stebbins, Member
District 3

Lonnie C. Talbert, Member
District 4

Wayne A. Johnson, Member
District 5

COUNTY MANAGER

Tom Zdunek

ELECTED OFFICIALS

Tanya R. Giddings
Assessor

Maggie Toulouse Oliver
Clerk

Willow Misty Parks
Probate Judge

Dan Houston
Sheriff

Manny Ortiz
Treasurer

BOARD OF COUNTY COMMISSIONERS

Debbie O'Malley, Chair
Art De La Cruz, Vice Chair
Maggie Hart Stebbins, Member
Lonnie C. Talbert, Member
Wayne A. Johnson, Member

Honorable Board of County Commissioners:

As County Manager, it is my duty and pleasure to present Bernalillo County's biennial budget for fiscal years 2015 and 2016. This plan balances revenues and expenditures for each fiscal year and conforms to State of New Mexico Department of Finance and Administration requirements. Effective government must begin with fiscal responsibility and getting back to basics. Through careful planning, this budget continues to provide our community with excellent services at the lowest possible cost. Likewise it maintains our long-term commitment to sound financial operations, economic vitality, public safety, and preserving our natural resources in order to foster a high quality of life for our citizens.

Focus on these strategies is important to our mission of ensuring progressive, sustainable growth for the future needs of Bernalillo County citizens where they live, work and play. Bernalillo County's reputation for financial responsibility is such that we have maintained the prestigious AAA bond rating from Standard and Poor's and Fitch, Inc., and an Aaa from Moody's Investors Services.

The total budget for all funds is \$494.1 million and \$423.1 million for FY15 and FY16, respectively. The FY15 all funds budget includes \$89.0 million of prior year carryover revenue designated in life-to-date projects. Being conservative in our projections in the General Fund, we maintained a 3 percent increase year over year from the FY14 operating budget of \$237.3 million. The general fund operating budget for FY15 is \$244.8 million and \$253.0 million for FY16. There were no new General Fund appropriations for one-time non-recurring initiatives in FY15.

FISCAL YEAR 2015-2016 BIENNIAL BUDGET HIGHLIGHTS

Responsible fiscal practices are not only essential but are the foundation for ensuring that government is able to serve its citizens, businesses, and employees, in both the short and long term. I am working with management to establish cost containment strategies and seek productivity improvements that are designed to build a culture of responsiveness and accountability for results.

The development of the current year budget is an on-going effort to address flat revenue trends and increasing costs while maintaining quality services. The proposed budget is in effect, a maintenance and cost avoidance budget. The operating budget reflects efforts to adequately fund a high level provision of essential services. The capital budget demonstrates our emphasis on maintaining the County's core infrastructure.

FOCUS ON PERFORMANCE

The County has increased its efforts to provide high quality services to our residents and document those efforts through the use of performance data. We recently completed our second year of participation in the International City/County Management Association's Center (ICMA) for Performance Measurement in an effort to compare our service delivery metrics with jurisdictions across the country providing similar services. In September 2013, the County was presented with a Certificate of Achievement for Performance Measurement from the ICMA recognizing our performance measurement efforts in FY13.

ECONOMIC OUTLOOK

In the second quarter of 2014, the US economic growth fared better than expected and the decrease in the output in the last quarter was also enhanced after revision to show better growth than earlier reported, ensuring that the second half of the year will continue to witness major economic growth. The GDP or gross domestic product of the country increased at the rate of 4 percent annually, after showing a dim average rate of only 2.1 percent in the first quarter of the year, which was majorly due to extreme cold and harsh weather, according to the Commerce Department announcement on Wednesday, July 30, 2014. Some of the sectors still continued to be a bit slow, but overall the economic trend is positive as per the economists, the growth will continue uninterrupted for the rest of the year.

Bernalillo County continues to weather the storm and maintain critical reserves due to conservative revenue forecasting over the years and prudent financial management. However the steady decreases in Federal and State funding and increases in overall operating costs continue to widen the gap between shrinking revenues and escalating expenditures.

CITIZEN INVOLVEMENT

As part of the biennial budget process, the county held a half-day public budget presentation that was also broadcast live on GOV-TV. The objective of the presentation was to increase public awareness of the intricacy of the budget process and highlight key initiatives that will be undertaken during the fiscal year. Additionally, the county continually benefits from the community volunteers that serve on the County's boards and commissions.

CAPITAL IMPROVEMENT PLAN

The county provides a responsive and proactive process of capital development through the six-year Capital Improvement Program. In the coming biennium, the plan outlines specific projects for roads, water, sewer, storm drainage and public safety facilities. The projects also respond to the basic infrastructure, quality of life facilities, property and resource protection, economic vitality promotion and animal welfare concerns.

FINANCIAL MANAGEMENT

Bernalillo County takes pride in its ability to carefully manage the public funds with which it is entrusted. The County believes that local government can – and must – continually strive to do a better job in its use of finite public resources to help achieve and sustain the Bernalillo County results. We have placed emphasis on developing and maintaining sound fiscal policies which form the cornerstone of our financial management plan; from our Budget, Reserve, Debt or Economic Development Financing polices to our Investment policy to safeguard our financial resources.

In addition to demonstrated credit worthiness, our prudent financial management practices have been recognized by national organizations. The County received the following awards from the National Government Finance Officers Association (GFOA):

Award Designation	Years Received
Distinguished Budget Presentation Award	14
Certificate of Achievement for Excellence in Financial Reporting (CAFR)	9
Award of Outstanding Achievement in Popular Annual Financial Reporting (PAFR)	3

These awards are tangible recognition that county staff consistently strives to produce high quality budget documents that meet and are in compliance with nationally developed best practices for budgeting practices. The awards also acknowledge that the County's financial statements are transparent, provide full disclosure of accounting practices, and that the PAFR is specifically designed to be readily accessible and easily understandable by the general public without a public finance background.

The National Procurement Institute (NPI) awarded the County's Procurement & Business Services Department the prestigious Achievement of Excellence in Procurement Award for 2014. The award is presented to organizations that demonstrate excellence in procurement in the areas of innovation, professionalism, e-procurement, productivity and leadership. The county is one of only three government agencies in New Mexico and one of forty-three counties in the United States to receive the award. Bernalillo County has received the award for six consecutive years.

CONCLUSION

As the economy continues to improve, I am committed to maintaining the prudent and fiscally responsible approach we established in the midst of the economic crisis, while finding the balance that will meet the expanding needs of our growing population.

I would like to thank the Board of County Commissioners for their leadership in these challenging times. I also wish to thank the deputy county managers, directors, departments and budget staff for their collaboration and vision in addressing the pressing needs faced by the County. I am excited about the future of our community and deeply appreciate the County employees and citizens who have worked so hard to sustain the community spirit that is driving our progress.

Sincerely,



Tom Zdunek
County Manager



COUNTY OVERVIEW

QUICK FACTS ABOUT THE COUNTY

HOW IS BERNALILLO COUNTY GOVERNED?

Provides a description of functions for each elected official.

BERNALILLO COUNTY COMMISSION AND ELECTED OFFICIAL BIOGRAPHIES

Includes a brief biography of each elected official, including the Commissioners.

HOW IS BERNALILLO COUNTY STRUCTURED

Learn about how the organization is structured. There are over 30 departments throughout Bernalillo County to serve you.



QUICK FACTS ABOUT THE COUNTY

County Government

Demographics

FY15 General Fund Operating Budget:

\$246,774,554

FY16 General Fund Operating Budget:

\$252,987,508

Bond Ratings:

Moody's: Aaa

Standard & Poor's: AAA

Fitch: AAA

County FTE Employees:

2,490

Full Time Employees per 1,000 Population:

3.7

Gross Receipts Tax Rate:

County-Imposed	<i>0.8125%</i>
+ Regional Transit	<i>0.125%</i>
+ State-Imposed	<i>5.125%</i>
TOTAL	<i>6.0625%</i>

2013 County Property Tax Rates:

Residential Mill Levy

8.578

Non-Residential Mill Levy

12.008

GO Bonds:

2013 Net Taxable Valuation:

\$16,338,063

Bonding Capacity Utilization Rate:

17.63%

GRT Revenue Bonds Debt Coverage Ratio:

7:1

Population:

2013 estimate: 674,221

Change from 2000 to 2013:

17.4%

Percent of NM population in County:

32.33%

Population Composition:

Hispanic/Latino	<i>48.4%</i>
White (not Hispanic)	<i>40.9%</i>
American Indian	<i>5.6%</i>
African American	<i>3.4%</i>
Asian	<i>2.7%</i>

Female

50.9%

Male

49.1%

Land Area:

1,160.83 square miles

Persons per square mile:

570.8

Median Household Income: (2012)

\$48,398

Persons below poverty (2012)

17.3%

Homeownership Rate (2012)

63.5%

HS Graduates

87.2%

Bachelor's Degree or Higher

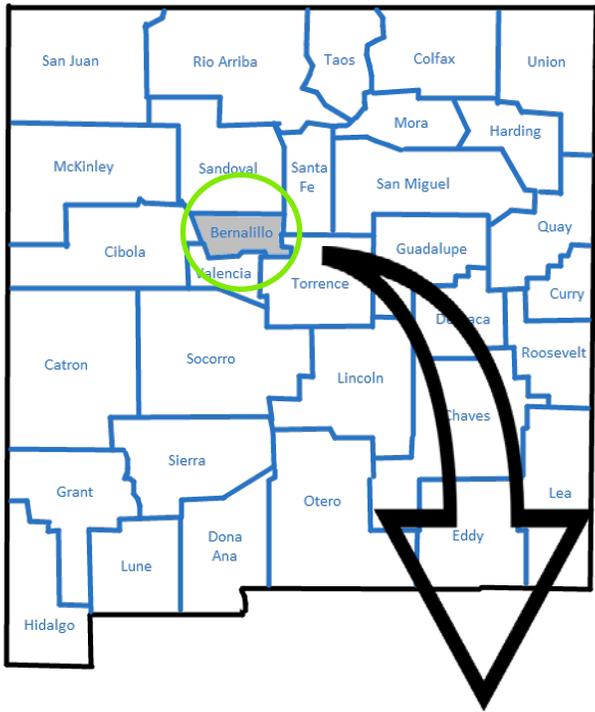
31.8%

Unemployment Rate (YTD Average 2014):

7.2%

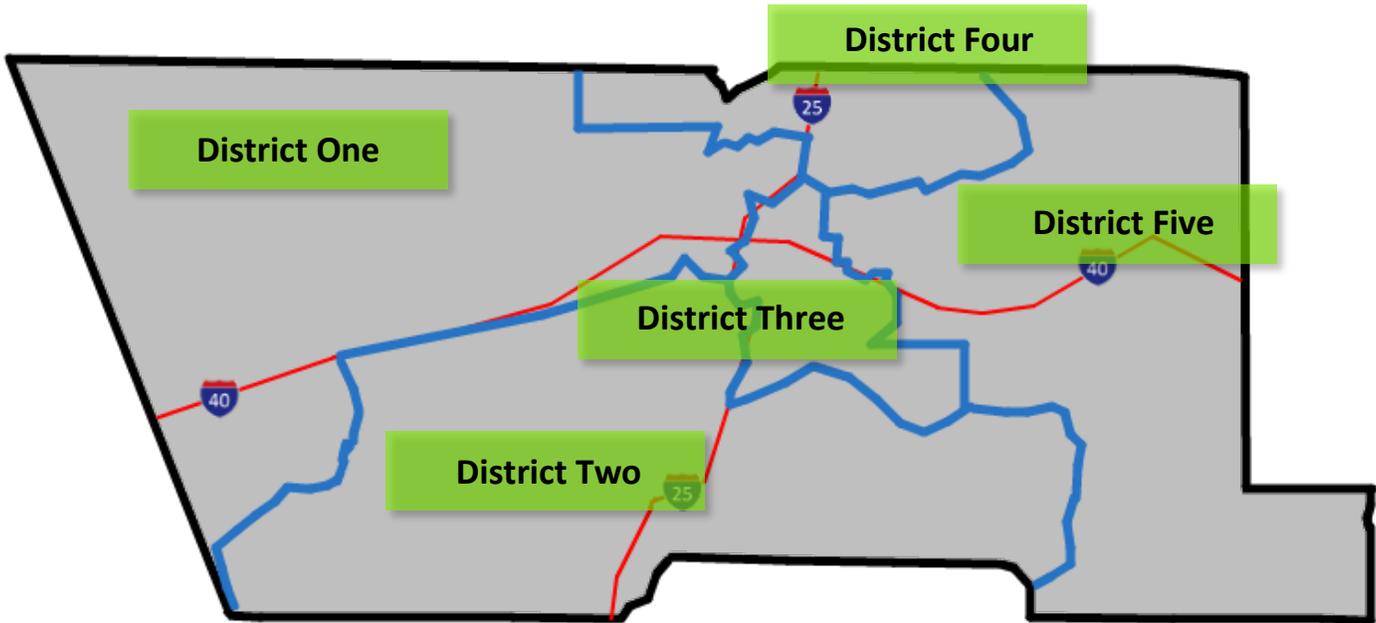


**Sources: Bernco.gov, US Census as of 8/2014*



HOW IS BERNALILLO

Commissioners direct and evaluate appointed department heads, negotiate contracts, bargain with labor organizations, enact policies to deliver public services, and appoint residents to county advisory committees, boards, and commissions, as well as enact ordinances that have the force of law.



Debbie O'Malley



Art DeLaCruz



Maggie Hart-Stebbins



Lonnie C. Talbert



Wayne A. Johnson

CHAIR
District One

VICE CHAIR
District Two

MEMBER
District Three

MEMBER
District Four

MEMBER
District Five

COUNTY GOVERNED?

Each elected official serves a four year term and is elected by the general body. For more information visit the county website at <http://bernco.gov/> or email info@bernco.gov .

Clerk

Conducts federal, state, county, and school board elections in Bernalillo County in compliance with federal and state laws, and assists the City of Albuquerque and villages in Bernalillo County with their elections; maintains and archives duly acknowledged documents recorded in the Bernalillo County Clerk's Office.

Sheriff

Protects life and property; resolves conflict; creates and maintains a feeling of security in the community; proactively reduces the opportunities for the commission of crime; identifies, apprehends, and prosecutes offenders of laws; and preserves the peace.

Assessor

Adheres to the laws enacted by the New Mexico Legislature to accurately and impartially value property in Bernalillo County within the timelines set forth in the New Mexico Property Tax Statutes, and in accordance with the New Mexico State Constitution.

Probate Judge

Constitutionally mandated court of limited jurisdiction that exists to probate estates of deceased persons in a more expeditious and cost-effective manner than would be possible through the district court.

Treasurer

Acts as the bank for Bernalillo County; invests all revenue received by Bernalillo County in accordance with state law, adhering to the prudent person rule of safety, liquidity, and yield; collects and distributes property taxes in accordance with state law.



Tanya Giddings



Maggie Oliver



Willow Parks



Dan Houston



Manny Ortiz

Assessor

Clerk

Probate Judge

Sheriff

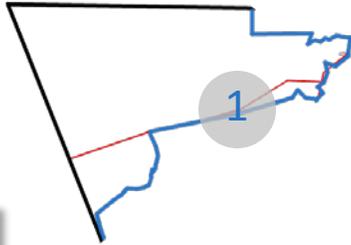
Treasurer

BERNALILLO COUNTY Commissioner Biographies



Debbie O'Malley

CHAIR

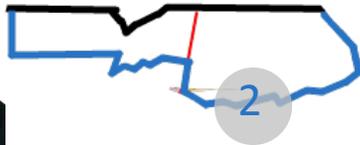


Debbie O'Malley brings more than twenty years of strong, effective public service to the position of Commissioner for District 1 - first as a neighborhood leader, actively working for redevelopment of her historic, working-class community; to nine years as an Albuquerque City Councilor, focusing on public safety, workforce housing and neighborhood planning and revitalization. Debbie is currently the Chair for the Bernalillo County Commission and has served as President and Vice President for Albuquerque City Council and a Chair of the Middle Rio Grande Council of Governments. An Albuquerque native, she has lived the economic challenges facing working families.



Art De La Cruz

VICE CHAIR

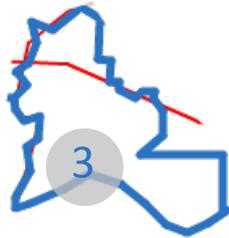


Art De La Cruz is serving his second term of office as Bernalillo County's District 2 Commissioner, as the Vice-chair. He has been elected Commission Chairman twice during his tenure. Art's district includes the South Valley, the west side south of Central, several downtown neighborhoods, the Kirtland addition and Isleta Pueblo. With the support of his fellow Commissioners he has successfully proposed a number of initiatives that include an intensive systematic graffiti and community clean-up; sewer, water and road projects in the millions of dollars; and a countywide \$5 million toward acquisition of the former Price's Dairy in the South Valley, which created the first national urban wildlife refuge in the region. Art believes in small business and has proven his commitment to economic development opportunities and creating much needed jobs for residents of Bernalillo County.



Maggie Stebbins

MEMBER



Maggie Hart Stebbins has represented District 3 on the Bernalillo County Commission since May of 2009. A resident of her UNM-area neighborhood since 1966, she is dedicated to creating and preserving jobs in Bernalillo County. In her time on the Commission, she has focused on raising the standard of living by investing in local businesses to help them succeed and grow while focusing on smart economic development investments that bring new employers to the area. She has been happily married to Eric Stebbins for over twenty years and they are raising their four children in District 3.



Lonnie C. Talbert

MEMBER

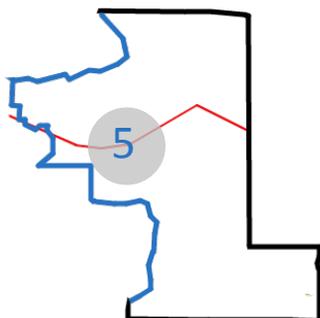


Lonnie C. Talbert was elected in 2012 to serve as Bernalillo County Commissioner for District 4. In 2013 he served on the Albuquerque/Bernalillo County Government Commission, where he was elected as Chair, the Albuquerque Economic Development Board, the Rio Metro Transit District Board, and the Albuquerque Bernalillo County Community Schools Partnership. As of 2014 he continues to serve on several of those committees. As a Commissioner, Lonnie has spent much of his time focusing on job creation, economic development, transparency, and budget & finance issues.



Wayne Johnson

MEMBER



Wayne Johnson serves District 5 as County Commissioner. Wayne is the president of Vista Media, a family-owned business that produces everything from commercials to documentaries to web content. He has also served as the Chair of the Albuquerque Bernalillo County Governing Commission, Vice-Chair of the Albuquerque Bernalillo County Water Utility Authority, and as the New Mexico Association of Counties representative to the New Mexico Retiree Healthcare Authority. Wayne believes that easy access to information and records generated by government institutions is essential to public accountability. In 2011, he sponsored the County's Openness and Transparency Resolution, which enabled the creation of the County's website transparency portal, the Bernco View and later became the strongest transparency law in the state. The Bernco View makes the county's spending, budgets, contracts, meeting agendas, employee salaries, and more readily available to everyone.

BERNALILLO COUNTY

Elected Official's Biographies

Bernalillo County Assessor, Tanya R. Giddings was unanimously appointed by the Bernalillo County Board of Commissioner in January 2013 to fill the unexpired term when the position became vacant. Assessor Giddings has dedicated her tenure in the Assessor's Office to the fair and equitable assessment of properties countywide. Her efforts include instituting quality control measures to ensure the most-up-to-date information and valuations of all properties throughout the County. Under her administration, the top priority has been instilling confidence and trust in the Assessor's Office, as well as enhancing public education, communication, and better transparency.



Tanya Giddings
ASSESSOR

Bernalillo County Clerk Maggie Toulouse Oliver has served since January of 2007. Ms. Oliver's priorities as Clerk have been to innovate and improve the election process and the means by which customers and voters interact with her office. Maggie was instrumental in the passage and initial implementation of My Vote Centers in-lieu of precinct polling locations for the Primary and General Elections and has been recognized locally and nationally for her efforts. She has improved the election process by implementing a variety of initiatives such as modernized poll worker training, improved information and accessibility for voters and the expansion of early voting. Maggie was raised in Albuquerque and attended APS schools. She received a B.A. in Political Science and Spanish from UNM and received an M.A. in Political Science also from UNM. During her time at UNM she received numerous academic awards and has served as an instructor in the Political Science department. Maggie lives in Albuquerque with her husband, Allan and two sons.



Maggie Oliver
CLERK

Probate Judge Willow Misty Parks has served as since January 2011. Judge Parks' priority has been to offer the community professional, friendly and efficient service. In order to fully serve the increasing number of customers, the number of staff has increased and training implemented. Additionally, to more clearly communicate the services offered by the court, Judge Parks implemented a name change to the Court of Wills, Estates & Probate. She has increased outreach to county residents, courts and the legal community. As a result, the court has had an increase of over 10% new cases every year: 841 in 2013. Moreover, over 550 of those cases were customers that represent themselves. The court also conducts wedding ceremonies—having joined over 130 happy couples. Judge Parks looks forward to continuing to lead the court to improve and expand its services to the community.



Willow Parks
PROBATE JUDGE

Bernalillo County Sherriff Dan Houston was a Rio Grande High School graduate, U.S. Air Force veteran, and holds a Bachelor of Science degree in criminology from the University of Albuquerque. Dan campaigned to put more deputies back on patrol to better prevent crime, continuing to build a strong DWI enforcement effort in the Sheriff's Department as well as presenting ordinances to the County Commission for seizing vehicles on second DWI offenses within the county, partnering with the County Commission to bring more transparency to county government, better accountability, and ending double standards for civil servants who violate the public trust or the laws of the state of New Mexico. Dan has served as the Sheriff of Bernalillo County since January 1, 2011 and he and his wife, Betty, have two children and one grandchild.



Dan Houston

SHERIFF

Manny Ortiz was elected to the position of Bernalillo County Treasurer in 2012. He has been serving New Mexico in both the public and private sectors for more than thirty years. With his many years of experience and expertise, he has grown his own accounting firm, and is dedicated to helping businesses large and small throughout the state. Serving as an Internal Revenue Service agent from 1965–1971, Manny developed in-depth insight into a broad spectrum of tax law, accounting and investigation techniques. Joining the Small Business Administration (SBA) in 1971, his duties ranged from loan servicing and consulting potential small business owners on how to build a successful small business. In 1979, Manny started his own accounting practice and after 34 years continues to provide excellent services to business owners and individuals alike. He is a life-long resident of our great State of New Mexico and is a proud father and grandparent.



Manny Ortiz

TREASURER

CITIZENS OF BERNALILLO COUNTY

COMMISSIONERS

COUNTY MANAGER



Vincent Murphy

**DEPUTY COUNTY
MANAGER FOR
COMMUNITY
SERVICES
DIVISION**

- Economic Development
- Housing
- Office of Health & Social Services
 - ABC Community School Partnership
 - Cultural Services
 - Health Protection and Promotion
 - Social Services
- Parks and Recreation
- Planning and Development Services
- Public Information
- Liaison to:
 - Clerk
 - *Probate Judge



Shirley Ragin

**DEPUTY COUNTY
MANAGER FOR
FINANCE
DIVISION**

- Accounting
 - Accounts Payable
 - Grant Coordination
 - Payroll
- Budget and Business Improvement
 - Budget
 - ERP
- Procurement and Business Services
 - Inventory
- Risk Management
- Liaison to:
 - Assessor
 - Treasurer
- General County

COUNTY STRUCTURED?

*Organizational chart reflects Elected Official titles not department names

COUNTY MANAGER

- Human Resources
- Information Technology
- Legal
- Compliance Office for Code of Conduct



Tom Zdunek

COUNTY MANAGER



Tom Swisstack

**DEPUTY COUNTY
MANAGER FOR
PUBLIC SAFETY
DIVISION**

- Animal Care Services
- Communications
- Fire and Rescue
 - Office of Homeland Security and Emergency Management
- Metropolitan Detention Center
- Substance Abuse Programs
- Youth Services Center
- Liaison to:
 - Sheriff



Jarvis Middleton

**DEPUTY COUNTY
MANAGER FOR
PUBLIC WORKS
DIVISION**

- Facilities and Fleet Management
 - Facilities Construction
- Infrastructure Planning Geo Resources
 - Capital Improvement Projects Planning
- Operations and Maintenance
- Solid Waste and Diversified Services
 - Natural Resources Services
- Technical Services

BERNALILLO COUNTY HISTORY

During the period of 1610 to 1680, New Mexico's historical archives show the Spanish influence on the natives of the land.

1610

The Village of Bernalillo was originally a military outpost and not recognized by that name until 1695.

1695

In 1821, Mexico declared itself free from Spain. Under Mexican rule, the vast land area of "Nuevo Mejico" was divided into four *cabeceras* (headquarters) on January 4, 1823. This new governmental division, which extended as far south as Socorro, can be considered the origin of Bernalillo County.

1823



1598

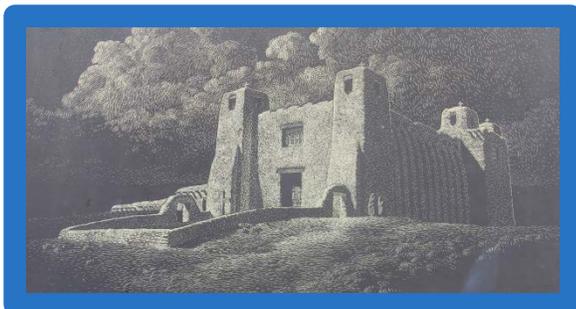
While Coronado's exploration of "New Spain" occurred as early as 1540 in the Tiguex area near present-day Bernalillo, the first colony was not settled until 1598.

1680-1696

Clashes over missionary efforts eventually gave rise to the Pueblo Revolt of 1680. For a time the Indians were victorious in driving out their European conquerors. The Spanish reconquest did not truly succeed until years later when Don Diego de Vargas finally claimed the territory as "New Spain" in 1696.

1844

The Mexican Junta Department on June 17, 1844, reorganized the subdivisions of the province creating three *prefecturas*. The third subdivision consisted of the Rio Abajo area, which eventually evolved into the counties of Bernalillo, Socorro and Valencia.



It appears Bernalillo County was named for the town of Bernalillo, the original county seat. Records show that in 1849, the town of Bernalillo was one of the largest in the territory and housed the Circuit Court. The origin of the name Bernalillo is believed to be from the family name Bernal, original settlers of the village.

This courthouse, built in 1886 at a cost of \$62,053.81



The brick Courthouse gets expanded and upgraded with slabs of Marble. Eventually the Courthouse is turned into a service building and general workplace. The new Courthouse is built in 2001

1886

1964

1849



1883

The Territorial Legislature moved the Bernalillo County seat to Ranchos de Albuquerque in 1851 and required District Court to be held there.

Albuquerque did not become the permanent County Seat until 1883.

1912-1926

Bernalillo becomes an official county in 1912. Construction begins and a beautiful courthouse is finished in 1926 with bricks imported from Colorado. Built in the center of its own park, the symmetrical design gave the building a Grecian, temple of justice effect.

Current

Sources

Original documents and research at the New Mexico State Records Center and archives.
 Special Collections Branch - Albuquerque/Bernalillo County Public Library
 The Sandoval County Historical Society Center for SW Research, UNM

- "History of New Mexico" by Charles Coan
- "New Mexico Historical Review"
- "Centuries of Santa Fe" by Paul Horgan;
- "New Mexico in Maps" by UNM Professor Jerry L. Wilson and
- "Albuquerque" by Marc Simmons.

History Compiled by George Powell, Bernalillo County Public Information Media Services

COMMUNITY INFORMATION

The New Mexico Constitution, written when the state entered the Union in 1912, vested the law-making power of the state in the legislature. Bernalillo County derives its authority from the State Constitution. Counties are subject to the will of the legislature, modified only by the state constitution, the courts, and the legislative process.

CULTURE AND LOCATION

Bernalillo County Government is dedicated to meeting the needs of a diverse population. Rich in history and culture, Bernalillo County is located in central New Mexico, and stretches from the East Mountain area to the volcano cliffs on the west mesa. The County consists of an area of 1,160.83 square miles and a population of 674,221 (2013 US Census Bureau estimate) and is the most populous county in the state. Today, besides the City of Albuquerque, two other incorporated communities lie within the boundaries of Bernalillo County – Los Rancho de Albuquerque and the Village of Tijeras.

Bernalillo County offers a broad range of public services from excellent parks to economic development opportunities to residents. Bernalillo County is the economic and geographic center of New Mexico. In the heart of the county lies the intersection of two major interstates, I-40 and I-25. The City of Albuquerque, which lies within Bernalillo County's boundaries, is a registered US Port of Entry as well as a designated Foreign Trade Zone which allows goods to be stored or manufactured in the zone by foreign or domestic businesses without a customs duty being imposed.

ECONOMIC DEVELOPMENT

The overwhelming majority of businesses in Bernalillo County (97%) are small businesses (companies with fewer than 500 employees). Programming sponsored by the Bernalillo County Commission and collaborative relationships with area agencies, such as, the Hispano Chamber of Commerce, the U.S. Small Business Administration and others, including micro-lenders and larger financial entities has helped promote economic development initiatives throughout the county.

Important Economic Development achievements in Bernalillo County have been made over the last biennium which include: completing five business summits, developing both a Strategic Plan and Conduit Financing Policy & Procedures, sponsoring a Workforce and Entrepreneurial Program with Albuquerque Hispano Chamber of Commerce, and becoming the first local government in New Mexico to enter into a Strategic Alliance with the Small Business Administration. Each represents the importance and contribution to our community's overall business health.

A booming business segment in Bernalillo County is film production. The New Mexico landscape ranging from desert to forest and our varied Southwestern architecture are highly desirable components for both motion pictures and television. Recent productions include, Breaking Bad, Better Call Saul, Killer Women, Blood Father, The Night Shift, Longmire, The Messengers, and Enemy Way.

TRANSPORTATION

Transit services are provided to Bernalillo County residents via the City bus program which includes paratransit. The Railrunner has also made it possible for Bernalillo County residents to get around the county, city, and some northern parts of the State with 14 stations running Monday-Sunday from Santa Fe to Belen.

The International Sunport airport facility, at 600,000 square feet and with 22 gates, handles nearly five million passengers and 60,000 tons of cargo annually. Six major carriers service the Sunport including American, Delta, JetBlue, Southwest, United and US Airways. Southwest Airlines has by far the largest presence, carrying roughly fifty percent of Sunport passengers. Additionally, the area is served by the Double Eagle II general aviation airport. Located on the western flank of the county, its two runways handle approximately 120,000 annual operations including training flights, military flights, air ambulance, charter, private and corporate flights.

UTILITIES

Electrical service to the area is maintained by the Public Service Company of New Mexico (PNM) and natural gas service is provided by the New Mexico Gas Company. Water and sewer service in both incorporated and unincorporated areas is provided by the Albuquerque/Bernalillo County Water Utility Authority. CenturyLink Communications provides broadband, voice, image and other telecommunications services throughout New Mexico. Other companies also provide wireless services to the community.

HEALTHCARE

The Bernalillo County area is served by three major healthcare systems including the University of New Mexico Hospital, Presbyterian Hospital and Lovelace Hospital systems.

EDUCATION

Bernalillo County is home to the largest school district in the state, Albuquerque Public Schools, serving more than 87,000 students in over 142 schools. Albuquerque also is home to the state's largest post-secondary educational institution, the University of New Mexico, with a student body of roughly 27,197. The Central New Mexico Community College, which provides associate degree and technical and trade certifications serves approximately 28,263 students. The area also is home to a number of private, for-profit and non-profit colleges and universities targeting nontraditional students and working adults.

RECREATION

Albuquerque and Bernalillo County are home to numerous recreational opportunities, including over 322 public parks, four public golf courses, three disc golf courses, seventeen public swimming pools and 32 tennis court locations. Coupled with miles of walking and biking trails, the opportunity for recreation is always nearby.

DID YOU KNOW?

Bernalillo County maintains the following across its Districts:

COMMUNITY SERVICES

Parks	30
Dog Parks	2
Skate Parks	3
Swimming Pools	4
Spray Park	1
Tennis Courts	3
Community Centers	7
Senior Center	1
Walking Trails	18
Basketball Courts	13
Volleyball Amenities	6
Baseball Fields	9
Soccer Fields	9
Playgrounds	25
Picnic Areas	25

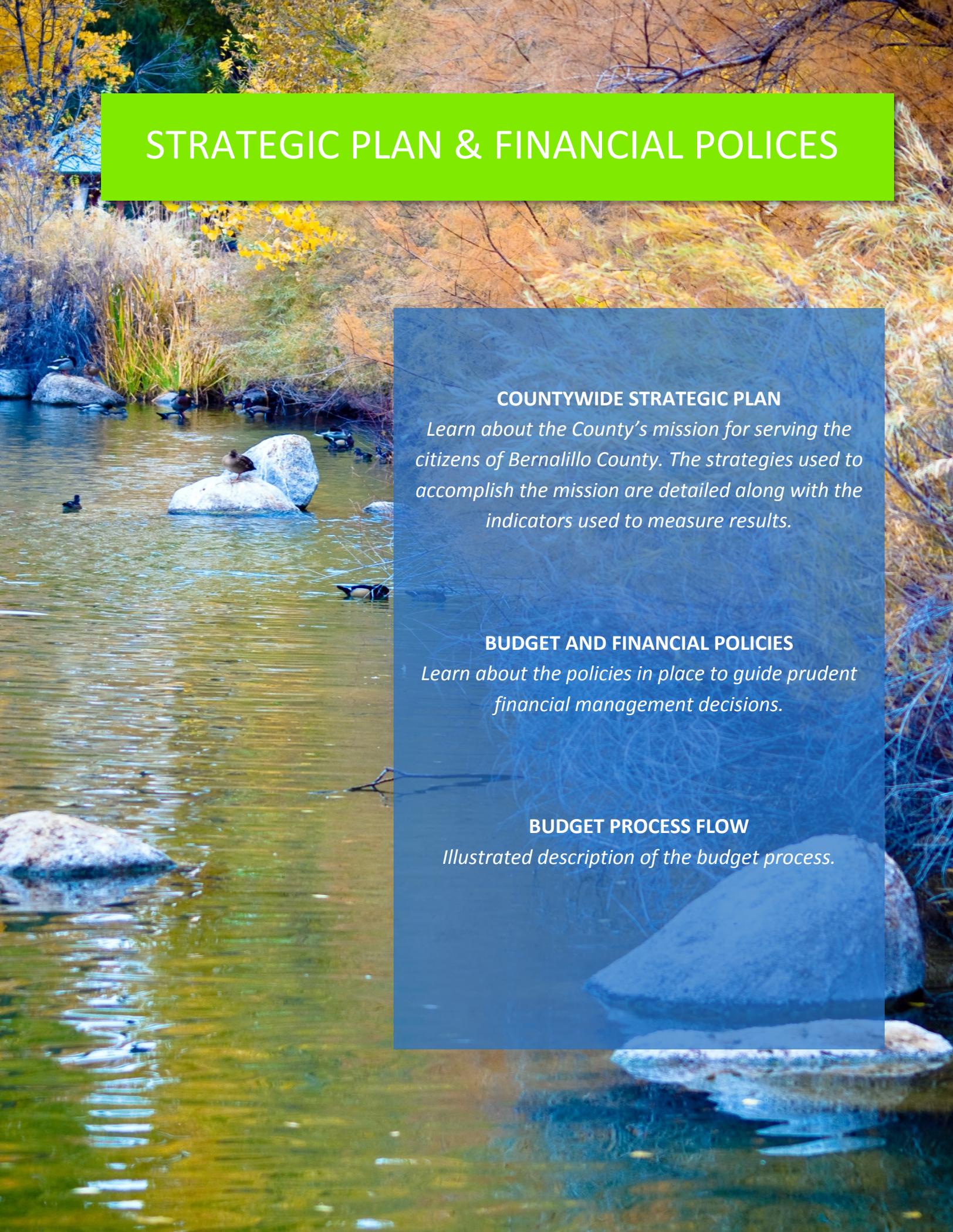
PUBLIC SAFETY

Sheriff Stations	4
Fire Stations	12

PUBLIC WORKS

Street Miles	731.4
Street Lights Owned	521
Traffic Signals	56
Traffic Flashers	80



A scenic view of a river with ducks and autumn foliage. The river flows through a lush landscape with trees displaying vibrant yellow and orange autumn leaves. Several ducks are seen swimming in the water and perched on large, light-colored rocks. The overall atmosphere is peaceful and natural.

STRATEGIC PLAN & FINANCIAL POLICES

COUNTYWIDE STRATEGIC PLAN

Learn about the County's mission for serving the citizens of Bernalillo County. The strategies used to accomplish the mission are detailed along with the indicators used to measure results.

BUDGET AND FINANCIAL POLICIES

Learn about the policies in place to guide prudent financial management decisions.

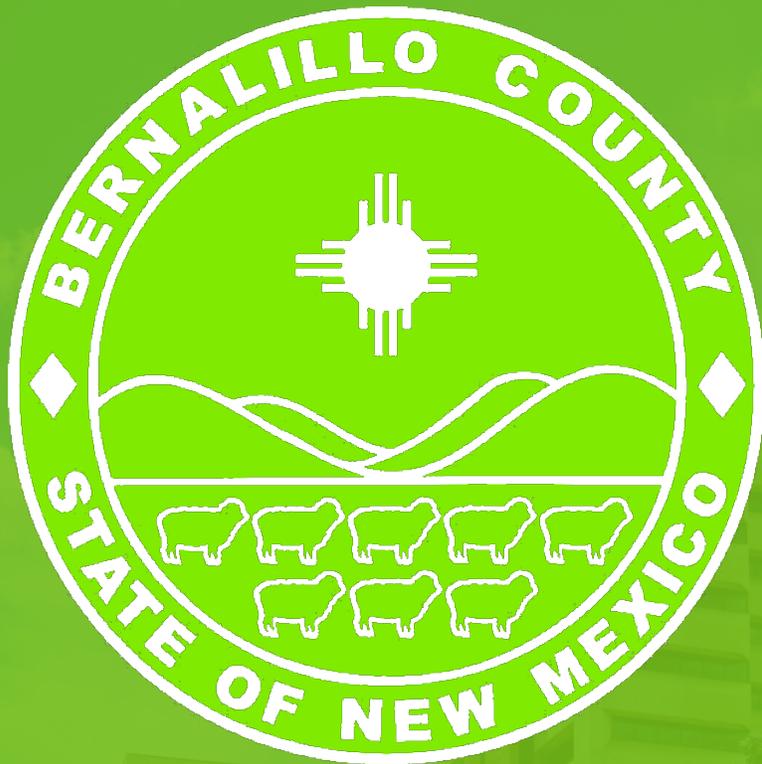
BUDGET PROCESS FLOW

Illustrated description of the budget process.



BERNALILLO COUNTY

COUNTYWIDE STRATEGIC PLAN

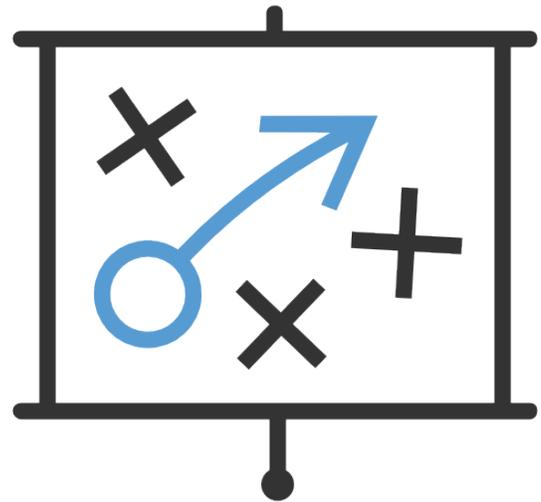


ADOPTED by the Board of County
Commissioners on **April 23, 2013**

BERNALILLO COUNTY STRATEGIC PLAN INTRODUCTION

Since its founding as a formal constitutionally and statutorily-required entity in 1912, Bernalillo County has carried out those duties which it is charged to perform—conducting elections, providing jails and law enforcement, building roads, assessing property and collecting taxes, issuing marriage licenses and other functions required of it by constitution or statute. Those duties were carried out more or less in a vacuum, with each function being conducted in isolation and not as part of coordinated and focused effort to achieve specified results—or goals—for the community. Individual departments have developed and implemented strategic plans specific to their area of operation, but an over-arching plan had not been developed.

Over the spring and summer of 2012, senior leaders of Bernalillo County, at the urging of the county commission, met in a series of facilitated meetings to formulate a strategic plan for the organization. This effort resulted in an updated mission statement, an identification of strategies, and five result statements with associated performance measures. This plan was drafted as a starting point and refined with public input through the county's web site in November and December of 2012.



ADOPTION

On April 23, 2013, the strategic plan was adopted by the Bernalillo County Commission. County management committed to revisit the plan on an annual basis so that it remains a living, breathing document that can adapt to the ever-changing needs of the community. The plan was re-presented to the commission on April 22, 2014. Because it is still in its infancy and a complete budget cycle has not yet occurred since its adoption, management did not propose any changes this year and the plan was reaffirmed by the county commission.



MEASURING SUCCESS

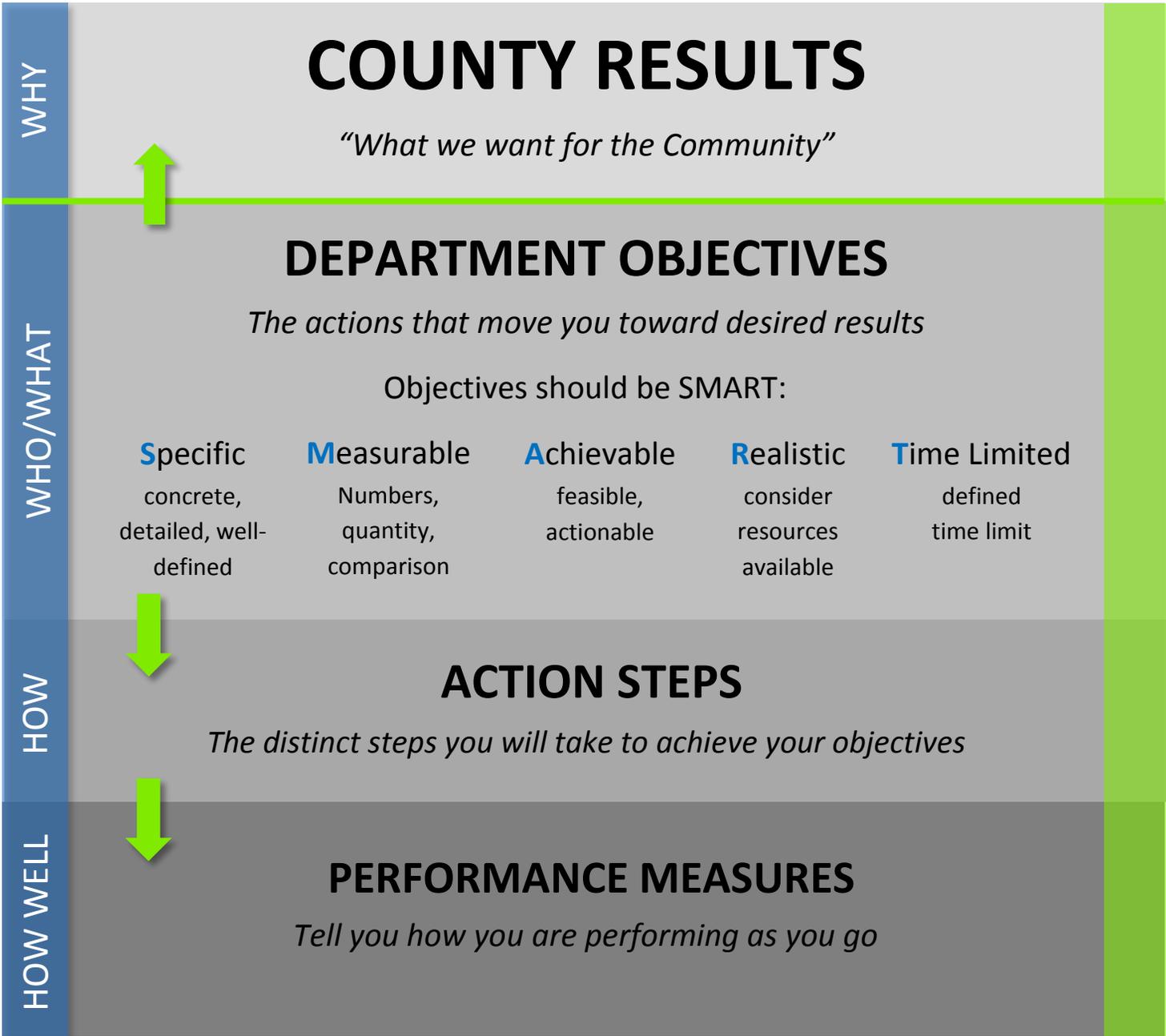
As noted in the plan, each of the five desired results (or goals) includes a set of *indicators*, serving to answer in common sense terms the question “What does this result look like?” as well as a set of *performance measures* to address “How do we measure this result?” The performance measures contained within the strategic plan are intended to be viewed as trends over time to help county elected officials and management assess whether or not the county is moving in the desired direction. To date, one year of plan data has been compiled. At the conclusion of FY14 a second year of performance data will be compiled and analyzed. If trends in our performance data indicate that a desired result is not moving in the desired direction, county management has the ability—and responsibility—to propose, through the budgetary process, a realignment of resources and services to address the matter.

It is important to note that in addition to the strategic plan-level performance measures, each department also gauges its performance through a series of department-level performance measures. The county recognizes that these performance measures are intended to assess the day to day delivery of services and measure various key aspects such as response times, staff efficiency and other performance dimensions. As such, in our framework, department-level performance measures can be, but are not required to be, related to a specific annual objective of the department. We recognize that objectives come and go—when they’re done, they’re done—and the county and residents then enjoy the benefit of the outcome of that objective. We view our performance measures as longer-lived than annual objectives and thus do not require a direct correlation between short-term objectives and long-term measurement of ongoing service delivery. This distinction also is a key factor in our participation in the International City/County Management Association (ICMA) Center for Performance Measurement, which requires systematic and ongoing collection of standardized, agreed-upon performance data that is consistent over time.



OPERATION

The county’s strategic plan is set at a high level. The county commission adopted the five broadly-worded result statements to provide flexibility to county management in how to move the community toward those results. In our framework, county departments, through the biennial budgetary process, propose specific objectives and action steps that they plan to accomplish in a given time period that must align with one or more of the county’s strategic plan goals. Thus the plan is neither completely “top-down” nor “bottom up,” but rather a combination of these approaches. We recognize that there is no “absolute” right or wrong way to implement and operate a strategic plan and have developed an approach that works for our community and organization and that can be adapted over time.





MISSION STATEMENT

The mission of Bernalillo County is to be an effective steward of county resources and a partner in building a high quality of life for county residents, communities and businesses.

STRATEGIES

Leverage services through partnerships

We recognize that the county cannot meet community needs alone and partnerships with community agencies and other governmental entities are essential to our success.

Expand interactive communication with employees and the public

It is imperative that we communicate with and listen to the public who we serve and value the input of our many employees at all levels in the organization.



SUMMARY

This document outlines the five results (or goals) desired by the county for its citizens. For each result statement, a series of indicators and performance measures is presented.

- 1 GOVERNMENT ACCOUNTABILITY**
Result: County government is transparent and a good steward of taxpayer dollars
- 2 PUBLIC SAFETY**
Result: A community where residents are safe from crime and injury
- 3 PUBLIC INFRASTRUCTURE**
Result: Public Infrastructure, support systems and services meet community needs
- 4 COMMUNITY HEALTH**
Result: A community that is physically healthy, active and has access to cultural amenities
- 5 ECONOMIC VITALITY**
Result: A livable community with diverse economic opportunities



Government Accountability

Desired Result: County government is transparent and a good steward of taxpayer dollars

What would it look like? (indicator):

Expenditures don't exceed revenue

The County doesn't burden itself with long-term debt

Access to affordable capital

Publicly available information on county expenditures

County Commission policy-related actions

How would we measure it? (performance measures):

Revenue projections with 5% of actual

Expenditures equal to or less than budget

Direct debt per capita less than 2% (other ratios within defined ranges)

Number of significant audit findings

Bond rating (target = AAA)

Public Safety

Desired Result: A community where residents are safe from crime and injury

What would it look like? (indicator):

- Residents are not subject to crimes
- Emergencies are responded to quickly
- Residents are not harmed by animals
- Drivers and pedestrians are not harmed
- County Commission policy-related actions

How would we measure it? (performance measures):

- UCR Part 1 crime rate trend
- BC Fire and Rescue response times
- BCSO response times
- Pedestrian fatality trends
- Alcohol-involved crash rate





Public Infrastructure

Desired Result: Public Infrastructure, support and services meet community needs

What would it look like? (indicator):

Roadways are in good condition and adequately maintained

Public buildings are energy efficient and monitored regularly

Technology systems are modern and functional

County Commission policy-related actions

How would we measure it? (performance measures):

Pavement rating index score

Average time to repair potholes

Percent of residents in flood plain

Server uptime

Injury reports – claims filed at county facilities

Community Health

Desired Result: A community that is physically healthy and active and has access to cultural amenities

What would it look like? (indicator):

Fewer people smoke

Fewer people obese

People engage in physical activities at BC facilities

Sufficient public spaces are available for recreation

Babies are born healthy

There are diverse cultural amenities meeting community interests

County Commission policy-related actions

How would we measure it? (performance measures):

Park / open space acres per 1,000 residents

Recreational and cultural programming attendance trends

- Summer program
- Aquatics
- Open Space
- Historic properties and cultural event attendance

Percent of population using tobacco products

Percent of population obese





Economic Vitality

Desired Result: A livable community with diverse economic opportunities

What would it look like? (indicator):

Jobs are available for those seeking employment

Jobs pay a livable wage

The workforce has education and skills to succeed

Fewer people live in poverty

Adequate and affordable housing opportunities

Well-planned communities

County Commission policy-related actions

How would we measure it? (performance measures):

Median household income

Unemployment rate trend

Graduation rate trend

Percent of residents living in poverty

Availability of affordable housing units

CONCLUSION

Using results-oriented terminology moves the discussion from providing specific services to describing the desired state of the community. This enables a robust discussion around how to move closer to that desired state.

The adopted indicators and performance measures serve to measure trends over time to inform policy makers and taxpayers about the state of our community relative to desired results.

The County has adopted an approach can be used both at the population level (community wide) and at the performance level (specific programs and services).

Under this general framework and the umbrella of these desired results, individual departments will develop objectives that move the community closer to the desired result. These objectives will be submitted through the budgetary process to align actions and dollars toward the achievement of desired results.

Each section of indicators includes those actions taken by the County Commission that serve to impact attainment of desired results. This is an acknowledgement of their role as the policy-making body and their ability to directly impact desired community results.

BERNALILLO COUNTY

FINANCIAL POLICIES & BUSINESS PROCESS



BUDGET & FINANCIAL POLICIES

GENERAL BUDGET POLICIES

Bernalillo County's budget and financial policies are governed by New Mexico State Statute, County policy and generally accepted accounting standards. These standards set budget calendar dates, provide for budget control, and describe ways to amend the budget after adoption and identify appropriate methods for budgeting, accounting and reporting. The County's fiscal year runs from July 1 through June 30.

New Mexico State Statute establishes the property tax system and sets tax levy and assessed valuation limits. The County relies heavily on gross receipts and property taxes as its primary sources of revenue. New Mexico State Statutes prohibit the County from making expenditures in excess of the final approved budget at the fund level and sets total bonded debt limits. Bernalillo County government functions in accordance with Section 6-6-2-(E) NMSA 1978 Compilation - State Local Government Division of Department of Finance and Administration (DFA).

DFA reviews, approves and monitors the budgets of all local public bodies in New Mexico. By law, all local governments are required to prepare and submit annual operating budgets to DFA for approval. When approval is obtained, the local governments are required to operate within those approved budgets. Since Bernalillo County operates on a biennial budget, the County Commission-approved budget for the first year of the biennial cycle is submitted to DFA by June 1st, 30 days prior to the start of the new fiscal year, for approval by July 1st. During the second year of the biennial cycle, the County submits any necessary adjustments to the approved budget to DFA by June 1st. The County Commission approves both of these budgets prior to the start of the first fiscal year of the biennial cycle.

All budget increases and transfers by a local government must be approved by DFA, with the exception of budget transfers, which are approved by the County Manager in accordance with Administrative Resolution 2012-17. This resolution grants the County Manager approval of financial resolutions up to \$300,000, which are reported to the Board of County Commissioners on a monthly basis. Budget increases over \$300,000 are presented to the County Commission for approval. Sections 6-6-6 through 6-6-11 NMSA 1978 Compilation prohibits governments from making expenditures in excess of the approved budget. DFA interprets Section 6-6-6 to apply to a fund's total budget. If a fund is not overspent, then the fund is in compliance with Section 6-6-6. Each local public body is required to submit monthly and quarterly financial reports and follow all rules and regulations relating to budgets, records, reports, handling and disbursements of public funds as required by DFA.

BUDGET FORMAT

The mandatory format for the approval of Bernalillo County's operating budget by New Mexico Department of Finance and Administration (DFA) includes the following:

- Resolution of budget adoption from the governing body
- Recap of the entire budget
- Anticipated revenues by fund and source
- Planned expenditures by fund, department and category
- Planned cash transfers between funds
- Personnel schedules showing salaries by position, fund and department
- Insurance composite
- General obligation and revenue bonded debt service

BUDGET & FINANCIAL POLICIES CONT.

Basis of Accounting – The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period. For this purpose, the County considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures, generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is made.

Budget Basis - Actual amounts on the budgetary basis are prepared on the cash basis of accounting, which recognizes revenues when received, and expenditures when paid for all funds except proprietary and fiduciary. Proprietary and fiduciary funds are prepared on the accrual basis of accounting. Annual budgets are adopted for the general, special revenue, debt service and capital funds. Budget amounts for Capital Projects Funds and certain Special Revenue Funds are individual project budgets authorized by the County Commission for the entire length of the project. Funding for project related purposes will automatically be carried over until the project is complete. The County Manager has administrative authority to make line item changes within a specific capital project without County Commission approval if the total change does not exceed 10 percent of the original budget. Once the County Commission has approved grant applications for projects, the County Manager is authorized to expend any funds awarded as a result of the grant application.

Fund Balance and Fund Balance Appropriation – The excess of fund assets over liabilities. These unspent funds can be included as revenue in the following year's budget. A negative fund balance is sometimes referred to as a deficit.

Fund balance is essentially the County savings account. During years of economic prosperity, extra funding is accumulated and saved to ensure the County has the resources to continue operations in times of economic hardship. This funding can be used for unforeseen circumstances that are non-recurring in nature. Throughout the last three fiscal years, Bernalillo County has used fund balance as a means of funding one time initiatives that have a positive impact to the County. Whether it be in savings to the County or by providing increased service delivery to constituents, fund balance appropriations are carefully considered to ensure the County remains solvent. Fund balance appropriations up to \$300,000 can be made with the approval of the County Manager. Department needs or initiatives over \$300,000 must seek approval from the County Commission.

Reserved Fund Balance - DFA requires that 3/12 of budgeted expenditures be reserved for subsequent-year expenditures to maintain an adequate cash flow until the next significant property tax collection. DFA

BUDGET & FINANCIAL POLICIES CONT.

also requires a 1/12 reserve for County Road Restricted Funds. The Bernalillo County Commission approved a 2/12 reserve policy in FY11 which requires an additional 2/12 of prior year operating expenditures be set aside to serve as a buffer in the event of an economic hardship. Should the County experience an unexpected loss of revenue, an increase in costs, or a rise in funding requirements, this policy ensures Bernalillo County is prepared to weather the storm until management and the Commission has time to react and put a plan of action into place.

Fund balance is reporting using the following standards:

Nonspendable fund balance – amounts that are not in spendable form or are required to be maintained intact

Restricted fund balance – amounts constrained to specific purposes by their providers through constitutional provisions, or by enabling legislation

Committee fund balance – amounts constrained to specific purposes by the County Commission; to be reported as committed, amounts cannot be used for any other purpose unless changes are approved by the County Commission

Assigned fund balance – amounts a government *intends* to use for a specific purpose; intent can be expressed by the County Commission

Encumbrance Accounting is utilized by the County. Encumbrances are commitments related to unperformed contracts for goods or services. Encumbrances outstanding at year-end are recorded as reservations of fund balances and are not included in expenditures or liabilities. Encumbered amounts for annual budgets that do not exceed unexpended appropriations at year-end may be reappropriated for the following fiscal year.

Procurement of goods and services by the County is in accordance with Chapter 13, NMSA 1978, otherwise known as the “Procurement Code.” Provisions of the Procurement Code apply to small purchases, sole source procurement, emergency procurement, and purchases requiring competitive sealed bids and requests for proposals. The purposes of the Procurement Code are to provide for the fair and equal treatment of all persons involved in public procurement, to maximize the purchasing value of public funds, and to provide safeguards for maintaining a procurement system of quality and integrity.

BUDGET & FINANCIAL POLICIES CONT.

Fund Accounting - The accounts of the County are organized on the basis of fund groups, each of which is considered a separate accounting entity. The operation of each fund is accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity/retained earnings, revenues and expenditures. Funds are classified into three categories” governmental, proprietary, and fiduciary. Governmental and proprietary funds are appropriated. Fiduciary funds, while included in audited financial statement, are not appropriated because they are custodial in nature. Each category, in turn, is divided into separate fund types. The County uses the following fund types:

FUND TYPES

GOVERNMENTAL

General Fund

This Fund is used to account for the general operations of the County and all financial activities except those required to be accounted for in another fund or account group.

Special Revenue Funds

These funds account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditures for specific purposes. The authority for the creation of the special revenue funds is by state statute, executive order, or specific authority.

Debt Service Funds

These funds account for the accumulation of resources for, and the payment of, general, long-term debt principal, interest, and related costs.

Capital Projects Funds

These funds account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by proprietary funds.

PROPRIETARY

Enterprise Funds

These funds are established to account for operations (1) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing services on a continuing basis be financed or recovered primarily through user charges; and (2) when the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Internal Service Fund

This fund accounts for services furnished by a designated department to other departments. Amounts expended by the fund are restored from operating earnings or by transfers from other funds so that the original fund capital is kept intact.

FIDUCIARY

Agency Funds

These funds account for assets held by the County as an agent for individuals, private organizations, other governmental units and/or other funds. Agency funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

BUDGET & FINANCIAL POLICIES CONT.

FINANCIAL POLICIES

Balanced Budget - It is the policy of the Bernalillo County Commission to adopt a balanced budget for all funds. A budget is balanced when revenues and expenditures are equal (no deficit spending). The approved budget is binding and no claims in excess of the budget may be paid. If actual revenues are less than expected, actual expenditures may exceed revenues and a fund balance appropriation would be required. Fund balance is the excess of revenue over expenditures from prior years. State law requires Bernalillo County to apply excess revenues from one fiscal year to the budget estimate for the next year [Section 4-51-1 NMSA 1978 Compilation].

Long-Range Planning - Biennial budgeting was implemented with the goal of promoting strategic planning and to encourage County departments to look beyond a single year. The Budget Department initiates, prepares and monitors the County's budget based on guidelines received from the New Mexico Department of Finance and Administration (DFA). It is the responsibility of department directors to adequately prepare a budget presentation for budget hearings. This presentation is to include an explanation of any past or anticipated changes in the department's financial picture, such as an increase or decrease in revenues, requested position(s), and other pertinent information which the County Manager and Commission should know in order to plan adequately for the County's future needs. The Budget Office maintains a five year forecast in order to provide management with a snapshot of the budget outlook going forward. It is imperative leadership understand how decisions made today impact future fiscal years. The five year forecast reflects the biennial budget years plus three additional years.

The comprehensive budget package is brought before the County Commission for approval by resolutions for each of the two years of the biennial cycle. The proposed biennial budget is then submitted by June 1 to the New Mexico Department of Finance and Administration's Local Government Division for approval. By law, the County is required to prepare and submit operating budgets to DFA for approval annually, so the County presents a mid-cycle budget adjustment resolution to DFA in addition to the resolution submitted at the start of the biennial cycle. DFA certifies a pending budget by July 1 with final certification of the budget by the first Monday of September. The expenditure section of the budget, once adopted, is legally binding. Based on the final certified budget submitted, DFA certifies the allowable millage rates for property taxes in September.

Once the final budget is approved, every department is responsible for managing their budgets ensuring expenses remain within budgeted levels. At times departments may request funding for one time purchases which, if approved, is included as part of their department budget. Any unexpended project related funds remaining at the end of the year will automatically be carried over into the next fiscal year until the project is complete. Allowing for the carryover of project related appropriations from the first year of the financial plan into the second year assists management in achieving three key financial goals:

- Eliminating the "use it or lose it" mentality that can exist under one-year budget practices when all unspent project related appropriations lapse at year-end;
- Providing departments with a less labor intensive process;

BUDGET & FINANCIAL POLICIES CONT.

- Ensuring resource continuity in accomplishing multi-year objectives.

Both replacement as well as new capital needs must be financed within the limited resources of a community. The Board of County Commissioners sets a schedule for the development of the Infrastructure Capital Improvements Program and the Capital Improvements Program (CIP). The CIP affects the operating budget by increasing operating costs when new or rehabilitated projects are brought online. The County's long range planning provides a longer-term context for the biennial budget, clarifies and illustrates the Commission's long-range financial policy direction, and integrates the estimated long term operating impacts of capital projects into operating budget projections.

Cash Management - Pursuant to Section 4-43-2, New Mexico Statutes Annotated 1978 (NMSA), the elected Treasurer is responsible for:

- Accounting for all monies received and disbursed by the County, including fees for services, licenses and revenues from bond issues and special assessments;
- Receiving and tracking revenues, including funds received from the state for Bernalillo County's share of gross receipts and gasoline taxes;
- Maintaining accounts on all warrants and checks drawn on the County;
- Depositing, investing and safekeeping County funds. The public monies of the County are placed under the supervision of the Treasurer, who makes investment decisions subject to the advice and consent of the Board of Finance (County Commission) and in accordance with Sections 6-10-10(f) and 6-10-44 NMSA 1978. The Treasurer's investment procedures must be consistent with the County Investment Policy established by the Board of Finance.

Investment Policies - It is the goal of the investment policy to clarify the delegation and implementation of statutory duties of the County Treasurer and the County Board of Finance with regard to the investment of public funds. The County Board of Finance and County Treasurer should maintain adequate liquidity through matching the County's cash flow projections with short term cash balances. The objectives of the County Treasurer investment strategy is based upon risk tolerance analysis adopted annually by the County Board of Finance which shall balance safety, maintenance of liquidity needs and return on investments, in that order of priority. To provide for the safety and liquidity of funds, the investment portfolio is subject to diversification limits, maturity restrictions, an establish portfolio duration and the maintenance of an established credit quality of each security.

The County Treasurer's written procedures and internal controls should assist in protecting against the loss of public funds arising from negligence, theft, or misuse. Securities traded will be conducted in a fair, open and transparent complete process. Monthly, quarterly and annual reports will be prepared and presented to the County Board of Finance on all investments traded that include comparisons to performance benchmarks for the preceding fiscal year.

Capital Assets – Capital assets are defined by the County as assets with an initial, individual cost of more than \$5,000 and estimated useful life in excess of one year. Assets purchased before July 1, 2005 valued

BUDGET & FINANCIAL POLICIES CONT.

between \$1,000 and \$5,000 are considered capital assets and are reported as such on the County's Comprehensive Annual Financial Report (CAFR). All assets valued under \$5,000 purchased after July 1, 2005 are no longer required to be capitalized per the Audit Act (Section 12-6-10 NMSA 1978). Purchased or constructed assets are recorded at cost. Donated capital assets are recorded at estimated fair market value at the date of the donation. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend the life of an asset are not capitalized.

REVENUE POLICIES

Revenue Diversification - Bernalillo County relies on the collection of revenues to operate. Revenues are generated from a variety of sources, including but not limited to, property taxes, gross receipts taxes, license/permit fees, and investments. All revenue sources of Bernalillo County are defined in this budget presentation. The different types of revenue combined with the method in which they are collected allow the County to manage cash flow throughout the fiscal year.

Fees and Charges – New or amended fees and charges for services provided by Bernalillo County are approved by the Bernalillo County Commission. The department responsible for generating the revenue will analyze the fiscal implications and provide that information to the Legal and Budget departments as well as the appropriate Deputy County Manager for review. Once approved, the fee schedule is brought before the County Commission for final approval. Any proposed changes to the fee schedule must be approved by the County Commission. All fees and charges are reviewed periodically to ensure that they cover the costs associated with providing the service.

Use of One-time and/or Unpredictable Revenues - Management has periodic meetings to determine what the needs of the County are. As one-time monies become available, these needs are addressed. Deciding what should be funded and when that funding will be made available depends on what has the most long term value and/or savings potential to the County. For example, the County has been using one time funding to take care of much needed deferred maintenance at County facilities. These improvements not only maintain a safe environment for citizens but also provide the County with costs savings on maintenance and repair. County management and the Board of County Commissioners have a very strict philosophy of utilizing one-time revenues for non-recurring expenditures.

EXPENDITURE POLICIES

Debt Capacity, Issuance, and Management - In accordance with state law, the County is not allowed to issue general obligation (GO) bonds in an amount exceeding four percent of the value of taxable property based on the current valuation. An exception to the four percent rule is the purchase or construction of sewer and water systems.

The ratio of net bonded debt (net of balances set aside for GO debt service) to the taxable valuation and the amount of bonded debt per capita are useful indicators of the debt position of the County. On July 1, 2012, the net bonded debt of the County was \$102,725,000, which is 18% of the GO bonding capacity. The

BUDGET & FINANCIAL POLICIES CONT.

ratio of net bonded debt to taxable value is 0.71:1 and net bonded debt per capita is 149.28:1 as of July 1, 2012. GO bond issues for Bernalillo County are developed on a two-year cycle and placed before the electorate for approval. The County maintains debt service funds to administer the debt associated with its GO and revenue bonds. A separate ad valorem tax is levied and collected to provide funds to retire such debt. The County has issued revenue bonds guaranteed by gross receipts tax revenues. County gross receipts tax (GRT) revenue bonds require a minimum debt coverage ratio of 2:1. The County's debt coverage ratio for GRT bonds is 4.70:1 as of July 1, 2012.

Reserve or Stabilization Accounts - DFA requires that 3/12 of budgeted expenditures be reserved for subsequent-year expenditures to maintain an adequate cash flow until the next significant property tax collection. DFA also requires a 1/12 reserve for County road restricted funds. The County reports its ending cash balance to DFA prior to the start of each fiscal year and has always been in compliance with these requirements. See the DFA budget recapitulations for FY12 and FY14 in this budget presentation for more details. In 2011 the Bernalillo County Commission approved a 2/12 fund balance requirement above the 3/12 requirement imposed by DFA.

Operating/Capital Expenditure Accountability - In order for Bernalillo County to operate efficiently, revenues must be collected in a timely manner and expenditures must be kept within budget. Department directors are responsible for ensuring the expenditures for their departments do not exceed the amount that was approved by the County Commission. Additionally, there are various system controls in place to control compliance with commission-approved budgets. Quarterly meetings are held with the County Manager, Deputy County Managers and management. During these meetings, any shortcomings in anticipated revenues or department overspending are discussed and addressed. If the situation warrants, a corrective action plan is generated, implemented and monitored.

Contingency Policy – The County budgets an annual amount for operating contingencies such as unanticipated needs, emergencies, and infrequent expenses. These events could have a negative impact to a local government's budget if the entity is not prepared to quickly respond to unforeseen circumstances. The County can fund a contingency budget in one of two ways: by allocating funding within the proposed operating budget or by taking savings from the previous year's closeout and rolling it into the new fiscal year. Both are contingent upon there being sufficient funding to cover the funding method used.

Once approved by the County Commission, contingency funding can be used with approval from the County Manager or designated Deputy County Manager. If departments have a need for contingency funding, they must make their case and show a plan for usage of this funding. This request will be reviewed by the Budget Office at which point a recommendation will be given to management. Once management has reviewed the request and recommendation, action will be taken to either approve or deny the request. In order to be considered, requests must meet the overall vision and goals of Bernalillo County.

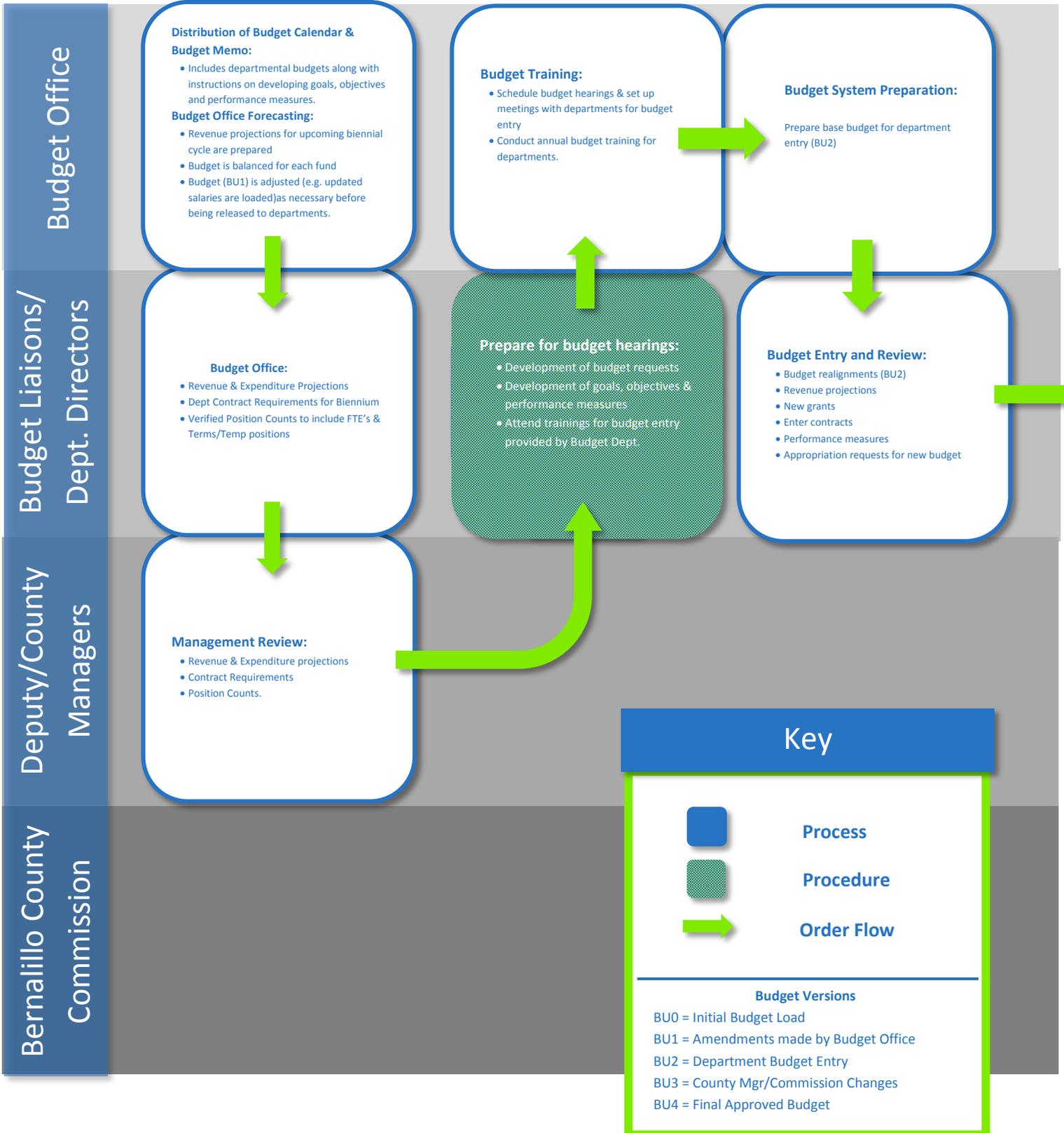
See Also – GENERAL BUDGET POLICIES, Reserved Fund Balance

BIENNIAL BUDGET PROCESS

DEC

JAN

FEB



MAR

APR

MAY

JUN

System Preparation:

- Department phase of budget process (BU2) is closed
- Deputy County Manager/ County Manager approved budget (BU3) is opened

Prepare Reports for Budget Hearings with Management:

- Revenue & expenditure projections
- Contracts, positions, performance measures

Budget Hearings:

- Review revenue & expenditure projections
- Review contracts, positions, performance measures, goals & objectives
- Review/assess fiscal needs for the upcoming biennial period
- Make budget recommendations
- Discuss any pending budget issues
- Review projects/grants & their fiscal requirements

Public Hearings:

- BCC conducts public budget hearings for each department
- Consider amendments to proposed biennial budget
- Review biennial budget

Final Adjustments:

Make any changes from public hearings in final budget phase (BU4)

Commission Meetings:

Meet with each Commissioner to answer questions or address issues on budget recommendation.

Review and approve budget at Public Commission Meeting.

Biennial Budget:

Submitted to DFA/LGD (Dept of Finance & Admin/Local Govt. Div.) by June 1st

Final Approved Budget

- Budget Approval Granted July 1 by DFA
- Budget Loaded July 1.
- Adjustments submitted in Sept.



FINANCIALS

FY15 BUDGET APPROACH

Learn how the Bernalillo County budget grew over prior year. Learn how changes made during the FY15 budget process helped address growth while maintaining a balanced budget.

ALL FUNDS, REVENUES, AND EXPENDITURES

Learn about the County funds and view financial reports for all funds.

<i>Approved FY15 GF Budget</i>	<i>\$246,774,554</i>
<i>Approved FY15 Non-GF budget</i>	<i>\$242,744,966</i>
<i>Total FY15 Budget All Funds</i>	<i>\$487,519,520</i>

GENERAL FUND

Learn about the many sources of revenue used to fund Bernalillo County operations. These pages provide detailed information regarding each source of revenue along with the expenditures. Historical financial data is also included.

SPECIAL REVENUE FUNDS

Get to know the Special Revenue Funds used to support County operations. The special restrictions associated with each of these funding sources are explained in detail.

CAPITAL PROJECT FUNDS

Understand the funds used to support the projects undertaken by Bernalillo County.

DEBT SERVICE FUNDS

Learn about the Debt Service Funds the County will use in FY15 and FY16.

PROPRIETARY FUNDS

Get to know more about the detailed revenues and expenditures of Bernalillo County's self-supporting funds. Learn about the different programs and services that utilize these funds.



FY15 BUDGET APPROACH

History

During the period of 2007 through 2012, the County managed to accumulate and maintain a healthy fund balance. A 2/12ths reserve, as recommended by GFOA best practice was implemented in 2011. The County began to strategically draw down the reserves in 2013; to fund items such as vehicle replacements, initiatives to lower jail population and technology upgrades. These initiatives were funded on a onetime, non-recurring basis to acquire needed items that would improve operations, start pilot program initiatives to build baseline budgets and/or reduce annual maintenance costs.

The expectation of funding these initiatives was to have a positive effect on County operations. For instance, the Public Works division was given funding to install fiber on road and utility projects, allowing for traffic signals to operate more efficiently. With this infrastructure in place, the County long term by improving the County's ability to communicate, transfer data between locations and phase out the need pay outside parties for data services by reducing recurring annual costs.

FY15-FY16 Budget Development

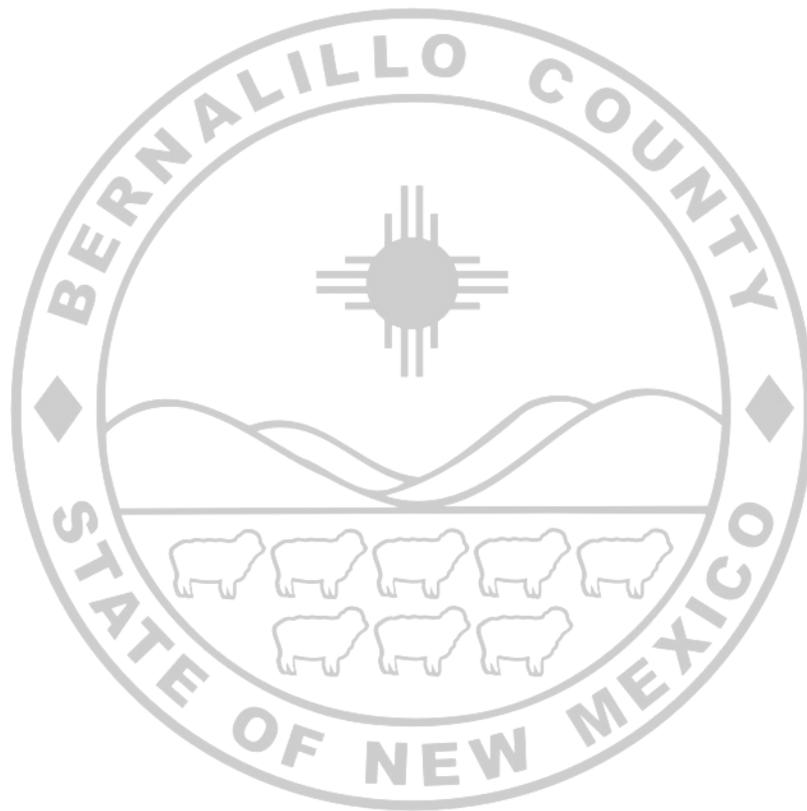
While the drawdown of reserves for such items was planned; several unplanned occurrences in FY14 (with both short and long term effects), impacted the funding decisions made. Some issues needed to be addressed immediately, further reducing the reserves available and having a negative impact on FY15 and FY16. These exposures, which included a realized mark to market loss of approximately \$17M, Metropolitan Detention Center out of county housing needs and one time initiatives approved by the Board of County Commissioners such as Innovate ABQ and the Otter exhibit did not only affect the reserve level in FY14, recurring exposures such as the MDC housing needs would impact the FY15 and FY16 budgets as well.

Taking these items into consideration during the preplanning phase of the budget process was helpful as it allowed the budget office to show departments a starting point reflective of recent activity. The MDC needs alone accounted for a \$3M increase to the FY15 budget, making the need to reduce expenditures elsewhere paramount. Departments were expected to identify reductions to their budgets to offset the increased expenditures so a balanced budget could be maintained. Initially, departments were asked to identify cost saving measures or reduction to the budget that equated to 5% of their total budget. Not all departments were able to meet this expectation despite several rounds of discussion. Needs were prioritized and deferred or eliminated if possible, to make enough capacity in the budget to include the new, short-term needs. After multiple series of meetings between the budget office, senior management and departments; the budget for FY15 is \$246.8M which is a 4% increase over FY14. The proposed budget for FY16 increased 2.5% to \$253M.

Looking into the Future

Over the last two fiscal years, the County's reserve level allowed for year end balances to be projected allowing one time requests to be approved along with the recurring operating budget. Due to the limited amount of reserves currently available, the County decided to wait until final FY14 year end balances are available before funding one time needs requested by departments. The budget office will again meet with senior management to review unfunded items departments many have evaluating the proposed benefits against the limited resources available. Improved project plans and five year forecasts at the department and senior management level will continue to be the focus this biennium to prepare the County to face the challenges that lie ahead. Budget staff is tasked with strengthening the relationships with both management and departments to facilitate regular discussion of the FY15 budget beyond the quarterly review process. The budget was loaded monthly, versus annually to allow for more timely and accurate reporting so management is armed with the tools necessary to make educated decisions.

The following sections provide the reader with detailed information regarding how the County collects and uses various sources of funding. The budget developed for this biennium is reflected in different views throughout this section. Keep in mind the General Fund is the County's operational fund, therefore the information provided is presented by division.



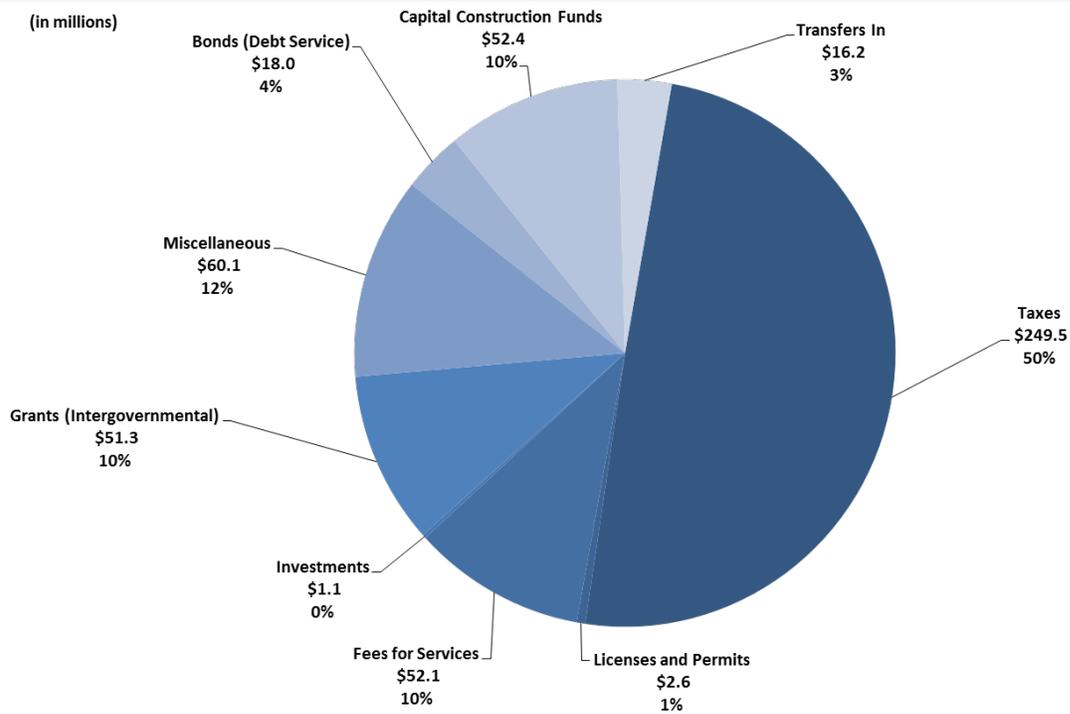
BERNALILLO COUNTY

ALL FUNDS

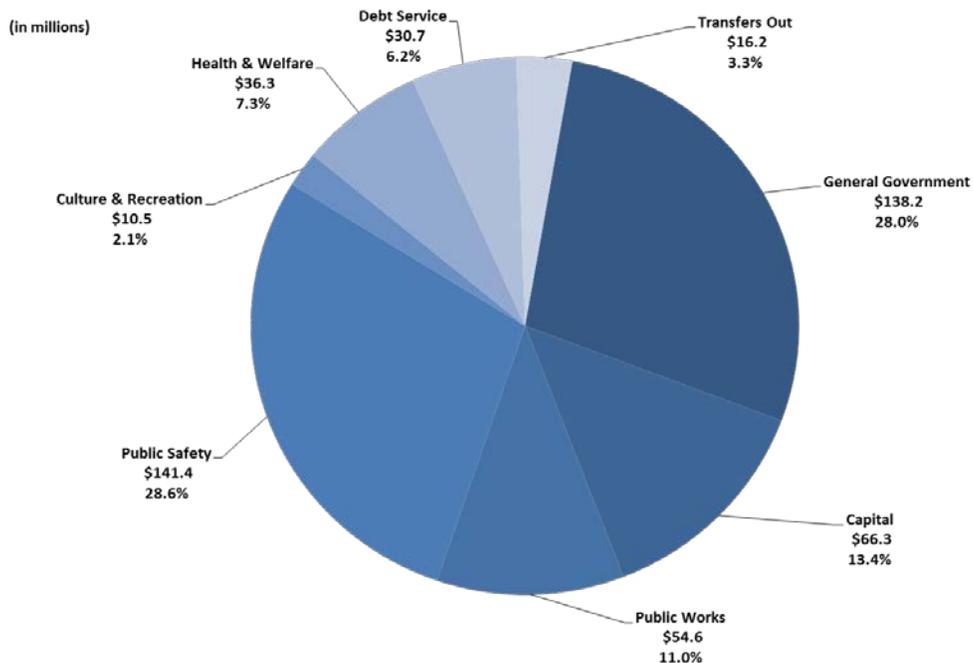




FY15 TOTAL SOURCES \$503.3M WHERE THE MONEY COMES FROM...



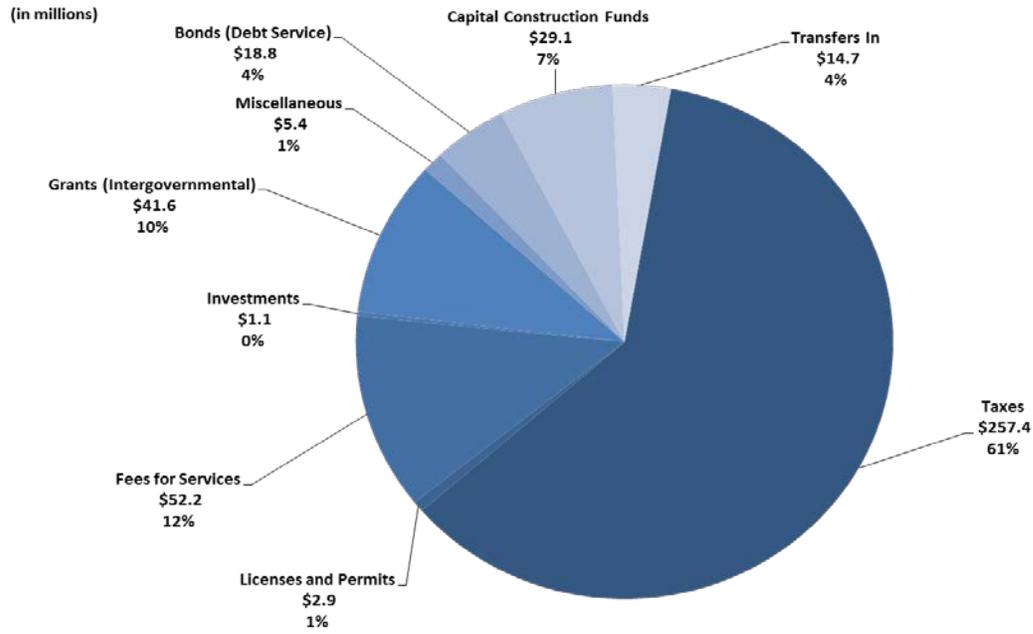
WHERE THE MONEY GOES... FY15 TOTAL USAGE \$494.1M



Note: \$9.1m difference between revenue and expenditure balances is due to: timing differences leading to revenues exceeding expenditures in the LTD funds (\$6.3m), the establishment of a reserve for the newly created Health Self-Insurance Internal Service Fund (\$2.0m), and property tax revenue increase resulting from the 2013 debt rate increase supporting the voter approved General Obligation Bonds (\$878.9k).

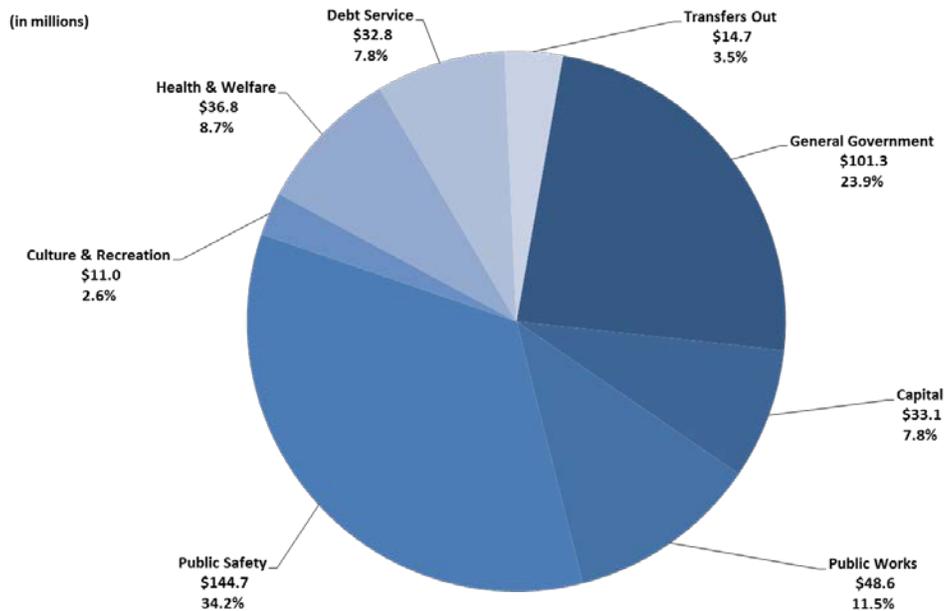
FY16 TOTAL SOURCES \$423.1M

WHERE THE MONEY COMES FROM...



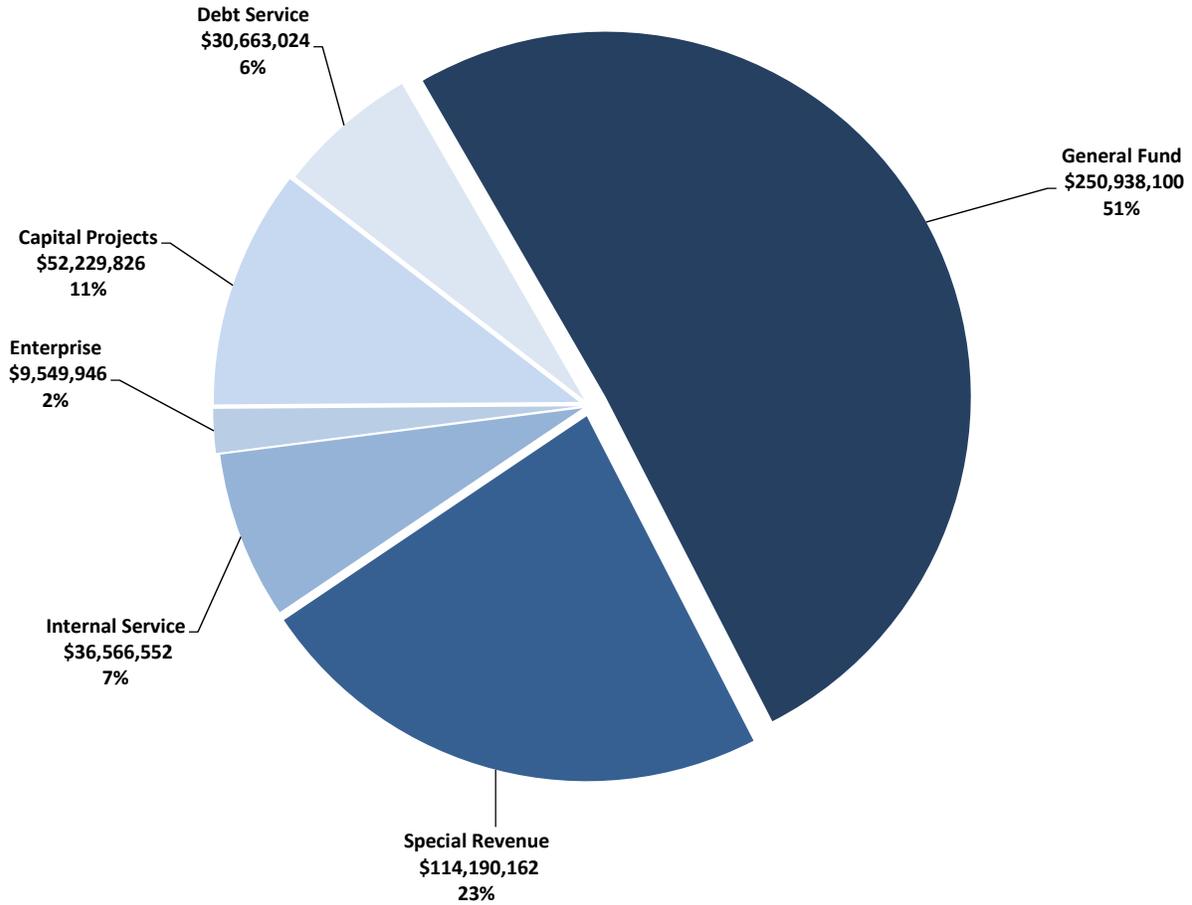
WHERE THE MONEY GOES...

FY16 TOTAL USAGE \$423.1M



TOTAL FY15 EXPENDITURE BUDGET BY FUND TYPE
\$494,137,610

(in dollars)



Note:
Includes transfers out

BUDGET BY FUND TYPE

Fund Type	Audit Actuals FY13	Budget FY14	% Change	Budget FY15	% Change	Budget FY16
General Fund	\$ 260,847,946	\$ 242,195,585	-7.2%	\$ 250,938,100	3.6%	\$ 254,083,794
Special Revenue (1)	\$ 47,342,065	\$ 54,798,184	15.7%	\$ 114,190,162	108.4%	\$ 60,400,775
Internal Service (2)	\$ 7,215,257	\$ 9,937,825	37.7%	\$ 36,566,552	268.0%	\$ 36,566,552
Enterprise	\$ 7,724,901	\$ 10,028,561	29.8%	\$ 9,549,946	-4.8%	\$ 9,507,373
Capital Projects (3)	\$ 18,289,724	\$ 64,920,183	255.0%	\$ 52,229,826	-19.5%	\$ 29,712,183
Debt Service (4)	\$ 26,191,529	\$ 27,387,971	4.6%	\$ 30,663,024	12.0%	\$ 32,809,517
Totals	\$ 367,611,422	\$ 409,268,309	11.3%	\$ 494,137,610	20.7%	\$ 423,080,194

Notes:
 (1) Special Revenue has the multi year projects. Balances on multi year projects gets carried forward from year to year until grant expires or funds are exhausted. FY15 had a projected \$33,819,236 in multi year projects carry forward in the Special Revenue Fund.
 (2) Internal Service Fund variance is due to Risk Management having open claims that have not been settled. Starting in FY15 Bernalillo County went self-insured for healthcare insurance adding \$27,800,000 to the fund.
 (3) Capital Project Fund is due to LTD Fund balances getting carried over from year to year. FY15 has budget of \$1,113,200 and projected \$51,116,626 in multi year projects carry forward in the Capital Project Fund.
 (4) Debt Service Fund variance is due to the approved 2014 and 2014A Series General Obligation Bond Sale.

FY15 BUDGET RECAPITULATION
(in dollars)

FUND TITLE	FUND NUMBER	UNAUDITED BEGINNING CASH BALANCE	LTD REVENUE & FUND BAL APPROP	NEW REVENUE	BUDGETED FUND REVENUES	BUDGETED OPERATING TRANSFERS	BUDGETED FUND EXPENDITURE	ESTIMATED ENDING FUND CASH BALANCE (2)	LOCAL NON-BGTD RESERVE RQMTS
General Fund	11001-02	121,984,863	2,000,000	241,791,699	243,791,699	(13,107,958)	230,683,741	121,984,863	57,670,935
Road Fund		248,571	-	2,982,855	2,982,855	-	2,982,855	248,571	248,571
Industrial Revenue Bonds PILTS	12005	14,570	-	902,993	902,993	-	902,993	14,570	-
Regional Detention Center	12104	161,295	3,225,717	-	3,225,717	-	3,225,717	161,295	-
Community Services	12201	49,094	-	34,836	34,836	-	34,836	49,094	-
TOTAL GENERAL FUND		122,458,393	5,225,717	245,712,383	250,938,100	(13,107,958)	237,830,141	122,458,393	57,919,506
SPECIAL REVENUE FUNDS									
Environmental Gross Receipts Tax	12002	927,465	-	2,540,000	2,540,000	(1,627,594)	912,406	927,466	-
Health Care GRT	12003	104,614	-	10,100,000	10,100,000	(1,193,850)	8,906,150	104,614	-
Valuation	12004	14,028,253	-	5,600,000	5,600,000	(299,355)	5,300,645	14,028,253	-
Fire Districts	12101	71,920	-	989,765	989,765	-	989,765	71,920	-
Emergency Medical Services	12102	6,492	-	136,250	136,250	-	136,250	6,492	-
DSAP Program	12105	460,125	-	808,000	808,000	-	808,000	460,125	-
Law Enforcement	12151	29,328	-	226,200	226,200	-	226,200	29,328	-
DWI Seizure	12151.1	1,650	161,310	110,000	271,310	-	271,310	1,650	-
Farm & Range	12202	152	-	175	175	-	175	152	-
Indigent Fund	12203	81,491	-	1,000,000	1,000,000	-	1,000,000	81,491	-
Clerk Recording & Filing	12204	456,856	-	980,000	980,000	-	980,000	456,856	-
Grants ⁽¹⁾	12901	2,327,554	37,741,213	30,232,780	67,973,993	-	65,649,226	4,652,321	-
Public Works Reimbursable Contracts ⁽¹⁾	12901.1	4,179,415	11,667,362	4,041,000	15,708,362	-	12,489,669	7,398,108	-
Housing Voucher	12950	1,629,863	-	13,264,567	13,264,567	-	13,264,567	1,629,863	-
Housing Subsidy Linkages	12951	-	-	135,000	135,000	-	135,000	-	-
Total Special Revenue Funds		24,305,177	49,569,885	70,163,737	119,733,622	(3,120,799)	111,069,363	29,848,637	-
INTERNAL SERVICE FUNDS									
Risk Management	22001	1,703,794	-	8,766,552	8,766,552	-	8,766,552	1,703,794	-
Health Self-Insurance	22002	-	-	27,800,000	27,800,000	2,000,000	27,800,000	2,000,000	-
Total Internal Service Funds		1,703,794	-	36,566,552	36,566,552	2,000,000	36,566,552	3,703,794	-
ENTERPRISE FUNDS									
Solid Waste	21001	589,360	47,700	5,290,526	5,338,226	-	5,338,226	589,360	-
Regional Juvenile Detention Ctr	21002	282,115	100,000	1,062,223	1,162,223	-	1,162,223	282,115	-
Housing Funds	21101-42	3,913,830	176,696	2,753,663	2,930,359	119,138	3,049,496	3,913,831	-
Sub-Total Enterprise Funds		4,785,305	324,396	9,106,412	9,430,808	119,138	9,549,944	4,785,306	-
CAPITAL PROJECT FUNDS									
Capital Construction Fund ⁽¹⁾	13001	-	31,387,596	12,225,000	43,612,596	-	42,880,454	732,142	-
Impact Fees	13050	632,383	4,841,014	513,200	5,354,214	-	5,354,214	632,383	-
Open Space	13051	67,519	3,382,858	12,300	3,395,158	600,000	3,995,158	67,519	-
Total Capital Project Funds		699,902	39,611,468	12,750,500	52,361,968	600,000	52,229,826	1,432,044	-
DEBT SERVICE FUNDS									
General Obligation Debt Service	14101	3,090,571	-	17,216,984	17,216,984	-	16,338,063	3,969,492	-
96-B Jail	14301	37,718	-	331,745	331,745	4,445,333	4,777,078	37,719	-
96-B Jail Reserve	14301.2	5,438,448	-	-	-	-	-	5,438,448	-
1997 GRT Revenue Bond	14302	1,445	-	88,909	88,909	1,158,341	1,247,250	1,445	-
1997 GRT Revenue Bond Reserve	14302.2	1,693,500	-	-	-	-	-	1,693,500	-
96-A Courthouse	14303	14,414	-	275,550	275,550	3,456,908	3,732,458	14,414	-
96-A Courthouse Reserve	14303.2	4,615,582	-	-	-	-	-	4,615,582	-
1999 GRT Jail/Waste Water	14304	9,307	-	-	-	3,255,188	3,255,188	9,307	-
1999 GRT Jail/Waste Water Reserve	14304.2	4,933,749	-	-	-	-	-	4,933,749	-
2004 GRT Debt Service Fund	14305	122,631	-	-	-	1,193,850	1,193,850	122,631	-
2004 GRT Reserve	14305.2	900,000	-	-	-	-	-	900,000	-
2010B GRT Debt Service Fund	14309	1,473	-	119,138	119,138	-	119,138	1,473	-
2010B GRT Reserve	14309.2	159,419	-	-	-	-	-	159,419	-
Total Debt Service Funds		21,018,256	-	18,032,325	18,032,325	13,509,619	30,663,023	21,897,178	-
TOTAL ALL FUNDS		174,970,827	94,731,466	392,331,910	487,063,376	0	477,908,850	184,125,352	57,919,506
Transfers In/Out					16,228,757		16,228,757		
Totals Including Transfers In/Out		174,970,827	94,731,466	392,331,910	503,292,132	0	494,137,607	184,125,352	57,919,506

NOTES:

(1) All Life-To-Date Fund budgets, such as the Capital Constr. and Grant Fund, include projected LTD carryforward amounts, as approved by resolution. Budgets for those funds are subject to change based on June 30, 2014 actual balances.

(2) Change in Estimated Ending Fund Cash Balance is due to: timing differences leading to revenues exceeding expenditures in the LTD funds (\$6.3m), the establishment of a reserve for the newly created Health Self-Insurance Internal Service Fund (\$2.0m), and property tax revenue increase resulting from the 2013 debt rate increase supporting the voter approved General Obligation Bonds (\$878.9k).

FY16 BUDGET RECAPITULATION

(in dollars)

FUND TITLE	FUND NUMBER	UNAUDITED BEGINNING CASH BALANCE	LTD REVENUE & FUND BAL APPROP	NEW REVENUE	BUDGETED FUND REVENUES	BUDGETED OPERATING TRANSFERS	BUDGETED FUND EXPENDITURE	ESTIMATED ENDING FUND CASH BALANCE	LOCAL NON-BGTD RESERVE RQMTS
General Fund	11001-02	121,983,075	-	249,983,206	249,983,206	(11,361,857)	238,621,349	121,983,075	59,655,337
Road Fund		250,359	-	3,004,302	3,004,302	-	3,004,302	250,359	250,359
Industrial Revenue Bonds PILTS	12005	14,570	-	900,609	900,609	-	900,609	14,570	-
Regional Detention Center	12104	-	161,295	-	161,295	-	161,295	-	-
Community Services	12201	49,094	-	34,382	34,382	-	34,382	49,094	-
TOTAL GENERAL FUND		122,297,098	161,295	253,922,499	254,083,794	(11,361,857)	242,721,937	122,297,098	59,905,696
SPECIAL REVENUE FUNDS									
Environmental Gross Receipts Tax	12002	927,465	-	2,540,000	2,540,000	(1,884,131)	655,869	927,465	-
Health Care GRT	12003	104,614	-	10,074,564	10,074,564	(1,193,250)	8,881,314	104,614	-
Valuation	12004	14,028,253	-	5,600,000	5,600,000	(298,375)	5,301,625	14,028,253	-
Fire Districts	12101	71,920	-	989,765	989,765	-	989,765	71,920	-
Emergency Medical Services	12102	6,492	-	136,250	136,250	-	136,250	6,492	-
DSAP Program	12105	460,125	-	823,000	823,000	-	823,000	460,125	-
Law Enforcement	12151	29,328	-	226,200	226,200	-	226,200	29,328	-
DWI Seizure	12151.1	1,650	-	110,000	110,000	-	110,000	1,650	-
Farm & Range	12202	152	-	175	175	-	175	152	-
Indigent Fund	12203	81,491	-	1,000,000	1,000,000	-	1,000,000	81,491	-
Clerk Recording & Filing	12204	456,856	-	980,000	980,000	-	980,000	456,856	-
Grants *	12901	4,652,321	-	23,021,253	23,021,253	-	23,021,253	4,652,321	-
Public Works Reimbursable Contracts	12901.1	7,398,108	-	1,500,000	1,500,000	-	1,500,000	7,398,108	-
Housing Voucher	12950	1,629,863	-	13,264,567	13,264,567	-	13,264,567	1,629,863	-
Housing Subsidy Linkages	12951	-	-	135,000	135,000	-	135,000	-	-
Total Special Revenue Funds		29,848,637	-	60,400,774	60,400,774	(3,375,757)	57,025,018	29,848,636	-
INTERNAL SERVICE FUNDS									
Risk Management	22001	1,703,794	-	8,766,552	8,766,552	-	8,766,552	1,703,794	-
Health Self-Insurance	22002	2,000,000	-	27,800,000	27,800,000	-	27,800,000	2,000,000	-
Total Internal Service Funds		3,703,794	-	36,566,552	36,566,552	-	36,566,552	3,703,794	-
ENTERPRISE FUNDS									
Solid Waste	21001	589,360	-	5,397,279	5,397,279	-	5,397,279	589,360	-
Regional Juvenile Detention Ctr	21002	282,115	-	1,062,223	1,062,223	-	1,062,223	282,115	-
Housing Funds	21101-42	3,737,134	176,696	2,753,663	2,930,359	117,513	3,047,871	3,737,135	-
Sub-Total Enterprise Funds		4,608,610	176,696	9,213,165	9,389,861	117,513	9,507,373	4,608,611	-
CAPITAL PROJECT FUNDS									
Capital Construction Fund *	13001	732,142	28,586,683	-	28,586,683	-	28,586,683	732,142	-
Impact Fees	13050	632,383	-	513,200	513,200	-	513,200	632,383	-
Open Space	13051	67,519	-	12,300	12,300	600,000	612,300	67,519	-
Total Capital Project Funds		1,432,044	28,586,683	525,500	29,112,183	600,000	29,712,183	1,432,044	-
DEBT SERVICE FUNDS									
General Obligation Debt Service	14101	3,210,776	758,716	17,216,984	17,975,700	-	17,975,700	3,210,776	-
96-B Jail	14301	37,718	-	331,745	331,745	4,442,233	4,773,978	37,719	-
96-B Jail Reserve	14301.2	5,438,448	-	-	-	-	-	5,438,448	-
1997 GRT Revenue Bond	14302	1,445	-	88,909	88,909	1,154,260	1,243,169	1,445	-
1997 GRT Revenue Bond Reserve	14302.2	1,693,500	-	-	-	-	-	1,693,500	-
96-A Courthouse	14303	14,414	-	275,550	275,550	3,462,095	3,737,645	14,414	-
96-A Courthouse Reserve	14303.2	4,615,582	-	-	-	-	-	4,615,582	-
1999 GRT Jail/Waste Water	14304	9,307	-	-	-	3,768,263	3,768,263	9,307	-
1999 GRT Jail/Waste Water Reserve	14304.2	4,933,749	-	-	-	-	-	4,933,749	-
2004 GRT Debt Service Fund	14305	122,631	-	-	-	1,193,250	1,193,250	122,631	-
2004 GRT Reserve	14305.2	900,000	-	-	-	-	-	900,000	-
2010B GRT Debt Service Fund	14309	1,473	-	117,513	117,513	-	117,513	1,473	-
2010B GRT Reserve	14309.2	159,419	-	-	-	-	-	159,419	-
Total Debt Service Funds		21,138,462	758,716	18,030,700	18,789,416	14,020,101	32,809,516	21,138,462	-
TOTAL ALL FUNDS		183,028,644	29,683,390	378,659,192	408,342,582	-	408,342,580	183,028,645	59,905,696
Transfers In/Out					14,737,613		14,737,613		
Totals Including Transfers In/Out		183,028,644	29,683,390	378,659,192	423,080,195	-	423,080,194	183,028,645	59,905,696

*NOTE: For all Life-To-Date Funds, such as the Capital Constr. & Grant Funds, budgets include projected LTD carryforward amounts, as approved by resolution. Budgets for those funds are subject to change based on June 30, 2015 actual balances. It is also important to note that capital projects and special revenue funds are affected by legislative action each year. Legislative awards are incorporated into the budget each year, thus the legislative awards for FY16 will be incorporated with the mid-biennial budget adjustments prior to July 1, 2015.

COMBINED STATEMENT OF REVENUES AND EXPENDITURES
ALL FUNDS
(in dollars)

	FY13	FY14	FY15	FY16
Revenues	Audited Actuals	Original Budget	Adopted Budget	Approved Plan
Property Tax	139,068,777	141,897,764	151,566,984	157,266,984
Gross Receipts Tax	105,258,527	106,080,431	109,607,164	111,774,308
Motor Vehicle	3,721,609	3,871,762	3,776,441	3,790,898
Cigarette				
Gasoline Tax	1,789,137	1,779,000	1,729,528	1,745,801
Taxes	249,838,050	253,628,957	266,680,117	274,577,991
Intergovernmental	24,885,033	34,300,460	51,334,187	41,586,660
Licenses and Permits	2,648,321	3,239,825	2,615,158	2,850,562
Fees for Services	21,495,445	24,098,806	52,571,485	52,700,337
Investment Income	7,522,654	3,596,971	1,796,205	1,796,205
Miscellaneous	9,648,954	75,509,242	112,066,224	34,830,825
Revenues	316,038,457	394,374,261	487,063,375	408,342,580
Operating Revenue	316,038,457	394,374,261	487,063,375	408,342,580
Non-Operating Revenue				
Total Revenues	316,038,457	394,374,261	487,063,375	408,342,580
Expenditures				
General Government	66,216,887	72,646,944	138,200,714	101,289,910
Public Works	33,626,235	37,573,603	54,564,546	48,589,845
Public Safety	141,054,078	136,075,394	141,419,784	144,712,006
Health & Welfare	19,662,646	33,209,860	33,244,270	33,775,233
Housing	2,329,911	3,601,869	3,049,497	3,047,871
Culture & Recreation	11,258,779	10,888,416	10,481,755	10,993,083
Operating Functional Areas	274,148,536	293,996,086	380,960,565	342,407,948
Capital Functional Areas	52,518,526	73,734,996	66,285,264	33,125,115
Debt Functional Areas	25,884,339	27,387,172	30,663,024	32,809,517
Total Expenditures	352,551,401	395,118,254	477,908,853	408,342,580
Other Financing Sources (Uses)				
Transfers In	14,680,347	20,505,781	16,228,757	14,737,614
Bonds issued & Premium	18,637,434			
Sale of Capital Assets	385,486			
Transfers Out	(14,674,535)	(14,150,055)	(16,228,757)	(14,737,614)
Total Other Financing Sources	19,028,732	6,355,726		
Net Change to Fund Balance	(17,484,212)	5,611,733	9,154,523	
Fund Balance				
Beginning Fund Balance	320,123,741	302,639,529	308,251,262	317,405,785
Change in Fund Balance	(17,484,212)	5,611,733	9,154,523	
Ending Fund Balance	302,639,529	308,251,262	317,405,785	317,405,785

FULL-TIME EQUIVALENT (FTE) EMPLOYEES BY FUND, DEPARTMENT &
COST CENTER FULL-TIME EQUIVALENT EMPLOYEES AS OF JUNE 30, 2014

Department/Fund	Cost center(s)	Actuals			Budget		Var. *
		FY12	FY13	FY14	FY15	FY16	
COUNTY MANAGER							
GENERAL FUND							
Commissioners	110101 - 110105	10	10	10	10	10	0
County Manager	110106	16	10	10	9	9	-1
County Manager Legal	110107	0	0	0	2	2	2
Legal	120101	10	10	15	13	13	-2
Compensation	230101	12	10	12	12	12	0
Employee Relations	230102	21	2	2	3	3	1
General County/Job Mentor Program	230103	0	0	1	0	0	-1
Human Resources Training	230104	0	1	4	4	4	0
Employment Section	230106	0	21	21	20	20	-1
Admin & Core Services	240101	36	36	40	72	72	32
Information Application Services	240102	18	21	21	0	0	-21
MDC Support	240103	5	7	7	0	0	-7
IT Record Management	240104	3	2	4	0	0	-4
Finance Division Administration	290101	0	5	0	0	0	0
GENERAL FUND TOTAL:		131	135	147	145	145	-2
COUNTY MANAGER DIVISION SUBTOTAL		131	135	147	145	145	-2
FINANCE							
GENERAL FUND							
Finance Division Support	200100	0	0	5	5	5	0
General Ledger and Accounting	210101	11	12	12	12	12	0
GL Warehouse Oper	210102	4	4	5	5	5	0
Accounting - Accounts Payable	210104	0	0	0	9	9	9
Accounting - Payroll	210105	0	0	0	5	5	5
Accounts Payable	220101	8	9	9	0	0	-9
Payroll	220102	3	5	5	0	0	-5
Administration	220103	7	3	6	7	7	1
Information Systems	220104	2	0	0	0	0	0
Budget Office	220105	7	7	9	9	9	0
General County	220201	0	0	0	4	4	4
ERP	240105	23	22	21	21	21	0
Purchasing Office	250101	19	19	19	19	19	0
Risk Management	260103	10	10	10	11	11	1
Treasurers Program Support	270101	8	7	7	7	7	0
Treasurers Special Accounts	270102	24	24	25	25	25	0
Treasurers Accounting	270103	5	7	6	6	6	0
Assessor	280101	63	52	51	51	51	0
Inventory Admin	510105	0	0.0	0.0	11	11	11
GENERAL FUND TOTAL:		194	181	190	207	207	17
OTHER FUNDS							
Valuation Fund	280102	36	36	37	41	41	4
OTHER FUNDS TOTAL:		36	36	37	41	41	4
FINANCE DIVISION SUBTOTAL		230	217	227	248	248	21
COMMUNITY SERVICES							
GENERAL FUND							
Public Information	130101	9	6	6	6	6	0
Public Information - Web	130103	1	0	0	0	0	0
Community Service Division Support	300100	0	0	4	4	4	0
Parks & Rec Administration	310101	8	8	8	7	7	-1
Land Management - Parks	310201	41	42	41	41	41	0
Youth and Senior Services Program	310301-310305	7	6	6	6	6	0
Community Center Program	310401-310413	56	56.5	65.5	67	67	1.5
Capital Development	310501	2.5	3.5	4.5	4.5	4.5	0

* See detail within Division sections for significance of position changes on services.

FULL-TIME EQUIVALENT (FTE) EMPLOYEES BY FUND, DEPARTMENT &
COST CENTER FULL-TIME EQUIVALENT EMPLOYEES AS OF JUNE 30, 2014

Department/Fund	Cost center(s)	Actuals			Budget		Var. *
		FY12	FY13	FY14	FY15	FY16	
Aquatics Program	310601-310605	4.5	4.5	4.5	4.5	4.5	0
Sports Program	310701-310704 & 310801	8.5	8.5	8.5	7.5	7.5	-1.0
Building Division	320102	19	20	20	21	21	1
Code Compliance	320103	16	15	16	16	16	0
Land - Use Planning	320104	10	11	14	13	13	-1
Inspection & Compliance	320106	16	16	13	0	0	-13
Technical Review	320107	4	4	6	0	0	-6
Education & Epidem	320108	3	3	3	0	0	-3
Health Care	320110	0	0	1	0	0	-1
Community Health Council General Fund	320111	0	0	2	0	0	-2
Housing	330100	4	4	0	5	5	5
CIP - Administration	340101	2	3	3	0	0	-3
CIP - Project & Const Mgt	340102	3	3	3	0	0	-3
Social Services Administration	350100	0	0	2	2	2	0
ABC Community School Partnership	350103	0	2	0	1.5	1.5	1.5
HSS - Health Protection	350401	0	0	0	12	12	12
HSS - Health Promotion	350402	0	0	0	6	6	6
HSS - Arts Program Operation	350501	0	0	0	1	1	1
HSS - Cultural Services	350502	0	0	0	5	5	5
Economic Development	360101	6	6	5	6	6	1
2010 Public Arts Program	360103	1	0	1	0	0	-1
Cultural Services	360105	0	4	7	0	0	-7
Bureau of Elections	370101	23	24	25	25	25	0
Record and Filing	370102	23	23	22	23	23	1
Voting Machine	370104	2	0	0	0	0	0
Probate Court	380101	4	5	5	5	5	0
Community Services Administration	390101	0	3	0	0	0	0
GENERAL FUND TOTAL:		273.5	281	296	289	289	-7
OTHER FUNDS							
Open Space (Parks) Fund	310502	8	9	10	10	10	0
Housing (HUD) Fund	330101	27	27	2	6	6	4
Housing Section 8 Voucher	330300	0	0	16	14	14	-2
Housing Section 8 FSS Administration	330304	0	0	2	2	2	0
Housing Section 8 Voucher - Administration	330310	0	0	6	1	1	-5
Housing El Centro New Construction	330401	0	0	2	1	1	-1
Housing Liph Seybold	330501	0	0	1	1	1	0
Housing Home Rehab	330601	0	0	2	2	2	0
OTHER FUNDS TOTAL:		35	36	41	37	37	-4
COMMUNITY SERVICES DIVISION SUBTOTAL		308.5	317	337	326	326	-11
PUBLIC SAFETY							
GENERAL FUND							
Public Safety Division Support	400100	0	0	4	4	4	0
Communications Administration	410101	6	6	7	7	7	0
Communications Operations	410102	43	43	48	48	48	0
Office of Emergency Management	420101	4	0	0	4	4	4
Fire Prevention	430101	8	8	7	7	7	0
Fire Operations	430102	225	224	225	232	232	7
Fire Support Services	430103	13	13	15	14	14	-1
YSC Administrative Services	440100	8	9	9	9	9	0
YSC Support Services	440200	18	19	19	19.5	19.5	1
YSC Operations	440300	3	3	3	3	3	0
YSC Security	440400	63	63	64	66	66	2

* See detail within Division sections for significance of position changes on services.

FULL-TIME EQUIVALENT (FTE) EMPLOYEES BY FUND, DEPARTMENT &
COST CENTER FULL-TIME EQUIVALENT EMPLOYEES AS OF JUNE 30, 2014

Department/Fund	Cost center(s)	Actuals			Budget		Var. * FY15-FY14
		FY12	FY13	FY14	FY15	FY16	
YSC Alternative Programs	440500	11	12	12	12	12	0
YSC CCMHC	440600	4	4	4	3	3	-1
MDC - Administration	450101 & 450200-450205	37	37	23	47	47	24
MDC - CCP	450300-450301	25	31	30	34	34	4
MDC Civil Litigation	450409	0	0	18	3	3	-15
MDC - Operations	450500-450510	91	89	77	80	80	3
MDC - Operations	450600-450607	378	344	349	330	330	-19
MDC Transport Unit	450611	0	28	31	37	37	6
Animal Care	470101 - 470102	16	17	18	18	18	0
Headquarters	480101	19	18	14	14	14	0
Metro Air	480201	2	3	3	0	0	-3
Field Services	480301	207	188	195	197	197	2
Criminal Investigations	480401	57	56	52	69	69	17
Judicial Operations (Court Services)	480501	29	53	83	85	85	2
Support Services	480601	40	42	58	39	39	-19
Public Safety Division Administration	490101	0	4	0	0	0	0
GENERAL FUND TOTAL:		1,307	1,314	1,368	1,381.5	1,381.5	14
OTHER FUNDS							
YSC Regional Units	440701	14	14	14	14	14	0
YSC AYUDA Grants	440801	0	0	0	1	1	1
Local DWI Distribution	460101	5	7	8	8	8	0
Community Case Management	460102	11	1	0	0	0	0
Addictions Treatment Program	460103	21	30	30	29	29	-1
Value Options - Meth	460105	1	1	0	0	0	0
DFA - DWI	460107	2	0	0	0	0	0
MATS Building Maintenance	460109	2	3	3	3	3	0
Detox	460110	24	22	20	19	19	-1
DSAP Initiatives	460112	0	3	3	3	3	0
DSAP Optum Health/Women & Children	460201	0	0	2	2	2	0
OTHER FUNDS TOTAL:		80	81	80	79	79	-1
PUBLIC SAFETY DIVISION SUBTOTAL		1,387	1,395	1,448	1,460.5	1,460.5	13
PUBLIC WORKS							
GENERAL FUND							
Administration	510101	5	7	8	5	5	-3
Vehicle Maintenance	510102	24	24	27	30	30	3
Building Maintenance	510103	28	35	41	39	39	-2
Custodial Services	510104	48.5	48.5	45.5	45.5	45.5	0
Inventory Admin	510105	8	10.5	8.5	0	0	-8.5
CIP - Administrative	510501	0	0	0	12	12	12
Traffic Engineering	520101	12	12	13	13	13	0
Road Maintenance	520102	40	40	42	42	42	0
Storm Drainage	520103	5	5	5	5	5	0
Real Est /Right of Way	530101	6	6	7	7	7	0
Technical Planning	530102	4	5	5	5	5	0
Water Resource/Pipe	530103	8	8	8	0	0	-8
Geographic Information Systems	530105	9	10	10	10	10	0
Graffiti Program PW	540105	0	6	5	5	5	0
Call Center Public Works	540106	5	5	5	6	6	1
Public Work Information Technology	540107	0	8	9	9	9	0
Public Work Solid Waste & Diversified	540108	0	1	2	2	2	0
Public Work Solid Waste & Permitting	540109	0	0	0	7	7	7
Public Work SW & Natural Resource SVC	540110	0	0	0	7	7	7
Development Review	550101	10	9	9	9	9	0

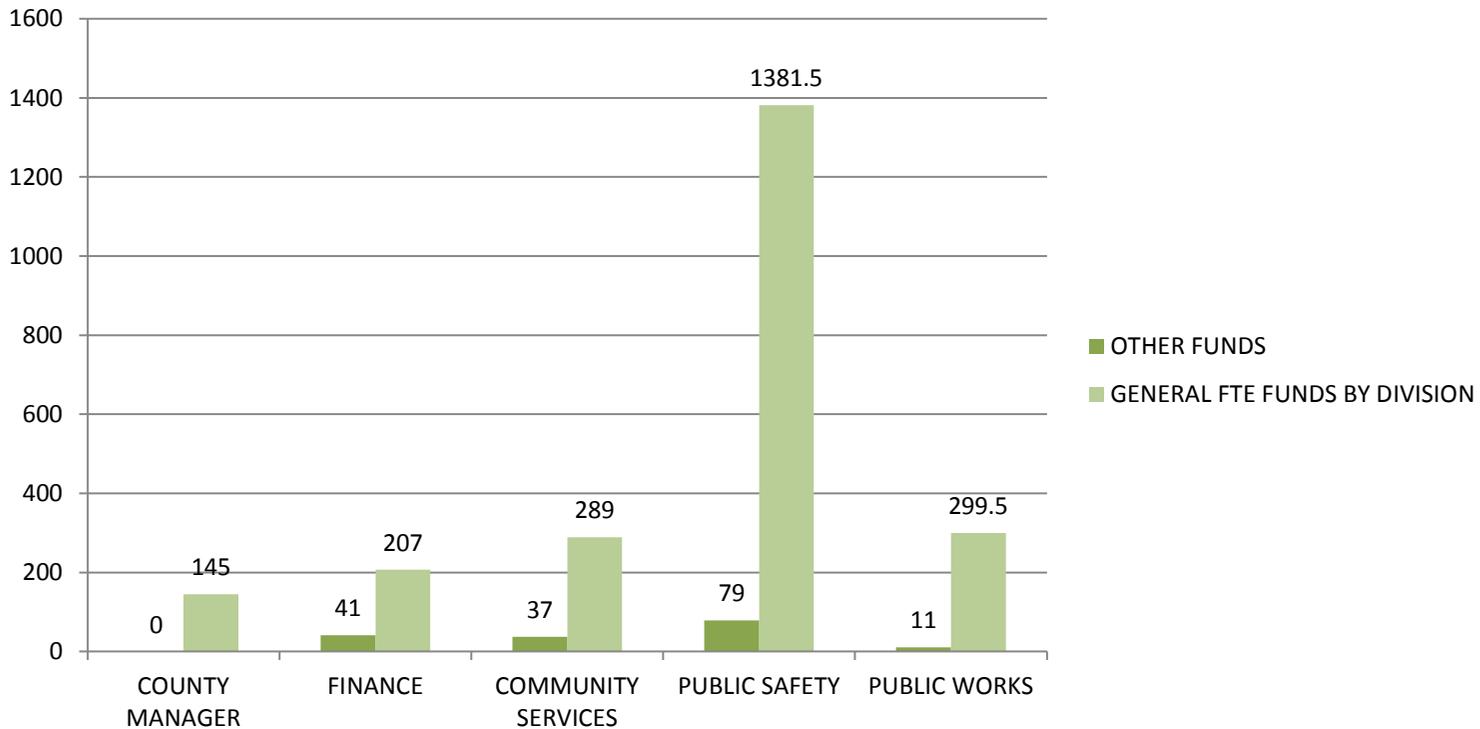
* See detail within Divisions sections for significance of position changes on services.

FULL-TIME EQUIVALENT (FTE) EMPLOYEES BY FUND, DEPARTMENT & COST CENTER FULL-TIME EQUIVALENT EMPLOYEES AS OF JUNE 30, 2014

Department/Fund	Cost center(s)	Actuals			Budget		Var. *
		FY12	FY13	FY14	FY15	FY16	
Engineering	550102	15	17	17	16	16	-1
Construction	550103	13	13	13	13	13	0
Public Works Division Support	560101	8	8	10	11	11	1
Public Works IT	570101	6	0	0	0	0	0
Public Works Emergency Management	580101	0	5	5	1	1	-4
GENERAL FUND TOTAL:		254.5	283	295	299.5	299.5	5
OTHER FUNDS							
Area Collections	540102	6	4	4	4	4	0
EM Transfer Station	540104	7	7	7	7	7	0
OTHER FUNDS TOTAL:		13	11	11	11	11	0
PUBLIC WORKS DIVISION SUBTOTAL		267.5	294	306	310.5	310.5	5
GENERAL FUND		2,160	2,194	2,296	2,322	2,322	26
OTHER FUNDS		164	164	169	168	168	-1
TOTAL ALL FUNDS		2,324	2,358	2,465	2,490	2,490	25

* See detail within Division sections for significance of position changes on services.

FY15
2,490 TOTAL BUDGETED FTE



POSITIONS APPROVED BY BCC SINCE FY13

DIVISION	POSITIONS	NO.	APPROVED
County Manager	Administrative Assistant	1	3/12/2013
County Manager	Administrative Officer II	1	8/14/2012
County Manager	Assistant County Attorney	1	2/26/2013
County Manager	Compliance Officer	1	8/14/2012
County Manager	HR Training Coordinator	3	3/12/2013
County Manager	Human Resources Generalist	1	3/12/2013
County Manager	Legal Assistant I	1	2/26/2013
County Manager	Network Technician I	2	3/12/2013
County Manager	Paralegal II	1	2/26/2013
County Manager	PC Systems & Support Technician I	1	3/12/2013
County Manager	Program Analyst III	1	3/12/2013
County Manager	Security Administrator	1	3/12/2013
County Manager	Service Desk Technician	1	3/12/2013
County Manager	Systems Administrator Tech	1	3/12/2013
Community Services	Accounting Technician-Senior	1	6/12/2013
Community Services	Administrative Assistant - Senior	1	6/25/2013
Community Services	Assistant Parks Area Supervisr	1	3/12/2013
Community Services	Custodian	1	6/25/2013
Community Services	Fitness Facility Coordinator	1	3/12/2013
Community Services	Health Council Coordinator	1	3/12/2013
Community Services	Neighborhood Coordination Specialist	1	3/12/2013
Community Services	Public Arts Project Coordinator	1	3/12/2013
Community Services	Public Information Technician	1	3/12/2013
Community Services	Recreation Coordinator	1	6/25/2013
Community Services	Special Projects Coordinator	1	3/12/2013
Community Services	Urban Health Extension Coordinator	1	3/12/2013
Community Services	Youth Coalition Coordinator	1	3/12/2013
Finance	Accounts Payable Specialist I	1	3/12/2013
Finance	Administrative Assistant – Senior	1	3/12/2013
Finance	Administrative Officer II	1	3/12/2013
Finance	Administrative Officer III	1	3/12/2013
Finance	Assessor Technician II	1	6/25/2013
Finance	Assessor Technician Lead	2	6/25/2013
Finance	Financial Services Administrator I	1	3/12/2013
Finance	Financial Services Administrator II	1	3/12/2013
Finance	Graphic Design Specialist	1	6/25/2013
Finance	Procurement Technician	1	6/25/2013
Finance	Property Control Coordinator	1	3/12/2013
Finance	Residential Manager	1	6/25/2013
Finance	Systems Analyst	1	3/12/2013
Public Safety	Administrative Assistant	2	6/25/2013
Public Safety	Administrative Officer I	5	6/25/2013
Public Safety	Administrative Officer II	2	6/25/2013

POSITIONS APPROVED BY BCC SINCE FY13

DIVISION	POSITIONS	NO.	APPROVED
Public Safety	Clerical Specialist	1	3/12/2013
Public Safety	Emerg Communications Oper I	6	3/12/2013
Public Safety	Inmate Services Specialist	2	3/12/2013
Public Safety	JDC Case Manager	1	3/12/2013
Public Safety	MDC Public Information Specialist	2	6/25/2013
Public Safety	Paramedic/Firefighter	6	6/25/2013
Public Safety	Program Coordinator - Mdc	1	3/12/2013
Public Safety	Security Specialist	30	4/9/2013
Public Safety	Sheriff Deputies	10	9/25/2012
Public Safety	Youth Program Officer I	2	6/25/2013
Public Works	Administrative Assistant	1	3/12/2013
Public Works	Administrative Assistant – Senior	1	3/12/2013
Public Works	Administrative Officer I	1	3/12/2013
Public Works	Administrative Officer II	1	6/25/2013
Public Works	Building Maint Supervisor	1	3/12/2013
Public Works	Building Maint Technician I	1	3/12/2013
Public Works	Building Maint Technician II	1	3/12/2013
Public Works	Contact Center Specialist	1	3/12/2013
Public Works	Custodian	1	3/12/2013
Public Works	Electrician	2	3/12/2013
Public Works	Heating And Air Conditioning Controls Specialist	1	3/12/2013
Public Works	Heating And Air Conditioning Specialist	1	3/12/2013
Public Works	Mechanic I	1	3/12/2013
Public Works	Plumber	1	6/25/2013
Public Works	Right-Of-Way Agent I	1	3/12/2013
Public Works	Truck Driver I	2	3/12/2013

NEW POSITIONS TOTAL: 132

Term employees are utilized throughout the County to help departments manage their operations. In FY13, management looked at the number of term positions employed by the County. Some of these positions had been in term status for years beyond the anticipated amount of time expected demonstrating the need to add these positions permanently. Departments went through a mass conversion process in FY13 in which positions needed to maintain service levels were converted to full time employees. Below is a summary, by division, of the service level impacts made as a result of this conversion.

County Manager:

The Assistant County Attorney, Legal Assistant, and Paralegal positions added improved turnaround time for the review and approval of documents such as agenda items, MOU's, contracts, ordinances, JPA's etc., increased outreach to educate and train departments to prevent legal problems and improved turnaround time and responsiveness to provide legal opinions to departments.

Finance Division:

The Assessor Technician II, Assessor Technician Lead, and Residential Manager positions added facilitated the completion of Phase I and future phases of the Field Canvass Project. The Field Canvass Project is necessary to ensure Bernalillo County properties records are up-to-date and that property values are accurately assessed.

Community Services:

All positions added improved the ability for departments within the division to maintain outreach efforts for health, wellness and neighborhood programs.

Public Safety:

The positions added helped to increase the number of uniformed deputies in the field, court security specialists to offset the increased caseload at the courts and Emergency Communications Operators to reduce overtime. The addition of the 6 firefighters allowed for rescue units to be placed at every station.

Public Works:

The Building Maintenance Supervisor and Building Maintenance Technicians improved response times for maintenance issues while allowing for the more efficient delegation of maintenance work.

FULL-TIME EQUIVALENT (FTE) EMPLOYEES BY POSITION GROUP

DEPARTMENT	POSITION GROUP	FY13	FY14	FY15	FY16
General County					
	Non Represented	0.00	0.00	2.00	2.00
	PS Sheriff	0.00	0.00	2.00	2.00
General Account Totals:		0.00	0.00	4.00	4.00
Commissioners					
	Elected \ Appointed	10.00	10.00	10.00	10.00
Commissioners Totals:		10.00	10.00	10.00	10.00
County Manager					
	Elected \ Appointed	1.00	1.00	1.00	1.00
	Executive	1.00	1.00	2.00	2.00
	Non Represented	7.00	7.00	8.00	8.00
	White Collar	1.00	1.00		
County Manager Totals:		10.00	10.00	11.00	11.00
Legal					
	Executive	1.00	1.00	7.00	7.00
	Non Represented	9.00	9.00	6.00	6.00
Legal Totals:		10.00	10.00	13.00	13.00
Human Resources					
	Executive	1.00	1.00	1.00	1.00
	Non Represented	33.00	33.00	37.00	37.00
	White Collar			1.00	1.00
Human Resources Totals:		34.00	34.00	39.00	39.00
Information Technology					
	Executive	1.00	1.00	1.00	1.00
	Non Represented	86.00	86.00	91.00	91.00
	White Collar	1.00	1.00	1.00	1.00
Information Technology Totals:		88.00	88.00	93.00	93.00
	Executive	1.00	1.00	1.00	1.00
	Non Represented	4.00	4.00	4.00	4.00
Finance Division Support Totals:		5.00	5.00	5.00	5.00
General Ledger And Accounting					
	Executive	1.00	1.00	1.00	1.00
	Non Represented	14.00	14.00	30.00	30.00
General Ledger And Accounting Totals:		15.00	15.00	31.00	31.00
Budget & Business Improvement					
	Executive	1.00	1.00	1.00	1.00
	Non Represented	23.00	23.00	15.00	15.00
Budget & Business Improvement Totals:		24.00	24.00	16.00	16.00
Purchasing Office					
	Executive	1.00	1.00	1.00	1.00
	Non Represented	18.00	18.00	18.00	18.00
Purchasing Office Totals:		19.00	19.00	19.00	19.00
Risk Management					
	Executive	1.00	1.00	1.00	1.00
	Non Represented	9.00	9.00	10.00	10.00
Risk Management Totals:		10.00	10.00	11.00	11.00
Treasurer					
	Elected \ Appointed	3.00	3.00	3.00	3.00
	Non Represented	28.00	28.00	28.00	28.00
	White Collar	7.00	7.00	7.00	7.00
Treasurer Totals:		38.00	38.00	38.00	38.00
Assessor					
	Elected \ Appointed	3.00	3.00	3.00	3.00
	Non Represented	32.00	32.00	32.00	32.00
	White Collar	17.00	17.00	16.00	16.00
Assessor Totals:		52.00	52.00	51.00	51.00

FULL-TIME EQUIVALENT (FTE) EMPLOYEES BY POSITION GROUP

DEPARTMENT	POSITION GROUP	FY13	FY14	FY15	FY16
Valuation Fund 12004					
	Non Represented	25.00	25.00	27.00	27.00
	White Collar	11.00	11.00	14.00	14.00
Valuation Fund 12004 Totals:		36.00	36.00	41.00	41.00
Community Services Division Support					
	Executive	1.00	1.00	1.00	1.00
	Non Represented	2.00	2.00	3.00	3.00
Community Services Division Support Totals:		3.00	3.00	4.00	4.00
PIO					
	Executive	1.00	1.00	1.00	1.00
	Non Represented	5.00	5.00	5.00	5.00
PIO Totals:		6.00	6.00	6.00	6.00
Parks And Recreation					
	Blue Collar	32.00	32.00	40.00	40.00
	Executive	1.00	1.00	1.00	1.00
	Non Represented	91.00	91.00	91.50	91.50
	White Collar	5.00	5.00	5.00	5.00
Parks And Recreation Totals:		129.00	129.00	137.50	137.50
Open Space (Parks) Fund 13051					
	Blue Collar	4.00	4.00	7.00	7.00
	Non Represented	5.00	5.00	3.00	3.00
Open Space (Parks) Fund 13051 Totals:		9.00	9.00	10.00	10.00
Zoning, Building, And Planning					
	Executive	1.00	1.00	1.00	1.00
	Non Represented	52.00	52.00	49.00	49.00
Zoning, Building, And Planning Totals:		53.00	53.00	50.00	50.00
Environmental Health					
	Blue Collar	2.00	2.00	0.00	0.00
	Non Represented	14.00	14.00	0.00	0.00
Environmental Health Totals:		16.00	16.00	0.00	0.00
Housing					
	Non Represented	2.00	2.00	3.00	3.00
	White Collar	2.00	2.00	2.00	2.00
Housing Totals:		4.00	4.00	5.00	5.00
Housing (HUD) Fund 21101					
	Blue Collar	2.00	2.00	2.00	2.00
	Executive	1.00	1.00	1.00	1.00
	Non Represented	12.00	12.00	12.00	12.00
	White Collar	12.00	12.00	12.00	12.00
Housing (HUD) Fund 21101 Totals:		27.00	27.00	27.00	27.00
Office Of Social Services					
	Blue Collar	2.00	2.00	2.00	2.00
	Non Represented			25.50	25.50
Office Of Social Services Totals:		2.00	2.00	27.50	27.50
Economic Development					
	Executive	1.00	1.00	1.00	1.00
	Non Represented	9.00	9.00	5.00	5.00
Economic Development Totals:		10.00	10.00	6.00	6.00
Clerk					
	Elected \ Appointed	3.00	3.00	3.00	3.00
	Non Represented	22.00	22.00	24.00	24.00
	White Collar	22.00	22.00	21.00	21.00
Clerk Totals:		47.00	47.00	48.00	48.00

FULL-TIME EQUIVALENT (FTE) EMPLOYEES BY POSITION GROUP

DEPARTMENT	POSITION GROUP	FY13	FY14	FY15	FY16
Probate Court					
	Elected \ Appointed	1.00	1.00	1.00	1.00
	Non Represented	4.00	4.00	2.00	2.00
	White Collar			2.00	2.00
Probate Court Totals:		5.00	5.00	5.00	5.00
Public Safety Division Support					
	Executive	1.00	1.00	1.00	1.00
	Non Represented	3.00	3.00	3.00	3.00
Public Safety Division Support Totals:		4.00	4.00	4.00	4.00
Communications Administration					
	Executive	1.00	1.00	1.00	1.00
	Non Represented	18.00	18.00	16.00	16.00
	White Collar	30.00	30.00	38.00	38.00
Communications Administration Totals:		49.00	49.00	55.00	55.00
Office Of Emergency Management					
	Non Represented	5.00	5.00	5.00	5.00
Office Of Emergency Management Totals:		5.00	5.00	5.00	5.00
Fire					
	Non Represented	10.00	10.00	12.00	12.00
	PS Fire	227.00	227.00	233.00	233.00
	PS Fire Management	8.00	8.00	8.00	8.00
Fire Totals:		245.00	245.00	253.00	253.00
Juvenile Detention & Youth Services					
	Blue Collar	7.00	7.00	7.00	7.00
	Executive	1.00	1.00	1.00	1.00
	Non Represented	12.00	12.00	37.50	37.50
	PS Detention	89.00	89.00	67.00	67.00
	White Collar	1.00	1.00	1.00	1.00
Juvenile Detention & Youth Services Totals:		110.00	110.00	113.50	113.50
Regional Juv. Det. Ctr Fund 21002					
	Non Represented	2.00	2.00	3.00	3.00
	PS Detention	12.00	12.00	11.00	11.00
Regional Juv. Det. Ctr Fund 21002 Totals:		14.00	14.00	14.00	14.00
MDC 11002					
	Blue Collar	14.00	14.00	13.00	13.00
	Executive	1.00	1.00	2.00	2.00
	Non Represented	60.00	60.00	64.00	64.00
	PS Correction Management	10.00	10.00	10.00	10.00
	PS Corrections	396.00	396.00	393.00	393.00
	White Collar	48.00	48.00	49.00	49.00
MDC 11002 Totals:		529.00	529.00	531.00	531.00
DWI-Grant Fund 12901					
	Blue Collar	3.00	3.00	3.00	3.00
	Executive	1.00	1.00	1.00	1.00
	Non Represented	62.00	62.00	59.00	59.00
	White Collar	1.00	1.00	1.00	1.00
DWI-Grant Fund 12901 Totals:		67.00	67.00	64.00	64.00
Animal Control					
	Blue Collar	11.00	11.00	11.00	11.00
	Executive	1.00	1.00	1.00	1.00
	Non Represented	4.00	4.00	4.00	4.00
	White Collar	1.00	1.00	2.00	2.00
Animal Control Totals:		17.00	17.00	18.00	18.00

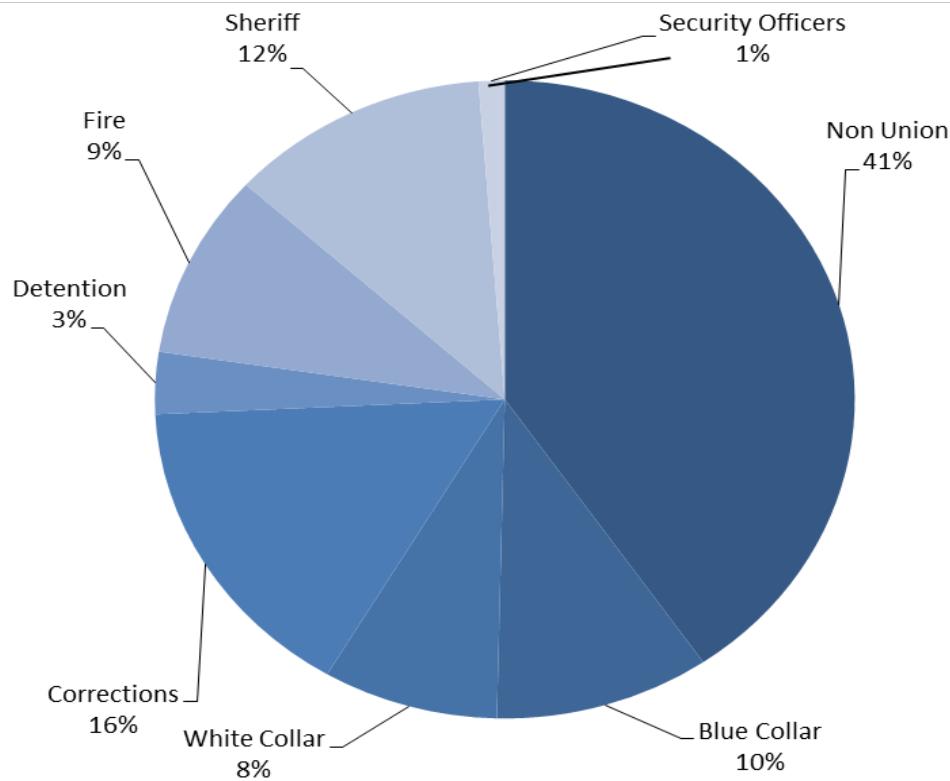
FULL-TIME EQUIVALENT (FTE) EMPLOYEES BY POSITION GROUP

DEPARTMENT	POSITION GROUP	FY13	FY14	FY15	FY16
Sheriff					
	Blue Collar	4.00	4.00	1.00	1.00
	Elected \ Appointed	3.00	3.00	3.00	3.00
	Non Represented	44.00	44.00	43.00	43.00
	PS Security Officers	0.00	0.00	30.00	30.00
	PS Sheriff	281.00	281.00	298.00	298.00
	PS Sheriff Management	6.00	6.00	7.00	7.00
	White Collar	22.00	22.00	22.00	22.00
Sheriff Totals:		360.00	360.00	404.00	404.00
Public Works Division Support					
	Executive	1.00	1.00	1.00	1.00
	Non Represented	5.00	5.00	7.00	7.00
	White Collar	2.00	2.00	3.00	3.00
Public Works Division Support Totals:		8.00	8.00	11.00	11.00
Fleet-Facilities Management					
	Blue Collar	97.00	97.00	107.00	107.00
	Executive	1.00	1.00	1.00	1.00
	Non Represented	20.00	20.00	32.50	32.50
	White Collar	1.00	1.00	2.00	2.00
Fleet-Facilities Management Totals:		119.00	119.00	142.50	142.50
CIP					
	Executive	1.00	1.00	0.00	0.00
	Non Represented	5.00	5.00	0.00	0.00
CIP Totals:		6.00	6.00	0.00	0.00
Operations & Maintenance Dept					
	Blue Collar	41.00	41.00	43.00	43.00
	Executive	1.00	1.00	1.00	1.00
	Non Represented	15.00	15.00	16.00	16.00
Operations & Maintenance Dept Totals:		57.00	57.00	60.00	60.00
Infrastructure And Geo Resources					
	Executive	1.00	1.00	1.00	1.00
	Non Represented	28.00	28.00	21.00	21.00
Infrastructure And Geo Resources Totals:		29.00	29.00	22.00	22.00
Solid Waste 21001					
	Blue Collar	8.00	8.00	12.00	12.00
	Executive	1.00	1.00	1.00	1.00
	Non Represented	19.00	19.00	33.00	33.00
	White Collar	1.00	1.00	1.00	1.00
Solid Waste 21001 Totals:		29.00	29.00	47.00	47.00
Technical Services Department					
	Executive	1.00	1.00	1.00	1.00
	Non Represented	35.00	35.00	35.00	35.00
	White Collar	2.00	2.00	2.00	2.00
Technical Services Department Totals:		38.00	38.00	38.00	38.00
GRAND TOTAL:		2,348.00	2,348.00	2,490.00	2,490.00

Full time and part time regular filled and vacant positons approved by BCC.

FULL-TIME EQUIVALENT (FTE) EMPLOYEES BY POSITION GROUP

POSITION GROUP	FY15	FY16
Elected\Appointed	24	24
Executive	35	35
Non Represented	922	922
Correction Management	10	10
Fire Management	8	8
Sheriff Management	7	7
Non Union Total:	1,006	1,006
Blue Collar	248	248
White Collar	202	202
Corrections	393	393
Detention	78	78
Fire	233	233
Sheriff	300	300
Security Officers	30	30
Union Total:	1,484	1,484
TOTAL NUMBER OF FTE:	2,490	2,490



* Non-union employees are classified employees consisting of nonexempt and exempt employees which are covered by County Rules and Regulations. Full-time Fair Labor Standards Act (FLSA) nonexempt employees are paid on an hourly basis for hours worked and FLSA exempt employees are paid based on a fixed annual salary.

BERNALILLO COUNTY TAXING AUTHORITY FY15
(in dollars)

	REVENUE SOURCE	TOTAL AUTHORITY	IN EFFECT	AVAILABLE	PURPOSE	IMPOSED	FY15 BUDGETED REVENUE	ADD'L REVENUE IF MAX IMPOSED
PROPERTY TAX	Operating Levy (NMSA 7-37-7B1)	11.85 mills	10.75 mills	1.10 mills	General Purposes	Commission approval DFA-LGD notified 9/1	\$ 121,000,000	\$ 15,637,744
	Open Space Levy (NMSA 7-37-7C2)	0.00 mills	0.00 mills	None, Voters will have option of approving .20 mills and enacting a total of .20 mills for open space in FY2016.	Open Space	Commission approval or approved by Bernalillo County Voters	\$ -	\$ 2,792,252
	Debt Service Levy (NMSA 4-49-7 & 7-37-7C1)	Outstanding GO bonds may not exceed assessed valuation x 4% = \$597,535,799 at 7/01/14.	\$123,215,000 Outstanding GO Bonds 6/30/14 21.24% of capacity 1.25 mills FY14.	\$486,470,799 available in GO bonds capacity	Debt Service	GO bond issues approved by voters	\$ 17,216,984	\$25,000,000 based on 2.5 mills for 20 years
	Judgment Mill Levy (NMSA 7-37-7C3)	Judgments above \$100,000	0.00 mills	0 mills	Judgments	DFA approval	\$ -	None
GROSS RECEIPTS TAX - COUNTYWIDE	County Gross Receipts Tax (NMSA 7-20E9 thru 11)	Three separate 1/8 cent and one 1/16 increments	Three 1/8 cent taxes and one 1/16 cent	0 cent	First 1/8, third 1/8 and 1/16th general purpose Second 1/8 - \$1M for indigent patients and balance for general purposes	Third 1/8 and 1/16 may be subject to positive referendum (vote)	\$ 75,044,434	\$0
	County Correctional Facility Tax (NMSA 7-20F-1 thru 12)	Two 1/16 increments	1/8 cent	0 cent	Construct or operate correctional facility; extradite/transport prisoners	May be subject to positive referendum (vote)	\$ 20,922,730	\$0
	County Healthcare Tax (NMSA 7-20E-18)	Two 1/16 increments	1/8 cent	0 cent	First 1/16 dedicated to County Medicaid Fund, Second 1/16 dedicated to indigent patients	Commission review & approval needed to impose additional 5 year period increment.	\$ 10,100,000	\$0
	Countywide/County Area Emergency Communications and Emergency Medical and Behavioral Health Services Tax(NMSA 7-20E-22)	1/4 cent	None	1/4 cent	Communications Center, Emergency Medical Services	Positive referendum (vote)	None	\$40,400,000
	County Capital Outlay Tax (NMSA 7-20E-21)	1/4 cent	None	1/4 cent	Building and Infrastructure	Positive referendum (vote)	None	\$40,400,000
	County Quality of Life (NMSA 7-20E-24)	1/4 cent	None	1/4 cent	Cultural programs Advisory Board req.	Positive referendum (vote)	None	\$40,400,000
GROSS RECEIPTS TAX - UNINCORPORATED	County Environmental Tax (NMSA 7-20E-17)	1/8 cent	1/8 cent	None	Water, sewer, solid waste	Commission approval	\$ 2,540,000	None
	County Fire Excise Tax (NMSA 7-20E-15&16)	Two 1/8 cent or 1/4 cent	None	1/4 cent	Independent fire districts	Positive referendum (vote)	None	\$5,080,000
	County Infrastructure Tax (NMSA 7-20E-19)	1/8 cent	None	1/8 cent	General purposes, economic development	Positive referendum (vote)	None	\$ 2,540,000
	County Regional Transit (NMSA)	1/2 cent	None	1/2 cent	Any revenue collected is paid to the State of New Mexico	Positive referendum (vote)	\$0	\$0
GAS	County Gasoline Tax (NMSA 7-24A-5)	One or two cent tax	None	2 cents	Transit, roads along transit routes	Positive referendum vote, develop County	None	\$250,000

BERNALILLO COUNTY

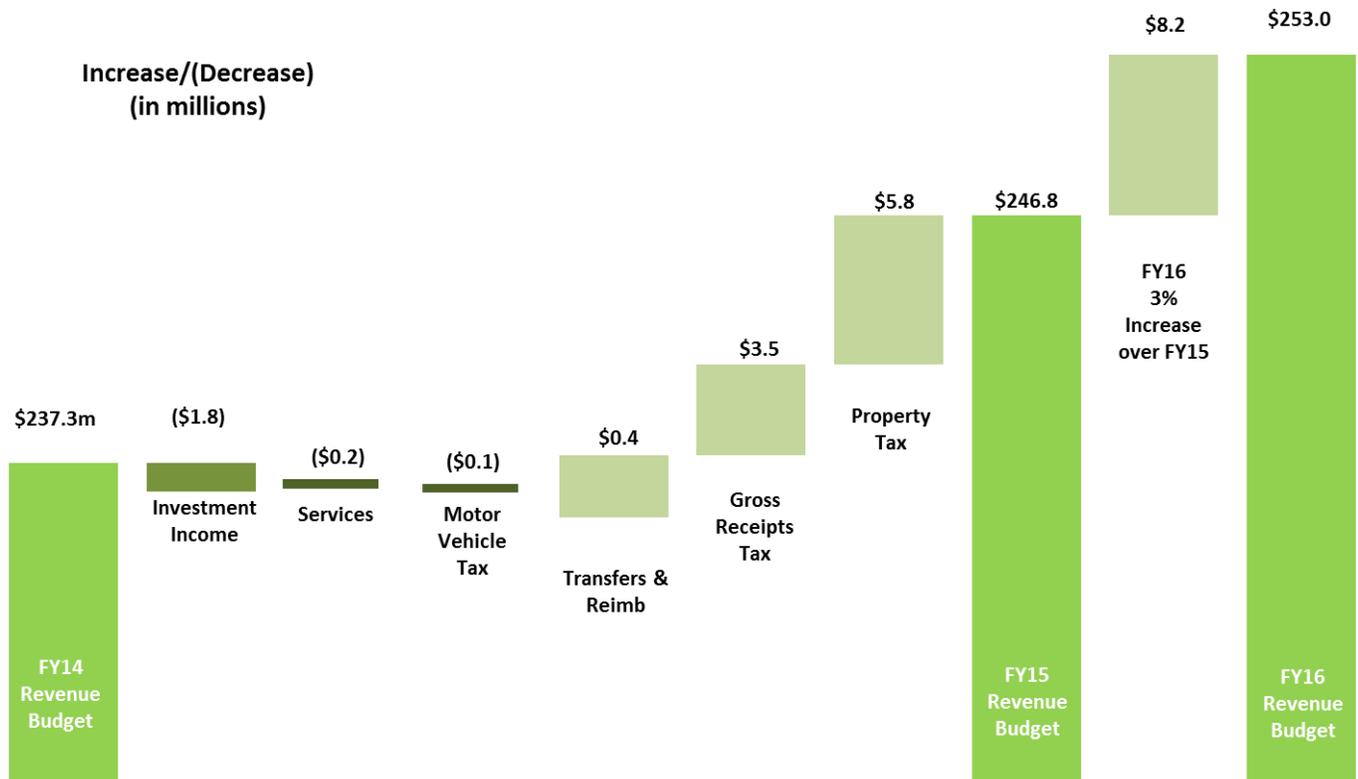
GENERAL FUND





GENERAL FUND REVENUE CHANGES FROM FY14 TO FY15 TO FY16

The following waterfall chart for the General Fund Revenue Base Budget shows the way sequentially introduced changes in revenue sources help the County determine the expected changes in its base budget from FY14 to FY15 to FY16. Starting at the FY14 base budget of \$237.3m, forecasted decreases in investment, services, and motor vehicle tax income along with increases in transfers and reimbursements, and gross receipts and property tax income lead the County to expect FY15 base revenue of \$246.8m. An additional overall increase of \$8.2m in revenue is anticipated to result in FY 16 base revenue of \$253.0m.



The General Fund Revenue Budget does not include the general fund sub-funds PILT \$903k , Regional Detention Center \$3.2m, and Community Services \$35k for which the expenditure of funding has been restricted to specific purposes by the Bernalillo County Commission and is not available for operating purposes. Subsequent reporting of General Fund activity is exclusive of these three funds.

GENERAL FUND REVENUE FORECAST

	Actuals FY13	Budget FY14	Budget FY15	% Change FY15 v. FY14		Budget FY16	% Change FY16 v. FY15
Property Taxes	120,690,101	122,994,980	128,750,000	4.68%		134,450,000	4.43%
Gross Receipts Taxes	91,910,954	92,478,431	95,967,164	3.77%		98,159,744	2.28%
Motor Vehicle Taxes	3,721,609	3,871,762	3,776,441	-2.46%		3,790,898	0.38%
Gasoline Taxes	1,789,137	1,779,000	1,729,528	-2.78%		1,745,801	0.94%
Intergovernmental	1,705,050	380,000	405,500	6.71%		410,500	1.23%
Licenses and Permits	2,648,321	2,580,300	2,615,158	1.35%		2,772,154	6.00%
Charges for Services	6,597,748	7,504,458	7,301,384	-2.71%		7,326,493	0.34%
Investment Income	6,282,455	2,900,000	1,100,001	-62.07%	(1)	1,100,001	0.00%
Miscellaneous Income	6,316,006	2,762,950	5,129,379	85.65%	(2)	3,231,917	0.00%
Total General Fund Operating Revenue	241,661,381	237,251,881	246,774,555	4.01%		252,987,508	2.52%
Non-Operating Revenue	-	-	-			-	
Total Operating & Non- Operating Revenue	241,661,381	237,251,881	246,774,555	4.01%	(3)	252,987,508	2.52%

NOTES:

(1) Due to declining interest rates and change to the investment policy, investment was lowered for FY15 & FY16.

(2) A \$2M Fund Balance appropriation was conducted to establish a Self Insurance Reserve.

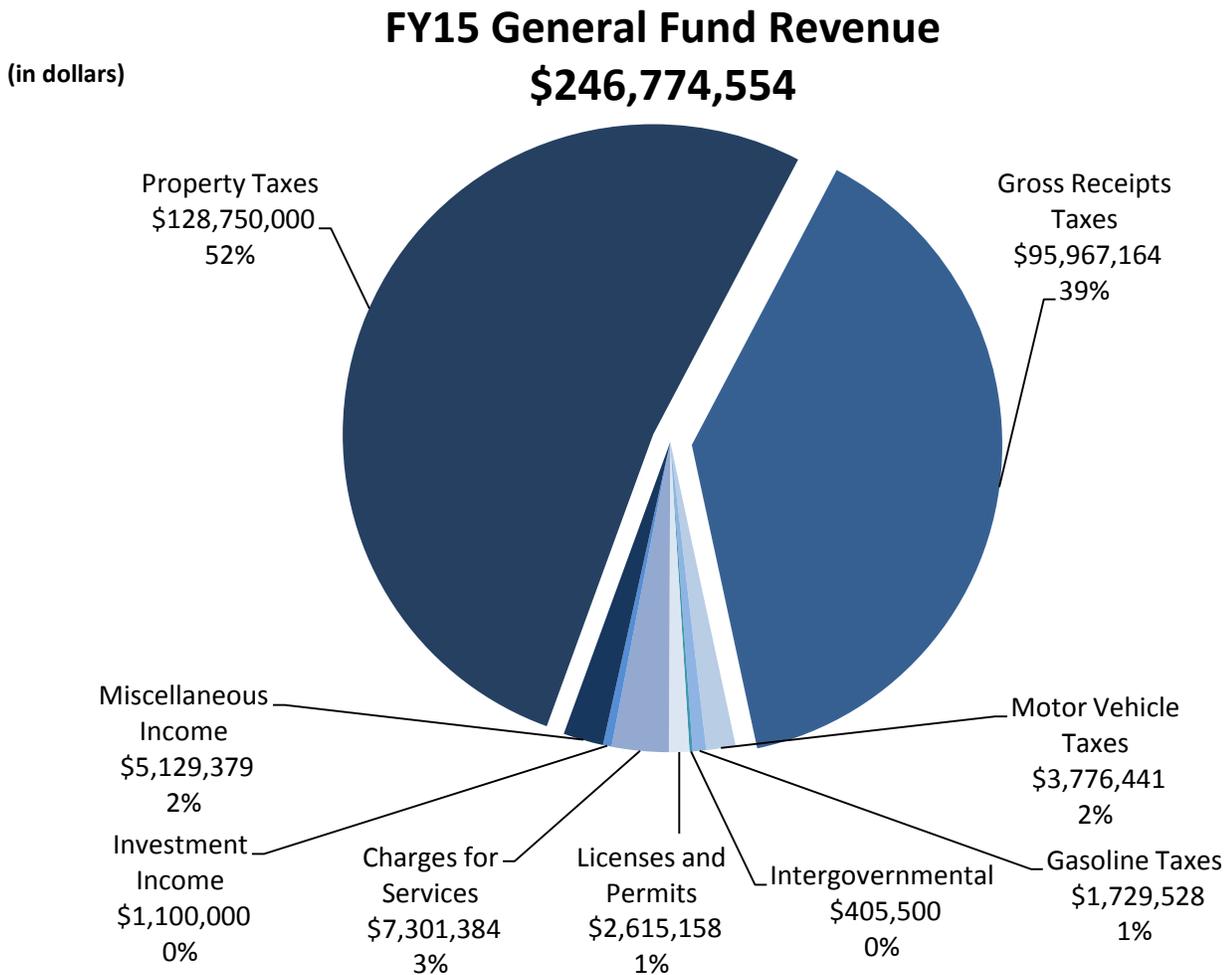
(3) The General Fund Revenue does not include the general fund PILT, Regional Detention Center, and Community Services sub-funds for which funding has been restricted to specific purposes by the Bernalillo County Commission and is not available for operating purposes.

GENERAL FUND REVENUE

The general fund is used to account for resources traditionally associated with government, which are not required legally or by sound financial management to be accounted for in another fund. The general fund captures revenues from property and gross receipts taxes and other non-major revenue sources which are not designated for special purposes. The general fund revenues are typically utilized to fund the general operations of the County, including salary and operating expenditures for the majority of County departments.

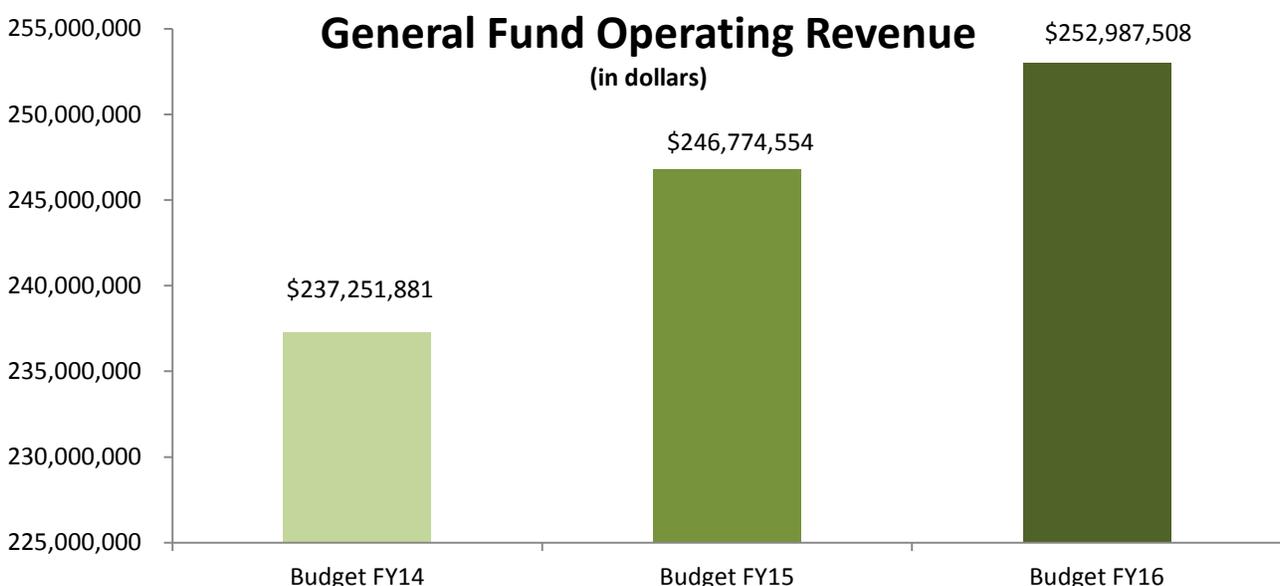
Bernalillo County strives to produce conservative, yet realistic revenue projections. To accomplish this task, the Budget Department analyzes and monitors major revenue sources on a regular basis comparing current trends to historical actuals along with economic conditions that impact revenue sources. In addition to monitoring national, state and local economic conditions, budget and finance staff examines revenue implications of developments within the county, annexations of County property, population growth, building permit data, housing and construction trends, and various other conditions which have the potential for impacting revenue.

The County's two major sources of general fund revenues are from property taxes and gross receipts taxes (GRT), which comprise 52% and 39% of the general fund revenue respectively.



Budget staff analyzes and monitor gross receipt tax revenues, which are sent to the county from the state, on a monthly basis. GRT is monitored closely for industry trends and seasonality of revenues. Monthly revenue receipts are compared to prior months, prior year actuals for the same period as well as being scrutinized as a whole in light of economic conditions.

Despite the challenges in revenue generation Bernalillo County faces, the County still managed to submit a balanced budget for FY15 and FY16. The FY15 general fund revenue budget totals \$246,774,554, which represents a 4.01% increase from the FY14 budget. The general fund revenue projection for FY16 is \$252,987,508, a 2.52% increase over FY15.



Bernalillo County increased its revenue budget for FY15 and FY16 due to the increase in economic activity. Bernalillo County’s Housing market is demonstrating signs of recovery which has a positive effect on other revenue sources like property taxes, GRT, and licenses and permits. As the demand for higher revenue generation intensifies, Bernalillo County has not implemented any tax increases due to conservative planning of expenditures and efficiency measures. Some examples of such are listed below:

CONSERVATIVE EXPENDITURE ACTIONS	
•	Stabilization of funding requests due to biennial budgeting cycle (e.g. longer planning horizon)
•	Management philosophy of not spending one-time funding for recurring expenditures (e.g. carryovers not utilized for operating expenses)
•	Cost saving measures implemented by County departments (e.g. reducing printer foot print, etc.)

PROPERTY TAX REVENUE

Compared to the 2012 tax year, 2013 property taxes in Bernalillo County grew by more than 4%. With the slowly improving economy expected to pick up pace this year, property taxes have been closely analyzed and forecasted by the County to grow by 4.7% for the general fund in FY15 over prior year. Since new construction represents a direct source of new tax revenue for Bernalillo County, it significantly impacts property taxes. New Mexico is still recovering from the impact of the recession, which is evidenced by lower than expected housing permits in 2013 and the first quarter of 2014. Given that New Mexico generally lags behind the national economy, the slow start in permits could represent pent-up demand for new residential construction to be realized from the later part of 2014 through 2016. A recent study by the Bureau of Business and Economic Research (BBER) indicates the new housing market is projected to grow an average of 20% during this same period. Such growth will help the County meet its 2015 and 2016 property tax revenue projections.

The New Mexico Department of Finance and Administration (DFA) sets the tax rates each year by September 1st. The County Commission subsequently certifies the tax rates and a written order imposing the tax rate is then delivered to the County Assessor. On or before April 1st, the County Assessor mails the notices of value to the property tax owners. By June 15th, the Assessor certifies the total net taxable values in the County.

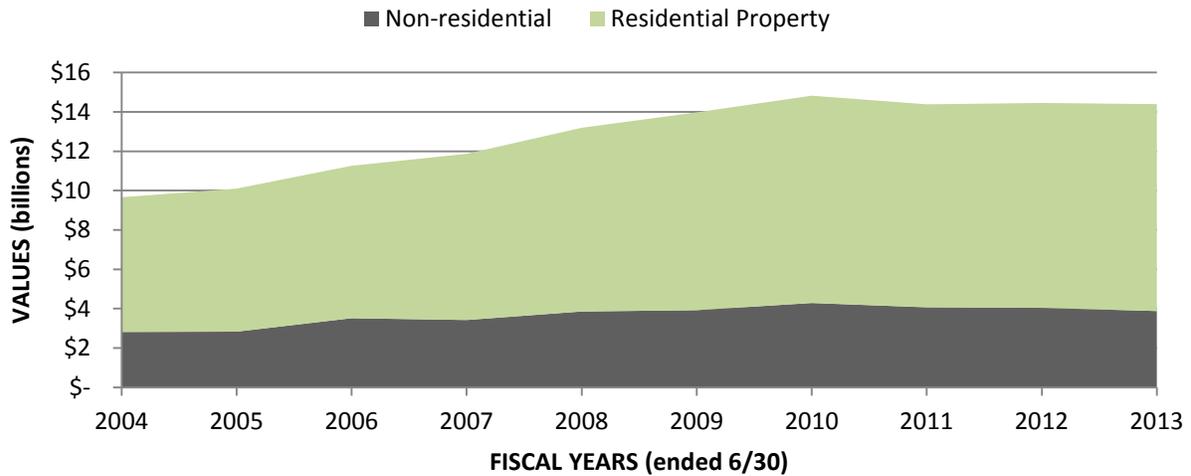
In accordance with the New Mexico property tax calendar, property taxes are received by the County twice a year - by November 10th for the first half of the calendar year and by April 10th for the second half of the year. The legislative action passed during the 47th Regular Legislative Session enables Class "A" counties, including Bernalillo County, to provide tax payers the option of paying tax bills in ten monthly payments, effective January 1, 2009. This payment option helps stabilize property tax revenue streams.

Historically, property tax revenues have been stable for Bernalillo County. Comprising more than 50% of the County's revenue, it is the single largest revenue stream for the County and is evaluated regularly by budget staff. To arrive at an initial estimate of property tax revenue, the user would apply the mill rate to the net taxable value. Further forecasting of this revenue includes comparisons with prior year actuals, and analysis of: collection rates, property valuations and revaluations conducted by the County Assessor, mill rate adjustments, real estate and construction trends, and other detailed reports provided by the County Assessor's office. Mill rate history and net taxable property valuations for Bernalillo County are outlined in the below table and graph.

Millage Rate History				
Residential			Non- Residential	
Tax Year	Millage		Tax Year	Millage
2004	8.200		2004	12.769
2005	7.280		2005	10.932
2006	7.211		2006	11.748
2007	7.187		2007	11.804
2008	7.179		2008	11.645
2009	7.334		2009	11.644
2010	7.334		2010	11.319
2011	7.876		2011	11.660
2012	8.117		2012	11.659
2013	8.578		2013	12.008

Tax Year: November-October

BERNALILLO COUNTY NET TAXABLE PROPERTY VALUES



Per Section 7-37-7.1 NMSA 1978, tax revenue yields on revalued property are limited by the yield control formula. As valuations increase, yield control reduces certain property tax rates from the tax rate as originally imposed (“imposed rates”) to the rates actually applied against reassessed property (“yield controlled rates”). New Mexico has a statewide property reassessment program. Non-residential property is assessed as closely as possible to current and correct market value. Residential property should be at current and correct with a limitation of increase of three percent per year. Physical changes to property, such as home improvements and additions; and changes in permitted uses such as zoning changes, are not subject to yield control in the year of the change.



The County Assessor is located in the Rio Grande Building at 501 Tijeras

GROSS RECEIPTS TAX (GRT) REVENUE

New Mexico is one of a minority of states that has a gross receipts tax structure instead of sales tax. The tax liability belongs to the business instead of the customer. State statute does not prevent a business from recovering the tax cost from the customer as it would any other overhead expense. Passing the tax to the customer at the time of sale is the prevalent practice.

The approved County GRT rate in Bernalillo County as of July 1, 2014 is 6.0625%. This combined tax rate consists of the following gross receipts tax revenue sources:

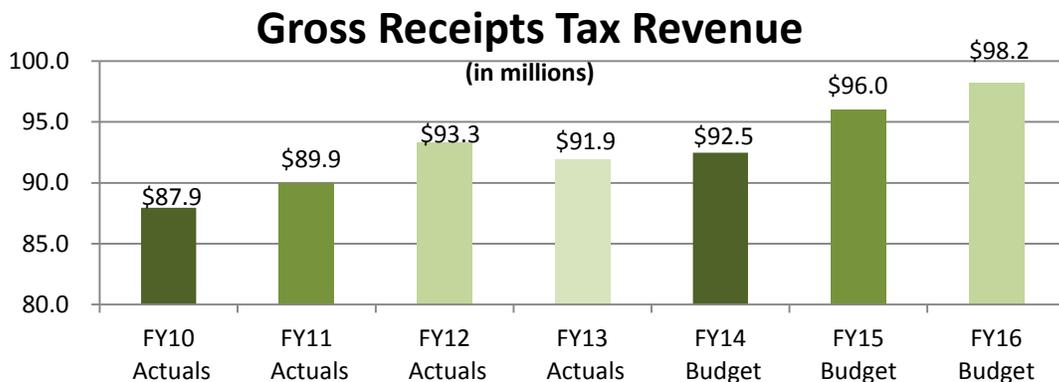
Sources of GRT Revenue	Percentage %
County GRT (General Use)	.4375%
County Environmental GRT	.1250%
County Health Care GRT	.1250%
County Correctional Facility GRT	.1250%
Regional Transit	.1250%
State of New Mexico	5.1250%
Total	6.0625%

Bernalillo County Gross Receipts Tax rate is low in comparison to other counties throughout the State of New Mexico as well as municipalities in nearby states.

Government Tax Rates Within New Mexico	
• Doña Ana County	6.3750%
• Santa Fe County	6.8750%
• Sandoval County	6.2500%
• Taos County	7.1250%
• San Juan County	6.3750%

Government Tax Rates Outside New Mexico	
• City of El Paso, TX	8.2500%
• City of Phoenix, AZ	8.3000%
• City of Colorado Springs, CO	7.6300%
• City of San Antonio, TX	8.2250%
• City of Salt Lake City, UT	6.8500%

As noted by the graph below, gross receipts tax revenues have experienced a minor decrease in FY13 of 1.5% due to GRT credits offered by the State of New Mexico and being taken advantage of by businesses that operate in Bernalillo County. Early estimates of FY14 GRT revenue point to FY14 GRT budget being exceeded which led to the 3.8% increase for the FY15 GRT budget. The revenue forecast for FY16 demonstrates a 2.3% increase due to the State reducing 6% of Bernalillo County's food and medical distribution. The State of New Mexico does not charge GRT on food or medical purchases but the State is still distributing GRT on those purchases to government entities since governments need that revenue. In FY13 state legislation was enacted to slowly phase away the State's portion in 15 years beginning in July of FY16.

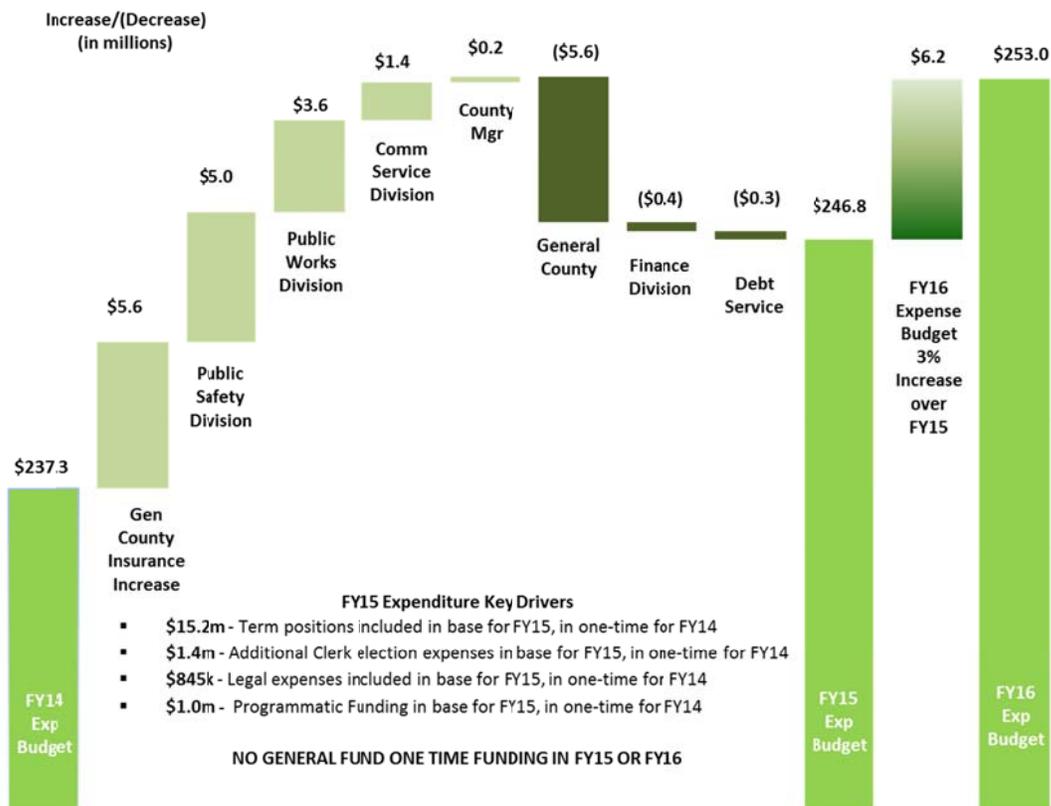


NON-MAJOR SOURCES OF GENERAL FUND REVENUE

TAXES	Motor Vehicles Taxes and Fees	The New Mexico Taxation and Revenue Department, Motor Vehicle Division allocates a percentage of the motor vehicle fees it collects to each county. In FY15 these revenues were budgeted at \$3,776,441.
	Gas Tax	Each county is entitled to receive an amount equal to its proportionate share of miles of public roads maintained. For FY15, the amount of \$1,729,528 was budgeted.
LICENSES & PERMITS	Building and Zoning Fees	All fees charged to contractors and citizens for building and zoning permits for construction projects account for \$688,798 of the FY15 budget.
	Barricading Fees	Fees charged by County ordinance to contractors or other governmental agencies for installing traffic barricades on County roadways account for \$231,976 of budgeted revenues for FY15.
	Franchise Permits	These fees are charged to companies and other governmental agencies for use of County right of ways. The FY15 budget for this source of revenue is \$991,354
CHARGES FOR SERVICES	Clerk's Fees	The fees collected by the County Clerk to records deeds, mortgages, judgments, satisfaction of judgments, liens, and deeds of trust are the source of this revenue. Budgeted at \$3,580,008 for FY15, this revenue also includes the fees collected for issuing Marriage Licenses.
	Community Custody Program Fees	The Community Custody Program generates revenue for the County by collecting fees from offenders who participate in the program. This program strives to re-socialize and re-educate offenders to restore his/her status as a productive citizen. Revenues from CCP vary depending on how many inmates participate in the program. The total budget for FY15 was \$176,400.
	Sports Program Fees	Revenues collected from this source are budgeted at \$250,300 for FY15. They are generated as a result of fees charged for participation in the various sports and leagues available such as Basketball, Softball, and Volleyball.
INVESTMENTS	Interest on Investments	This income is generated from investment activity by the County Treasurer. Investment income is directly related to investment amounts, interest rates, market conditions, investment strategies, and other economic factors. In FY 15, investment revenues are budgeted at \$1,100,001.
GRANTS	Grants	An inter-governmental agreement between the Metropolitan Detention Center, the Department of Substance Abuse Programs, and ABC Community Schools Partnership accounts for the \$405,500 of revenue budgeted for FY15.
BONDS	Tax Anticipation Notes	This revenue is a result of short-term obligations the County uses to finance current expenditures. The County experiences fluctuations in cash flow as a result of property tax collections. The Tax Anticipation Notes allow the County to continue operations during months when property tax revenues are not available. These notes are then repaid when property taxes are collected. Currently there are no plans use this type of note in FY15.
OTHER	Rental Revenue	Collections from the rental of County property account for \$457,950 of the revenue budgeted for FY15.
	General Revenue	All miscellaneous revenues the County collects are accounted for in general revenue. These revenues, budgeted at \$1,938,599 for FY15, vary each year depending on the operational activity of the County.
	Sale of Assets	Revenues collected from the sale of County property vary from year to year and in FY15 \$250,000 was budgeted.

GENERAL FUND EXPENDITURE CHANGES FROM FY14 TO FY15 TO FY16

Similarly, the General Fund Expenditure Base Budget waterfall chart shows that expected increases in General County Insurance, Public Safety, Public Works, Community Services, County Manager, and Finance Division expenditures totaling \$27.7m along with anticipated decreases in the County Vacancy Factor, General County, and Debt Service expenses totaling \$20.1m will increase FY15 expenditures to \$244.8m from \$237.3 m in FY14. In FY 16, an additional overall increase of \$8.2m in expenditures will result in that year’s base budget being approximately \$253.0m.



The General Fund Expenditure Budget does not include the general fund sub-funds PILT \$903k, Regional Detention Center \$3.2m , and Community Services \$35k for which the expenditure of funding has been restricted to specific purposes by the Bernalillo County Commission and is not available for operating purposes. Subsequent reporting of General Fund activity is exclusive of these three funds.

GENERAL FUND EXPENDITURES

Overview

The development of the FY15/FY16 budget was heavily influenced by 3 factors:

- Heightened awareness of departmental needs discovered during with the in depth budget review process developed during the FY13/FY14 biennium
- Legislative challenges resulting in funding reductions at the State and Federal Level coupled with minimal growth of the County's largest revenue sources; and
- Unplanned needs identified in FY14.

Raised Awareness of Department Needs

The work that began during the FY13/FY14 cycle to develop a more realistic base budget for every department aided in the County's ability to react when it became apparent that expenditures in some areas were growing at an unsustainable rate. The in depth budget reviews also identified departments, such as Fleet and Facilities Management, who had been underfunded in recent years as the cost of commodities such as parts and fuel increased. Overtime in the Public Safety division remains an exposure for the county with the cost of salary and benefits growing each year, making the overtime budget less effective. Other factors such as increased salary and benefit costs needed to be accounted for along with increases resulting from collective bargaining agreements. While departments had been absorbing these increases historically, many had reached a point operationally where no further growth could be sustained without negatively impacting department functions. Through the in depth review process, departments were given an opportunity to 'true up' their budgets in the FY13/FY14 cycle. This learning process helped prepare departments for the FY15/FY16 cycle as they better understood their budgets which resulted in additional funding requests submitted in FY15. These requests were considered and granted based on the limited funding available as well as their alignment with the County's strategic plan.

Legislative Challenges and Minimal Revenue Growth

Significant reduction of legislative and grant funding at the State and Federal level have also presented challenges to the County in recent years. As this funding continues to decline, the County is less able to leverage these funds with capital project funds received from bonds to improve County infrastructure and other citizen needs. Effects of federal sequestration which included eliminating or limiting the exempt status of bonds, healthcare transformation and decreases in federal housing funding have impacted the County's bottom line increasing the cost of doing business. On the State level, recent legislation including bills addressing the Public Employees Retirement Act (PERA), healthcare transformation, Gross Receipts Tax Hold Harmless phase out and public safety reforms were additional considerations taken into account in the development of the FY15/FY16 biennium.

Additionally, property tax and gross receipts tax revenue have maintained a modest 3% or less growth rate while other, less significant sources of revenue, have had relatively no substantial change in recent years. The changes to the budget made during the FY13/FY14 budget cycle, coupled with the department needs identified in FY15/FY16, consumed all recurring capacity within the budget. This capacity, which was generated through a combination of strategically eliminating or reducing underutilized programs/initiatives and 5% operational savings identified by departments taking measures such as not filling vacancies and freezing positions, allowed for the County to address new short term needs without further reducing service levels. This evaluation process occurred throughout the preparation of the FY15/FY16 budget with flat budgets with minimal growth as the end goal. Going forward, the County general fund budget will not have additional capacity on a recurring basis unless revenues increase. As mid-cycle budget evaluation occurs beginning in October 2014, management will be reviewing options for additional revenue generation. These options include:

- Property tax mill increase

- Enact gross receipts tax hold harmless option(s)
- Increase service fees throughout the County

Unless one of these options is exercised in the near future, growth will need to be contained to maintain a structurally balanced budget.

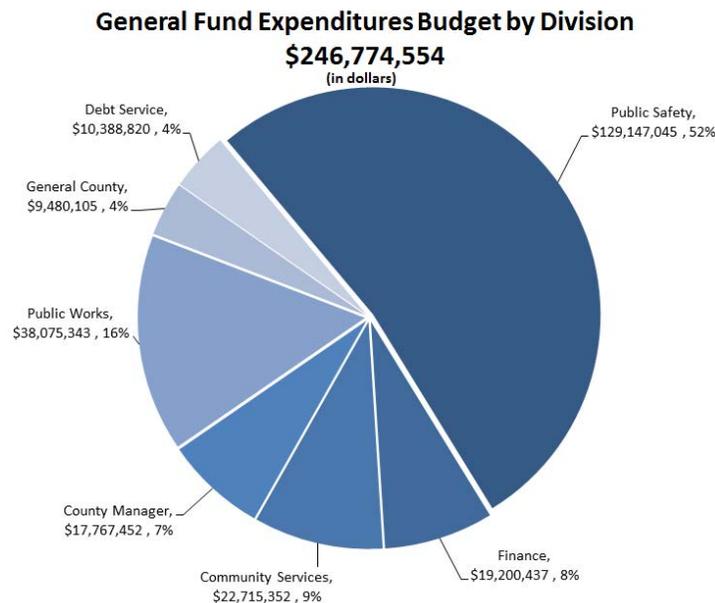
Additional Unplanned Needs

The County was faced with some costly unexpected needs in FY14 causing further constraints on the operating budget and the County’s reserve level in FY14. As part of the mid-cycle process for FY14, departments identified short term projects and needs that would have long terms benefits and could be accomplished in 12 months. Following the strategic draw down of reserves needed for countywide improvements, departments got to work utilizing the one time funding. During this time a decline in the market threatened the value of the County’s investment portfolio. A reduction in investment income was expected and budgeted although not to the degree ultimately realized. The budget was reduced by \$11.8M midyear in FY14 to account for the anticipated mark to market loss. The portfolio was ultimately restructured, but not before the County lost a total of \$17M from reserves. As unfortunate as the loss was, the County used this opportunity to improve the investment policy which now includes a more diversified portfolio capable of providing the County with liquidity and a stable cash flow.

The mounting costs associated with the Metropolitan Detention Center (MDC) continue to be a problem for the County. Rising food and medical contracts along with overtime and programming initiatives for inmates continue to escalate annually, putting additional strain on already limited resources. Due to the excessive overcrowding, the County began sending inmates to be housed at other facilities. Efforts to stabilize the inmate population are ongoing but continue to be a challenge as changes are needed at the judicial level to completely reform the process and provide relief from lengthy inmate stays. The needs of the MDC are an important consideration during the development of the budget each biennium. Balancing the needs of the inmates, the demands of the public and the limited resources available is a top priority every budget cycle as staff tries to contain the growth.

Division Efforts

The expenditure budget developed for FY15 is \$246.8M which was a 4% increase from FY14. The proposed budget for FY16 increased an additional 3% to \$253M. The graph below shows the breakdown of the budget by division for FY15.



GENERAL FUND EXPENDITURES CONT.

General County

Funding for overall County needs, such as unplanned emergencies and salary adjustments, are budgeted in General County. Increasing needs from the departments have reduced the amount of emergency funding available to the County in recent years. The need for recurring capacity forced management to explore options not previously considered. One recent example was the vacancy factor taken into account for FY15. Historically, the County budgeted salary and benefits at 100% despite maintaining an annual vacancy rate equivalent to \$13M. Historically, as these vacancies occurred throughout the year, the savings was gathered and used to fund one time department needs at year end. This biennium, management decided to budget the vacancy factor reducing the total budget picture by \$12.4M. Management directed departments to maintain service levels as vacancies at every department would be frozen to be able to realize the savings expected. Budget staff is tasked to work with departments and management to monitor FY15 vacancies to guarantee the planned savings are realized.

County Manager

Efforts made by each of the divisions to reflect actual needs have improved service levels across departments. The departments reporting directly to the County Manager include Human Resources and Information Technology. Legal, the Compliance Office and the Commissioners are also grouped in this area although these departments do not report directly to the County Manager. As part of the budget review, travel and training dollars were reviewed to get a better understanding of the benefits received as a result of an employee attending the various trainings. After much consideration, management decided budget dollars could be better spent internally, if in house training effort resources were increased. With the additional resources, the Human Resources department has been working towards developing a Learning Management System that can be used by all departments countywide, reducing the time employees are offline or unavailable due to training. In addition, a comprehensive training catalog was created for employee use which will eventually include trainings offered by all County departments. These efforts not only reduce the need for costly out of state travel, but the County will also realize the benefits of having a more knowledgeable, well trained staff to better serve constituents.

Finance Division

The Finance division includes the Accounting, Budget and Business Improvement, Procurement and Business Services and Risk Management departments. This division manages the funding in General County and is also liaison to the Assessor and Treasurer. Efforts in this division have been to educate and train staff countywide on the County's current financial picture. Efficiencies are being sought at all levels making departmental input essential to the continued success of the County. This division is responsible for providing the support departments need to be more efficient. Internal processes continue to be reviewed and created as necessary so departments have the tools needed to be effective in their respective functions. The Procurement and Business Services department along with the Budget and Business Improvement department work with all departments to identify ways of making processes more lean while providing the resources needed to anticipate and react to the needs of management.

Community Services Division

The departments within the Community Services division are Economic Development, Housing, Office of Health & Social Service, Parks & Recreation, Planning & Development Services, and Public Information. This division is also liaison to the Clerk and Probate Judge. Many important developments have been made in this division over the last two years that have positively impacted the services provided to the public. The funding given to the social service programs has gone through extensive process changes making the process for receiving funds from the County more equitable. Additionally, the County also has greater ability to leverage the programs funded with the strategic plans of the County.

Bernco Bernie has become a public relations success for the County. Unofficial surveying made it clear many residents of Bernalillo County were not aware of the services, facilities, parks and open spaces that were provided to them through the County. In many cases, County properties were misidentified as belonging to neighborhood HOAs; and/or the city, state and federal governments. Bernco Bernie was created by the Community Services division to address this lack of knowledge to educate citizens regarding how much the County owned and what services the County provided to citizens. By using a marketing method called 'exaggerated branding' the County was able to take an element of our County seal, one of the eight sheep representative of the original eight land grants that compromise Bernalillo County, to create a marketing campaign geared at raising citizen awareness.

Public Safety and Public Work Divisions

The departments within the Public Safety division are Animal Care, Communications, Fire & Rescue, Metropolitan Detention Center, Substance Abuse Programs and the Youth Services Center. The Public Safety division is also liaison to the Sheriff. The Facilities & Fleet, Infrastructure & Planning Geo Resources, Operations Maintenance, Solid Waste & Diversified Services, and Technical Services make up the Public Works division. Efforts made in these divisions strive to develop and strengthen long term replacement plans and operational plans. These divisions comprise 68% of the total County general fund budget. In Public Safety, efforts continue to stabilize the growth of the Metropolitan Detention Center while managing the increased personnel and operational needs of the other Public Safety departments. As the population of Bernalillo County continues to increase, planning for the eventual growth and additional services needed becomes the highlight of every budget discussion in this area. The delicate balance between paying overtime and hiring additional full time staff is one of the many tasks the newly formed Load Resource Management group is challenged with. This group was created with the goal of reducing Public Safety overtime.

In Public Works, the need to develop maintenance, fleet and heavy equipment plans that can realistically be followed is the challenge staff focuses on. New system developments such as an upgrade to M-5, which is an upgrade to the current fleet inventory and maintenance system, will aid in the department's ability to provide accurate data budget staff can use to develop more accurate forecasts for fleet and heavy equipment.

Looking Forward

Under the "new normal" economic conditions where periodic episodes of revenue decline can destabilize funding, the County continues to recognize the urgency to continue to update current and adopt new strategic policies designed to protect core programs and services as well as optimize and develop available assets while seeking new ways to generate or increase revenues. Therefore, the County is embarking on some new and innovative approaches to protect, stabilize and maintain its long range financial security in preparation of the challenges ahead. The following initiatives will be enhanced or implemented during this biennium:

- Hiring a grant writer to improve grant writing strategies to leverage available funding and capture additional revenues;
- Actively seek out and implement best practices in service process efficiencies at all levels of the County;
- Sharing services with other governments, including partnering with the private sector or non-profit agencies;
- Establishing budget targets to strategically manage recurring expenditures; and
- Quarterly and annual review of program performance to prioritize spending.

Management continues to work on evaluating County operations with plans to execute a series of department reorganizations that will further align County operations with the strategic plan. By measuring the effectiveness of those efforts and making changes as needed, the County's short and long term goals can be met.

The following pages show the reader different views of the General Fund budget, by function and by mandated status. As we look toward the challenges ahead, the County will incorporate strategies to ensure prudent spending decisions that support effective delivery of core services, maintain low debt levels and properly manage our county cash reserves as we have in the past.

EXPENDITURES BY FUNCTION

GENERAL FUND

(in dollars)

Functional Area/Department	FY15 Budget	% of Budget	FY16 Budget	% of Budget
General Government				
Accounting	\$ 2,360,042	1.0%	\$ 3,526,314	1.4%
Assessor	\$ 2,655,355	1.1%	\$ 2,797,050	1.1%
Budget & Business Improvement	\$ 1,070,261	0.4%	\$ 1,273,503	0.5%
Clerk	\$ -	0.0%	\$ 5,249,608	2.1%
Compliance	\$ 231,205	0.1%	\$ 243,543	0.1%
County Commission	\$ 1,751,254	0.7%	\$ 913,495	0.4%
County Manager	\$ 1,030,647	0.4%	\$ 1,055,645	0.4%
Court of Wills, Estates & Probate	\$ 5,667,466	2.3%	\$ 238,357	0.1%
Economic Development	\$ 686,181	0.3%	\$ 732,797	0.3%
Finance Deputy County Manager	\$ 500,637	0.2%	\$ 527,352	0.2%
Human Resources	\$ 4,306,518	1.7%	\$ 4,528,384	1.8%
Information Technology	\$ 10,870,731	4.4%	\$ 10,969,613	4.3%
Infrastructure Planning & Geo Resources	\$ 2,492,632	1.0%	\$ 2,501,882	1.0%
Legal	\$ 3,160,979	1.3%	\$ 3,354,656	1.3%
Planning & Development Services	\$ 3,624,357	1.5%	\$ 3,772,136.00	1.5%
Procurement & Business Services	\$ 2,215,539	0.9%	\$ 2,296,638.00	0.9%
Public Information Department	\$ 734,452	0.3%	\$ 776,600.00	0.3%
Risk Management	\$ 4,137,971	1.7%	\$ 4,376,727.00	1.7%
Office of Health & Social Services	\$ 50,000	0.0%	\$ 50,000.00	0.0%
Solid Waste and Diversified Services	\$ 1,635,917	0.7%	\$ 1,635,917.00	0.6%
Technical Services	\$ -	0.0%	\$ 47,004.00	0.0%
Treasurer	\$ 2,638,129	1.1%	\$ 2,801,270.00	1.1%
General County (1)	\$ 6,760,967	2.7%	\$ 4,124,980.00	1.6%
General Government Subtotal	58,581,243	23.7%	57,793,471	22.8%
Public Safety				
Animal Care Services	\$ 1,970,994	0.8%	\$ 2,457,718	1.0%
Communications	\$ 3,530,212	1.4%	\$ 3,782,010	1.5%
Fire & Rescue	\$ 21,062,337	8.5%	\$ 22,186,268	8.8%
Metropolitan Detention Center	\$ 51,207,387	20.8%	\$ 54,302,141	21.5%
Office of Homeland Security & Emergency Management	\$ 305,002	0.1%	\$ 302,057	0.1%
Public Safety Deputy County Manager	\$ 505,862	0.2%	\$ 532,856	0.2%
Sheriff	\$ 36,718,569	14.9%	\$ 38,692,665	15.3%
Youth Services Center	\$ 6,947,315	2.8%	\$ 7,318,038	2.9%
Public Safety Subtotal	122,247,677	49.5%	129,573,753	51.2%
Health & Welfare				
Housing	\$ 323,892	0.1%	\$ 348,154	0.1%
Metropolitan Detention Center	\$ 6,787,948	2.8%	\$ 6,787,948	2.7%
Parks & Recreation	\$ 15,000	0.0%	\$ 15,000	0.0%
Planning & Development Services	\$ 87,208	0.0%	\$ 150,698	0.1%
Office of Health & Social Services	\$ 1,933,330	0.8%	\$ 2,091,904	0.8%
Solid Waste and Diversified Services	\$ 215,000	0.1%	\$ 215,000	0.1%
Health & Welfare Subtotal	9,362,378	3.8%	9,608,704	3.8%
Culture & Recreation				
Community Services Deputy County Manager	\$ 371,495	0.2%	\$ 391,319	0.2%
Parks & Recreation	\$ 7,943,245	3.2%	\$ 8,249,285	3.3%
Office of Health & Social Services	\$ 988,325	0.4%	\$ 988,325	0.4%
Culture & Recreation Subtotal	9,303,065	3.8%	9,628,929	3.8%
Public Works				
Communications	\$ 111,421	0.0%	\$ 111,421	0.0%
Facilities & Fleet Management	\$ 20,449,795	8.3%	\$ 20,553,036	8.1%
Human Resources	\$ 38,620	0.0%	\$ 38,620	0.0%
Infrastructure Planning & Geo Resources	\$ 528,337	0.2%	\$ 528,337	0.2%
Operations & Maintenance	\$ 4,473,507	1.8%	\$ 4,757,107	1.9%
Public Works Division Support	\$ -	0.0%	\$ 725,443	0.3%
Solid Waste and Diversified Services	\$ 2,950,452	1.2%	\$ 3,188,038	1.3%
Technical Services	\$ 2,811,364	1.1%	\$ 2,085,921	0.8%
Public Works Subtotal	31,363,497	12.7%	31,987,923	11.8%
Capital				
Infrastructure Planning & Geo Resources	\$ 1,546,681	0.6%	\$ 1,756,286	0.7%
Parks & Recreation	\$ 290,400	0.1%	\$ 349,712	0.1%
Technical Services	\$ 971,657	0.4%	\$ 924,653	0.4%
Capital Subtotal	2,808,738	1.1%	3,030,651	1.2%
Transfer Out				
General County(2).	\$ 13,107,957	5.3%	\$ 11,363,778	4.5%
Transfer Out Subtotal	13,107,957	5.3%	11,363,778	4.5%
TOTAL EXPENDITURES BY FUNCTION	246,774,554	100%	252,987,209	99%

(1) General County includes funding that is distributed to other departments as needed for expenses such as emergency overtime and contractual obligations that are general in nature. Salary and other contingencies are also included in General County.

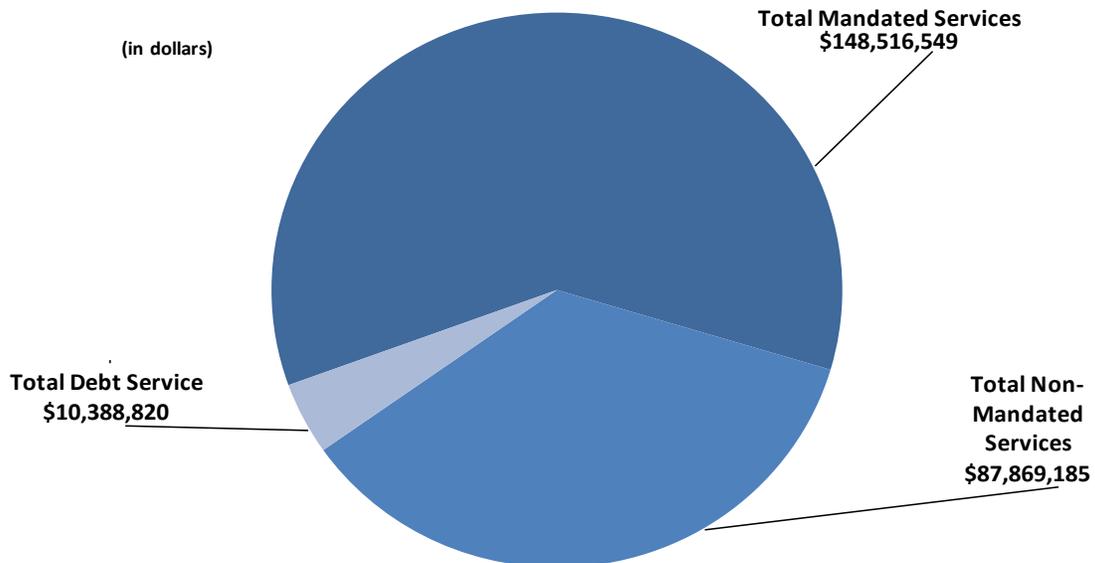
(2) General County Transfer Out is a cash transfer to the debt service obligations.

NON-MANDATED VS. MANDATED SERVICES GENERAL FUND

New Mexico State Statutes mandate that Bernalillo County provide certain services to its citizens. General Fund expenditures for FY15 are projected to be \$246,774,554 with mandated services comprising 60% of the budget. The following table presents the mandated services that are part of the total General Fund Budget.

Mandated Services	FY15	FY16
Assessor	\$ 2,797,050	\$ 2,797,050
Clerk	\$ 5,647,652	\$ 5,249,608
Treasurer	\$ 2,778,905	\$ 2,801,270
Probate Court	\$ 238,357	\$ 238,357
MDC	\$ 61,090,089	\$ 61,090,089
Youth Services Center	\$ 7,318,039	\$ 7,318,039
Fire	\$ 22,186,267	\$ 22,186,267
Sheriff	\$ 38,677,950	\$ 38,692,665
Purchasing	\$ 2,296,638	\$ 2,296,638
Operations & Maintenance	\$ 4,572,107	\$ 4,757,107
Commission	\$ 913,495	\$ 913,495
Total Mandated Services	\$ 148,516,549	\$ 148,340,585
Non-Mandated Services	\$ 87,869,185	\$ 94,002,579
Transfers Out for Debt Service	\$ 10,388,820	\$ 10,644,344
Total General Fund	\$ 246,774,554	\$ 252,987,508
Mandated Services	60%	59%

General Fund Non-Mandated Vs. Mandated Services FY15 Total Expenditures: \$246,774,554



COMBINED STATEMENT OF REVENUES AND EXPENDITURES GENERAL FUND

	FY13 Audited Actuals	FY14 Original Budget	FY15 Adopted Budget	FY16 Approved Plan
Revenues				
Property Tax	120,690,101	122,994,980	128,750,000	134,450,000
Gross Receipts Tax	91,910,954	92,478,431	95,967,164	98,159,744
Motor Vehicle	3,721,609	3,871,762	3,776,441	3,790,898
Cigarette				
Gasoline Tax	1,789,137	1,779,000	1,729,528	1,745,801
Taxes	218,111,801	221,124,173	230,223,133	238,146,443
Intergovernmental (1)	1,705,050	380,000	405,500	410,500
Licenses and Permits (2)	2,648,321	3,239,825	2,615,158	2,850,562
Fees for Services	6,597,748	6,844,933	7,301,394	7,326,493
Investment Income (3)	6,282,455	2,900,000	1,100,001	1,100,001
Miscellaneous (4)	6,316,006	7,706,653	9,292,914	4,249,795
Revenues	241,661,381	242,195,584	250,938,100	254,083,794
Operating Revenue	241,661,381	242,195,584	250,938,100	254,083,794
Non-Operating Revenue				
Total Revenues	241,661,381	242,195,584	250,938,100	254,083,794
Expenditures				
General Government	54,212,749	56,942,275	59,321,071	58,441,733
Public Works	28,531,884	30,286,272	31,363,497	32,099,426
Public Safety	129,776,910	122,553,772	125,473,394	129,846,470
Health & Welfare (5)	3,411,456	8,899,834	9,512,378	10,068,177
Housing	332,424			
Culture & Recreation	10,571,962	9,630,220	9,351,065	9,457,393
Operating Functional Areas	226,837,385	228,312,373	235,021,404	239,913,199
Capital Functional Areas (6)	23,221,808	3,165,893	2,808,738	2,808,738
Debt Functional Areas				
Total Expenditures	250,059,193	231,478,266	237,830,142	242,721,937
Other Financing Sources (Uses)				
Transfers In	307,190	799		
Bonds issued & Premium				
Sale of Capital Assets	385,486			
Transfers Out (7)	(10,403,267)	(10,717,319)	(13,107,958)	(11,361,857)
Total Other Financing Sources	(9,710,591)	(10,716,520)	(13,107,958)	(11,361,857)
Net Change to Fund Balance	(18,108,403)	798		
Fund Balance				
Beginning Fund Balance	207,059,224	188,950,821	188,951,619	188,951,619
Change in Fund Balance	(18,108,403)	798		
Ending Fund Balance (8)	188,950,821	188,951,619	188,951,619	188,951,619

NOTES:

- (1) Intergovernmental revenues received in FY13 which are not budgeted in subsequent years include \$520.5k from the State of NM for the 2012 general election, \$515.3k from the City of Albuquerque for property custodial services, \$120k from the Assessor for Information Technology services, and \$58k from the Federal Government for Southwest Border Protection.
- (2) Permit fees for barricading and construction were anticipated to be \$500k higher in FY14 due to one-time non-recurring public works projects. FY15 and FY16 levels are expected to be more in line with fees reflected in FY13.
- (3) In FY13 the County recognized a net decrease in the fair value of investments of \$12.8m which resulted in a negative net change in the General Fund. FY15 and FY16 investment income is expected to be lower due to a restructuring of the County's investment portfolio.
- (4) Miscellaneous revenue increase of \$2m in FY15 reflects a fund balance appropriation to support the establishment of the Health Insurance fund reserve. Projected completion of the Regional Detention Center initiative resulting in reduction to carryover miscellaneous revenue of \$3.2m in FY16.
- (5) Health and welfare budget in FY14 includes \$6.1m for MDC Medical professional services, not included in FY13.
- (6) FY13 Capital Functional Areas expenditures were primarily comprised of \$5.0m for the Middle Rio Grande Urban Wildlife Refuge project, \$4.9m for vehicle replacement and heavy equipment purchases, \$3.5m for roofing, HVAC, and county building maintenance, \$2.6m for IT infrastructure, software, and equipment upgrades, \$2.1m for road, sewer, and other infrastructure construction, and \$1.5m for various county parking lot paving, and road signal upgrades.
- (7) FY15 Transfers Out includes a one-time \$2m transfer to the newly created Health Insurance fund for the establishment of a reserve for claims. FY16 transfer out totals will be re-evaluated and adjusted as necessary with the mid-biennial budget adjustments prior to July 1, 2015.
- (8) The General Fund Balance on this report includes three Sub-Funds (FY15 PILT \$903.0k, Regional Detention Center \$3.2m, and Community Services \$34.8k) for which the expenditure of funding has been restricted to specific purposes by the Bernalillo County Commission (BCC) and is not available for operational purposes. Due to the BCC restrictions previous schedules reporting General Fund activity excludes the \$4.2m total of these three funds.

BERNALILLO COUNTY

SPECIAL REVENUE FUNDS





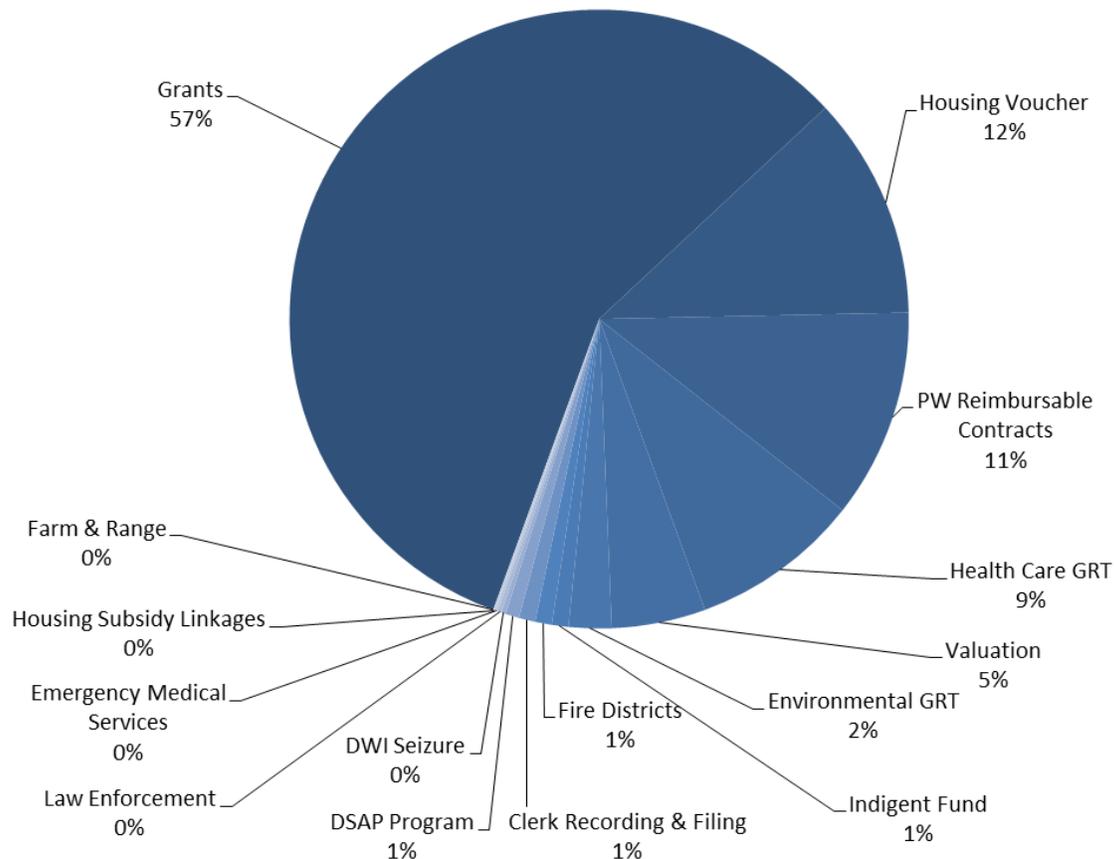
SPECIAL REVENUE FUNDS

This section summarizes the budget for special revenue funds. Special Revenue funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specific purposes. These sources include taxes, state and federal grants and other sources. The County currently has fifteen special revenue funds. For FY15, the total expenditure budget for Special Revenue Fund is \$114,190,162. It is made up of the following:

SPECIAL REVENUE BUDGET LARGEST TO SMALLEST (in dollars)

Fund	Description	FY15 Budget	Fund	Description	FY15 Budget
12901	Grants	\$ 65,649,226	12204	Clerk Recording & Filing	\$ 980,000
12950	Housing Voucher	\$ 13,264,567	12105	DSAP Program	\$ 808,000
12901.1	PW Reimbursable Contracts	\$ 12,489,669	12151.1	DWI Seizure	\$ 271,310
12003	Health Care GRT	\$ 10,100,000	12151	Law Enforcement	\$ 226,200
12004	Valuation	\$ 5,600,000	12102	Emergency Medical Services	\$ 136,250
12002	Environmental GRT	\$ 2,540,000	12951	Housing Subsidy Linkages	\$ 135,000
12203	Indigent Fund	\$ 1,000,000	12202	Farm & Range	\$ 175
12101	Fire Districts	\$ 989,765		TOTAL	\$ 114,190,162

% Allocation by Fund



SPECIAL REVENUE FUNDS DESCRIPTION

FUND NUMBER	FUND NAME	FUND DESCRIPTION
12002	1/8 CENT GRT ENVIRONMENTAL SERVICES	To account for the 1/8 cent gross receipts on sales in the unincorporated area of the County. The tax revenue is set aside for the purpose of financing environmental services within the County of Bernalillo. The fund was created by authority of state statute (see Section 7-20E-17 NMSA 1978 Compilation).
12003	1/16TH CENT HEALTHCARE GRT	The County Health Care Gross Receipts Tax Fund was created as a result of the enactment of a 1/16 th gross receipts tax , in accordance with state statute (7-20E-18, NMSA 1978). This legislation allows the County to implement and dedicate up to 2/16% gross receipts tax for health care related costs. The first 1/16% increment must be dedicated to support the County-supported Medicaid Fund. The County utilizes this special revenue for different purposes related to health care. The County's Health Care Fund generates approximately \$10M in revenue per year.
12004	PROPERTY VALUATION PROGRAM	To account for fees collected from "revenue recipients" pursuant to Section 7-38-38.1, NMSA 1978 Compilation. Expenditures from the County property valuation fund may be made pursuant to a property valuation program presented by the County Assessor and approved by the majority of the County Commissioners. The valuation fund is used to maintain current property records of all residential and non-residential properties. In addition, Bernalillo County re-values its properties annually.
12101	FIRE MARSHALLS	To account for the operations and maintenance (excluding salaries and benefits) of the 11 fire districts. Funding is provided by allotments from the New Mexico State Fire Marshal's Office. The funds were created under the authority of state statute (see Section 59A-53-5, NMSA 1978 Compilation). Funds are used to provide the unincorporated areas within Bernalillo County with fire protection, response to emergencies, prevention and education, and maintain a strong combination department. The fire districts provided fire protection and rescue service 24/7. This accomplished by public relations, school tours, community service, school patrols and welfare checks. The Promotion of community involvement by recruiting, training and working with the community and volunteers, currently volunteers are used primary as recruitment for hiring and training.
12102	EMS NM DEPT OF HEALTH	The Emergency Medical Services (EMS) Act provides funds to Bernalillo County to be used for the establishment of emergency medical services. The State General Fund supplies funding for Emergency Medical Services. This money cannot be accumulated from year to year. Starting July 1, 2008, Bernalillo County became a single service that receives funding from the Emergency Medical Services Act. The distribution formula allows each applicant to receive up to twenty thousand dollars depending on the call volume. The use of the funds is to preserve and protect lives in Bernalillo County through emergency medical services responses. In addition, it provides emergency medical triage and treatment for the sick and injured, ongoing quality assurance, and assures levels of qualifications to all members that exceed national standards to ensure that customers receive the highest level of emergency medical care.
12105	DEPARTMENT OF SUBSTANCE ABUSE	Revenue is received from state liquor excise taxes that are distributed to every county for DWI services and programs. Funding from Optum Health for operation of a methamphetamine crisis response team also is included in this amount.

SPECIAL REVENUE FUNDS DESCRIPTION

FUND NUMBER	FUND NAME	FUND DESCRIPTION
12151	LAW ENFORCEMENT	To account for a state grant restricted to equipment purchases and training programs to enhance law enforcement effectiveness. The fund was created under the authority of state statute (see Section 29-13-4, NMSA 1978 Compilation).
12151.1	DWI SEIZURE	To account for DWI Seizure related activities for the Sheriff's office. Revenue generated is to be used for law enforcement effectiveness in regards to alcohol and drug education and prevention. The fund was created under the authority of state statute (see Section 29-13-4, NMSA 1978 Compilation) and Bernalillo County Ordinance 82-4.
12202	FARM AND RANGE TAYLOR GRAZING	To account for soil conservation, predator control, and secondary road activities within the County. Financing is provided by the Taylor Grazing Act. Expenditures may be made only for the purposes specified in the grant. The fund was created by authority of state statute (see Section 6-11-6, NMSA 1978 Compilation).
12203	INDIGENT CARE 1/8TH CENT GRT	To account for a \$1,000,000 annual allocation of gross receipts per year through County ordinance 78-42. Expenditure is restricted to indigent health care. The fund was created by authority of state statute (see Section 7-20E-9, NMSA 1978 Compilation). The Partners in Health (PIH) program provides primary medical and dental care for residents of the County who qualify as medically indigent. UNMH serves as program administrator and verifies the eligibility of claims, refers patients to participating agencies and determines allocations to the organizations on the basis of actual patients served.
12204	CLERKS RECORDING AND FILING	To account for fees authorized to Class A counties to charge additional fees per document as an equipment recording fee. The fees thus collected are restricted in that they shall only be expended for rent, lease-purchase of equipment associated with the recording, filing, maintaining, or reproducing of documents in the Office of the County Clerk and for staff training on office procedures and equipment. This fund was created by authority of state statute (see Section 14-8-12.2, NMSA 1978 Compilation).
12901	GRANTS	To account for various federal, state and other grant funding sources received by the County. The grants are restricted to specific purposes as agreed to between the County and the funding sources as enumerated in the grant agreement/contract. See grant listing on page following page.
12901.1	PUBLIC WORKS REIMBURSABLE CONTRACTS	To account for various federal, state and other grant funding sources received by the County Public Works Division. The grants are restricted to specific purposes as agreed to between the County and the funding sources as enumerated in the grant agreement/contract.
12950	HOUSING SECTION 8 CHOICE VOUCHERS	Section 8 Housing is rental housing subsidy for Disabled and Elderly Families Family Self Sufficiency. It encourages Section 8 assisted families to obtain employment or higher paying jobs that will lead to economic independence. Bernalillo County Housing Department partners with various businesses and community partners to aide in assisting clients to become successful.
12951	HOUSING SUBSIDY LINKAGES PROGRAM	The linkages program provides rental subsidies to vulnerable populations to link them to affordable, quality housing with community-based individual services. Linkages target the housing needs by prioritizing individuals with serious mental illnesses. This will include Native Americans living off reservation. Bernalillo County administers the Housing Subsidy while working in collaboration with non-profit organizations to provide support services.

FY15 GRANTS BY DEPARTMENT

SPONSOR	FUND	GRANT DESCRIPTION	AMOUNT
COMMUNICATIONS DEPARTMENT			
NEW MEXICO DEPARTMENT OF FINANCE AND ADMINISTRATION	12901	TRAINING AND EQUIPMENT E-911 STATE OPERATIONS	\$ 859,544
COMMUNICATIONS DEPARTMENT TOTAL			\$ 859,544
COUNTY CLERK'S DEPARTMENT			
APS/CNM	12901.1	2015 APS/CNM ELECTION	\$ 616,000
CULTURAL SERVICES DEPARTMENT TOTAL			\$ 616,000
CULTURAL SERVICES DEPARTMENT			
NATIONAL ENDOWMENT FOR THE ARTS /OUR TOWN GRANT	12901	FUNDS PLANNING EFFORTS TO INCLUDE ART AND CULTURE FOR THE HISTORIC BRIDGE MAIN STREET. PARTNERS ARE CREATIVE ALBUQUERQUE AND WORKING CLASSROOM	\$ 75,000
CULTURAL SERVICES DEPARTMENT TOTAL			\$ 75,000
DEPARTMENT OF SUBSTANCE ABUSE PREVENTION			
MOLINA HEALTHCARE	12901	ASSESSMENT CENTER AND PUBLIC INEBRIATE INTERVENTION PROGRAM	\$ 200,000
NEW MEXICO DEPARTMENT OF FINANCE AND ADMINISTRATION	12901	DISTRIBUTION GRANT FROM LOCAL LIQUOR EXCISE TAXES FOR LOCAL GOVERNMENT ENTITIES TO OPERATE DWI RELATED PROGRAMS TO INCLUDE TREATMENT, ENFORCEMENT, PREVENTION, ALTERNATIVE SENTENCING AND COORDINATION, PLANNING AND EVALUATION.	\$ 4,039,194
NEW MEXICO DEPARTMENT OF FINANCE AND ADMINISTRATION	12901	DETOX GRANT FROM LOCAL LIQUOR EXCISE TAXES FOR LOCAL GOVERNMENT ENTITIES TO OPERATE A DETOX PROGRAM	\$ 1,700,000
NEW MEXICO DEPARTMENT OF FINANCE AND ADMINISTRATION	12901	DWI GRANT THROUGH A COMPETITIVE PROCESS FROM LOCAL LIQUOR EXCISE TAXES FOR GOVERNMENT ENTITIES TO OPERATE DWI RELATED PROGRAMS TO INCLUDE TREATMENT AT A MINIMUM OF 65% OF THE ENTIRE GRANT, PREVENTION AND ALTERNATIVE SENTENCING.	\$ 500,000
NEW MEXICO DEPARTMENT OF FINANCE AND ADMINISTRATION	12901	CDWI GRANT FROM LOCAL COURT FEES FOR LOCAL GOVERNMENT ENTITIES TO OPERATE DWI RELATED PROGRAMS TO INCLUDE ENFORCEMENT AND PREVENTION	\$ 300,000
NEW MEXICO DEPARTMENT OF FINANCE AND ADMINISTRATION BEHAVIORAL HEALTH SERVICES DIVISION	12901	GRANT FOR SUBSTANCE ABUSE. 100% OF GRANT WILL BE USED FOR SALARIES AND BENEFITS	\$ 507,746
U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT	12901	GRANT FOR GENDER SPECIFIC PROGRAMS - WOMEN WITH CHILDREN SUFFERING FROM SUBSTANCE ABUSE. 100% OF GRANT WILL BE USED FOR SCATTERED HOUSING THROUGH A COLLABORATION WITH BC HOUSING.	\$ 92,835
UNIVERSITY OF NEW MEXICO	12901	GRANT FOR A RESIDENTIAL PROGRAM FOR WOMEN WITH SUBSTANCE ABUSE ISSUES	\$ 250,000
UNIVERSITY OF NEW MEXICO	12901	GRANT FOR A SOBRIETY OBSERVATION PROGRAM AT MATS	\$ 104,000
US DEPARTMENT OF JUSTICE	12901	GRANT FOR A DAY REPORTING CENTER FOR INMATES	\$ 250,000
DEPARTMENT OF SUBSTANCE ABUSE PREVENTION TOTAL			\$ 7,943,775
METROPOLITAN DETENTION CENTER			
NEW MEXICO GANG TASK FORCE	12901	NEW MEXICO GANG TASK FORCE MULTI-JURISDICTIONAL OPERATION(S) TO GATHER INTELLIGENCE ON GANGS IN ABQ/BERNALILLO COUNTY	\$ 3,000
METROPOLITAN DETENTION CENTER TOTAL			\$ 3,000
OPERATIONS AND MAINTENANCE DEPARTMENT			
STATE OF NM ENVIRONMENT DEPT.	12901	REMOVAL AND RECYCLE OF ILLEGALLY DUMPED TIRES	\$ 14,000
OPERATIONS AND MAINTENANCE DEPARTMENT TOTAL			\$ 14,000
OFFICE OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT			
NEW MEXICO DEPARTMENT OF HEALTH	12901	FUNDING PROGRAM TO PREPARE MAJOR METROPOLITAN AREAS TO EFFECTIVELY RESPOND TO A LARGE SCALE PUBLIC HEALTH EMERGENCY.	\$ 40,000
NEW MEXICO DEPARTMENT OF HOMELAND SECURITY	12901	ALLOCATION OF 50% OF THE SALARIES AND BENEFITS FOR THREE MANAGEMENT STAFF MEMBERS.	\$ 210,000
NEW MEXICO DEPARTMENT OF HOMELAND SECURITY	12901	TO SUPPORT ACTIVITIES ESSENTIAL TO THE ABILITY OF STATES, TERRITORIES AND URBAN AREAS TO PREPARE FOR, PREVENT, AND RESPOND TO TERRORIST ATTACKS AND OTHER HAZARDOUS EVENTS.	\$ 100,000
NEW MEXICO DEPARTMENT OF HOMELAND SECURITY	12901	TRAINING TO PROVIDE OHSEM MANAGERS WITH UPDATED INTERAGENCY OPERATIONS IN THE HAZARDOUS MATERIALS ENVIRONMENT.	\$ 20,000
OFFICE OF HOMELAND SECURITY AND EMERGENCY MANAGEMENT TOTAL			\$ 370,000

FY15 GRANTS BY DEPARTMENT

SPONSOR	FUND	GRANT DESCRIPTION	AMOUNT
PARKS AND RECREATION DEPARTMENT			
AGING & LONG TERM SERVICES DEPARTMENT	12901	2013-1113 PARADISE HILLS SENIOR CENTER-CODE COMPLIANCE	\$ 85,000
AGING & LONG TERM SERVICES DEPARTMENT	12901	2013-1110 PARADISE HILLS SENIOR CENTER-OTHER EQUIPMENT	\$ 50,340
AGING & LONG TERM SERVICES DEPARTMENT	12901	2013-1112 PARADISE HILLS SENIOR CENTER-VEHICLE PURCHASE	\$ 48,000
AGING & LONG TERM SERVICES DEPARTMENT	12901	2013-1111 PARADISE HILLS SENIOR CENTER-MEALS EQUIPMENT	\$ 17,350
CITY OF ALBUQUERQUE DEPARTMENT OF FAMILY AND COMMUNITY SERVICES	12901	ANNUAL GRANT RECEIVED FOR OPERATING, SALARY, AND EQUIPMENT SUPPLIES FOR SOUTH VALLEY MULTIPURPOSE SENIOR CENTER FOR THE YEAR 2015	\$ 100,000
CITY OF ALBUQUERQUE DEPARTMENT OF FAMILY AND COMMUNITY SERVICES	12901	ANNUAL GRANT RECEIVED FOR OPERATING, SALARY, AND EQUIPMENT SUPPLIES FOR SOUTH VALLEY MULTIPURPOSE SENIOR CENTER FOR THE YEAR 2016	\$ 100,000
NEW MEXICO CHILDREN YOUTH AND FAMILIES DEPARTMENT	12901	SUMMER SACK LUNCH PROGRAM TO PROVIDE FREE BREAKFAST AND LUNCHESES TO YOUTH FOR THE YEAR 2015	\$ 520,000
NEW MEXICO CHILDREN YOUTH AND FAMILIES DEPARTMENT	12901	SUMMER SACK LUNCH PROGRAM TO PROVIDE FREE BREAKFAST AND LUNCHESES TO YOUTH FOR THE YEAR 2016	
NEW MEXICO TOURISM DEPARTMENT	12901	ANNUAL GRANT FOR LITTER CONTROL AND BEAUTIFICATION EFFORTS IN THE STATE OF NEW MEXICO FOR THE YEAR 2015	\$ 30,000
NEW MEXICO TOURISM DEPARTMENT	12901	ANNUAL GRANT FOR LITTER CONTROL AND BEAUTIFICATION EFFORTS IN THE STATE OF NEW MEXICO FOR THE YEAR 2016	\$ 30,000
PARKS AND RECREATION DEPARTMENT TOTAL			\$ 980,690
SHERIFF'S DEPARTMENT			
ALBUQUERQUE POLICE DEPARTMENT	12901	PROVIDES FUNDING FOR TWO MOTORCYCLE AND ONE POLICY AND PROCEDURE MANAGEMENT SOFTWARE SYSTEM WHICH ASSISTS THE SHERIFF'S OFFICE JUSTICE ISSUES.	\$ 250,000
ALBUQUERQUE POLICE DEPARTMENT	12901	PROVIDES FUNDING TO INCREASE POLICE OFFICER SAFETY BY ALLOWING SHERIFF'S OFFICE TO PURCHASE 30 BULLET PROOF VESTS FOR DEPUTIES.	\$ 25,000
BERNALILLO COUNTY DEPARTMENT OF SUBSTANCE ABUSE	12901	INTER-DEPARTMENT AGREEMENT BETWEEN THE BERNALILLO COUNTY DWI PROGRAM AND THE SHERIFF'S DEPARTMENT TO REDUCE INCIDENTS OF DWI AND UNDERAGE DRINKING. FUNDS ARE USED FOR OVERTIME FOR A RANGE OF LAW ENFORCEMENT AND COMMUNITY DWI PREVENTION ACTIVITIES.	\$ 100,000
BRYNE JUSTICE ASSISTANCE GRANT	12901	HARRIS WIRELESS COMMUNICATIONS EQUIPMENT	\$ 435,000
DEPARTMENT OF JUSTICE	12901	EXPAND THE ABILITY TO CONDUCT SEX OFFENDERS REGISTRATION, ADDRESS VERIFICATION AND ABSCONDER APPREHENSION TO INCREASE COMPLIANCE WITH THE ADAM WALSH ACT.	\$ 400,000
DEPARTMENT OF JUSTICE	12901	SOLVING COLD CASES WITH DNA	\$ 225,000
NEW MEXICO DEPARTMENT OF PUBLIC SAFETY	12901	PROVIDES FUNDING FOR REIMBURSEMENT OF OVERTIME TO COLLABORATING AGENCIES FOR ASSISTANCE IN CAPTURING GANG, NARCOTIC, AND/OR VIOLENT CRIMES FUGITIVES WITHIN NEW MEXICO.	\$ 108,823
NEW MEXICO DEPARTMENT OF PUBLIC SAFETY	12901	FUNDS USED TO IDENTIFY NEW GANGS. FUNDS ARE ALSO USED TO EDUCATE AND PREVENT YOUNG CHILDREN FROM BECOMING GANG MEMBERS.	\$ 60,000
NEW MEXICO DEPARTMENT OF TRANSPORTATION	12901	FEDERAL SECTION 164 FUNDS THAT ARE USED FOR ALCOHOL COUNTERMEASURE ACTIVITIES INCLUDING SOBRIETY CHECKPOINTS AND SATURATION PATROLS. FUNDS ARE USED FOR OVERTIME.	\$ 175,000
NEW MEXICO DEPARTMENT OF TRANSPORTATION	12901	STATE FUNDS AUTHORIZED BY STATE STATUTE 66-7-512. FUNDS ARE USED FOR A PRE-AUTHORIZED LIST OF COMMODITIES FOR PURCHASE AND USED BY THE TRAFFIC UNIT.	\$ 60,000
NEW MEXICO DEPARTMENT OF TRANSPORTATION	12901	AWARDED TO INCREASE SEATBELT AND CHILD RESTRAINT USAGE. FUNDS USED FOR OVERTIME FOR PUBLICIZED OCCUPANT PROTECTION ACTIVITIES	\$ 32,000
NEW MEXICO DEPARTMENT OF TRANSPORTATION	12901	SUMMER PROGRAM AIMED AT REDUCING TRAFFIC-RELATED INJURIES/FATALITIES. FUNDS USED FOR OVERTIME.	\$ 30,000
NEW MEXICO DEPARTMENT OF TRANSPORTATION	12901	SELECTIVE TRAFFIC ENFORCEMENT PROGRAM (STEP) FUNDED WITH FEDERAL SECTION 163 FUNDS FOR THE PURPOSE OF TRAFFIC SAFETY-RELATED ENFORCEMENT OVERTIME, EQUIPMENT AND TRAINING.	\$ 20,000
NEW MEXICO STATE LEGISLATIVE APPROPRIATIONS	12901	TO PURCHASE NEW MOBILE CRIME LAB/COMMAND VEHICLE	\$ 425,000
NEW MEXICO STATE LEGISLATIVE APPROPRIATIONS	12901	TO PURCHASE AND INSTALL BLEACHERS AT THE WYOMING BOULEVARD RECREATIONAL CENTER FOR THE NEW MEXICO SHERIFF AND POLICE ATHLETIC LEAGUE IN ALBUQUERQUE IN BERNALILLO COUNTY	\$ 16,000
RIO RANCHO	12901	MULTI-JURISDICTIONAL GANG PREVENTION	\$ 8,000
U.S. MARSHALS	12901	JOINT LAW ENFORCEMENT OPERATIONS	\$ 8,000
SHERIFF'S DEPARTMENT TOTAL			\$ 2,377,823
TECHNICAL SERVICES DEPARTMENT			
ALBUQUERQUE METROPOLITAN ARROYO FLOOD CONTROL AUTHORITY	12901	GARDUNO DR STORM DRAIN IMPROVEMENTS	
NEW MEXICO DEPARTMENT OF TRANSPORTATION	12901	IMPROVE THE 2ND ST SW CORRIDOR LEADING TO THE VALLE DE ORO WILDLIFE REFUGE	\$ 14,400,000
NEW MEXICO DEPARTMENT OF TRANSPORTATION	12901	CONSTRUCT A NEW MULTI-USE TRAIL ALONG 2ND ST. ALONG ALAMEDA DRAIN	\$ 1,025,280
NEW MEXICO DEPARTMENT OF TRANSPORTATION	12901	DESIGN & CONSTRUCT BIKE/PEDESTRIAN TRAIL ALONG 2ND ST. FROM WOODWARDE TO SALIDA SANDIA RD	\$ 810,168
NEW MEXICO DEPARTMENT OF TRANSPORTATION	12901	PROVIDES FUNDING TO PLAN, DESIGN AND CONSTRUCT ROAD IMPROVEMENTS, PAVEMENT REHAB. & MISC. CONSTRUCTION TO VARIOUS COUNTY ROUTES FOR SB AND VARIOUS COUNTY ARTERIAL ROAD IMPROVEMENT PROJECTS. COUNTY MATCH WILL BE REQUIRED.	\$ 450,000
NEW MEXICO DEPARTMENT OF TRANSPORTATION	12901	EXPAND THE EXISTING ADAPTIVE SIGNAL CONTROL	\$ 50,000

FY15 GRANTS BY DEPARTMENT

SPONSOR	FUND	GRANT DESCRIPTION	AMOUNT
NEW MEXICO DEPARTMENT OF TRANSPORTATION	12901	RECONSTRUCT ROADWAY INCLUDING SIDEWALKS, MEDIANS AND OTHER ENHANCEMENTS. A COUNTY MATCH IS REQUIRED FOR \$1,619,504	
ALBUQUERQUE METROPOLITAN ARROYO FLOOD CONTROL AUTHORITY	12901	GARDUNO DR STORM DRAIN IMPROVEMENTS	\$ 1,925,000
VARIOUS SPONSORS	12901.1	MISCELLANEOUS REIMBURSABLE SMALL GRANTS BUCKETS	\$ 1,000,000
VARIOUS SPONSORS	12901.1	MISCELLANEOUS SMALL GRANTS BUCKETS.	\$ 500,000
TECHNICAL SERVICES DEPARTMENT TOTAL			\$ 20,160,448
YOUTH SERVICES CENTER			
ANNIE E. CASEY FOUNDATION	12901	IMPLEMENT AND SUSTAIN JUVENILE DETENTION ALTERNATIVES INITIATIVE	\$ 125,000
ANNIE E. CASEY FOUNDATION	12901	JUVENILE DETENTION ALTERNATIVES INITIATIVE FOCUS FROM YOUTH IN CONFINEMENT TO YOUTH PRE-DISPOSITION AND IN THE COURTS	\$ 100,000
BERNALILLO COUNTY DEPARTMENT OF SUBSTANCE ABUSE	12901	REDUCE THE INCIDENCE OF JUVENILE ALCOHOL ABUSE BY PROVIDING AN INTENSIVE SUPERVISION AND EARLY INTERVENTION PROGRAM FOR JUVENILES BOOKED INTO THE YOUTH SERVICES CENTER FOR DWI AND/OR MINOR POSSESSION	\$ 160,000
NEW MEXICO CHILDREN YOUTH AND FAMILIES DEPARTMENT	12901	TO PROVIDE A CONTINUUM OF GRADUATED SANCTIONS AND ACCOUNTABILITY BASED SERVICES FOR THE JUVENILE OFFENDERS	\$ 302,000
NEW MEXICO CHILDREN YOUTH AND FAMILIES DEPARTMENT	12901	TO PROVIDE ALTERNATIVES TO SECURE DETENTION FOR JUVENILES ARRESTED WITHIN BERNALILLO COUNTY. IN ADDITION, THEY WILL BE LOOKING FOR INNOVATIVE CHANGES TO THE EXISTING JUVENILE JUSTICE SERVICES SYSTEM.	\$ 82,500
YOUTH SERVICES CENTER TOTAL			\$ 769,500
GRAND TOTAL			\$ 34,169,780

COMBINED STATEMENT OF REVENUES AND EXPENDITURES
SPECIAL REVENUE FUND
(in dollars)

	FY13	FY14	FY15	FY16
Revenues	Audited Actuals	Original Budget	Adopted Budget	Approved Plan
Property Tax	5,569,977	5,100,000	5,600,000	5,600,000
Gross Receipts Tax	13,347,573	13,602,000	13,640,000	13,614,564
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes	18,917,550	18,702,000	19,240,000	19,214,564
Intergovernmental (1)	21,475,557	31,937,060	48,913,287	39,160,760
Licenses and Permits				
Fees for Services	1,345,048	1,328,650	1,452,450	1,452,450
Investment Income		79		
Miscellaneous (2)	1,519,296	2,287,999	50,127,885	573,000
Revenues	43,257,451	54,255,788	119,733,622	60,400,774
Operating Revenue	43,257,451	54,255,788	119,733,622	60,400,774
Non-Operating Revenue				
Total Revenues	43,257,451	54,255,788	119,733,622	60,400,774
Expenditures				
General Government	4,523,092	5,766,844	42,313,091	6,281,625
Public Works		100	16,749,623	9,967,640
Public Safety	10,260,133	12,379,622	14,784,167	13,803,313
Health & Welfare	16,251,190	24,310,026	23,731,892	23,707,056
Housing				
Culture & Recreation	571,657	1,127,000	1,130,690	1,535,690
Operating Functional Areas	31,606,072	43,583,592	98,709,463	55,295,324
Capital Functional Areas	12,488,981	7,782,655	12,359,900	1,729,694
Debt Functional Areas				
Total Expenditures (3)	44,095,053	51,366,247	111,069,363	57,025,018
Other Financing Sources (Uses)				
Transfers In	197,632	542,396		
Bonds issued & Premium				
Sale of Capital Assets				
Transfers Out	(3,247,012)	(3,431,937)	(3,120,799)	(3,375,757)
Total Other Financing Sources	(3,049,380)	(2,889,541)	(3,120,799)	(3,375,757)
Net Change to Fund Balance	(3,886,982)		5,543,460	

Fund Balance				
Beginning Fund Balance	36,951,439	33,064,457	33,064,457	38,607,917
Change in Fund Balance (4)	(3,886,982)		5,543,460	
Ending Fund Balance	33,064,457	33,064,457	38,607,917	38,607,917

NOTES:

- (1) FY14 intergovernmental revenue includes Housing vouchers from HUD of \$11.7m. FY15 new grant appropriations and restricted funds is anticipated to increase approximately \$16.9m. FY16 new grant appropriations are typically budgeted as a mid-year budget amendment.
- (2) FY14 increased miscellaneous revenue is budgeted for HUD administrative fees in the Housing Choice Voucher fund. FY15 miscellaneous income includes multi-year carryforward grants of approximately \$49m; carryover funding is not planned in FY16.
- (3) FY14 budgeted expenditures are \$11.7m greater than FY13 actuals for Housing vouchers from HUD. FY15 expenditures include multi-year carryforward grants of approximately \$44m. Grant expenditures in FY16 are planned to be \$8m less than FY15 with no planned carryover expenditures in FY16.
- (4) FY13 through FY16 Fund Balance fluctuations for Special Revenue Funds are due primarily to expenditures exceeding revenues in the Healthcare Gross Receipts Tax Fund in FY13, and timing differences leading to revenues exceeding expenditures in the grant funds in FY15.

**COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
SPECIAL REVENUE DETAIL**
(in dollars)

	Environmental GRT 12002		Healthcare GRT 12003	
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax				
Gross Receipts Tax	2,540,000	2,540,000	10,100,000	10,074,564
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes	2,540,000	2,540,000	10,100,000	10,074,564
Intergovernmental				
Licenses and Permits				
Fees for Services				
Investment Income				
Miscellaneous				
Revenues	2,540,000	2,540,000	10,100,000	10,074,564
Operating Revenue	2,540,000	2,540,000	10,100,000	10,074,564
Non-Operating Revenue				
Total Revenues	2,540,000	2,540,000	10,100,000	10,074,564
Expenditures				
General Government				
Public Works				
Public Safety				
Health & Welfare	426,175	426,175	8,906,150	8,881,314
Housing				
Culture & Recreation				
Operating Functional Areas	426,175	426,175	8,906,150	8,881,314
Capital Functional Areas	486,231	229,694		
Debt Functional Areas				
Total Expenditures	912,406	655,869	8,906,150	8,881,314
Other Financing Sources (Uses)				
Transfers In				
Transfers Out	(1,627,594)	(1,884,131)	(1,193,850)	(1,193,250)
Total Other Financing Sources	(1,627,594)	(1,884,131)	(1,193,850)	(1,193,250)
Net Change to Fund Balance				

Fund Balance				
Beginning Fund Balance	2,374,197	2,374,197	9,957,052	9,957,052
Change in Fund Balance				
Ending Fund Balance	2,374,197	2,374,197	9,957,052	9,957,052

**COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
SPECIAL REVENUE DETAIL**
(in dollars)

	Reappraisal 12004		Fire Districts 12101	
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax	5,600,000	5,600,000		
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes	5,600,000	5,600,000		
Intergovernmental			989,765	989,765
Licenses and Permits				
Fees for Services				
Investment Income				
Miscellaneous				
Revenues	5,600,000	5,600,000	989,765	989,765
Operating Revenue	5,600,000	5,600,000	989,765	989,765
Non-Operating Revenue				
Total Revenues	5,600,000	5,600,000	989,765	989,765
Expenditures				
General Government	5,300,645	5,301,625		
Public Works				
Public Safety			989,765	989,765
Health & Welfare				
Housing				
Culture & Recreation				
Operating Functional Areas	5,300,645	5,301,625	989,765	989,765
Capital Functional Areas				
Debt Functional Areas				
Total Expenditures	5,300,645	5,301,625	989,765	989,765
Other Financing Sources (Uses)				
Transfers In				
Transfers Out	(299,355)	(298,375)		
Total Other Financing Sources	(299,355)	(298,375)		
Net Change to Fund Balance				

Fund Balance				
Beginning Fund Balance	15,070,308	15,070,308	509,989	509,989
Change in Fund Balance				
Ending Fund Balance	15,070,308	15,070,308	509,989	509,989

**COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
SPECIAL REVENUE DETAIL**
(in dollars)

	Emergency Medical Svcs 12102		Dept of Substance Abuse 12105	
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental			250,000	250,000
Licenses and Permits				
Fees for Services	136,250	136,250		
Investment Income				
Miscellaneous			558,000	573,000
Revenues	136,250	136,250	808,000	823,000
Operating Revenue	136,250	136,250	808,000	823,000
Non-Operating Revenue				
Total Revenues	136,250	136,250	808,000	823,000
Expenditures				
General Government				
Public Works				
Public Safety	136,250	136,250	808,000	823,000
Health & Welfare				
Housing				
Culture & Recreation				
Operating Functional Areas	136,250	136,250	808,000	823,000
Capital Functional Areas				
Debt Functional Areas				
Total Expenditures	136,250	136,250	808,000	823,000
Other Financing Sources (Uses)				
Transfers In				
Transfers Out				
Total Other Financing Sources				
Net Change to Fund Balance				

Fund Balance				
Beginning Fund Balance	(19,875)	(19,875)	726,914	726,914
Change in Fund Balance				
Ending Fund Balance	(19,875)	(19,875)	726,914	726,914

**COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
SPECIAL REVENUE DETAIL**
(in dollars)

	Sheriff's Law Enforcement Protection 12151		Sheriff's DWI Seizure 12151.1	
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental				
Licenses and Permits				
Fees for Services	226,200	226,200	110,000	110,000
Investment Income				
Miscellaneous			161,310	
Revenues	226,200	226,200	271,310	110,000
Operating Revenue	226,200	226,200	271,310	110,000
Non-Operating Revenue				
Total Revenues	226,200	226,200	271,310	110,000
Expenditures				
General Government				
Public Works				
Public Safety	226,200	226,200	271,310	110,000
Health & Welfare				
Housing				
Culture & Recreation				
Operating Functional Areas	226,200	226,200	271,310	110,000
Capital Functional Areas				
Debt Functional Areas				
Total Expenditures	226,200	226,200	271,310	110,000
Other Financing Sources (Uses)				
Transfers In				
Transfers Out				
Total Other Financing Sources				
Net Change to Fund Balance				

Fund Balance				
Beginning Fund Balance	72,148	72,148	93,469	93,469
Change in Fund Balance				
Ending Fund Balance	72,148	72,148	93,469	93,469

COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
SPECIAL REVENUE DETAIL
(in dollars)

	Farm & Range 12202		Indigent Care 12203	
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax				
Gross Receipts Tax			1,000,000	1,000,000
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes			1,000,000	1,000,000
Intergovernmental	175	175		
Licenses and Permits				
Fees for Services				
Investment Income				
Miscellaneous				
Revenues	175	175	1,000,000	1,000,000
Operating Revenue	175	175	1,000,000	1,000,000
Non-Operating Revenue				
Total Revenues	175	175	1,000,000	1,000,000
Expenditures				
General Government				
Public Works	175	175		
Public Safety				
Health & Welfare			1,000,000	1,000,000
Housing				
Culture & Recreation				
Operating Functional Areas	175	175	1,000,000	1,000,000
Capital Functional Areas				
Debt Functional Areas				
Total Expenditures	175	175	1,000,000	1,000,000
Other Financing Sources (Uses)				
Transfers In				
Transfers Out				
Total Other Financing Sources				
Net Change to Fund Balance				

Fund Balance				
Beginning Fund Balance	618	618	245,812	245,812
Change in Fund Balance				
Ending Fund Balance	618	618	245,812	245,812

**COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
SPECIAL REVENUE DETAIL**
(in dollars)

	Clerks Recording & Filing 12204		Grants 12901	
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental			30,232,780	23,021,253
Licenses and Permits				
Fees for Services	980,000	980,000		
Investment Income				
Miscellaneous			37,741,213	
Revenues	980,000	980,000	67,973,993	23,021,253
Operating Revenue	980,000	980,000	67,973,993	23,021,253
Non-Operating Revenue				
Total Revenues	980,000	980,000	67,973,993	23,021,253
Expenditures				
General Government	980,000	980,000	35,416,446	
Public Works			16,749,448	9,967,465
Public Safety			12,352,642	11,518,098
Health & Welfare				
Housing				
Culture & Recreation			1,130,690	1,535,690
Operating Functional Areas	980,000	980,000	65,649,226	23,021,253
Capital Functional Areas				
Debt Functional Areas				
Total Expenditures	980,000	980,000	65,649,226	23,021,253
Other Financing Sources (Uses)				
Transfers In				
Transfers Out				
Total Other Financing Sources				
Net Change to Fund Balance			2,324,767	

Fund Balance				
Beginning Fund Balance	619,824	619,824	1,084,680	3,409,447
Change in Fund Balance			2,324,767	
Ending Fund Balance	619,824	619,824	3,409,447	3,409,447

**COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
SPECIAL REVENUE DETAIL**
(in dollars)

	Reimbursable Contracts 12901.1	Housing Section 8 12950		
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental	4,041,000	1,500,000	13,264,567	13,264,567
Licenses and Permits				
Fees for Services				
Investment Income				
Miscellaneous	11,667,362			
Revenues	15,708,362	1,500,000	13,264,567	13,264,567
Operating Revenue	15,708,362	1,500,000	13,264,567	13,264,567
Non-Operating Revenue				
Total Revenues	15,708,362	1,500,000	13,264,567	13,264,567
Expenditures				
General Government	616,000			
Public Works				
Public Safety				
Health & Welfare			13,264,567	13,264,567
Housing				
Culture & Recreation				
Operating Functional Areas	616,000		13,264,567	13,264,567
Capital Functional Areas	11,873,669	1,500,000		
Debt Functional Areas				
Total Expenditures	12,489,669	1,500,000	13,264,567	13,264,567
Other Financing Sources (Uses)				
Transfers In				
Transfers Out				
Total Other Financing Sources				
Net Change to Fund Balance	3,218,693			

Fund Balance				
Beginning Fund Balance	254,607	3,473,300	2,074,714	2,074,714
Change in Fund Balance	3,218,693			
Ending Fund Balance	3,473,300	3,473,300	2,074,714	2,074,714

**COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
SPECIAL REVENUE DETAIL**
(in dollars)

	Housing Linkages 12951		Total All Special Revenue Funds	
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax			5,600,000	5,600,000
Gross Receipts Tax			13,640,000	13,614,564
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes			19,240,000	19,214,564
Intergovernmental	135,000	135,000	48,913,287	39,160,760
Licenses and Permits				
Fees for Services			1,452,450	1,452,450
Investment Income				
Miscellaneous			50,127,885	573,000
Revenues	135,000	135,000	119,733,622	60,400,774
Operating Revenue	135,000	135,000	119,733,622	60,400,774
Non-Operating Revenue				
Total Revenues	135,000	135,000	119,733,622	60,400,774
Expenditures				
General Government			42,313,091	6,281,625
Public Works			16,749,623	9,967,640
Public Safety			14,784,167	13,803,313
Health & Welfare	135,000	135,000	23,731,892	23,707,056
Housing				
Culture & Recreation			1,130,690	1,535,690
Operating Functional Areas	135,000	135,000	98,709,463	55,295,324
Capital Functional Areas			12,359,900	1,729,694
Debt Functional Areas				
Total Expenditures	135,000	135,000	111,069,363	57,025,018
Other Financing Sources (Uses)				
Transfers In				
Transfers Out			(3,120,799)	(3,375,757)
Total Other Financing Sources			(3,120,799)	(3,375,757)
Net Change to Fund Balance			5,543,460	

Fund Balance				
Beginning Fund Balance			33,064,457	38,607,917
Change in Fund Balance			5,543,460	
Ending Fund Balance			38,607,917	38,607,917



BERNALILLO COUNTY

CAPITAL PROJECT FUNDS





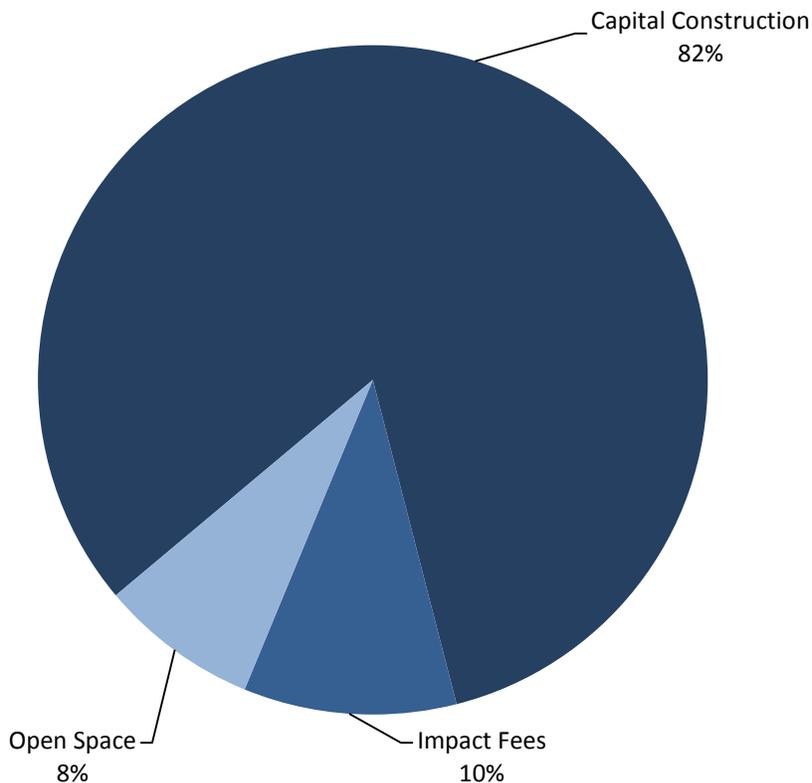
CAPITAL PROJECT FUNDS

Capital Project Funds are to be used for the acquisition or construction of capital facilities or land. A capital project is a project that helps maintain or improve a County asset, often called infrastructure. It is a new construction, expansion, renovation, or replacement project for an existing facility or facilities. It is a purchase of major equipment or a major maintenance or rehabilitation project for existing facilities.

CAPITAL PROJECT BUDGET LARGEST TO SMALLEST (in dollars)

Fund	Description	FY15 Budget
13001-13002	Capital Construction & Library	\$ 42,880,454
13050	Impact Fees	\$ 5,354,214
13051	Open Space	\$ 3,995,158
TOTAL		\$ 52,229,826

% Allocation by Fund



CAPITAL PROJECT FUNDS DESCRIPTION

FUND NUMBER	FUND NAME	FUND DESCRIPTION
13001	CAPITAL CONSTRUCTION	To account for funds received from bond proceeds from Gross Receipt Tax Revenue Bonds and General Obligation Bonds. General Obligation Bond funds are used to finance major capital construction projects for various purposes such as Roads, Storm Drain, Parks and Recreation, Public Safety, Public Health, Facilities Improvements, etc. Gross Receipt Tax Revenue Bond funds are used to finance specific major capital construction projects, such as the construction of a jail, courthouse, etc.
13002	LIBRARY	To account for the financing and acquiring of library books and library resources. Financing is being provided by proceeds from General Obligation bonds and earnings from the investment of those monies.
13050	IMPACT FEES	To account for the Impact Fees received from developers. Impact Fees are restricted for use in infrastructure improvements that will address needs of new development. The Impact Fee Fund was created by authority of Bernalillo County Ordinance 95-16. In order to encourage development County Commissioners recently approved an extension of the previous reduction in impact fees through June 30, 2014. This reduction has decreased total fee revenue.
13051	OPEN SPACE	To account for the financing and acquisition of open space. In November 2014 Bernalillo County will be allowing the voters to decide on whether the County should establish a .20 mill levy for the next 15 years. The purpose of the mill levy is for acquiring, improving, operating, and maintaining natural areas, open spaces, and cultural, historic and nature education sites. In addition it protects drinking water sources, wildlife habitat, and agricultural land, including along the Rio Grande, and allows children and families to get outdoors in nature.



James McGrane Jr. Public Safety Complex

This complex, located in the East Mountains and named in honor of a BCSO deputy killed in the line of duty, was funded primarily using Public Safety bonds.



COMBINED STATEMENT OF REVENUES AND EXPENDITURES
CAPITAL PROJECT FUNDS
(in dollars)

Revenues	FY13 Audited Actuals	FY14 Original Budget	FY15 Adopted Budget	FY16 Approved Plan
Property Tax (1)	53,874	1,385,111		
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes	53,874	1,385,111		
Intergovernmental	13,902			
Licenses and Permits				
Fees for Services (2)	458,080	731,210	513,200	513,200
Investment Income	457,634			
Miscellaneous (3)	1,146,286	63,481,847	51,848,768	28,598,983
Revenues	2,129,776	65,598,168	52,361,968	29,112,183
Operating Revenue	2,129,776	65,598,168	52,361,968	29,112,183
Non-Operating Revenue				
Total Revenues	2,129,776	65,598,168	52,361,968	29,112,183
Expenditures				
General Government	265,789			
Public Works	383,972	2,002,539	1,113,200	1,125,500
Public Safety				
Health & Welfare				
Housing				
Culture & Recreation	115,160	131,196		
Operating Functional Areas	764,921	2,133,735	1,113,200	1,125,500
Capital Functional Areas	16,807,737	62,786,448	51,116,626	28,586,683
Debt Functional Areas				
Total Expenditures (4)	17,572,658	64,920,183	52,229,826	29,712,183
Other Financing Sources (Uses)				
Transfers In (5)			600,000	600,000
Bonds issued & Premium	18,637,434			
Sale of Capital Assets				
Transfers Out (6)	(717,066)			
Total Other Financing Sources	17,920,368		600,000	600,000
Net Change to Fund Balance	2,477,486	677,985	732,142	

Fund Balance				
Beginning Fund Balance	49,603,959	52,081,445	52,759,430	53,491,572
Change in Fund Balance (7)	2,477,486	677,985	732,142	
Ending Fund Balance	52,081,445	52,759,430	53,491,572	53,491,572

NOTES:

(1) Reduction in property tax revenue is due to the expiration of the Open Space mill levy. Voters will be asked to reinstate the mill levy in the November elections.

(2) Fees for service revenue in FY15 and FY16 budget reflect the reduction in Impact Fees enacted by the BCC to provide incentives for construction during a period of limited development. The reduction was not reflected in the FY14 budget.

(3) Miscellaneous budgeted revenue in FY14 includes \$3.5m accounts receivable from the Corps of Engineers, and \$58.9m in fund balance appropriations that support multi-year carryforward budget for capital projects, with \$51.8m supporting multi-year carryforward budget for capital projects in FY15. The decrease in budget for FY16 results from estimated project completions.

(4) Miscellaneous expenditures in FY14 includes \$58.9m in fund balance appropriations that support multi-year carryforward budget for capital projects, with \$51.8m supporting multi-year carryforward budget for capital projects in FY15. The decrease in budget for FY16 results from estimated project completions.

(5) FY15 and FY16 Transfers In reflects subsidy to the Open Space Fund in lieu of the property tax revenue voters will be asked to reinstate in November.

(6) FY13 Transfers Out reflects the payment of bond costs for the sale of the GO Bond 2013 Series.

(7) Change to fund balance in FY13 is primarily due to bond sale proceeds.

**COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
CAPITAL PROJECTS DETAIL
(in dollars)**

	Capital Construction 13001		Impact Fees 13050	
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental				
Licenses and Permits				
Fees for Services			513,200	513,200
Investment Income				
Miscellaneous	43,612,596	28,586,683	4,841,014	
Revenues	43,612,596	28,586,683	5,354,214	513,200
Operating Revenue	43,612,596	28,586,683	5,354,214	513,200
Non-Operating Revenue				
Total Revenues	43,612,596	28,586,683	5,354,214	513,200
Expenditures				
General Government				
Public Works			513,200	513,200
Public Safety				
Health & Welfare				
Housing				
Culture & Recreation				
Operating Functional Areas			513,200	513,200
Capital Functional Areas	42,880,454	28,586,683	4,841,014	
Debt Functional Areas				
Total Expenditures	42,880,454	28,586,683	5,354,214	513,200
Other Financing Sources (Uses)				
Transfers In				
Bonds issued & Premium				
Transfers Out				
Total Other Financing Sources				
Net Change to Fund Balance	732,142			

Fund Balance				
Beginning Fund Balance	44,133,408	44,865,550	5,212,512	5,212,512
Change in Fund Balance	732,142			
Ending Fund Balance	44,865,550	44,865,550	5,212,512	5,212,512

**COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
CAPITAL PROJECTS DETAIL
(in dollars)**

	Open Space 13051		Total All Capital Project Funds	
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental				
Licenses and Permits				
Fees for Services			513,200	513,200
Investment Income				
Miscellaneous	3,395,158	12,300	51,848,768	28,598,983
Revenues	3,395,158	12,300	52,361,968	29,112,183
Operating Revenue	3,395,158	12,300	52,361,968	29,112,183
Non-Operating Revenue				
Total Revenues	3,395,158	12,300	52,361,968	29,112,183
Expenditures				
General Government				
Public Works	600,000	612,300	1,113,200	1,125,500
Public Safety				
Health & Welfare				
Housing				
Culture & Recreation				
Operating Functional Areas	600,000	612,300	1,113,200	1,125,500
Capital Functional Areas	3,395,158		51,116,626	28,586,683
Debt Functional Areas				
Total Expenditures	3,995,158	612,300	52,229,826	29,712,183
Other Financing Sources (Uses)				
Transfers In	600,000	600,000	600,000	600,000
Bonds issued & Premium				
Transfers Out				
Total Other Financing Sources	600,000	600,000	600,000	600,000
Net Change to Fund Balance			732,142	

Fund Balance				
Beginning Fund Balance	3,413,510	3,413,510	52,759,430	53,491,572
Change in Fund Balance			732,142	
Ending Fund Balance	3,413,510	3,413,510	53,491,572	53,491,572



BERNALILLO COUNTY

DEBT SERVICE FUNDS





DEBT SERVICE FUNDS

GO Bond Series

Capital improvements for the County are primarily funded with General Obligation (GO) Bonds, which are self-imposed by the voters on all taxable property within the county.

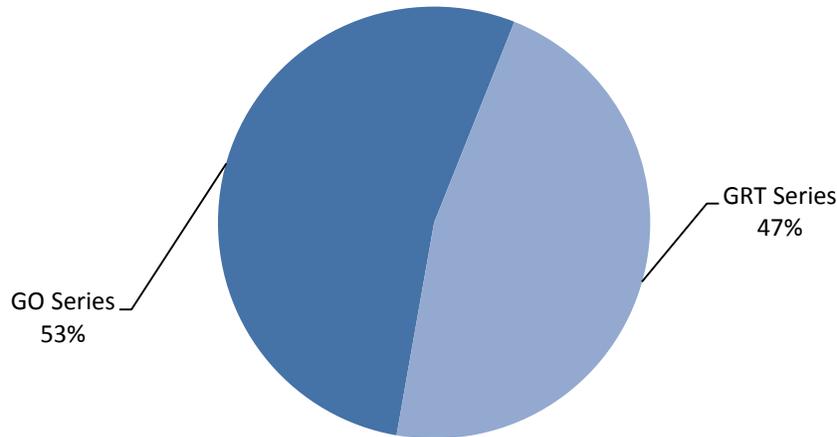
GRT Bond Series

Bernalillo County has issued six outstanding revenue bonds. The bonds are special limited obligations of the County, payable solely from net pledged revenues (Gross Receipts Taxes). The Bonds are not general obligations of the County, and the County neither pledges its full faith and credit nor its ad valorem taxing power or general resources.

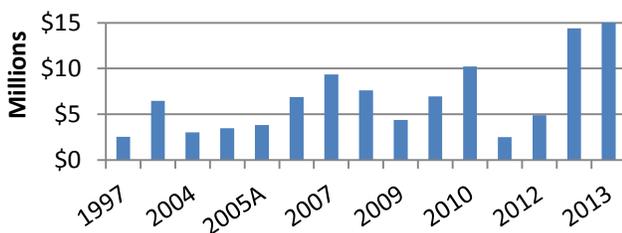
DEBT SERVICE FUNDS (in dollars)

Fund	Description	FY15 Budget
14101	GO Bond Series	\$ 16,338,063
14300-399	GRT Bond Series	\$ 14,324,961
	TOTAL	\$ 30,663,025

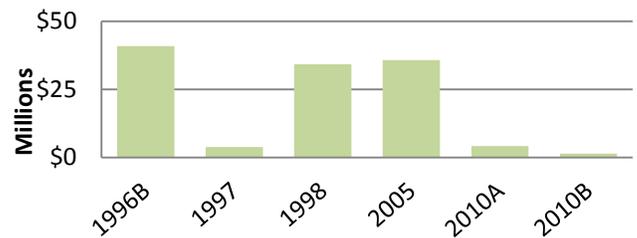
% Allocation by Bond



GO SERIES BOND DEBT



GRT SERIES BOND DEBT



DEBT SERVICE FUNDS DESCRIPTION

GO BOND SERIES

FUND NUMBER	SERIES	DESCRIPTION
14101	GO Series 1997	Used to finance roads, library resources, public health reconstruction & remodeling, juvenile justice center, parks & recreation and sheriff's department.
	GO Series 1999	Used to finance storm drain and water systems, library resources, library resources, public buildings, and parks & recreational facilities.
	GO Series 2004	Used to finance roads, and storm drain.
	GO Series 2005	Used to fully refund the 1995 GO Bond and the 1996 GO Bond and partially refund the 2000 GO Bond.
	GO Series 2005A	Used to finance roads, library resources, park & recreational facilities and public safety.
	GO Series 2006	Used to finance roads, parks & recreational facilities, facility improvements, public safety and storm drain.
	GO Series 2007	Used to finance roads, library resources, parks & recreational facilities, public safety and facility improvements.
	GO Series 2007A	Used to finance roads, and storm drain.
	GO Series 2009	Used to finance roads, facility improvements and library resources.
	GO Series 2009A	Used to finance storm drain, parks & recreational facilities and public safety.
	GO Series 2011	Used to finance parks & recreational facilities, purchase library books, and facilities improvements.
	GO Series 2012	Used to finance refunding of GO Series 2003.
	GO Series 2012A	Used to finance parks & recreational facilities, purchase library books, public safety, and roads.
	GO Series 2014	Used to finance roads, storm drain, library books, and facility improvement.
GO Series 2014A	Used to refund 2004 GO Bond	

GRT BOND SERIES

FUND NUMBER	SERIES	DESCRIPTION
14301	GRT Series 1996B	Used to finance one or more public buildings, including a regional jail.
14302	GRT Series 1997	Used to finance the purchase and installation of communication and information management systems, construction of an outdoor performing arts theater, and purchase an office building.
14303	GRT Series 1998	Used to refund GRT Series 1996A.
14304	GRT Series 2005	Used to partially refund GRT Series 1999 and for improvement revenue bonds.
14305	GRT Series 2010A	Used to refund GRT Series 2009.
14309	GRT Series 2010B	Used to refund Series 1999 Multifamily Housing Refunding and Improvement Revenue Bond (El Centro Senior Housing Complex).

COMBINED STATEMENT OF REVENUES AND EXPENDITURES
DEBT SERVICE FUNDS
(in dollars)

Revenues	FY13 Audited Actuals	FY14 Original Budget	FY15 Adopted Budget	FY16 Approved Plan
Property Tax (1)	12,754,825	12,417,673	17,216,984	17,216,984
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes	12,754,825	12,417,673	17,216,984	17,216,984
Intergovernmental				
Licenses and Permits				
Fees for Services				
Investment Income (2)	778,651	696,204	696,204	696,204
Miscellaneous (3)	116,638	124,038	119,138	876,229
Revenues	13,650,114	13,237,915	18,032,325	18,789,416
Operating Revenue	13,650,114	13,237,915	18,032,325	18,789,416
Non-Operating Revenue				
Total Revenues	13,650,114	13,237,915	18,032,325	18,789,416
Expenditures				
General Government				
Public Works				
Public Safety				
Health & Welfare				
Housing				
Culture & Recreation				
Operating Functional Areas				
Capital Functional Areas				
Debt Functional Areas (4)	25,884,339	27,387,172	30,663,024	32,809,517
Total Expenditures	25,884,339	27,387,172	30,663,024	32,809,517
Other Financing Sources (Uses)				
Transfers In (5)	13,333,626	19,083,006	13,509,619	14,020,101
Bonds issued & Premium				
Sale of Capital Assets				
Transfers Out	(307,190)	(799)		
Total Other Financing Sources	13,026,436	19,082,207	13,509,619	14,020,101
Net Change to Fund Balance	792,211	4,932,950	878,921	

Fund Balance				
Beginning Fund Balance	19,106,718	19,898,929	24,831,879	25,710,799
Change in Fund Balance	792,211	4,932,950	878,921	
Ending Fund Balance	19,898,929	24,831,879	25,710,799	25,710,799

NOTES:

- (1) FY15 property tax revenue increases results from the 2013 debt rate increase for voter approved bonds to support the debt service payment for the General Obligation Bonds.
- (2) In FY14 the expected investment income decrease is due to a restructuring of the County's investment portfolio.
- (3) Miscellaneous income in FY16 increased due to a planned fund balance appropriation of \$759k of prior years interest earned in debt service funds.
- (4) The FY15 debt service payment increase is due to the approved 2014 and 2014A Series General Obligation Bond sale.
- (5) The increase in FY14 Transfers In is due to the approved Fund Balance Appropriation to support establishing Debt Service Reserve Funds for the 2005 GRT Refunding Bond in the amount of \$4.9m.

**COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
DEBT SERVICE DETAIL**

	General Obligation 14101	TAN Debt Service 14201
	FY15 Adopted Budget	FY16 Approved Plan
Revenues		
Property Tax	17,216,984	17,216,984
Gross Receipts Tax		
Motor Vehicle		
Cigarette		
Gasoline Tax		
Taxes	17,216,984	17,216,984
Intergovernmental		
Licenses and Permits		
Fees for Services		
Investment Income		
Miscellaneous		758,716
Revenues	17,216,984	17,975,700
Operating Revenue	17,216,984	17,975,700
Non-Operating Revenue		
Total Revenues	17,216,984	17,975,700
Expenditures		
General Government		
Public Works		
Public Safety		
Health & Welfare		
Housing		
Culture & Recreation		
Operating Functional Areas		
Capital Functional Areas		
Debt Functional Areas	16,338,063	17,975,700
Total Expenditures	16,338,063	17,975,700
Other Financing Sources (Uses)		
Transfers In		
Transfers Out		
Total Other Financing Sources		
Net Change to Fund Balance	878,921	

Fund Balance		
Beginning Fund Balance	4,904,201	5,783,122
Change in Fund Balance	878,921	
Ending Fund Balance	5,783,122	5,783,122

COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
DEBT SERVICE DETAIL

	96-B Jail 14301		96-B Jail Reserve 14301.2	
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental				
Licenses and Permits				
Fees for Services				
Investment Income	331,745	331,745		
Miscellaneous				
Revenues	331,745	331,745		
Operating Revenue	331,745	331,745		
Non-Operating Revenue				
Total Revenues	331,745	331,745		
Expenditures				
General Government				
Public Works				
Public Safety				
Health & Welfare				
Housing				
Culture & Recreation				
Operating Functional Areas				
Capital Functional Areas				
Debt Functional Areas	4,777,078	4,773,978		
Total Expenditures	4,777,078	4,773,978		
Other Financing Sources (Uses)				
Transfers In	4,445,333	4,442,233		
Transfers Out				
Total Other Financing Sources	4,445,333	4,442,233		
Net Change to Fund Balance				

Fund Balance				
Beginning Fund Balance	123,396	123,396	5,438,448	5,438,448
Change in Fund Balance				
Ending Fund Balance	123,396	123,396	5,438,448	5,438,448

COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
DEBT SERVICE DETAIL

	1997 GRT Revenue Bond 14302	1997 GRT Revenue Bond Reserve 14302.2		
	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Revenues				
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental				
Licenses and Permits				
Fees for Services				
Investment Income	88,909	88,909		
Miscellaneous				
Revenues	88,909	88,909		
Operating Revenue	88,909	88,909		
Non-Operating Revenue				
Total Revenues	88,909	88,909		
Expenditures				
General Government				
Public Works				
Public Safety				
Health & Welfare				
Housing				
Culture & Recreation				
Operating Functional Areas				
Capital Functional Areas				
Debt Functional Areas	1,247,250	1,243,169		
Total Expenditures	1,247,250	1,243,169		
Other Financing Sources (Uses)				
Transfers In	1,158,341	1,154,260		
Transfers Out				
Total Other Financing Sources	1,158,341	1,154,260		
Net Change to Fund Balance				

Fund Balance				
Beginning Fund Balance	25,056	25,056	1,693,500	1,693,500
Change in Fund Balance				
Ending Fund Balance	25,056	25,056	1,693,500	1,693,500

COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
DEBT SERVICE DETAIL

	96-A Courthouse 14303	96-A Courthouse Reserve 14303.2		
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental				
Licenses and Permits				
Fees for Services				
Investment Income	275,550	275,550		
Miscellaneous				
Revenues	275,550	275,550		
Operating Revenue	275,550	275,550		
Non-Operating Revenue				
Total Revenues	275,550	275,550		
Expenditures				
General Government				
Public Works				
Public Safety				
Health & Welfare				
Housing				
Culture & Recreation				
Operating Functional Areas				
Capital Functional Areas				
Debt Functional Areas	3,732,458	3,737,645		
Total Expenditures	3,732,458	3,737,645		
Other Financing Sources (Uses)				
Transfers In	3,456,908	3,462,095		
Transfers Out				
Total Other Financing Sources	3,456,908	3,462,095		
Net Change to Fund Balance				

Fund Balance				
Beginning Fund Balance	84,908	84,908	4,615,582	4,615,582
Change in Fund Balance				
Ending Fund Balance	84,908	84,908	4,615,582	4,615,582

COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
DEBT SERVICE DETAIL

1999 GRT Jail/Waste Water 14304	1999 GRT Jail/Waste Water Reserve 14304.2
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	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Revenues				
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental				
Licenses and Permits				
Fees for Services				
Investment Income				
Miscellaneous				
Revenues				
Operating Revenue				
Non-Operating Revenue				
Total Revenues				
Expenditures				
General Government				
Public Works				
Public Safety				
Health & Welfare				
Housing				
Culture & Recreation				
Operating Functional Areas				
Capital Functional Areas				
Debt Functional Areas	3,255,188	3,768,263		
Total Expenditures	3,255,188	3,768,263		
Other Financing Sources (Uses)				
Transfers In	3,255,188	3,768,263		
Transfers Out				
Total Other Financing Sources	3,255,188	3,768,263		
Net Change to Fund Balance				

Fund Balance				
Beginning Fund Balance	10,885	10,885	4,933,749	4,933,749
Change in Fund Balance				
Ending Fund Balance	10,885	10,885	4,933,749	4,933,749

COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
DEBT SERVICE DETAIL

	2004 GRT Debt Service 14305		2004 GRT Reserve 14305.2	
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental				
Licenses and Permits				
Fees for Services				
Investment Income				
Miscellaneous				
Revenues				
Operating Revenue				
Non-Operating Revenue				
Total Revenues				
Expenditures				
General Government				
Public Works				
Public Safety				
Health & Welfare				
Housing				
Culture & Recreation				
Operating Functional Areas				
Capital Functional Areas				
Debt Functional Areas	1,193,850	1,193,250		
Total Expenditures	1,193,850	1,193,250		
Other Financing Sources (Uses)				
Transfers In	1,193,850	1,193,250		
Transfers Out				
Total Other Financing Sources	1,193,850	1,193,250		
Net Change to Fund Balance				

Fund Balance				
Beginning Fund Balance	412,404	412,404	900,000	900,000
Change in Fund Balance				
Ending Fund Balance	412,404	412,404	900,000	900,000

COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
DEBT SERVICE DETAIL

	2008A GRT Debt Service 14306		2010B GRT Debt Service 14309	
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental				
Licenses and Permits				
Fees for Services				
Investment Income				
Miscellaneous			119,138	117,513
Revenues			119,138	117,513
Operating Revenue			119,138	117,513
Non-Operating Revenue				
Total Revenues			119,138	117,513
Expenditures				
General Government				
Public Works				
Public Safety				
Health & Welfare				
Housing				
Culture & Recreation				
Operating Functional Areas				
Capital Functional Areas				
Debt Functional Areas			119,138	117,513
Total Expenditures			119,138	117,513
Other Financing Sources (Uses)				
Transfers In				
Transfers Out				
Total Other Financing Sources				
Net Change to Fund Balance				

Fund Balance				
Beginning Fund Balance			1,530,331	1,530,331
Change in Fund Balance				
Ending Fund Balance			1,530,331	1,530,331

**COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
DEBT SERVICE DETAIL**

	2010B GRT Reserve 14309.2		Total All Debt Service Funds	
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax			17,216,984	17,216,984
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes			17,216,984	17,216,984
Intergovernmental				
Licenses and Permits				
Fees for Services				
Investment Income			696,204	696,204
Miscellaneous			119,138	876,229
Revenues			18,032,325	18,789,416
Operating Revenue			18,032,325	18,789,416
Non-Operating Revenue				
Total Revenues			18,032,325	18,789,416
Expenditures				
General Government				
Public Works				
Public Safety				
Health & Welfare				
Housing				
Culture & Recreation				
Operating Functional Areas				
Capital Functional Areas				
Debt Functional Areas			30,663,024	32,809,517
Total Expenditures			30,663,024	32,809,517
Other Financing Sources (Uses)				
Transfers In			13,509,619	14,020,101
Transfers Out				
Total Other Financing Sources			13,509,619	14,020,101
Net Change to Fund Balance			878,921	

Fund Balance				
Beginning Fund Balance	159,419	159,419	24,831,879	25,710,799
Change in Fund Balance			878,921	
Ending Fund Balance	159,419	159,419	25,710,799	25,710,799



BERNALILLO COUNTY

PROPRIETARY FUNDS





PROPRIETARY FUNDS

There are two types of proprietary funds used at Bernalillo County, enterprise and internal service.

Enterprise Funds

Enterprise Funds are utilized to account for operations that are financed and operated in a manner similar to private business enterprise where the intent of the governing body is that the costs (expenses, including depreciation) of providing services on a continuing basis be financed or recovered primarily through user charges; and when the governing body has decided that periodic determination revenues earned, expenses incurred, and/or net income is appropriated for capital maintenance, public policy, management control, accountability, or other purposes.

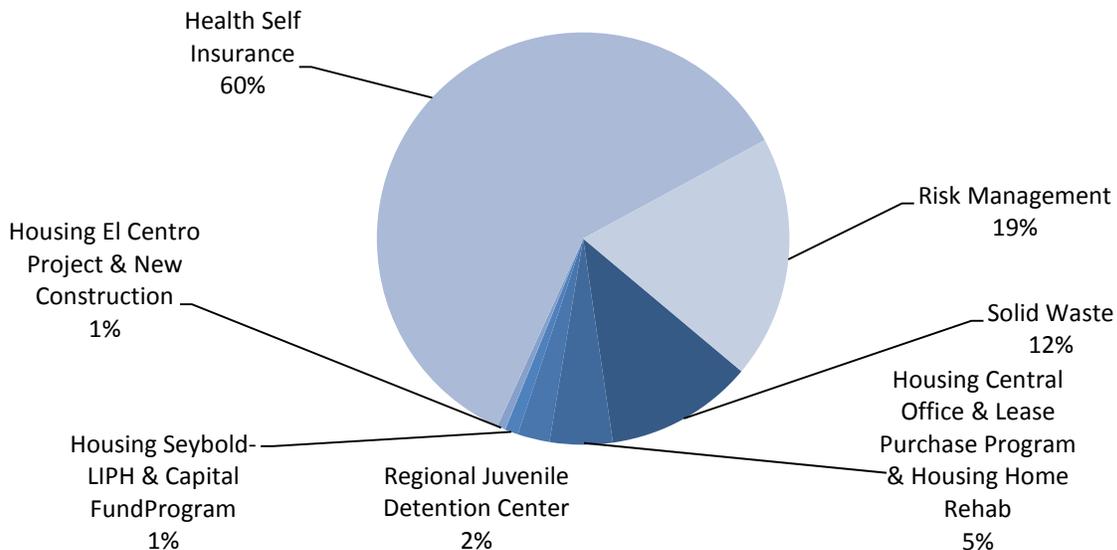
Internal Service Funds

The internal service funds capture revenue and expense for health self-insurance and risk management programs. The risk management fund is used to account for goods or services given to one department by another on a cost reimbursement basis. The types of coverage reimbursed to the internal service fund include automobile insurance, jail liability, property insurance, and aviation insurance. The risk management insurance composite is included in this section. Beginning in FY15 the County's health insurance program will be self-funded and a new fund was created for this initiative. The fund will be used for the administration of health insurance along with collecting payroll contributions from employees to support health insurance by the partners Presbyterian and Blue Cross Blue Shield.

PROPRIETARY BUDGET LARGEST TO SMALLEST (in dollars)

Fund	Description	FY15 Budget
<i>Enterprise Funds</i>		
21001	Solid Waste	\$5,338,226
21101/21102 & 21110	Housing Central Office & Lease Purchase Program, Housing Home Rehab	\$2,268,040
21002	Regional Juvenile Detention Center	\$1,162,223
21141/21142	Housing El Centro Project & New Construction	\$488,023
21121/21122	Housing Seybold-LIPH & Capital Fund Program	\$293,433
<i>Internal Service Funds</i>		
22002	Health Self Insurance	\$27,800,000
22001	Risk Management	\$8,766,552
	TOTAL	\$46,116,498

% Budget Allocation



PROPRIETARY FUNDS DESCRIPTION

ENTERPRISE FUNDS

FUND NUMBER	FUND NAME	FUND DESCRIPTION
21001	SOLID WASTE	To account for the operations of the Solid Waste Program. All activities necessary to operate the program are accounted for in this fund to include administrative costs, operations and financing.
21002	REGIONAL JUVENILE DETENTION CENTER	To account for the operations of the Regional Juvenile Detention Center. All activities necessary to operate the program are accounted for in this fund, including, but not limited to, administration, operations and financing. The Regional Unit provides 24 hour regional detention services for Sandoval County and other jurisdictions requiring juvenile detainment. The Regional Unit provides a safe, secure and humane environment for youth booked and detained. Bernalillo and Sandoval Counties equally share cost of care revenues for housing outside jurisdiction youth.
21101/21102 & 21110	BERNALILLO COUNTY HOUSING AUTHORITY CENTRAL OFFICE & LEASE PURCHASE, HOUSING HOME REHAB	To account for the provision of administrative services to the County's Department of Housing and Urban Development (HUD) Section 8 Annual Contribution Contract, No. FW-5325; property management services to the Bernalillo County Housing and Redevelopment Corporation, and for the costs of contracting for future construction of other housing projects of the County. All activities necessary to provide such services are accounted for in this fund, including, but not limited to administration, operations, maintenance, rental contract negotiation, and collection. To account for the operations in the Home Rehabilitation Program that assists low-income homeowners with repairs to their homes. All activities to operate the program are accounted for, including but not limited to administrative costs, operations, and financing.
21121/21122	HOUSING SEYBOLD-LIPH & CAPITAL FUND PROGRAM	To account for the operation and necessary rehabilitation of Seybold Village 21 Units Handicapped Housing Project. All activities necessary to construct and operate the Low Income Public Housing (LIPH) program are accounted for in this fund, including but not limited to, administration, operations, maintenance, financing and construction.
21141/21142	HOUSING EL CENTRO PROJECT & NEW CONSTRUCTION	To account for the operations of the El Centro Familiar housing project which consists of 40 units for the elderly. All activities necessary to operate the program are accounted for in this fund, including but not limited to administrative costs, operations, financing, and related debt services. In addition, revenue is used to construct new housing units.

INTERNAL SERVICE FUNDS

FUND NUMBER	FUND NAME	FUND DESCRIPTION
22001	RISK MANAGEMENT	Internal services funds are propriety funds that account for operations that provide services to other departments or agencies of the County on a cost reimbursement basis. The Risk Management fund is used to account for the County's risk management activities.
22002	HEALTH SELF INSURANCE	To account for revenues collected from employee/employer contributions for the purpose of self funding health insurance administered by Presbyterian and Blue Cross Blue Shield.

**BERNALILLO COUNTY
INSURANCE COMPOSITE FY15-16**

TYPE OF COVERAGE	COMPANY AGENT	COVERAGE LIMITS	DEDUCTIBLE	COVERAGE DATES	FY13 ACTUAL	FY14 ACTUAL	FY15 PROJ. COST
Limits of Coverage							
Section I - Multiline Coverage							
	NMCI		25,000	01/01/13 - 12/31/13	1,545,129		
1. Buildings and Contents		150,000,000	Per Occurrence				
				01/01/14 - 12/31/14		1,622,385	
Including Valuable Papers, EDP Transit, Fine Arts, Accounts Receivable, Debris Removal, Loss of Rents				01/01/15 - 12/31/15			1,703,504
Replacement Cost On-Site Waiver							
2. Newly Acquired Property		150,000,000	Per Occurrence				
3. Builder's Risk (New Construction)		150,000,000	Per Occurrence				
4. Extra Expense		3,000,000					
5. Data Processing Extra Expense		2,000,000					
6. Contractor's and Mobile Equipment		31,000,000					
7. Automobile Physical Damage		31,000,000	5,000				
8. Unnamed Locations		2,000,000					
9. Building Ordinance		11,000,000					
10. Architects' and Engineers' Fees: 7% of Loss, Note to Exceed		11,000,000					
11. Earthquake		30,000,000					
Annual Aggregate		for all Members					
12. Flood		30,000,000					
Annual Aggregate		for all Members					
13. Unscheduled Miscellaneous Property and Equipment		25,000	Per County				
		150,000	Per Occurrence				
Crime Coverage:							
14. Employee Dishonesty, Including Faithful Performance		500,000					
15. Money and Securities		500,000					
16. Depositors' Forgery (Includes Counterfeit Currency and Money Orders)		500,000					

The Pool will pay losses up to \$250,000. Excess insurance or reinsurance pays above the \$250,000 Self-Insured Retention (SIR) to the limits shown

TYPE OF COVERAGE	COMPANY AGENT	COVERAGE LIMITS	DEDUCTIBLE	COVERAGE DATES	FY13 PROJ. COST	FY14 PROJ. COST	FY15 PROJ. COST
Section II - General Liability							
		Limits of Liability	Nil				
State Tort Claims Act Limits:		400,000	Bodily Injury Per Person				
		100,000	Property Damage				
		750,000	Per Occurrence				
		300,000	Medical Expenses				
		1,050,000	Combined Limit				
Foreign Jurisdiction Coverage		1 million above the State Tort Claims Act Lim					
Public Officials Errors and Omissions Liability		3,000,000	Annual Aggregate				
Civil Rights			6,000				
The Pool will pay for civil rights liability losses between the individual County's deductible and the Pool's (SIR) of \$250,000. Excess insurance provides coverage above \$250,000.							
Employee Benefits							
State Tort Claims Act Limits (See Above)							
Premises Medical		10,000	Per Person				
		150,000	Per Loss				

The Pool will pay losses up to \$250,000. Excess insurance or reinsurance pays above the \$250,000 Self-Insured Retention (SIR) to the limits shown

Section III - Automobile Liability							
		Coverage Limits	5,000				
State Tort Claims Act Limits:		400,000	Bodily Injury Per Person				
		100,000	Property Damage				
		750,000	Per Occurrence				
		300,000	Medical Expenses				
		1,050,000	Combined Limit				
Auto Medical Payments		10,000	Per Person				
		150,000	Per Loss				
Uninsured Motorist Coverage		In accordance with the applicable limits of liability required by state law					

The Pool will pay losses up to \$250,000. Excess insurance or reinsurance pays above the \$250,000 Self-Insured Retention (SIR) to the limits shown

Note: Uninsured motorist coverage is not provided for by this Coverage Agreement unless otherwise endorsed.

**BERNALILLO COUNTY
INSURANCE COMPOSITE FY15-16**

TYPE OF COVERAGE	COMPANY AGENT	COVERAGE LIMITS	DEDUCTIBLE	COVERAGE DATES	FY13 ACTUAL	FY14 ACTUAL	FY15 PROJ. COST
Law Enforcement Liability	NMCIA	1,050,000	15,000	01/01/13 - 12/31/13	2,623,006		
Jail Liability				01/01/14 - 12/31/14		2,806,616	
				01/01/15 - 12/31/15			3,227,608
Boiler & Machinery	NMCIA	30,000,000	1,000	01/01/13 - 12/31/13	16,226		
				01/01/14 - 12/31/14		12,585	
				01/01/15 - 12/31/15			13,214
Land Use Coverage	NMCIA			01/01/13 - 12/31/13	15,000		
Per Occurrence		40,000		01/01/14 - 12/31/14		12,500	
Annual		100,000		01/01/15 - 12/31/15			13,125
Surety Bond Coverage - Elected Officials				01/01/11 - 12/31/11	395		
			3yr. Coverage	01/01/12 - 12/31/14		1,196	
				01/01/15 - 12/31/17			1255
Coverage for Fuel Storage Tanks			3yr. Coverage	01/01/11 - 12/31/13	3,461		
				01/01/14/ 12/31/17		7031	
Medical (Sheriff Reserve)	VFIS			01/01/13 - 12/31/13	12,775		
Accidental Death	AJG	100,000		01/01/14 - 12/31/17		7,154	
Accidental Medical Expense-Primary Per Life Max		100,000					
Medical (Volunteer Firemen)	NMCIA		Nil	12/31/08 - 12/31/09	Cancelled		
Accidental Death/Dismemberment		250,000		12/31/09 - 12/31/10		Cancelled	
Additional Seat Belt		25,000		12/31/10 - 12/31/11			Cancelled
Permanent Physical Impairment		250,000					
Cosmetic Disfigurement From Burns		250,000					
Blanket Medical Expense		110,000					
HIV Positive Benefit		250,000					
Illness/Loss of Life		250,000					
Medical Professional Liability				09/01/13 - 09/01/14	7,665		
				09/01/14 - 09/01/15		9,570	
				09/01/15 - 09/01/16			30,000
Aviation (Helicopter)							
Liability		5,000,000		07/01/13 - 07/01/14	52,208		
				07/01/14 - 07/01/15		56,175	
				07/01/15 - 07/01/16			58,984
Cyber Liability					36257	36,257	38,069
Volunteer Accident Insurance					4233	4547	4,774
				TOTAL	2,730,736	2,953,631	3,387,029
TYPE OF COVERAGE	COMPANY AGENT	COVERAGE LIMITS	DEDUCTIBLE	COVERAGE DATES	FY12-FY13 Actual	FY13-FY14 Actual	FY14-FY15 Projected Cost
WC Premium	NMCIA		Nil	July 1-June 30	664,839	750,437	765,446
Workers' Compensation		Statutory					
Employers' Liability		2,000,000					
Each Accident		2,000,000					
Each Employee For Occupational Disease							
WC Claims				July 1-June 30	1,402,099	1,683,564	1,750,000
Workers' Compensation	NMCIA		Nil				
Workers' Compensation		Statutory					
Employers' Liability							
Each Accident		2,000,000					
Each Employee For Occupational Disease		2,000,000					
Total					2,066,938	2,434,001	2,515,446

COMBINED STATEMENT OF REVENUES AND EXPENDITURES
PROPRIETARY - ENTERPRISE FUNDS
(in dollars)

	FY13 Audited Actuals	FY14 Original Budget	FY15 Adopted Budget	FY16 Approved Plan
Revenues				
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental (1)	1,690,524	1,983,400	2,015,400	2,015,400
Licenses and Permits				
Fees for Services (2)	13,094,569	15,194,013	43,304,441	43,408,194
Investment Income	3,914	688		
Miscellaneous	550,728	1,908,705	677,519	532,818
Revenues	15,339,735	19,086,806	45,997,360	45,956,412
Operating Revenue	15,339,735	19,086,806	45,997,360	45,956,412
Non-Operating Revenue				
Total Revenues	15,339,735	19,086,806	45,997,360	45,956,412
Expenditures				
General Government	7,215,257	9,937,825	36,566,552	36,566,552
Public Works	4,710,379	5,284,692	5,338,226	5,397,279
Public Safety	1,017,035	1,142,000	1,162,223	1,062,223
Health & Welfare				
Housing (3)	1,997,487	3,601,869	3,049,497	3,047,871
Culture & Recreation				
Operating Functional Areas	14,940,158	19,966,386	46,116,498	46,073,925
Capital Functional Areas				
Debt Functional Areas				
Total Expenditures (4)	14,940,158	19,966,386	46,116,498	46,073,925
Other Financing Sources (Uses)				
Transfers In (5)	841,899	879,580	2,119,138	117,513
Bonds issued & Premium				
Sale of Capital Assets				
Transfers Out				
Total Other Financing Sources	841,899	879,580	2,119,138	117,513
Net Change to Fund Balance	1,241,476		2,000,000	

Fund Balance				
Beginning Fund Balance	7,402,401	8,643,877	8,643,877	10,643,877
Change in Fund Balance	1,241,476		2,000,000	
Ending Fund Balance	8,643,877	8,643,877	10,643,877	10,643,877

NOTES:

(1) The increase of intergovernmental revenue funds budgeted in FY14 is a result of the Department of Housing and Urban Development (HUD) availability of funds on a year to year basis. Bernalillo County will re-visit the FY16 Housing budget in March of 2015 in order to meet the April 30th deadline set forth per HUD regulations.

(2) Fees for services revenue budgeted in FY14 reflects a 5% increase anticipated as a result of insurance premium chargebacks; and in FY15 and FY16 the increase is due to the establishment of the Health Self-Insurance Fund.

(3) FY14 budgeted housing expenditures reflect an expected return to normal spending after a year of reductions due to the federal sequestration experienced in FY13.

(4) FY14 expenditure increase reflects a carry-over budget for insurance premiums that will be charged back to various County departments, as well as housing expenditures noted above.

(5) FY15 reflects a one-time increase of \$2m to Transfers In for the establishment of a reserve for the newly created Health Self-Insurance Internal Service Fund which partially offsets a reduction of \$760k to the Housing subsidy.

COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
PROPRIETARY - ENTERPRISE DETAIL
(in dollars)

	Solid Waste 21001		Regional JDYSC 21002	
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental	176,000	176,000		
Licenses and Permits				
Fees for Services	5,007,626	5,111,379	1,062,223	1,062,223
Investment Income				
Miscellaneous	154,600	109,900	100,000	
Revenues	5,338,226	5,397,279	1,162,223	1,062,223
Operating Revenue	5,338,226	5,397,279	1,162,223	1,062,223
Non-Operating Revenue				
Total Revenues	5,338,226	5,397,279	1,162,223	1,062,223
Expenditures				
General Government				
Public Works	5,338,226	5,397,279		
Public Safety			1,162,223	1,062,223
Health & Welfare				
Housing				
Culture & Recreation				
Operating Functional Areas	5,338,226	5,397,279	1,162,223	1,062,223
Capital Functional Areas				
Debt Functional Areas				
Total Expenditures	5,338,226	5,397,279	1,162,223	1,062,223
Other Financing Sources (Uses)				
Transfers In				
Transfers Out				
Total Other Financing Sources				
Net Change to Fund Balance				

Fund Balance				
Beginning Fund Balance	1,705,693	1,705,693	244,002	244,002
Change in Fund Balance				
Ending Fund Balance	1,705,693	1,705,693	244,002	244,002

COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
PROPRIETARY - ENTERPRISE DETAIL
(in dollars)

**Housing Central Ofc/Lease
Purchase/Hsg Home Rehab
21101/21102/21110**

**Housing-Seybold LIPH/Capital
Fund Program
21121/21122**

Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental	1,600,000	1,600,000	72,400	72,400
Licenses and Permits				
Fees for Services	668,040	668,040		
Investment Income				
Miscellaneous			221,034	221,033
Revenues	2,268,040	2,268,040	293,434	293,433
Operating Revenue	2,268,040	2,268,040	293,434	293,433
Non-Operating Revenue				
Total Revenues	2,268,040	2,268,040	293,434	293,433
Expenditures				
General Government				
Public Works				
Public Safety				
Health & Welfare				
Housing	2,268,040	2,268,040	293,434	293,433
Culture & Recreation				
Operating Functional Areas	2,268,040	2,268,040	293,434	293,433
Capital Functional Areas				
Debt Functional Areas				
Total Expenditures	2,268,040	2,268,040	293,434	293,433
Other Financing Sources (Uses)				
Transfers In				
Transfers Out				
Total Other Financing Sources				
Net Change to Fund Balance				

Fund Balance				
Beginning Fund Balance	3,306,160	3,306,160	1,048,627	1,048,627
Change in Fund Balance				
Ending Fund Balance	3,306,160	3,306,160	1,048,627	1,048,627

COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
PROPRIETARY - ENTERPRISE DETAIL
(in dollars)

Housing EC Proj/New Construction 21141/21142	Risk Management Fund 22001
---	---------------------------------------

Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental	167,000	167,000		
Licenses and Permits			8,766,552	8,766,552
Fees for Services				
Investment Income				
Miscellaneous	201,885	201,885		
Revenues	368,885	368,885	8,766,552	8,766,552
Operating Revenue	368,885	368,885	8,766,552	8,766,552
Non-Operating Revenue				
Total Revenues	368,885	368,885	8,766,552	8,766,552
Expenditures				
General Government			8,766,552	8,766,552
Public Works				
Public Safety				
Health & Welfare				
Housing	488,023	486,398		
Culture & Recreation				
Operating Functional Areas	488,023	486,398	8,766,552	8,766,552
Capital Functional Areas				
Debt Functional Areas				
Total Expenditures	488,023	486,398	8,766,552	8,766,552
Other Financing Sources (Uses)				
Transfers In	119,138	117,513		
Transfers Out				
Total Other Financing Sources	119,138	117,513		
Net Change to Fund Balance				

Fund Balance				
Beginning Fund Balance	737,946	737,946	1,601,449	1,601,449
Change in Fund Balance				
Ending Fund Balance	737,946	737,946	1,601,449	1,601,449

COMBINED STATEMENT OF REVENUES AND
EXPENDITURES
PROPRIETARY - ENTERPRISE DETAIL
(in dollars)

	Health Self-Insurance Fund 22002		Total All Proprietary Funds	
Revenues	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental			2,015,400	2,015,400
Licenses and Permits				
Fees for Services	27,800,000	27,800,000	43,304,441	43,408,194
Investment Income				
Miscellaneous			677,519	532,818
Revenues	27,800,000	27,800,000	45,997,360	45,956,412
Operating Revenue	27,800,000	27,800,000	45,997,360	45,956,412
Non-Operating Revenue				
Total Revenues	27,800,000	27,800,000	45,997,360	45,956,412
Expenditures				
General Government	27,800,000	27,800,000	36,566,552	36,566,552
Public Works			5,338,226	5,397,279
Public Safety			1,162,223	1,062,223
Health & Welfare				
Housing			3,049,497	3,047,871
Culture & Recreation				
Operating Functional Areas	27,800,000	27,800,000	46,116,498	46,073,925
Capital Functional Areas				
Debt Functional Areas				
Total Expenditures	27,800,000	27,800,000	46,116,498	46,073,925
Other Financing Sources (Uses)				
Transfers In	2,000,000		2,119,138	117,513
Transfers Out				
Total Other Financing Sources	2,000,000		2,119,138	117,513
Net Change to Fund Balance	2,000,000		2,000,000	

Fund Balance				
Beginning Fund Balance		2,000,000	8,643,877	10,643,877
Change in Fund Balance	2,000,000		2,000,000	
Ending Fund Balance	2,000,000	2,000,000	10,643,877	10,643,877



COUNTY MANAGER

BOARD OF COUNTY COMMISSIONERS

The Board serves as the legislative body for the County of Bernalillo, adopts policy, establishes zoning and business regulations and approves the budget.

COUNTY MANAGER

The County Manager is hired by the Board of County Commissioners to coordinate and oversee the day to day operations of the County. The Manager is responsible for ensuring that policies and regulations adopted by the Board are implemented, and that federal, state or other local mandates are obeyed.

LEGAL

The county attorney's office provides legal services to the Bernalillo County Board of Commissioners. It also represents the interests of other elected or appointed officials when those interests are compatible with those of the Board of County Commissioners.

COMPLIANCE OFFICE

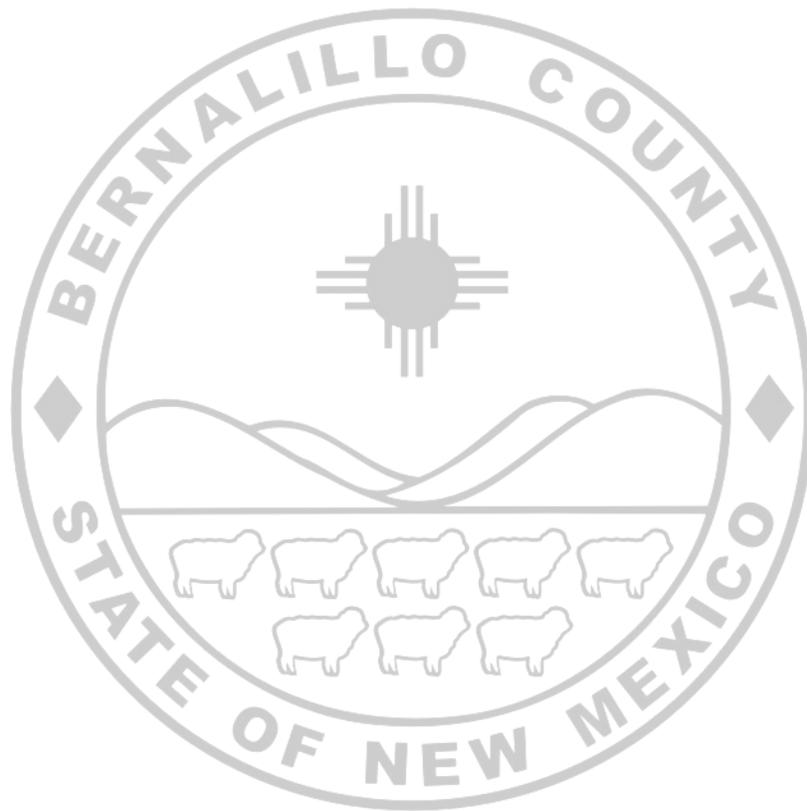
The Compliance Office supports the county's mission of quality public service and helps to protect its culture and reputation by providing resources to assist county employees and elected officials make ethical decisions in their work.

HUMAN RESOURCES DEPARTMENT

The Human Resources Department provides guidance and support to all activities concerning human resources. It is responsible for recruiting and retaining a talented workforce essential to providing the county's high-quality services, and provides training programs to improve efficiency, morale and overall ability to serve the public through prudent training and educational assistance investments.

INFORMATION TECHNOLOGY

The Information Technology Department provides services, supports and maintains technology equipment and software to ensure the county's technological investments meet the needs of the organization and the public.



COUNTY MANAGER



The County Manager is appointed by the Board of County Commissioners to carry out policies and serve as Chief Executive Officer of County Government. The Manager also assures that the administrative and budget requirements of departments headed by elected officials are met.



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FULL TIME EMPLOYEES



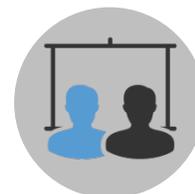
\$29,800,000

DEP. REVENUES



\$47,567,453

DEP. EXPENDITURES



6

NUMBER OF DEPARTMENTS



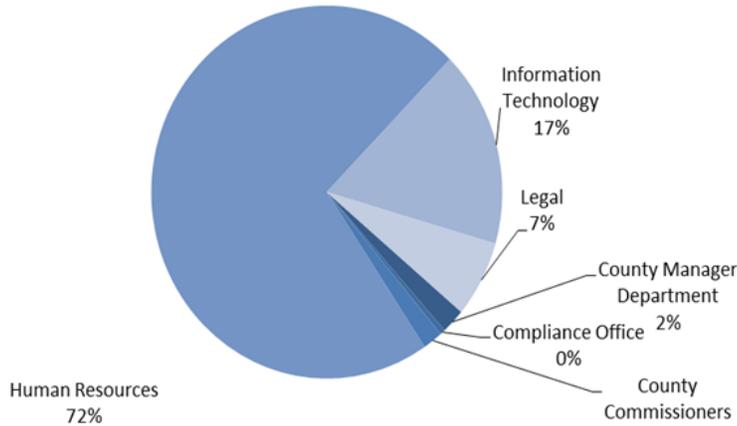
1

REVENUE SOURCE(S)

County Manager Division Revenues				
Revenue Projections by Department	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
22002 Health Self Insurance Fund*			29,800,000	27,800,000
Human Resources			29,800,000	27,800,000
11001 General Fund	50,010			
Information Technology	50,010			
11001 General Fund	(1,468)			
Legal	(1,468)			
TOTAL DIVISION CONTRIBUTION	48,542	-	29,800,000	27,800,000
General Revenue Support	17,549,424	16,921,501	15,706,158	16,269,199
TOTAL REVENUES	17,597,966	16,921,501	45,506,158	44,069,199
County Manager Division Expenditures				
Expenditures by Division	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 General Fund	930,050	1,050,125	1,030,647	1,085,645
County Manager Department	930,050	1,050,125	1,030,647	1,085,645
11001 General Fund	50,894	136,684	231,205	243,543
Compliance Office	50,894	136,684	231,205	243,543
11001 General Fund	912,466	1,098,443	867,218	913,495
County Commissioners	912,466	1,098,443	867,218	913,495
11001 General Fund	3,716,171	4,363,709	4,345,138	4,577,004
22002 Health Self Insurance Fund			29,800,000	27,800,000
Human Resources	3,716,171	4,363,709	34,145,138	32,377,004
11001 General Fund	9,400,794	9,015,879	8,132,264	8,266,146
Information Technology	9,400,794	9,015,879	8,132,264	8,266,146
11001 General Fund	2,587,592	3,266,911	3,160,979	3,354,656
12151.1 DWI Seizures	-	90,000	-	-
Legal	2,587,592	3,356,911	3,160,979	3,354,656
TOTAL DIVISION EXPENDITURES	17,597,966	19,021,751	47,567,453	46,240,489

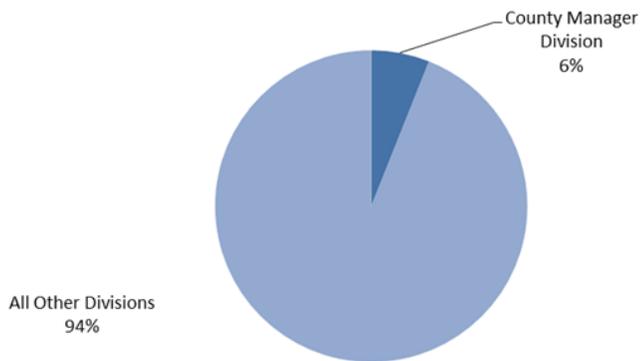
REVENUES AND EXPENDITURES BY DEPARTMENT

County Manager Division Expenditures FY15 \$47,567,453

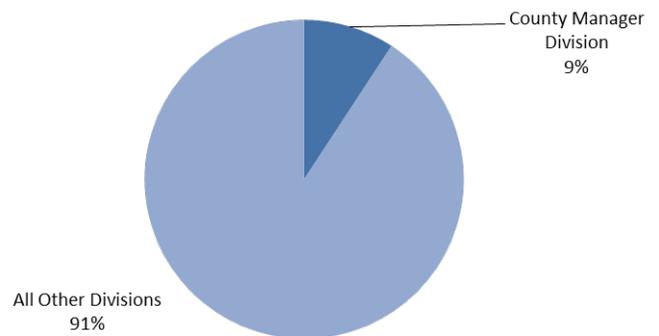


DIVISION REVENUES AND EXPENDITURES as percentage of total county

Budgeted Revenues by Division \$493,683,066 All Funds FY15



Budgeted Expenditures by Division \$493,683,066 All Funds FY15



The program summaries on the following pages describe department operations and reflect the objectives of each department. These objectives are directly tied to the Countywide goals included in the strategic plan on pages SP1-SP11 of the budget book.

BOARD OF COUNTY COMMISSIONERS



Phone: (505) 468-7000

One Civic Plaza NW, 10th Floor, Albuquerque, NM 87102

[http://www.bernco.gov/county_commissioners.aspx?p](http://www.bernco.gov/county_commissioners.aspx?PageAlias=county-commissioners)

[PageAlias=county-commissioners](http://www.bernco.gov/county_commissioners.aspx?PageAlias=county-commissioners)

MISSION

The mission of the Board of County Commissioners is to be an effective steward of county resources and a partner in building a high quality of life for county residents, communities and businesses.

SERVICES

- Serves as the County Canvassing Board (for elections) and the Board of Finance (for county funds).
- Has final authority for county government budget.
- Affirm property tax rates and has the power to levy special taxes (gross receipts, hospital tax, road levies, gasoline tax, liquor excise tax, and other).
- Issues general obligation bonds after voter approval.
- Determines county appropriations and expenditures.
- Passes ordinances and resolutions (local laws).
- Develops joint projects and agreements with other government entities;
- Makes appointments to various boards and commissions.
- Creates fire districts and levies fire protection tax.
- Establishes zoning and business regulations.

AUTHORITY

The legislative and administrative powers and responsibilities of the Board of County Commissioners are set forth in Article 38 of the New Mexico State Statutes (NMSA 4-38-1).

REVENUES and EXPENDITURES

Cost Centers: 110101-110105				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	912,466	1,098,443	867,218	913,495
**** Total Revenue	912,466	1,098,443	867,218	913,495
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	600,079	550,903	574,718	620,995
* Salary and Benefits	600,079	550,903	574,718	620,995
11001 GENERAL FUND	312,387	547,540	292,500	292,500
* Operating Expense	312,387	547,540	292,500	292,500
** Total Expenditures	912,466	1,098,443	867,218	913,495
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	10.0	10.0	10.0	10.0
* Total Full-Time Equivalent	10.0	10.0	10.0	10.0



MISSION

The County Manager's mission is to manage and coordinate all county government operations and other activities as specified by federal, state and local law, and as directed by the Board of County Commissioners in order to provide innovative, effective and fiscally responsible services to the people of Bernalillo County.

SERVICES

- Prepare and present policy agenda items for the Board of County Commissioner's (Board) consideration, implement policies adopted by the Board, and oversee the operation of County Departments.
- The County Manager and the Deputy County Managers represent the County at meetings of affiliated entities, generate and monitor projects, monitor contractor and consultant compliance, and develop and respond to public relations issues.
- The County Manager's staff provides general information and direction to the public, as well as to other County departments and governmental agencies.

AUTHORITY

NMSA 1978 § 4-38-19(B); and Bernalillo County Code No. Chapter 2, § 2-61 through 2-63.

BIENNIUM INITIATIVES

- The county will continue to closely monitor its financial position as it moves forward into FY15 and FY16 to ensure its investments are well-positioned to take advantage of the evolving market environment.
- With the 2013 adoption by the County Commission of an organizational strategic plan, the county will be challenged in the upcoming biennium to fully implement the plan throughout the organization and to ensure staff and managers understand the plan and the role they play in furthering the county's goals.
- The Office of the County Manager will continue to focus on exploring and implementing strategies that bring about cost and programmatic efficiencies throughout the organization.
-

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Complete a minimum of seven (7) priority projects that: a) reduce expenditures, b) increase revenues; or c) increase organizational efficiency by June 30, 2015.

Action Steps:

1. Identify and prioritize projects having greatest opportunity for success and complete two (2) projects by September 30, 2014.
2. Complete an additional two (2) projects by December 30, 2014.
3. Complete an additional two (2) projects by March 31, 2015.
4. Complete final one (1) or more projects by June 30, 2015.

Countywide Goal Category: Government Accountability

Department Objective: Ensure that the County's Strategic Plan is well-known to employees by educating a minimum of 400 new and existing employees about the County's Strategic Plan by June 30, 2015.

Action Steps:

1. Make monthly presentations to new employees at new employee orientation (3/quarter) and 40-hour supervisory trainings and managerial staff retreat (1/year).
2. Compile and update strategic plan performance measures from FY14 and post on web page and printed materials in 1st quarter.
3. Prepare discussion item for Board review of strategic plan in March 2015.
4. Revise strategic plan (if necessary) based on commission review and present revised version for adoption in 4th quarter.

Countywide Goal Category: Government Accountability

Department Objective: Compile a minimum of four (4) detailed studies of comparable performance measure data and identify a minimum of eight (8) improvement opportunities and collaboratively develop department-level objectives around the identified opportunities by June 30, 2015.

Action Steps:

1. Review and prepare summary report of International City/County Management Association's Center for Performance Measurement comparable performance measure data by end of 1st quarter.

2. Prepare one (1) detailed report of a targeted service delivery area and identify a minimum of two (2) improvement opportunities. Work collaboratively with service area staff to develop objectives for service improvement to be implemented by the department (one per quarter).

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
GO Bond ratings	AAA	AAA	AAA	AAA
Countywide FTE per 1,000 population	3.6	3.6	Range: 3-4	Range: 3-4
Quarterly expenditures equal to or less than target	89%	82%	25%/Quarter	25%/Quarter
General fund: Revenue received as percent of budget	109%	102%	100%	100%
Per capita expenditures on County government	343	388	Range: \$350-\$400	Range: \$350-\$400

REVENUES and EXPENDITURES

<u>Cost Centers: 110106</u>				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	930,050	1,050,125	1,030,647	1,085,645
**** Total Revenue	930,050	1,050,125	1,030,647	1,085,645
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	744,024	757,605	728,803	783,801
* Salary and Benefits	744,024	757,605	728,803	783,801
11001 GENERAL FUND	186,026	292,520	301,844	301,844
* Operating Expense	186,026	292,520	301,844	301,844
** Total Expenditures	930,050	1,050,125	1,030,647	1,085,645
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	10.0	9.0	9.0	9.0
* Total Full-Time Equivalent	10.0	9.0	9.0	9.0





MISSION

The County Attorney's Office provides legal services to the Board of County Commissioners of the County of Bernalillo. The County Attorney also represents the interests of other elected or appointed officials when those interests are compatible with those of the Board of County Commissioners.

The attorneys employed by the County Attorney's Office provide top quality legal services and commit themselves to professionalism in addressing the needs and furthering the goals of the Board of County Commissioners, while adhering to the highest standards of ethics and confidentiality.

SERVICES

- Rendering of legal opinions.
- Review and approval of documents.
- Assistance in the drafting and implementation of County policies and procedures.
- Drafting of a variety of legal documents including contracts, ordinances, resolutions, and joint powers agreements.
- Attendance at meetings of the Board and other public boards; the procurement of specialized legal counsel and an internal legal staff.
- Attendance and the provision of legal advice at meetings of the Bernalillo County Commission, Board of Finance, County Planning Commission, and Albuquerque/Bernalillo County Government Committee.
- Make staff available to advise county commissioners and county administration.
- Prosecute cases involving violations of county ordinances in Metropolitan Court.
- Educate and train county departments to prevent legal problems.
- Initiate and defend lawsuits in state and federal trial and appellate courts.
- Oversee and manage all outside litigation provided through the New Mexico Association of Counties.

AUTHORITY

The Legal Department represents the County on behalf of the Board of County Commissioners pursuant to Section 36-1-19 NMSA.

BIENNIUM INITIATIVES

During FY15 FY16 the County Attorney's office will provide the legal framework for Employee Behavior Modification; will provide supervisors with training on how to modify employee behavior, assist Human

Resources in implementing the Counseling and Discipline Tracking Program, and provide assistance daily to all supervisors who need assistance in modifying employee behavior.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: The Legal Department will train 337 management/supervisory employees in employee management and discipline by June 30, 2016.

Action Steps:

1. Provide approximately 15 managers/supervisors per month with training in employee management and discipline.
2. Assist Human Resources in implementing the Counseling and Discipline Tracking Program system.
3. Provide assistance daily to all supervisors who need assistance regarding employee management and discipline.

PERFORMANCE MEASURES

Performance Measures	FY13	FY14	FY15	FY16
	Actuals	Target	Target	Target
Contract review completed within 72 hours	94%	96%	80%	90%
Agenda items reviewed within 24 hours	90%	86%	90%	95%
Code Enforcement complaints filed in Metropolitan Court within one week	76%	94%	90%	95%
Percentage of management/supervisory personnel trained in employee behavior modification	21%	7%	5%	10%

REVENUES and EXPENDITURES

<u>Cost Centers: 120101: 120201</u>				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	2,589,060	3,356,911	3,160,979	3,354,656
11001 GENERAL FUND	1,468-			
* Miscellaneous	1,468-			
**** Total Revenue	2,587,592	3,356,911	3,160,979	3,354,656
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	1,053,898	1,300,805	1,269,394	1,438,071
* Salary and Benefits	1,053,898	1,300,805	1,269,394	1,438,071
11001 GENERAL FUND	1,533,693	1,966,106	1,891,585	1,916,585
12151.1 DWI Seizures		90,000		
* Operating Expense	1,533,693	2,056,106	1,891,585	1,916,585
** Total Expenditures	2,587,592	3,356,911	3,160,979	3,354,656
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	10.0	15.0	13.0	13.0
* Total Full-Time Equivalent	10.0	15.0	13.0	13.0

COMPLIANCE OFFICE FOR CODE OF CONDUCT



Phone: (505) 468-1382

415 Tijeras NW, First Floor, Albuquerque, NM 87102

http://www.bernco.gov/Compliance_Office/

MISSION

The Compliance Office's mission is to support the County's mission of providing quality public service which helps to protect the culture and reputation of the County, and provide resources to assist County employees and elected officials to make ethical decisions in their work.

SERVICES

- Develop and distribute the Employee Code of Conduct.
- Facilitate legal compliance and ethics training.
- Process complaints for alleged violations of the County Code of Conduct.
- Provide additional channels for citizens and employees to voice their concerns.
- Facilitate better decisions, and more effective relationships between county government, and the public it serves.
- Provide training and guidance to county employees, elected officials, or the public, concerning issues related to the Code of Conduct, and ethical decision making.
- Provide informal discussions with employees and the public in order to resolve issues before they escalate to a formal Complaint.
- Process Complaints (both formal & informal) to ensure that they are routed to the proper person or body for resolution.

AUTHORITY

Code of Conduct Ordinance No. 2012-13 Section 2-126 et seq.

BIENNIUM INITIATIVES

Inspection of Public Request Act ("IPRA")

- Process assumed with the assistance of a newly created Administrative Officer II.
- Quarterly training for all Department Record Custodians and employees responsible for the production of information in response to IPRA Requests.
- Software implemented specifically tailored for IPRA requests.

Improve all county employees, elected officials and volunteers' knowledge of Ethics and accountability through Code of Conduct Training by offering more Monthly and Departmental sessions and increasing participation at public outreach events.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: The Compliance Office will train 2,400 employees Countywide in the Code of Conduct by June 30, 2016.

Action Steps:

1. Provide ongoing yearly trainings at approximately ten (10) per New Employee Orientations/two (2) Supervisor 40 Trainings/twelve (12) Monthly Trainings/annual Manager Retreat/Departmental .
2. Trainings by request/and future online Trainings to be implemented in conjunction with the Human Resources Department.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Sworn Complaints resolved within 90 day timeframe	NA*	NA*	100%	100%
Acknowledgement by county employees & elected county officials of Ethics Training and receiving copy of Code of Conduct	NA*	NA*	50%	75%
All internal issues will be responded to within 24 business hours	NA*	NA*	100%	100%
All Inspection of Public Record Request Act ("IPRA") will be responded to within 3 Days	NA*	NA*	100%	100%
*New performance measure beginning in FY15				

REVENUES and EXPENDITURES

<u>Cost Centers: 110107</u>				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	50,894	136,684	231,205	243,543
**** Total Revenue	50,894	136,684	231,205	243,543
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	38,231	124,384	218,905	231,243
* Salary and Benefits	38,231	124,384	218,905	231,243
11001 GENERAL FUND	12,663	12,300	12,300	12,300
* Operating Expense	12,663	12,300	12,300	12,300
** Total Expenditures	50,894	136,684	231,205	243,543
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND			2.0	2.0
* Total Full-Time Equivalent			2.0	2.0



MISSION

The mission of the Human Resources Department is to provide service in support of Bernalillo County by promoting the concept that all employees are the County's most valuable resource.

The Human Resources Department will do this by:

- Ensuring the employees of the Human Resources Department are provided the tools, training and motivation to operate in the most efficient and effective manner.
- Recruiting and developing a qualified workforce recognizing and encouraging the value of diversity in the workplace.
- Promoting a professional atmosphere by valuing the needs of every customer.
- Establishing, implementing administering and effectively communicating sound policies, procedures, rules and practices that treat employees with respect and equality.
- Maintaining County compliance with employment and labor laws, organizational directives and collective bargaining agreements.

SERVICES

- The Human Resources Department provides guidance and support pertaining to all activities related to human resources at the County. Activities include discussion and policy development, initiation and administration of approved policies, practices, and procedures.
- The Human Resources Department is committed to providing services to the County, its employees, and citizens in a fair, efficient and non-discriminatory manner. The department is also responsible for ensuring County compliance with employment laws.

AUTHORITY

Ordinance 1998-20 vests the Human Resources Department (HR) with administration of the personnel system; administers the Employment Relations Rules and Regulations, which support Ordinance 1998-20; and Administers Ordinance No. 273, the Bernalillo County Employee Relations Ordinance, and the collective bargaining agreements with the County.

BIENNIUM INITIATIVES

Internal Postings: Internal posting will be utilized throughout FY15. When positions are approved for posting it will be posted internally, unless the County Manager approves to post externally. Entry level positions and term with benefit positions are the only exceptions to the internal posting rule.

In-Process: The Human Resources Information System (HRIS) section with the use of InProcess software will map and document all existing processes. This project will aid in identifying and streamlining current processes throughout HR. The resulting documentation will be viewable via a web application and will also have the ability to be exported into various formats (PDF, CSV, etc.).

ETC (Electronic Timecard/Leave Request Application): The HRIS section has designed and developed a new software package that allows County employees to electronically sign their timesheet each pay period. This new application can also be used to request leave time via a web application. The leave requests are routed from the employee to the employee's supervisor then back to the department's timekeeper for entry into the HR/Payroll System (Empath). In the future we will be updating the application to allow overtime work requests as well as union contract rules.

Empath Online Benefit Enrollment Implementation: A new OBE (Online Benefit Enrollment) module for our HR/Payroll system (Empath) has been implemented in time for our open enrollment period here at the County. This new feature from Empath allows the employee to log into their personal ESS (Employee Self Service) account and complete the entire benefit enrollment process online. Once the employee has entered the desired benefit enrollment information the data is then routed to HR staff for approval.

834 File Extract Application: In addition to the implementation of our new Online Benefit Enrollment module the HRIS section has also developed an in house application that is used to extract benefit data so it can be processed more efficiently by each carrier. This new application has been tested with the current Presbyterian plan and will soon be used to create extract files for both Blue Cross Blue Shield and Delta Dental.

NEOGOV Position Control Module Implementation:

In preparation for the roll out of NEOGOV's On-Boarding module we have recently implemented the Position Control feature from NEOGOV. This new module allows position data from our HR/Payroll System (Empath) to be imported into NEOGOV to help expedite the requisition process. With this new feature departments will be able to use a pre-populated position menu when creating requisitions for their areas which will decrease the need for data entry.

NEOGOV On-Boarding Module Implementation:

New employees will be able to complete the majority of their new hire paper work online once our new NEOGOV On-Boarding module has been implemented. The new hire forms will be accessible to recently hired employees using the same user id and password that the applicant used to apply for the job posting. This new feature will significantly increase efficiency for the new hire process here at the County.

Empath 6.6 Rollout (including BERNCOAD authentication):

A new version of our HR/Payroll System (Empath) has been released and we will begin testing the upgrade in the near future. The new release has many new features including performance

improvements that will expedite the time it currently takes to calculate payroll entries and import data. Our new Empath 6.6 implementation will also include the ability for staff users to use their BERNCOAD account to log in to the application. This will eliminate the need for staff to use multiple user logins and passwords when using Empath.

NEOGOV Performance Module Implementation:

The HRIS section will partner with the Compensation section for the implementation of a new NEOGOV module that will be used to track and complete performance reviews online. This new module will replace our current online tool for performance reviews named “ePerform”. In addition to the probationary reviews we have implemented online currently we will also work to create a new annual review that will be tailored for each department’s needs.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Implement Online Enrollment for New Employees/Open Enrollment by December 31, 2014.

Action Steps:

1. Develop online enrollment form.
2. Work with HRIS/Now Solutions to implement Online Enrollment capabilities of Empath for Open Enrollment season.
3. Work with HRIS/NEOGOV to implement Online Enrollment capabilities of NEOGOV for new employees.

Countywide Goal Category: Government Accountability

Department Objective: Mandatory completion of Health Risk Assessment (HRA) for all employees enrolling for health insurance by May 30, 2015.

Action Steps:

1. Meet with health insurance carriers to set up Health Risk Assessment Tool.
2. Develop system to track HRA completion rate.
3. Gather data from carriers to determine next steps.

Countywide Goal Category: Government Accountability

Department Objective: Reduce Bernalillo County health care loss ratio by a minimum of 60% by June 30, 2015.

Action Steps:

1. Educate county employees about how to use their health benefits.
2. Develop Employee Wellness Activity Program.
3. Develop Participation Reward/Incentive Plan.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Average working days for recruitment (defined as posting date to hire date)	82	59	35	35
Countywide turnover rate	6%	4%	3.40%	3.40%
HR FTE's as % of county FTE's	1%	2%	1.50%	1.50%
Countywide FTE per 1,000 population	14%	4%	3.25%	3.25%

REVENUES and EXPENDITURES

Cost Centers: 230101-230302				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	3,716,171	4,363,709	4,345,138	4,577,004
22002 Health Self Insurance Fund			27,800,000	27,800,000
* Miscellaneous			27,800,000	27,800,000
22002 Health Self Insurance Fund			2,000,000	
* Transfers In			2,000,000	
**** Total Revenue	3,716,171	4,363,709	32,145,138	32,377,004
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	2,389,489	2,621,698	2,713,908	2,945,774
22002 Health Self Insurance Fund			29,800,000	27,800,000
* Salary and Benefits	2,389,489	2,621,698	30,513,908	30,745,774
11001 GENERAL FUND	1,326,681	1,742,011	1,631,230	1,631,230
* Operating Expense	1,326,681	1,742,011	1,631,230	1,631,230
** Total Expenditures	3,716,171	4,363,709	32,145,138	32,377,004
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	34.0	40.0	39.0	39.0
* Total Full-Time Equivalent	34.0	40.0	39.0	39.0

INFORMATION TECHNOLOGY



Phone: (505) 468-7999

415 Tijeras NW, First Floor, Albuquerque, NM 87102

<http://www.bernco.gov/information-technology/>

MISSION

To provide citizens and businesses with the same high level of efficiency and effectiveness from government services as they have come to expect from the private sector. The Information Technology (IT) Department of Bernalillo County Government will work to integrate and fully utilize technology in the workplace to deliver comprehensive, customer-friendly government services. By providing leadership and support to County Departments in the effective integration of information technology, the IT Department enables the County to fulfill its mission and achieve its goal of efficient and effective service.

SERVICES

The IT Department provides technology services to all county departments. IT supports a complex technology infrastructure, application development and support environment spanning more than 40 county facilities throughout Bernalillo County. This support includes over 2,300 desktops, 240 mobile data terminals, 1000 printers, 250 scanners, 1200 laptops and tablets, 2000 voice over IP phones, 200 video visitation units, 316 routers/switches, 300 servers, and a significant data storage environment. IT also provides software application development, project management, application testing, implementation and upgrades for approximately 150 supported applications.

AUTHORITY

Bernalillo County Administrative Instruction 27 provides the framework for IT Department to support and secure all County IT infrastructures.

BIENNIUM INITIATIVES

- One of our major initiatives will be to redevelop the County's web site improving visibility, functionality and performance. Another initiative will be to improve our ability to respond to IPRA and eDiscovery requests in a more efficient and timely manner. We will continue efforts to document processes and review all aspects of our operations for cost reduction and efficiencies.
- The IT Application Section will continue to focus on opportunities to develop and implement solutions that are cost effective resulting in a reduced cost or fewer resources required to support on-going operations. We will also continue to review support contracts to determine if alternative strategies exist that allow for reduction of support costs while still maintaining equipment. The Infrastructure Section will focus on developing IT equipment standards that will help minimize IT costs by keeping hardware as consistent as possible and reducing the number of tools required to address the same

basic need. This will also reduce the burden of supporting multiple hardware platforms and the associated costs of maintaining spare parts. The Record Management Section will continue working with departments to identify records and purge those beyond retention period, thereby reducing associated storage costs and legal liability. The Quality Assurance Section will focus on our relationship with customers, providing documented processes that integrate and fully utilize technology to deliver comprehensive, customer-friendly IT services.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Reduce Bernalillo County's annual maintenance and support costs and electronic footprint and improve record retention practices countywide

Action Steps:

1. Analyze 100% of applications supported by IT to identify any overlapping capabilities and prepare a report identifying which applications can be eliminated to reduce maintenance and support costs by June 2016.
2. Reduce the electronic footprint of IT devices (desktops, laptops, tablets and printer) across the County by 10% by June 2016.
3. Develop and implement annual formal classroom Records Management training by December 2014 and conduct a minimum of four workshops annually with additional workshops upon request for Records Liaisons, monthly introductions for new hires, annual training for supervisors/managers and departmental presentations upon request.

Countywide Goal Category: Government Accountability

Department Objective: Analyze 100% of applications supported by IT to identify any overlapping capabilities and prepare a report identifying which applications can be eliminated to reduce maintenance and support costs by June 2016.

Action Steps:

1. Create a template that will be used to evaluate all IT supported applications by September 2014.
2. Conduct an analysis of ten applications per quarter.
3. Provide a list of applications to County Management that can be eliminated or significantly reduced based upon the analysis by saving on maintenance and support costs by June 2016.

Countywide Goal Category: Government Accountability

Department Objective: Develop and implement formal training regarding Records Management by December 2014. Conduct a minimum of four workshops annually with additional workshops upon request for Records Liaisons, monthly introductions for new hires, annual training for supervisors/managers, and departmental presentations upon request.

Action Steps:

1. Develop and finalize an Administrative Instruction to establish and define the Records Management Program, including appointment of Records Liaisons and mandating annual training for Records Liaisons – June 2014 (assumes final approval of AI).
2. Prepare a Records Manual, classroom handouts, slide shows, FAQ's, and procedures – by December 2014 (based on final AI's).
3. Utilize existing staff, coordinate with HR Training Section and schedule and conduct training events – by June 2015.
4. Review/revise Steps 1-3 as necessary, repeat Step 4 – by June 2016.

Countywide Goal Category: Government Accountability

Department Objective: Reduce the electronic footprint of IT devices (desktops, laptops, tablets, and printers) across the County 10% by June 2016.

Action Steps:

1. Conduct a physical inventory to document all IT devices utilized by the County, completed by Dec 2014.
2. Identify the IT devices that are at the end of their useful life or not being utilized by Jun 2015.
3. Meet with the departments in possession of devices that are at the end of their useful life or underutilized and negotiate the removal of the devices by June 2016.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Average number of days to close work orders	2.59	0.8	3	3
Percentage of urgent priority calls resolved within timeframe	66%	58%	50%	75%
Percentage of high priority calls resolved within timeframe	87%	73%	100%	100%
Percentage of normal priority calls resolved within timeframe	92%	79%	100%	100%
Maintain 99% uptime for most critical devices (email, domain controllers, core switch, public web site)	100%	82%	99%	99%

REVENUES and EXPENDITURES

Cost Centers: 240101-240104				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	9,350,784	9,015,879	8,132,264	8,266,146
11001 GENERAL FUND	50,010			
* Miscellaneous	50,010			
**** Total Revenue	9,400,794	9,015,879	8,132,264	8,266,146
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	4,549,759	5,200,120	4,884,906	5,226,895
* Salary and Benefits	4,549,759	5,200,120	4,884,906	5,226,895
11001 GENERAL FUND	3,376,776	3,815,759	3,247,358	3,039,251
* Operating Expense	3,376,776	3,815,759	3,247,358	3,039,251
11001 GENERAL FUND	1,474,258			
* Capital Expenditures	1,474,258			
** Total Expenditures	9,400,794	9,015,879	8,132,264	8,266,146
Full-time Equivalent by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	66.0	66.0	72.0	72.0
* Total Full-Time Equivalent	66.0	66.0	72.0	72.0

FINANCE DIVISION

DEPUTY COUNTY MANAGER FOR FINANCE

Oversees and is responsible for operations of all departments within the division.

ACCOUNTING DEPARTMENT

Provides timely and accurate financial reporting, tracking and disposal of fixed assets, processing of payroll, processing of accounts payable financial transactions and grant administration.

BUDGET AND BUSINESS IMPROVEMENT

Manage and maintain County's budget, ensure compliance with State regulations, produce accurate and timely reporting to facilitate prudent financial management decision making, and coordinates all travel in accordance with State regulations.

PROCUREMENT AND BUSINESS SERVICES DEPARTMENT

Ensuring purchases are in alignment with state statutes; stocking levels are kept accurate, signage for traffic facilities and construction are precise, professional graphics, printing services, and products in a timely manner, solicitations are transparent, fair and competitive while providing value to maximize public funds.

RISK MANAGEMENT DEPARTMENT

Administers and enforces safety policies, OSHA training, manages insurance claims and liability issues for the entire county.

TREASURER

The Treasurer's Office is the banker for the county responsible for investments following the prudent person rule and is also responsible for collecting and distributing property taxes for the county as well as other governmental and school entities.

ASSESSOR

The Office of the County Assessor determines the property value of homes, businesses, and other taxable property in Bernalillo County. The office also prepares the tax roll for the county treasurer on real property (land and improvements), personal property (business equipment), livestock, and mobile homes.

GENERAL COUNTY

Provides for county-wide services and emergency contingency funding, healthcare gross receipts tax fund.



FINANCE DIVISION



The Finance Division oversees the Accounting, Budget, Purchasing and Risk Management Departments as well as the issuance of bonds.



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FULL TIME EMPLOYEES



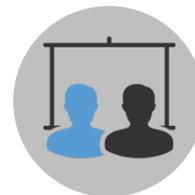
\$286,032,231

DEP. REVENUES



\$126,594,296

DEP. EXPENDITURES



7

NUMBER OF DEPARTMENTS



8

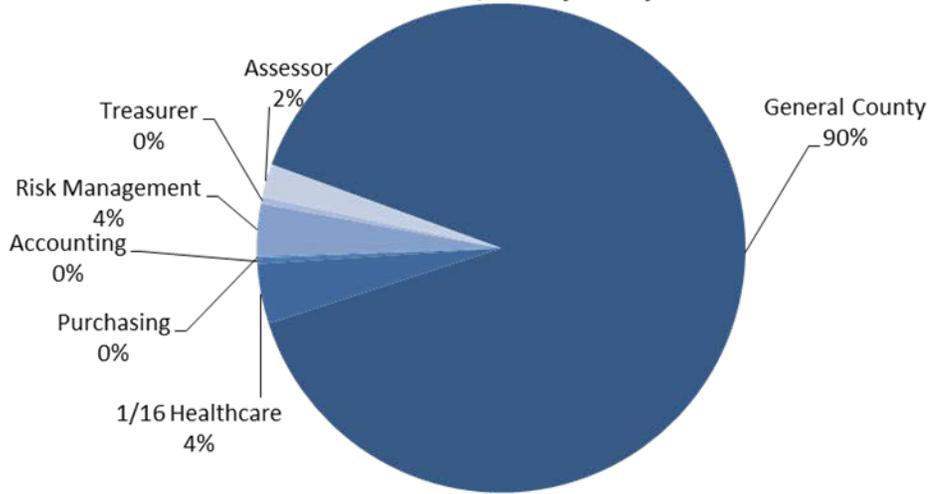
REVENUE SOURCE(S)

Finance Division Revenues				
Revenue Projections by Department	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 General Fund	229,294,344	295,890,889	227,648,321	235,614,516
General County	229,294,344	295,890,889	227,648,321	235,614,516
12003 1/16 Healthcare GRT	10,004,219	16,334,774	10,100,000	10,074,564
1/16 Healthcare	10,004,219	16,334,774	10,100,000	10,074,564
11001 General Fund	565,487	780,000	880,000	880,000
Accounting	565,487	780,000	880,000	880,000
11001 General Fund	86,988	30,000	300,413	324,996
Purchasing	86,988	30,000	300,413	324,996
11001 General Fund		48,000	75,000	75,000
22001 Risk Management Fund	7,143,421	13,417,600	8,766,552	8,766,552
Risk Management	7,143,421	13,465,600	8,841,552	8,841,552
11001 General Fund	6,496,926	2,900,000	1,118,001	1,118,001
11003 T500-County Judgements	5,709			
Treasurer	6,502,635	2,900,000	1,118,001	1,118,001
11001 General Fund	2,450	3,648	2,000	2,000
12004 Reappraisal Fund	5,569,977	6,457,604	5,600,000	5,600,000
Assessor	5,572,427	6,461,252	5,602,000	5,602,000
Library GO Bonds	782,391			
General Obligation Bonds				
Gross Receipt Tax Revenue Bond				
Bonds	782,391			
General Obligation Bond Debt Service	13,526,913	12,417,673	17,216,984	17,975,700
Gross Receipt Tax Rev Bond Debt Service	13,396,827	14,729,422	14,324,960	14,833,817
Debt Service	26,923,740	27,147,095	31,541,944	32,809,517
TOTAL REVENUES	286,875,651	363,009,610	286,032,231	295,265,146
General County Sub-Funds				
12104 Regional Detention Center	(13,795)	3,420,877	3,225,717	161,295
12005 Industrial Revenue Bonds - PILTS	1,029,829	1,937,503	902,993	900,609
12201 Community Service Fund	6,662	76,160	34,836	34,382
General Fund Sub-Funds	1,022,696	5,434,540	4,163,546	1,096,286

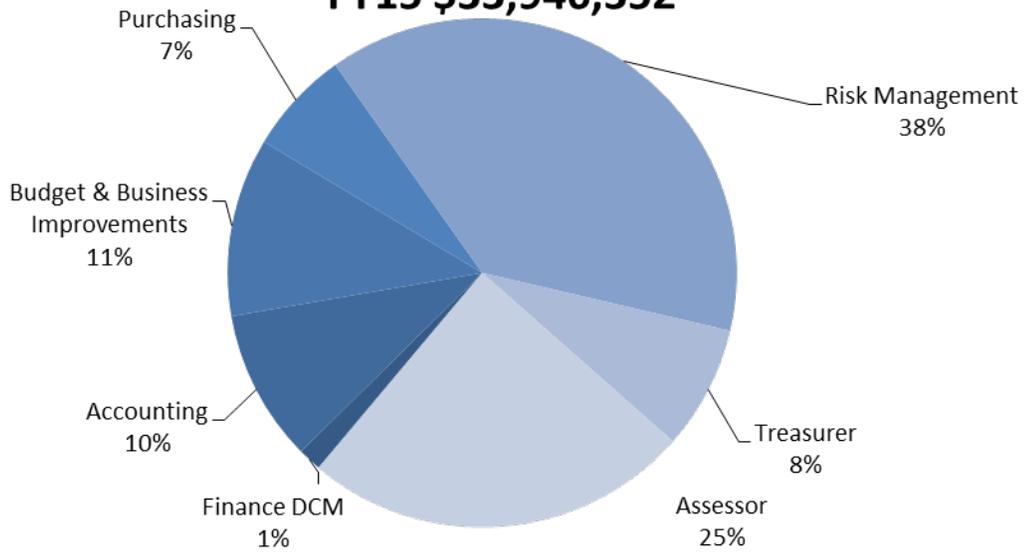
Finance Division Expenditures				
Revenue Projections by Department	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 General Fund	20,377,783	71,781,856	17,868,925	14,666,056
12901 Grants			35,416,446	
12901.1 Reimbursable Contracts	118,654			
General County	20,377,783	71,781,856	53,285,371	14,666,056
12003 1/16 Healthcare GRT	13,633,149	15,211,492	9,078,913	9,055,562
1/16 Healthcare	13,633,149	15,211,492	9,078,913	9,055,562
11001 General Fund	416,213	442,032	500,637	527,352
13001 Capital Construction	120,367			
Finance DCM	536,580	442,032	500,637	527,352
11001 General Fund	2,573,254	3,420,388	3,244,078	3,526,314
12151.1 DWI Seizures		5,000		
12901 Grants	7,741,611			
Accounting	10,314,866	3,425,388	3,244,078	3,526,314
11001 General Fund	4,230,560	4,851,997	3,808,728	3,976,970
Budget & Business Improvements	4,230,560	4,851,997	3,808,728	3,976,970
11001 General Fund	2,095,043	1,937,346	2,215,539	2,296,638
Purchasing	2,095,043	1,937,346	2,215,539	2,296,638
11001 General Fund	3,360,684	4,263,271	4,137,971	4,376,727
22001 Risk Management Fund	7,143,421	13,417,600	8,766,552	8,766,552
Risk Management	10,504,105	17,680,871	12,904,523	13,143,279
11001 General Fund	15,117,926	2,761,183	2,638,129	2,801,270
Treasurer	15,117,926	2,761,183	2,638,129	2,801,270
11001 General Fund	2,460,814	2,740,245	2,655,355	2,797,050
12004 Reappraisal Fund	3,465,966	6,457,604	5,600,000	5,600,000
Assessor	5,926,780	9,197,849	8,255,355	8,397,050
Library GO Bonds	793,434			
General Obligation Bonds	12,957,020			
Gross Receipt Tax Revenue Bond	301,510			
Bonds	14,051,964			
General Obligation Bond Debt Service	11,315,269	12,417,673	16,338,063	17,975,700
Gross Receipt Tax Rev Bond Debt Service	14,933,219	14,970,297	14,324,960	14,833,817
Debt Service	26,248,488	27,387,970	30,663,023	32,809,517
TOTAL EXPENDITURES	123,037,244	154,677,983	126,594,296	91,200,008
General County Sub-Funds				
12104 Regional Detention Center	33,865	3,420,877	3,225,717	161,295
12005 Industrial Revenue Bonds - PILTS	1,029,829	1,937,503	902,993	900,609
12201 Community Service Fund	74,135	76,160	34,836	34,382
General Fund Sub-Funds	1,137,829	5,434,540	4,163,546	1,096,286

REVENUES AND EXPENDITURES BY DEPARTMENT

**Finance Division Budgeted Revenues
FY 2015 \$286,032,231**



**Finance Division Budgeted Expenditures
FY15 \$33,946,352**



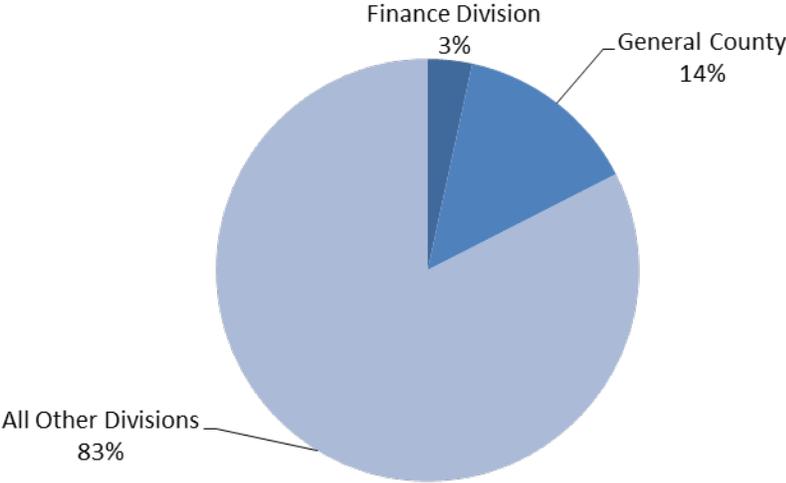
DIVISION REVENUES AND EXPENDITURES

as percentage of total county

Budgeted Revenues by Division

\$493,683,066 All Funds

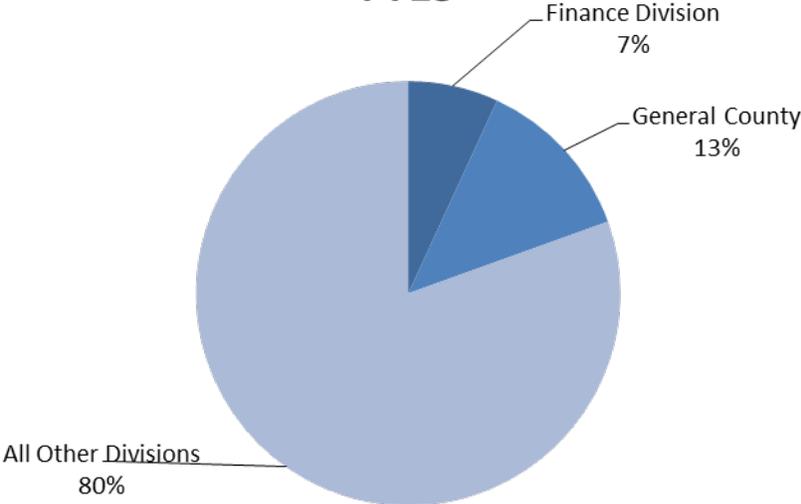
FY15



Budgeted Expenditures by Division

\$493,683,066 All Funds

FY15



The program summaries on the following pages describe department operations and reflect the objectives of each department. These objectives are directly tied to the Countywide goals included in the strategic plan on pages SP1-SP11 of the budget book.

DEPUTY COUNTY MANAGER FOR FINANCE



Phone: (505) 468-7000

One Civic Plaza NW, 10th Floor, Albuquerque, NM 87102

<http://www.bernco.gov/Finance/>

MISSION

To provide support and guidance for the Finance division.

SERVICES

The division oversees the Accounting, Budget, Procurement & Business Services, and Risk Management departments and acts as liaison to the Assessor and Treasurer. Departments in this division fulfill the county's general government goal to "Provide for the needs of County government through effective budgeting, accounting and procurement of needed goods and services." The division is also responsible for the issuance of bonds. Through the efforts of the Finance Division, the county maintains its highest AAA bond rating.

AUTHORITY

The authority for the Finance Division is covered within the various department sections.

REVENUES and EXPENDITURES

Cost Centers: 200100				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	536,580	442,032	500,637	527,352
*** Total Revenue	536,580	442,032	500,637	527,352
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	406,651	434,789	418,236	444,951
* Salary and Benefits	406,651	434,789	418,236	444,951
11001 GENERAL FUND	9,562	7,243	82,401	82,401
13001 CAPITAL CONSTRUCTION	120,367			
* Operating Expense	129,929	7,243	82,401	82,401
** Total Expenditures	536,580	442,032	500,637	527,352
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	0.00	5.0	5.0	5.0
* Total Full-Time Equivalent	0.00	5.0	5.0	5.0



MISSION

To record and report all financial transactions in compliance with statutory and regulatory requirements as well as professional standards and county policy and procedures. The department provides timely and accurate financial reporting, tracking and disposal of fixed assets, processing of payroll, processing of accounts payable financial transactions and grant administration.

SERVICES

General Ledger Section:

- Produce the County's Comprehensive Annual Financial Report (CAFR) and the Popular Annual Financial Report (PAFR).
- Accurate and timely reporting of financial activity in a format that allows departments to review expenditures against their budget.
- Fixed asset management and accounting to ensure that all assets are properly accounted for.
- Project management and accounting to insure county projects are properly tracked and recorded.
- Timely billing and collection of Special Assessment Districts and miscellaneous accounts due to the county.
- Cash receipting of funds for the majority of miscellaneous accounts due to the county.
- Administer, coordinate, oversee, and monitor grants awarded from corporate or private organizations and federal, state and local governments.
- Coordinate, manage, and oversee the internal and external audits of the county.

Fixed Assets Section:

- Coordinate fixed assets and surplus items in accordance with administrative instructions and state laws.
- Conduct and manage the online Public Surplus web auctions for county surplus property sales.
- Perform state mandated physical inventories of all county fixed assets annually.
- Administer and maintain the County's online internal reallocation
- Manage the disposal of surplus that can be recycled providing additional resources for the county.

Accounts Payable Section:

- Issue prompt and accurate payments, transfers and disbursements to vendors, employees and others.

Payroll Section:

- Ensure all employees are paid on a timely basis while maintaining efficiency in all respects.
- Reconcile, prepare and submit biweekly, monthly, and quarterly wage, tax and employee benefit reports and payments.

AUTHORITY

NM Office of the State Auditor Audit Rule Guidelines for Contracting and Conducting Audits of Agencies-Section 2.2.2 NMAC; Capitalize and Conduct Annual Physical Inventory of Fixed Assets-Section 2.20.1.16 NMAC; Surplus Disposition of Personal Property-NM Procurement Code Sections 13-6-1 & 13-6-2; External Audits – Section 12-6-3, NMSA 1978; Internal Audits- Bernalillo County Code Chapter 2, Division 4, Sections 306-320; Government Finance Officers Association (GFOA) Financial Reporting Guidelines; U.S. Office of Management and Budget (OMB) Circular A-133; Governmental Accounting Standards Board (GASB); Generally Accepted Accounting Principles (GAAP); 13-1-28 through 13-1-199 NMSA 1978 (Procurement Code); 1.15.2 through 1.15.5 New Mexico Administrative Code (NMAC) (Records Retention Schedule); Social Security Administration; Internal Revenue Service; State of New Mexico Taxation and Revenue; Public Employees Retirement Association of New Mexico; New Mexico Department of Workforce Solutions.

BIENNIUM INITIATIVES

- Continue to issue the county’s CAFR and PAFR annually meeting all state mandated, best practice, and Government Finance Officers Association (GFOA) timelines.
- Continued excellence in financial reporting to ensure the county continues to receive the GFOA Certificate of Achievement for Excellence in Financial Reporting and the GFOA Award for Outstanding Achievement in Popular Annual Financial Reporting which has been awarded to the county for nine and two consecutive years respectively.
- Obtaining the appropriate technical training for staff to insure knowledge transfer is gained in order to implement new Government Accounting Standards Board (GASB) requirements and to insure professional certifications are maintained.
- A major issue facing the department is to implement all the financial reporting and disclosure requirements that are currently being proposed by the GASB.
- Continue to offer no longer needed surplus vehicles, office equipment, furniture, and miscellaneous items to buyers online which has generated more revenue for the county and given a large number of people the opportunity to buy the items.

- Continue to offer an internal process where email notifications are sent to departments to inform them that used items are available before the items are sold online saving the county resources.
- Continue to utilize the computer technology in the county to improve accounts payable and payroll reporting features in order to facilitate rapid entry of vendor invoices, flexible payment disbursement and reconciliation processes.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Fixed assets warehouse will generate \$300,000 in revenue sales using the Public Surplus on-line auction for disposal of surplus county items and on the sales of recyclable metals by June 30th each year.

Action Steps:

1. Provide annual Fixed Asset Liaison training sessions to 100% of County departments to educate staff on the proper disposal of low value items and capital assets by October 31 each year.
2. Set a goal of \$75,000 in sales per quarter.
3. Review monthly sales for each quarter to ensure that we are meeting the required monthly average of \$25,000. If necessary, reeducate or solicit County departments to encourage them to turn in surplus property that is no longer needed.

Countywide Goal Category: Government Accountability

Department Objective: Implement an Accounts Payable Vendor Portal by 7/1/2015.

Action Steps:

1. Research has been conducted and Enterprise Resource Planning (ERP) request form has been submitted.
2. Participation in vendor selection as part of the SRM upgrade has been completed.
3. Participate in sessions with ERP to define system requirements by June, 2014.
4. Participate in sessions with ERP to conduct project planning between July, 2014 and December, 2014.
5. Participate in sessions with ERP to implement the project from January, 2015 to July, 2015.
6. Participate with ERP and Purchasing in system go live and intensive support activities from July, 2015 to October, 2015.

Countywide Goal Category: Economic Vitality and Government Accountability

Department Objective: Develop and maintain a process to accurately track all Grant applications submitted and awarded within the County in the SAP system by June 30, 2015.

Action Steps:

1. Document and update grant application and grant award procedures quarterly for grants that are in-process.
2. Hold grant representative meetings by the final week of every quarter to inform them of any changes in grant procedures.
3. Verify by Thursday of every week that the prior week's applications have been entered into SAP and the information is accurate.

Countywide Goal Category: Government Accountability and Economic Vitality

Department Objective: Conduct training to 17 County Business Areas in Accounts Receivable and Collection of Invoices by January 22, 2014.

Action Steps:

1. Departments have been trained in "Accounts Receivable / Collections" during training sessions during January and February 2014. Department Accounts Receivable liaisons have been established.
2. Monitor monthly performance of Departments and provide guidance in reducing aging invoices. Monthly monitoring and reporting to all departments on the performance of their aged receivables will be an ongoing process.

Countywide Goal Category: Government Accountability

Department Objective: Create on-line Timekeeping Procedures document by November 28, 2014.

Action Steps:

1. Work with the In-Process Consulting information to create a Timekeeping Procedures manual. July, 2014
2. Present and request feedback from departmental timekeepers on the timekeeping procedures. September, 2014
3. Post Timekeeping Procedures manual on the Insider. November, 2014
4. Training presentation on Timekeeping Procedures and year-end payroll changes for all timekeepers county wide. December, 2014
5. Maintain and update Timekeeping Procedures manual as new processes or reference information arises. Ongoing, as needed.

PERFORMANCE MEASURES

Performance Measures	FY13	FY14	FY15	FY16
	Actuals	Target	Target	Target
Months technically closed within 30-days	12	3	12	12
CAFR-Prior Year to NM Office of the State Auditor by November 15th	1	1	1	1
Publish Financials-Prior Year by December 31st	1	1	1	1
GFOA Certificate for Financial Reporting Prior Year	1	1	1	1
Percentage of assets inventoried.	100%	100%	100%	100%
Percentage increase in surplus sales revenue over prior year.	NA*	NA*	1% Annually	1% Annually
Invoices processed per FTE	NA*	NA*	8,500 Annually	8,500 Annually
Percentage of invoices paid within payment terms	87%	74%	80%	80%
Percentage of grant applications tracked in SAP	NA*	NA*	100%	100%
Accuracy of federal and state payroll reporting.	100%	100%	100%	100%
Timeliness of federal and state payroll reporting.	100%	100%	100%	100%
*New performance measure beginning in FY15				

REVENUES and EXPENDITURES

<u>Cost Centers: 210099-210105; 210999</u>				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	9,749,379	2,645,388	2,364,078	2,646,314
11001 GENERAL FUND	565,487	780,000	880,000	880,000
* Miscellaneous	565,487	780,000	880,000	880,000
*** Total Revenue	2,573,254	3,425,388	3,244,078	3,526,314
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	1,933,521	2,235,136	2,174,343	2,307,454
* Salary and Benefits	1,933,521	2,235,136	2,174,343	2,307,454
11001 GENERAL FUND	615,101	1,185,252	1,069,735	1,218,860
12151.1 DWI Seizures		5,000		
* Operating Expense	615,101	1,190,252	1,069,735	1,218,860
11001 GENERAL FUND	24,633			
12901 GRANTS	7,741,611			
* Capital Expenditures	7,766,244			
** Total Expenditures	10,314,866	3,425,388	3,244,078	3,526,314
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	30.0	31.0	31.0	31.0
* Total Full-Time Equivalent	30.0	31.0	31.0	31.0

BUDGET AND BUSINESS IMPROVEMENT



Phone: (505) 468-7020

One Civic Plaza N.W., 10th Floor, Albuquerque, NM 87102

<http://www.bernco.gov/budget-department/>

MISSION

Our mission is to effectively manage projects with emphasis on continuous business process improvements and a focus on technological efficiency and Enterprise Resource Planning (ERP). We manage the County's budgeting process and maintain fiscal responsibility in compliance with State regulations. We produce accurate and timely reporting and analysis to facilitate prudent financial management and decision making. We are also responsible for coordinating all travel in accordance with State regulations.

SERVICES

Budget:

- Prepare the County's budget adhering to statutory deadlines and produce the biennial budget book meeting state and national award criteria for excellence in budgeting.
- Quarterly budget reviews with all departments to monitor budget to actual variances, tracking of goals and objectives and performance measures.
- Forecast and monitor major revenue sources, property and gross receipts taxes.
- Review fiscal impact reports for all agenda items taken to the Board of County Commissioners.

ERP:

- Utilize Budget and Business Improvement (BBI)/ERP Evolve Methodology to implement new functionality, major system upgrades, and enhance and establish integrated business processes.
- Support existing ERP functionality by providing system enhancements, system modifications, and developing reports resulting from departmental requests (ERP Requests).
- Provide on-going system maintenance, support and stabilization by ensuring support to 39 application servers, 24 databases in 4 environments running the SAP system, and for 19 Functional Areas (modules) by implement enhancements, technical upgrades, patches and bug fixes.
- Ensure efficient management of travel registration and reimbursement for all county departments in accordance with State regulations.

AUTHORITY

DFA Guidelines for Budgeting and Financial Management – section 6-6-2 NMSA, 1978, Section 6-6-5 NMSA, 1978, Section 6-6-6 NMSA, 1978 Bateman Law 6-6-11; Section 7-10-33 Certification of Tax Rates and Section 7-28-34 Imposing Tax Rates; Section 2.24.2 NMAC Per Diem & Mileage Act.

BIENNIUM INITIATIVES

Budget:

- Continue developing process for monthly budgeting reporting.
- Work to departments to reaffirm long range planning. Develop/update replacement schedules for fleet, building maintenance, IT, etc.
- Review budget process for opportunities to eliminate unnecessary or duplicate steps.
- Continue training efforts for new internal budget staff and liaisons at department level.

ERP:

- Upgrade Core SAP System from 6.03 to 6.05 – This upgrade will be critical for keeping SAP software on a current and supportable version by implementing bug patches and fixes, activating new business functionality and enhancing the reporting capabilities of the system.
- Virtualize SAP Production Environment – ERP will realize reductions in hardware costs, lower project implementation costs due to reduced planning and design requirements and maximize system performance and efficiency by virtualizing our Production environment.
- Enhance Governance Risk Compliance (GRC) toolset for improved SAP system security – Continue the redesign of our security controls in the SAP system in two additional phases.
 - Phase 2 will include a complete redesign of system access roles to the “Position Control” level.
 - Phase 3 will include implementation of Emergency Access Management with audit trails, and auto user provisioning with integrated Segregation of Duties (SOD) checking.
- Upgrade/Re-Implement SRM 5.0 to 7.0 platform – Critical as support for current 5.0 platform expires completely in March 2015, at which time SAP will no longer support fixes, patches, etc. and will increase our license maintenance by an additional 4% annually. Upgrade to be conducted in two phases:
 - Phase 1 - Vendor Registration/Performance Management; PO Change Functionality; Sourcing (Shopping Carts, PO's, Contract Management)
 - Phase 2 – E-Bidding (RFx Functionality); Internal Catalogs
- Implement Reporting Repository and Dashboard (HANA/BOBJ) – This implementation will allow ERP to pull non-SAP data into SAP and provide a single system of reporting for county management. Pre-defined data models specific to the Finance and Purchasing business areas will be also implemented (23 reports/3 dashboards) and will lay the foundation for providing operational analytics county-wide.
- Enhance travel business processes to continue the development of automated tools to increase efficiencies, enhance reporting capabilities and continue development and maintenance of travel procedures ensuring compliance with state laws.

BIENNIUM OBJECTIVES

Budget:

Countywide Goal Category: Government Accountability

Department Objective: Create Budget University by June 2015. Expand training program to include classes for departments to learn more about budget processes.

Action Steps:

1. Plan and coordinate 1 training session per month. Send schedule to departments by July 1st 2014.
2. Identify different tracks of classes geared towards specific audiences. Work with Human Resources to implement tracks and schedule classes by January 1st, 2015. Offer recurring classes every quarter.
3. Create pre and post tests to measure if knowledge transfer is successful. Report results to management.
4. Make training classes available online by June 2015.

ERP & Travel:

Countywide Goal Category: Government Accountability

Department Objective: Complete a minimum of two (2) priority projects that a) increase organizational efficiency, or b) enhance organizational effectiveness by June 30, 2016.

Action Steps:

- 1: Prioritize projects meeting BBI Evolve project criteria and having greatest impact on users by September 30, 2014.
- 2: Complete Pre-Project Planning, Project Start-up for one (1) priority project by December 31, 2014.
- 3: Complete Realization Part 1 for one (1) priority project by March 31, 2015.
- 4: Complete Realization Part 2 for one (1) priority project by June 30, 2015.
- 5: Complete Final Prep and Training for one (1) priority project September 30, 2015.

PERFORMANCE MEASURES

Performance Measures	FY13	FY14	FY15	FY16
	Actuals	Target	Target	Target
GFOA Award Received	Yes	Yes	Yes	Yes
Qtrly Report submitted to management within 10 days	15	10	10	10
% Uptime for SAP.	100%	99.00%	99.00%	99.00%
Projects Completed w/in Allotted Timeframe and on Budget.	99.00%	100%	100%	100%
System Maintenance – Refresh Quarterly, Updates every 12mo. Upgrades as needed.	3	4	4	4

REVENUES and EXPENDITURES

Cost Centers: 220103 - 220105; 240105				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	4,230,560	4,851,997	3,808,728	3,976,970
**** Total Revenue	4,230,560	4,851,997	3,808,728	3,976,970
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	2,339,310	3,077,696	2,910,570	3,113,812
* Salary and Benefits	2,339,310	3,077,696	2,910,570	3,113,812
11001 GENERAL FUND	679,971	1,774,301	898,158	863,158
* Operating Expense	679,971	1,774,301	898,158	863,158
11001 GENERAL FUND	1,211,280			
* Capital Expenditures	1,211,280			
** Total Expenditures	4,230,560	4,851,997	3,808,728	3,976,970
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	32.0	36.0	37.0	37.0
* Total Full-Time Equivalent	32.0	36.0	37.0	37.0



PROCUREMENT AND BUSINESS SERVICES



Phone: (505) 468-7013
One Civic Plaza NW, 10th Floor Albuquerque, NM 87102
<http://www.bernco.gov/purchasing>

MISSION

Bernalillo County's Procurement & Business Services Department continuously strives to deliver the highest level of customer service to user departments and vendors while ensuring purchases are in alignment with state statutes; that stocking levels are kept accurate and able to satisfy the needs of user departments; that signage for traffic, facilities and construction are precise; that professional graphics and printing services and products are provided in a timely manner, and that solicitations are transparent, fair and competitive while providing the utmost value to maximize public funds.

SERVICES

- The procurement of tangible personal property, services, and construction for all County departments, this includes management of all procurements utilizing federal, state, and local appropriations.
- Administration of the Unclaimed/Indigent Cremation Program for deceased persons who have passed away within the geographical boundaries of Bernalillo County.
- Management of inventory warehouses for MDC, Fire, YSC and the Public Works Division, to include: general warehouse management processes i.e., purchase/acquisition of inventory and non-inventory stock items and equipment (i.e., auto parts, custodial supplies, tools, equipment); inventory control and accountability through periodic physical inventory counts and reconciliation of inventory stock; maintaining a 30 day emergency safety stock level at all locations.
- The design and manufacture of traffic, facilities, and construction signs for County roadways, operations, projects and facilities.
- The procurement and inventory of raw materials for the printing, fabrication and delivery of County branded banners, logos, stationary, business cards, flyers, posters etc.; and
- The graphic design and production of all logos, signs, banners, brochures, newsletter, booklets, fliers, postcards or similar printed materials.

AUTHORITY

Pursuant to NMSA 13-1-37 – Definition; “Central Purchasing Office” means that office or officer within a state agency or a local public body responsible for the control of procurement of items of tangible personal property, services or construction. “Central Purchasing Office” includes the purchasing division of the general services department and the state purchasing agent. Memorandum of Understanding between Public Works, Fleet/Facilities Department and Public Safety, MDC for Inventory Management; and, Administrative Instruction No. 24 (B) – Consumable and Non-Consumable Inventory; Pursuant to NMSA 24-13 Burial of Indigents.

BIENNIUM INITIATIVES

- Procurement & Business Services Department has been a recipient of the Achievement of Excellence in Procurement Award for 7 consecutive years and will apply for the award in FY15 and FY16.
- Issue countywide bids and proposals with the intent of consolidating procurements and obtaining the best value when procuring goods and services.
- Hold “Vendor Opportunities Workshop”, a special event aimed at connecting businesses with the county’s purchasing, invoicing, and payment processes.
- Procurement & Business Services Department will provide assistance to the Information Technology Department in the development of the following BernCo View (transparency portals): Contracts, Campaign Contribution Disclosure, Lobbyist(s), Elected Official Credit Card Disclosure Pay Equity Disclosure, and Unclaimed & Indigent search.
- To ensure fairness, equity, and transparency continues to be realized, the Procurement & Business Services Department strives to maintain consistent, well received, public relations with the vendor community.
- A memorial burial service is held for deceased persons whose cremated remains have been in the county’s care for the two-year retention period required by state statute.
- Complete business process documentation of all procurement processes and implement a training curriculum to train departments in the processes.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Implement phase 1 of Supplier Resource Management 7.0 Procurement for Public Sector by July 1, 2015.

Action Steps:

1. Working with a technical consultant, team of County staff will implement phase 1 of Supplier Resource Management 7.0 Procurement for Public Sector. This implementation will involve technical and functional upgrades that are critical to the long term sustainability and support of the County's SAP ERP system such as the creation of shopping carts and purchase orders to procure goods and services, budgeting, accounts payable, grants management, financial reporting, inventory management, work orders, and other critical functions.
2. Blueprinting – a detailed description of business processes and system requirements: July – August 2014
3. Realization Part 1 & 2 – implement all the business process and technical requirements defined during blueprinting: September 2014 – March 2015
4. Final prep – testing period of system April – June 2015

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Average Purchase Order process time	3.2	3.25	5 Days	5 Days
Average RFB process time	45.15	39.96	60 Days	60 Days
Average RFP process time	68.58	67.84	90 Days	90 Days
Percent of protests sustained	100%	100%	100%	100%
Accuracy rate on inventory cycle counts for all the warehouses.	63%	90.75%	95%	95%
Delivery of stock auto parts to the General Fleet Shop within ten (10) minutes of receipt of an emailed Work Order related request.	NA*	NA*	95%	95%
Complete traffic related sign Work Order requests by fabricating and delivering signs within four (4) work days.	NA*	NA*	4 Days	4 Days
Complete non-traffic related sign Work Order requests by fabricating and delivering signs within five (5) work days.	NA*	NA*	5 Days	5 Days
Complete Graphic Design Work Order requests within the delivery time agreed to with the customer.	NA*	NA*	100%	100%
Complete business card, stationary, etc. production Work Order requests	NA*	NA*	5 Days	5 Days
*New performance measure beginning in FY15				

REVENUES and EXPENDITURES

Cost Centers: 250101-250103; 510105				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	2,008,054	1,907,346	1,915,126	1,971,642
11001 GENERAL FUND	86,988	30,000	300,413	324,996
* Miscellaneous	86,988	30,000	300,413	324,996
**** Total Revenue	2,095,043	1,937,346	2,215,539	2,296,638
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	1,681,239	1,801,537	2,092,310	2,173,409
* Salary and Benefits	1,681,239	1,801,537	2,092,310	2,173,409
11001 GENERAL FUND	397,000	135,809	123,229	123,229
* Operating Expense	397,000	135,809	123,229	123,229
11001 GENERAL FUND	16,804			
* Capital Expenditures	16,804			
** Total Expenditures	2,095,043	1,937,346	2,215,539	2,296,638
Full-time Equivalent by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	29.5	27.5	30.0	30.0
* Total Full-Time Equivalent	29.5	27.5	30.0	30.0





MISSION

The Bernalillo County Risk Management Department strives to provide the most professional services and incorporate efficient technology towards avoiding and controlling losses and the costs associated with loss. In every interaction with customers we shall make our best efforts to provide immediately useful information and committed follow-up.

SERVICES

Risk Management works to identify risks and exposures from liabilities, property losses, and injuries within the business of county government. The department implements loss control and prevention programs, claims handling and management, and procures and maintains insurance coverage for over half of a billion dollars' worth of taxpayer assets.

AUTHORITY

Occupational Safety and Health NMSA Chapter 50, Article 9, Insurance Code NMSA 59A, Worker's Compensation Act Section 52-1-1 NMSA 1978, Tort Claim Act, Section 41-4-1 NMSA 1978, Federal OSHA Standards 29 CFR, New Mexico Administrative Code, American National Standards Institute (ANSI), American Conference of Governmental Industrial Hygienists (ACGIH), National Fire Protection Association (NFPA), National Electrical Code (NEC), National Institute for Occupational Safety and Health (NIOSH)

BIENNIUM INITIATIVES

Risk Management finances loss control initiatives to prevent costs from loss, promotes risk avoidance and contractual risk transfer efforts for cost avoidance, and the department uses various risk financing techniques such as risk pooling and high deductible insurance plans to keep the total cost of risk as low as possible. On-going cost of risk challenges include the effect of rising health care costs on worker's compensation claims and legislative or case law changes.

BIENNIUM OBJECTIVES

Countywide Goal Category: Public Safety

Department Objective: Implement Quality Assurance Program for Public Safety by June 2015.

Action Steps:

1. Hire personnel for the positions listed under the Quality Assurance program by July/August 2014.

2. Have personnel train and gain an understanding of the product knowledge by December 2014.
3. Create a procedure for document control by March 2015.
4. Create final inspection procedures for the products by June 2015.

Countywide Goal Category: Government Accountability

Department Objective: Obtain County Manager’s approval of revised Loss Control Policy by June 2015.

Action Steps:

1. Internal review of Loss Control Policy dated 2/11/03 by August 2014.
2. Meet with Loss Control for detailed procedures of safety measures by November 2014.
3. Meet with Legal to review and outline the revised Loss Control Policy by January 2015.
4. Sign, date, and verify through Legal for final approval by March 2015.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Worker days lost to injury per Full Time Employee	0.99	0.23	1.00	1.00
Risk Management training hours per Full Time Employee	1.33	1.30	1.50	1.50
Expenditures for liability claims per capita	2.04	2.28	2.00	2.00
Total cost of risk as a percent of operating budget	2.6%	3.0%	3.0%	3.0%
Average number of calendar days from claim receipt to claim closure (general liability, non-litigate only)	130	70	90	90
Percentage of classes offered	NA*	100%	100%	100%
*New performance measure beginning in FY15				

REVENUES and EXPENDITURES

Cost Centers: 260101-260104				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	3,360,684	4,215,271	4,062,971	4,301,727
22001 RISK MANAGEMENT FUND	7,143,421	8,456,260	8,766,552	8,766,552
* License, Fees, Services	7,143,421	8,456,260	8,766,552	8,766,552
11001 GENERAL FUND		48,000	75,000	75,000
22001 RISK MANAGEMENT FUND		4,961,340		
* Miscellaneous		5,009,340	75,000	75,000
**** Total Revenue	10,504,105	17,680,871	12,904,523	13,143,279
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	752,595	805,065	593,687	796,848
* Salary and Benefits	752,595	805,065	593,687	796,848
11001 GENERAL FUND	2,592,698	3,458,206	3,544,284	3,579,879
22001 RISK MANAGEMENT FUND	7,143,421	13,417,600	8,766,552	8,766,552
* Operating Expense	9,736,118	16,875,806	12,310,836	123,468,431
11001 GENERAL FUND	15,392			
* Capital Expenditures	15,392			
** Total Expenditures	10,504,105	17,680,871	12,904,523	13,143,279
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	10.0	10.0	11.0	11.0
* Total Full-Time Equivalent	10.0	10.0	11.0	11.0



TREASURER



Phone: (505) 468-7031

One Civic Plaza NW Albuquerque, NM 87102

<http://www.bernco.gov/treasurer>

MISSION

The Bernalillo County Treasurer's Office serves as the "County's Banker" and is responsible for collecting and depositing of monies received from property tax collections, personal and mobile home taxes as well as other services the County may provide. The Treasurer's Office collects and distributes property taxes in accordance with state law. The Treasurer's Office strives to provide the taxpayers with exceptional customer service by maintaining and updating controls to assure accurate and timely financial reporting, implementing department policies, increasing revenue, and improving productivity.

SERVICES

- Mail approximately 272,000 property tax bills, and 33,000 delinquency notices annually.
- Collect and receipt approximately \$600 million dollars in property tax payments.
- Manage County investments and prepare the investment portfolio.
- Administer and coordinate banking operations with the County's fiscal agent.
- Provide an option for taxpayers to participate in the monthly payment program.
- Provide an option for taxpayers to conveniently pay online.

AUTHORITY

Administration and Enforcement of Property Taxes Article 38 section 7-38-1 NMSA, 1978 – section 7-38-93 NMSA, 1978.

BIENNIUM INITIATIVES

- The County Treasurer will be working closely with the County Manager and Investment Adviser to assure that the Investment Portfolio meets the requirements of safety, liquidity and yield.
- Continue decreasing delinquent properties transferred to the State of New Mexico Taxation and Revenue Division despite the economic challenges that local homeowners are faced with.
- Department staff will continue to collaborate with the Assessor's Office and USPS to continue to improve efforts to reduce return mail.
- The Treasurer's Office will continue to focus on supporting staff needs and provide quality service to the Bernalillo County taxpayers and agencies as well as all other County departments. Superior service continues to be the highest priority. Department staff will continue to work on special projects to improve the efficiency of the way we serve our customers.

- The Bernalillo County Treasurer will continue to offer property owners the option of making monthly installment payments towards their property taxes, allowing us to assist numerous taxpayers on fixed incomes. This service has been designed to better serve the taxpayers by allowing them to pay monthly. We are pleased with how this monthly tax program has progressed and anticipate a greater increase of this monthly program.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: To provide information on all of the programs available by the Treasurer's office to the Taxpayers of Bernalillo County through Public Access mailing, web notifications and print materials.

Action Steps:

1. Participate in community outreach programs at Senior Centers and community events to educate and familiarize taxpayers on programs offered at the Treasurer's Office.
2. Attend a minimum of 4 outreach programs per year including the Assessor's Outreach Programs.
3. Inform taxpayers of programs through media outlets including the Bernalillo County website, advertisements, print material and governmental public access.
4. Add a link to the Government Access Television site to include a 5 minute public information announcement from the Treasurer's Office in both English and Spanish by June 30, 2015.
5. Increase public awareness and participations in the monthly payment program through community outreach programs, Bernalillo County website and public service announcements and increase monthly pay participation by 1-2% annually.

Countywide Goal Category: Government Accountability

Department Objective: Obtain the NM Certified Treasury Official Certification for 20% of the staff by FY 2016.

Action Steps:

1. Encourage the Treasurer's Office staff to become NM Certified Treasury Officials by enrolling and completing 21 classes through the New Mexico Edge County courses offered by New Mexico State University.
2. Inform the employees of upcoming classes offered by the New Mexico Edge/County College Program.
3. Maintain and update staff enrollment records upon completion of each course to ensure employees are making progress towards the completion of the 21 classes in order to stay on target of the 2016 goal.

PERFORMANCE MEASURES

Performance Measures	FY13	FY14	FY15	FY16
	Actuals	Target	Target	Target
Property Taxes Collected	\$603M	\$606M	\$609M	\$612M
Monthly Payments- Total number of Monthlies to Non-Mortgage Taxpayers:	2%	3%	3%	4%
State Turnover of Delinquencies as of August -July (uncollected)	15%	14%	12%	12%
Percentage of Delinquent Notices to Total Bills Mailed	11%	11%	11%	11%

REVENUE and EXPENDITURES

Cost Centers: 270101-270203				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	8,615,291	138,817	1,520,128	1,683,269
11001 GENERAL FUND				
11003 T500-COUNTY JUDGEMENTS	5,709			
* Property Tax	5,709			
11001 GENERAL FUND	193,769			
* Intergovernmental	193,769			
11001 GENERAL FUND				
* License, Fees, Services				
11001 GENERAL FUND	6,282,455	2,900,000	1,100,001	1,100,001
* Investment Income	6,282,455	2,900,000	1,100,001	1,100,001
11001 GENERAL FUND	20,703		18,000	18,000
* Miscellaneous	20,703		18,000	18,000
**** Total Revenue	15,117,926	2,761,183	2,638,129	2,801,270
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	1,876,387	2,200,115	1,994,356	2,135,132
* Salary and Benefits	1,876,387	2,200,115	1,994,356	2,135,132
11001 GENERAL FUND	13,241,539	561,068	643,773	666,138
* Operating Expense	13,241,539	561,068	643,773	666,138
** Total Expenditures	15,117,926	2,761,183	2,638,129	2,801,270
Full-time Equivalent by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	38.0	38.0	38.0	38.0
* Total Full-Time Equivalent	38.0	38.0	38.0	38.0



MISSION

The mission of Bernalillo County Assessor's Office is to ensure compliance with the laws enacted by the New Mexico Legislature in order to accurately and impartially value property for property tax purposes in Bernalillo County within the timelines set forth in the New Mexico Property Tax Code, and in accordance with the New Mexico State Constitution.

SERVICES

- The Bernalillo County Assessor's Office determines the property value of homes, businesses, business equipment, vacant land, agricultural land, livestock and other taxable property in Bernalillo County.
- The Bernalillo County Assessor's Office issues residents a Notice of Value, which contains the full, taxable, and net taxable values of their property for that year. While the Notice of Value is not a tax bill, the net taxable value on the notice is used to calculate the tax bill issued by the Bernalillo County Treasurer's Office.
- The Bernalillo County Assessor's Office also maintains valuation records and prepares the county tax roll for the County Treasurer's Office.
- The Bernalillo County Assessor's Office does not determine nor sets the tax rates on property in Bernalillo County.

AUTHORITY

County Assessors shall determine values of property for property taxation purposes in accordance with the Property tax Code [Chapter 7, Article 35 to 38 NMSA1978], the articles of the New Mexico Constitution and the regulations, orders, rulings and instructions of the Taxation and Revenue Department.

BIENNIUM INITIATIVES

A continuous review of the budget obligations is necessary to optimize the effectiveness and efficiency of the Bernalillo County Assessor's Office. The Bernalillo County Assessor's Office will recruit and hire top talent, implement smarter human resources protocols and increase staff training and reduce the vacancy rate which is currently at 30% to no more than 15%. To ensure current and correct values for all properties in the County, the Bernalillo County Assessor's Office will continue to conduct a countywide canvass of all residential and nonresidential commercial properties in FY15 and FY16.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Provide transparency, data and information more easily to the residents of Bernalillo County through various resources such as internet and pamphlet material to the public

Action Steps:

1. Attend 15 public outreach events by June 30, 2015 to educate the public on various property tax procedures
2. Establish electronic applications and forms in English and Spanish to be submitted online by December 31, 2014
3. Establish written policy and procedure in regards to protest the property value by April 1, 2015. This would be a resource to guide the tax payer through the protest process

Countywide Goal Category: Government Accountability

Department Objective: Ensure current and correct values for property tax purposes for 100% of Bernalillo County properties by July 31, 2017.

Action Steps:

1. Complete Phase II NW Quad appraisal of the Field Canvass Project by October 31, 2014.
2. Complete Phase III East Mountain appraisal of the Field Canvass Project by December 31, 2014.
3. Complete Phase IV North East Quad appraisal of the Field Canvass Project by September 30, 2014.
4. Complete Phase V South East Quad appraisal of the Field Canvass Project by December 31, 2015.
5. Complete Phase VI South West Quad appraisal of the Field Canvass Project by June 30, 2016.

Countywide Goal Category: Government Accountability

Department Objective: Ensure an appraiser training plan to be certified through the International Association of Assessing Officers is in place for 100% employees within the Assessor's Office by June 30, 2016

Action Steps:

1. Ensure that 2 International Association of Assessing Officers courses are offered in house by June 30, 2015.
2. Ensure that 3 International Association of Assessing Officers courses are offered in house by June 30, 2016.
3. Ensure that New Employee training/orientation is conducted by 2nd week of new hire start date with 100% of new employees.
4. Ensure 5 additional employees are State certified appraisers by June 30, 2015.
5. Ensure 5 additional employees are State certified appraisers by June 30, 2016.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Percentage of response rate to customer inquiry within 3 business days	NA*	NA*	80%	80%
Percentage of completion rate of customer inquiry within 15 business days	NA*	NA*	75%	75%
25% of total parcels 249,106 inspected from the Field Canvass Project per year	NA*	NA*	25%	25%
50% of Appraisal Staff is to be State Certified	NA*	NA*	50%	50%
Percent of protest resolved by 180 days from NOV mail out	NA*	NA*	95%	95%
Percent of building permits inspected by January 30 th	NA*	NA*	95%	95%
*New performance measure beginning in FY15				

REVENUES and EXPENDITURES

Cost Centers: 280101-280102				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	354,353	2,736,597	2,653,355	2,795,050
11001 GENERAL FUND	2,430	3,648	2,000	2,000
12004 REAPPRAISAL FUND				
* License, Fees, Services	2,430	3,648	2,000	2,000
11001 GENERAL FUND	20			
12004 REAPPRAISAL FUND	5,569,977	6,457,604	5,600,000	5,600,000
* Miscellaneous	5,569,997	6,457,604	5,600,000	5,600,000
**** Total Revenue	5,926,780	9,197,849	8,255,355	8,397,050
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	2,397,019	2,629,692	2,555,554	2,697,249
12004 REAPPRAISAL FUND	1,795,515	2,330,656	3,765,339	3,765,339
* Salary and Benefits	4,192,534	4,960,348	6,320,893	6,462,588
11001 GENERAL FUND	63,795	110,553	99,801	99,801
12004 REAPPRAISAL FUND	1,344,095	3,813,792	1,535,306	1,536,286
* Operating Expense	1,407,890	3,924,345	1,635,107	1,636,087
12004 REAPPRAISAL FUND	326,356	313,156	299,355	298,375
* Transfers Out	326,356	313,156	299,355	298,375
** Total Expenditures	5,926,780	9,197,849	8,255,355	8,397,050
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	52.0	51.0	51.0	51.0
12004 PROPERTY VALUATION PROGRAM F	36.0	37.0	41.0	41.0
* Total Full-Time Equivalent	88.0	88.0	92.0	92.0

GENERAL COUNTY



Phone: (505) 468-7000

One Civic Plaza NW, 10th Floor, Albuquerque, NM 87102

<http://www.bernco.gov/Finance/>

MISSION

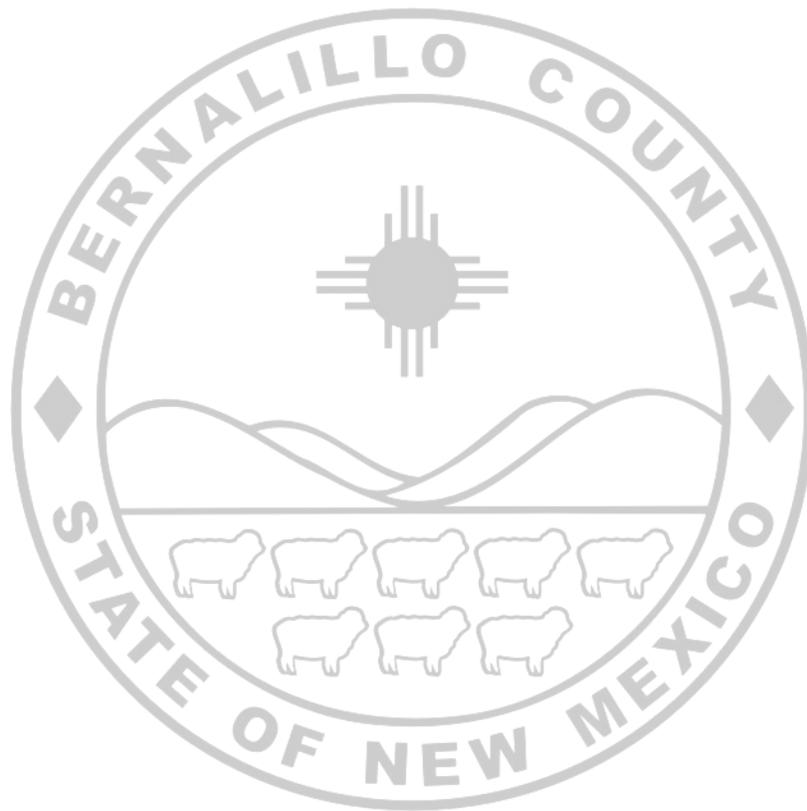
To provide funding for intergovernmental contracts and budgetary resources for programs which benefit all County departments.

SERVICES

General County includes general operating expenditures for travel and training, judgments, and programmatic funding for planned and unforeseen County expenditures.

REVENUES and EXPENDITURES

Cost Centers: 220201-220301; 220501-220502				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	208,916,561	224,109,034	(212,104,163)	(217,680,114)
11001 GENERAL FUND	120,688,518	123,000,000	128,755,846	134,445,960
* Property Tax	120,688,518	123,000,000	128,755,846	134,455,960
11001 GENERAL FUND	91,910,954	92,478,431	95,967,164	98,159,744
* Gross Receipt Tax	91,910,954	92,478,431	95,967,164	98,159,744
11001 GENERAL FUND	2,504,649	2,521,762	2,523,114	2,532,397
* Motor Vehicle Tax	2,504,649	2,521,762	2,523,114	2,532,397
11001 GENERAL FUND		187,567	162,044	148,186
* Intergovernmental		187,567	162,044	148,186
11001 GENERAL FUND	135,288	113,679	135,833	135,511
* License, Fees, Services	135,288	113,679	135,833	135,511
11001 GENERAL FUND	13,747,744	77,588,651	104,320	182,718
12901 GRANTS			37,741,213	23,021,253
* Miscellaneous	13,747,744	77,588,651	37,845,533	23,203,971
11001 GENERAL FUND	307,190	799		
* Transfers In	307,190	799		
**** Total Revenue	20,377,783	71,781,856	53,285,371	40,955,655
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	1,353,226	11,939,969	5,812,513	3,302,277
* Salary and Benefits	1,353,226	11,939,969	5,812,513	3,302,277
11001 GENERAL FUND	9,111,964	49,124,568	948,454	
12901 GRANTS			35,416,446	
* Operating Expense	9,111,964	49,124,568	36,364,900	
11001 GENERAL FUND	59,327			
* Capital Expenditures	59,327			
11001 GENERAL FUND	9,853,267	10,717,319	11,107,958	11,363,779
* Transfers Out	9,853,267	10,717,319	11,107,958	11,363,482
** Total Expenditures	20,377,783	71,781,856	53,285,371	14,665,759
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	0.00	0.00	4.0	4.0
* Total Full-Time Equivalent	0.00	0.00	4.0	4.0



COMMUNITY SERVICES

DEPUTY COUNTY MANAGER FOR COMMUNITY SERVICES

Oversees and is responsible for operations of all departments within the division.

PARKS AND RECREATION DEPARTMENT

Community recreations services, aquatics, park maintenance, open space, sports and fitness, youth programs and senior citizen centers.

PLANNING AND DEVELOPMENT SERVICES DEPARTMENT

Provides permits and inspection services for construction projects and zoning matters; works with residents on land use, and community planning.

HOUSING DEPARTMENT

Administer federal housing and economic development dollars to benefit low and moderate income individuals.

ECONOMIC DEVELOPMENT DEPARTMENT

Help create jobs by growing and developing sustainable and successful business in Bernalillo County. Enhance the quality of life through arts, community outreach, and cultural events.

COUNTY CLERK

Conducts elections, registers voters and maintains voter rolls. Maintains all public records filed in the clerk's office. Indexes are available online under document search. Public records include deeds, mortgages, liens, judgments, marriage licenses; maps and plats and other public records.

COURT OF WILLS ESTATES AND PROBATE

Probate the estates of deceased persons. Appoints personal representatives for deceased person's estates, shares concurrent jurisdiction with district court over informal probate cases, conducts wedding ceremonies, hosts school tours and offers other community and educational outreach.

PUBLIC INFORMATION DEPARTMENT

Communicates activities of Bernalillo County to its citizens and internal departments

OFFICE OF HEALTH & SOCIAL SERVICES

Provides health and quality of life initiatives to improve economic well-being, education, health, family development, and community development to Bernalillo County residents.



COMMUNITY SERVICES



The Community Services Division oversees Public Information, Economic Development, Zoning, Building, Planning and Environmental Health, Community Health Council, Parks and Recreation, Housing, ABC Community Schools, and Social Service programs. The Deputy County Manager for Community Services serves as liaison between the elected County Clerk and Probate Judge.



326

FULL TIME EMPLOYEES



\$56,477,702

DEP. REVENUES



\$53,749,276

DEP. EXPENDITURES



9

NUMBER OF DEPARTMENTS



17

REVENUE SOURCE(S)

Community Services Division Revenues				
Revenue Projections by Department	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 General Fund				
Community Services DCM				
11001 General Fund	1,154,763	1,918,177	1,012,678	1,012,678
12901 Grants	1,090,350	2,549,047	1,460,690	-
Parks and Recreation	2,245,112	4,467,224	2,473,368	1,012,678
11001 General Fund	1,128,214	1,136,400	825,963	910,074
12002 1/8 Envir Svcs GRT		808,470		
Planning & Development Services	1,128,214	1,944,870	825,963	910,074
11001 General Fund				
12950 Housing Grant	1,077,814	13,197,918	13,264,567	13,264,568
21101 Housing Central Office	399,073	998,079	668,040	668,040
21101.2 Housing Reserve	3,275			
21102 Housing Lease Purch				
21110 Housing Home Rehab	764,428	1,927,875	1,600,000	1,600,000
21121 Housing-Seybold LIPH	535,902	643,107	261,434	261,433
21122 Housing-CAP Fund Prg	18,105		32,000	32,000
21141 Housing EC Proj	59,742	82,144	95,135	95,135
21142 Housing EC New Const	243,547	642,722	392,888	391,263
Housing	3,101,885	17,491,845	16,314,064	16,312,439
11001 General Fund	208,228	197,830	205,500	210,500
12201 Community Services	6,662	76,160	34,836	34,382
12203 Indigent Care 1/8 Cent GRT	1,000,000	1,240,472	1,000,000	1,000,000
12901 Grants	549,475	665,153	75,000	

Community Services Division Revenues				
Revenue Projections by Department	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
Social Services	1,764,365	2,179,615	1,315,336	1,244,882
11001 General Fund	3,083,172	2,613,804	3,580,008	3,580,008
12204 Clerk Recd Filing	924,683	1,295,122	980,000	980,000
12901.1 Reimbursable Contracts	547,475		12,283,362	
County Clerk	4,555,330	3,908,926	16,843,370	4,560,008
11001 General Fund	33,615	26,400	27,100	27,100
Court of Wills, Estate & Probate	33,615	26,400	27,100	27,100
11001 General Fund	109,610	52,959	101,188	101,188
12005 Industrial Rev Bonds - PILTS	43,162	74,729	182,841	182,841
12901 Grants	196,043			
Economic Development	348,814	127,688	284,029	284,029
11001 General Fund				
Public Information Office				
TOTAL DIVISION CONTRIBUTION	13,177,336	30,146,568	38,083,230	24,351,210
General Revenue Support	24,700,280	25,386,823	18,394,473	19,644,478
TOTAL REVENUES	37,877,616	55,533,391	56,477,702	43,995,688

Community Services Division Expenditures				
Expenditures by Division	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 General Fund	309,079	808,303	371,495	391,319
Community Services DCM	309,079	808,303	371,495	391,319
11001 General Fund	9,330,526	8,630,190	8,248,645	8,613,997
12001 Recreation	5,647			
12005 Industrial Rev Bonds - PILTS	93,500	48,000	48,000	48,000
12901 Grants	1,138,613	1,127,000	1,460,690	
13001 Capital Construction	675,601			
13050 Impact Fee	154,710			
13051 Open Space Prop Tax Mill Levy	841,361			
Parks and Recreation	12,239,959	9,805,190	9,757,335	8,661,997
11001 General Fund	3,939,104	3,905,726	3,711,565	3,922,834
12002 1/8 Envir Svcs GRT	1,727,431	2,844,295	1,723,825	1,884,131
Planning & Development Services	5,666,535	6,750,021	5,435,390	5,806,965
11001 General Fund	882,424	1,186,237	323,892	348,154
12950 Housing Grant	1,077,903	13,197,918	13,264,567	13,264,568
21101 Housing Central Office	264,522	998,079	668,040	668,040
21110 Housing Home Rehab	764,293	1,927,875	1,600,000	1,598,735
21121 Housing-Seybold LIPH	535,626	643,107	261,434	261,433
21122 Housing-CAP Fund Prg	18,105		32,000	32,000
21141 Housing EC Proj	45,419	82,144	95,135	95,135
21142 Housing EC New Const	243,645	642,722	392,888	391,263

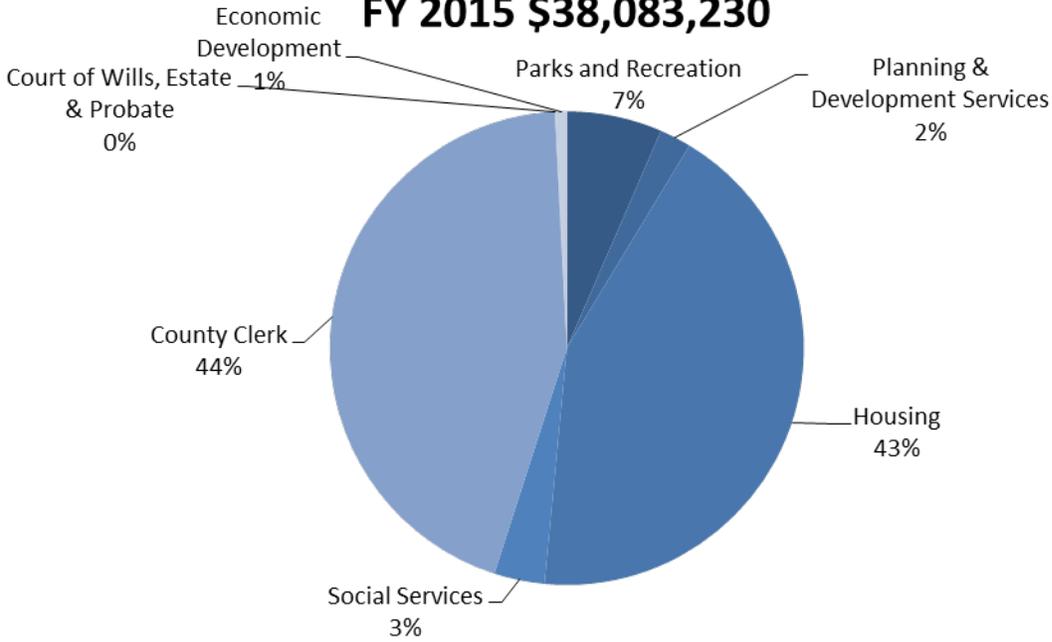
Community Services Division Expenditures				
Expenditures by Division	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
Housing	3,831,937	18,678,082	16,637,955	16,659,328
11001 General Fund	3,217,465	5,440,164	2,971,655	3,130,229
12005 Industrial Rev Bonds - PILTS	150,000	150,000	150,000	150,000
12201 Community Services	74,135	76,160	34,836	34,836
12203 Indigent Care 1/8 Cent GRT	998,903	1,240,472	1,000,000	1,000,000
12901 Grants	542,876	665,153	75,000	
12901.1 Reimbursable Contracts	93,628			
13001 Capital Construction	30,315			
Social Services	5,107,321	7,571,949	4,231,491	4,315,065
11001 General Fund	6,167,492	5,252,418	5,434,488	5,249,608
12204 Clerk Recd Filing	844,122	1,295,122	980,000	980,000
12901.1 Reimbursable Contracts	547,475		9,064,669	
County Clerk	7,559,089	6,547,540	15,479,157	6,229,608
11001 General Fund	239,971	276,349	232,978	238,357
Court of Wills, Estate & Probate	239,971	276,349	232,978	238,357
11001 General Fund	2,123,718	664,710	686,181	732,797
12005 Industrial Rev Bonds - PILTS	43,625	74,729	182,841	182,841
12901 Grants	196,043			
13001 Capital Construction	2,721			
Economic Development	2,366,107	739,439	869,022	915,638
11001 General Fund	557,619	627,175	734,452	776,600
Public Information Office	557,619	627,175	734,452	776,600
TOTAL DIVISION EXPENDITURES	37,877,616	51,804,048	53,749,276	43,994,877



REVENUES AND EXPENDITURES BY DEPARTMENT

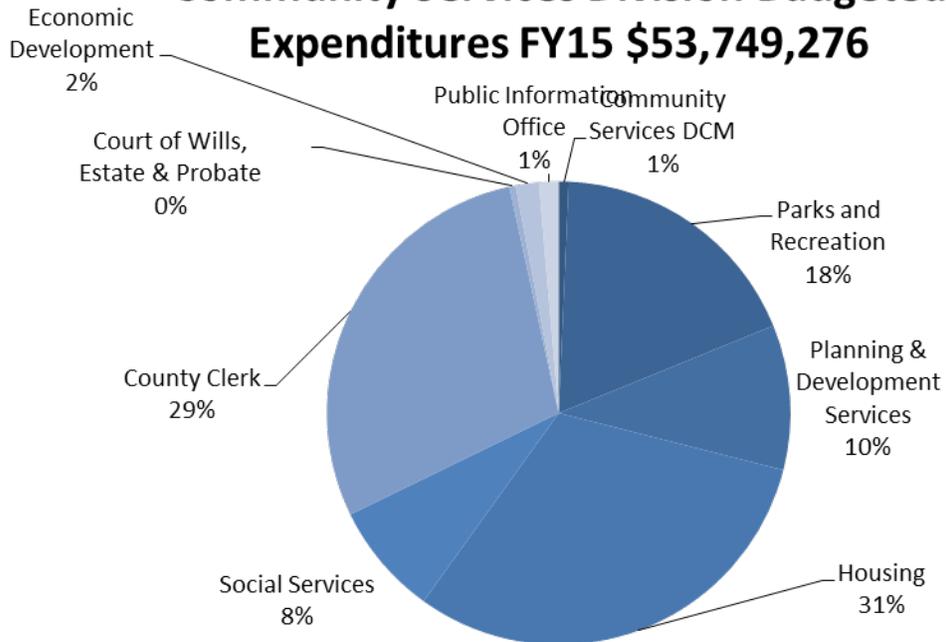
Community Services Division Budgeted Revenues

FY 2015 \$38,083,230



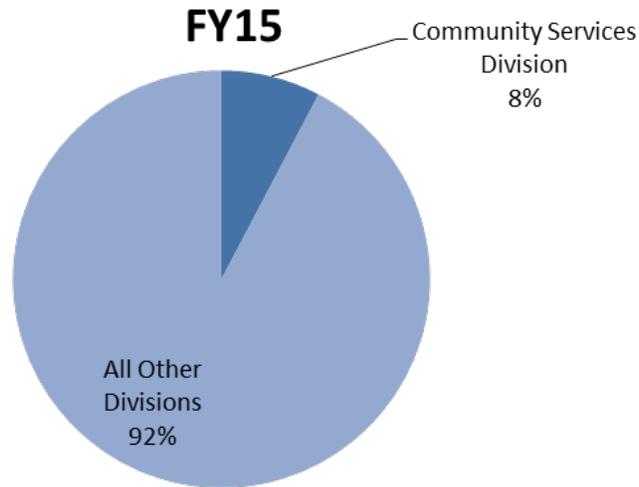
Community Services Division Budgeted Expenditures

FY15 \$53,749,276

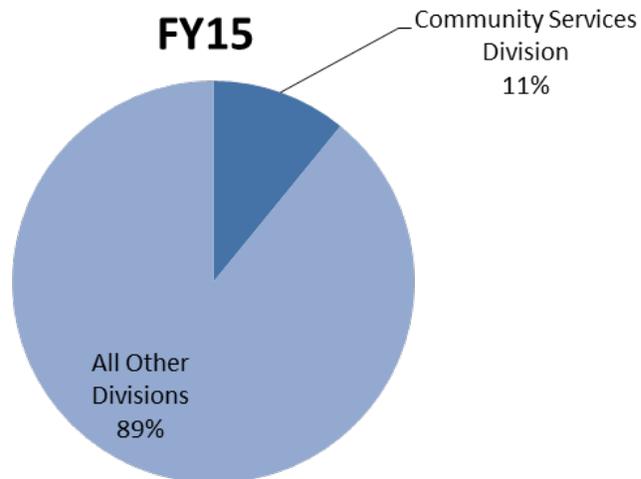


DIVISION REVENUES AND EXPENDITURES
as percentage of total county

Budgeted Revenues by Division
\$493,683,066 All Funds



Budgeted Expenditures by Division
\$493,683,066 All Funds



The program summaries on the following pages describe department operations and reflect the objectives of each department. These objectives are directly tied to the Countywide goals included in the strategic plan on pages SP1-SP11 of the budget book.

DEPUTY COUNTY MANAGER FOR COMMUNITY SERVICES



Phone: (505) 468-7343
 One Civic Plaza NW, 10th Floor, Albuquerque, NM 87102
http://www.berncogov/departments.aspx?p_PageAlias=community-Services

MISSION

To provide support and guidance for the Community Services division.

SERVICES

The staff of Bernalillo County’s Community Services Division is proud to provide a broad range of top-notch public services to Bernalillo County citizens, from excellent parks and open spaces to economic development that improves the quality of life throughout the region.

The Community Services Division includes parks and recreation; environmental health; public housing and other departments that have a positive impact on Bernalillo County taxpayers.

AUTHORITY

The authority for the Community Services Division is covered within the various department sections.

REVENUES and EXPENDITURES

Cost Center: 300100				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	309,079	808,303	371,495	391,319
**** Total Revenue	309,079	808,303	371,495	391,319
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	295,747	301,662	366,655	386,479
* Salary and Benefits	295,747	301,662	366,655	386,479
11001 GENERAL FUND	13,332	506,641	4,840	4,840
* Operating Expense	13,332	506,641	4,840	4,840
** Total Expenditures	309,079	808,303	371,495	391,319
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	0.00	4.0	4.0	4.0
* Total Full-Time Equivalent	0.00	4.0	4.0	4.0



Administration Section

MISSION

As a service of the Board of County Commissioners, Bernalillo County Parks and Recreation Department is responsible for creating and providing recreation, leisure, community services and facilities necessary to promote public well-being and quality of life for youth, adults, senior citizens and special populations in Bernalillo County.

SERVICES

Administration is responsible for the overall functions of the Department. The Department is currently comprised of five Sections. Land Management, Community Services, Aquatics, Sports and Fitness, and Planning and Open Space. The Department employs 141 Full-time staff, and up to 350 Part-Time staff. The Operating Budget is \$8.7M.

AUTHORITY

2013 New Mexico Statutes: Chapter 5 Municipalities and Counties, Article 4-Playgrounds and Recreational Equipment; Bernalillo County Code: Chapter 58 Parks and Recreation

BIENNIUM INITIATIVES

- Efficiently operate within the Department's allocated budget, including 5% budget reductions (staffing) while supporting additional County events.
- Additionally improve inventory control and auditing process to include all facilities managed by the Parks & Recreation Department.
- Continue to have no "tort claims" related to parks, playgrounds, trails, Open Space properties, aquatic and sports activities during FY15 and FY16.
- Strengthen linkages to Economic Development, and Quality of Life by promoting and supporting associated activities as a means to enlarge the tax base.
- Continue to provide resources to combat social problems and promote healthy lifestyles through opportunities for positive emotional, intellectual, and social experiences.
- Maintain Certification and Licensure by the State of New Mexico Children, Youth and Families Department for staff and facilities.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Evaluate all programs and services currently offered by the Department to ensure efficiency and fiscal responsibility.

Action Steps:

1. By December 31, 2014, the Department will be reorganized to eliminate duplication and consolidate services.
2. By December 31, 2014, the Department will evaluate all its facilities to be compliant with the Americans with Disabilities Act.
3. By December 31, 2014, the Department will develop a recommendation to the County Manager, and County Commission to adjust fees and charges for programs and services.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Percentage of "free" & "reduced" youth program participants for all Department programs.	16%	14.78%	Actual %	Actual %
Revenue loss from "free" & "reduced" fee applications processed annually	\$199,017	\$117,255	Actual \$	Actual \$



Community Recreation Section

MISSION

As a service of the Board of County Commissioners, Bernalillo County Parks & Recreation Department is responsible for creating and providing recreation, leisure, community services and facilities necessary to promote public well-being and quality of life for youth, adults, senior citizens and special populations of Bernalillo County.

SERVICES

Each community center provides various programs and activities for youth and adults such as the before and after school programs, Summer Recreation Program, Parky's Pals Pre-School Recreation Program, aerobics and fitness classes, dance instruction, arts and crafts, and ceramics. The Teen Program provides after school recreation for teens ages 13-17 such as field trips and dance workshops at various County facilities. All youth programs incorporate inclusive recreation opportunities, allowing participants with and without disabilities to participate together. Three Community Centers (RGSCC, LVCC, PHCC) house senior citizen meal-site programs and all Centers are used to host a variety of community organizations, events, sports leagues and meetings. South Valley Multi-purpose Senior Center (SVMPPSC) is a senior meal site as well as offering ceramics, fitness center, sewing room, computer and clinics for seniors.

AUTHORITY

2013 New Mexico Statutes: Chapter 5 Municipalities and Counties, Article 4-Playgrounds and Recreational Equipment; Bernalillo County Code: Chapter 58 Parks and Recreation

BIENNIUM INITIATIVES

- Parky's Pals program will be licensed by the State of NM and all facilities will be fully renovated to meet CYFD standards during FY15 and FY16.
- Parky's Pals staff will have completed Early Childhood Development training required to certifiably operate program. The Community Recreation section is planning efforts to expand its Summer Program from 7-8 weeks. There will also be an effort between the Community Recreation and Youth Services sections combine to reduce duplication of services.
- Overall section revenues are expected to increase by more than 5% pending fee increases for all recreation basic service programs to be proposed and approved by the BCC.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Reduce operating expenses by 2% and implement new or modified fee structure by June 2016 (date).

Action Steps:

1. Plan, develop, coordinate efforts to improve basic service programs by reducing duplication of services,
2. Research feasibility of increasing total number of weeks of summer program by one or two week to reduce gap between end of school year and beginning of program (currently a seven week program).
3. Increase fees to reduce internal subsidy.
4. Develop new fee structure or modify existing fee structure to increase revenues and increase efficiencies in free and reduced existing program. Submit approval to increase revenues to BCC by February 2014. Adjust Biennial Budget to reflect new revenue projections. Begin implementing new fee structure by the Fall of 2014.
5. Quarterly track attendance, revenues associated with attendance.

PERFORMANCE MEASURES

Performance Measures	FY13	FY14	FY15	FY16
	Actuals	Target	Target	Target
Reduce accident/incident reports at all facilities	57%	12%	10%	10%
Cost per community center participant	\$422.79	\$58.21	\$10.00	\$10.00
Percentage of programs that reach capacity-Avg of all facilities and all programs	18%	26%	50%	50%



Land Management Section

MISSION

As a service of the Board of County Commissioners, Bernalillo County Parks & Recreation Department is responsible for creating and providing recreation, leisure, community services and facilities necessary to promote public well-being and quality of life for youth, adults, senior citizens and special populations of Bernalillo County.

SERVICES

Land Management is responsible for the maintenance and improvement of more than 1,000 acres of parks, athletic fields, little league complexes, streetscapes, County facility landscapes, and over 950 acres of open space properties. Provide landscape construction and redevelopment of turf, xeriscape, and irrigation systems. Conduct certified safety inspections to include playground audits, site inspections, soil analysis, and water audits ensuring all applicable safety standards and water consumption ordinances are met. Coordinate set-up of tents, tables, chairs, and site preparation in support of County special events, ceremonies, and functions.

AUTHORITY

2013 New Mexico Statutes: Chapter 5 Municipalities and Counties, Article 4-Playgrounds and Recreational Equipment; Bernalillo County Code: Chapter 58 Parks and Recreation.

BIENNIUM INITIATIVES

- Expand the Central Control Irrigation System (CCIS) from six to 16 sites. The CCIS gives us the ability to control and monitor irrigation systems remotely by controlling the flow of water at each property.
- Improve customer service by providing a response to 90% of our customers within 24 hours of receiving a corrective work.
- Continue constructing and completing capital improvements, utilizing existing staff, such as two dog parks and several medians.
- Continue working on the GPS Park Infrastructure for a newly developed layer within GIS (Geographic Information System).
- Maintain standard of zero tort claims or recordable safety occurrences at any of our playgrounds.

BIENNIUM OBJECTIVES

Countywide Goal Category: Public Infrastructure

Department Objective: Maintain water consumption to 5% under Water Authority allotment in all areas of responsibility by summer 2016.

Action Steps:

1. Audit irrigation systems for efficiency in order to identify areas in need of improvement.
2. Expand usage of the Central Control Irrigation System (CCIS) in order to conserve water and other resources.

Countywide Goal Category: Public Infrastructure

Department Objective: Complete inventory of park infrastructure and upload in the County's GIS system of each maintained area by May 2016.

Action Steps:

1. Centralize all inventory information pertinent to each area electronically and physically so information is easily accessible.
2. Input inventory details into the County's GIS (Geographic Information System) to include amenities and infrastructure of each area.

PERFORMANCE MEASURES

Performance Measures	FY13	FY14	FY15	FY16
	Actuals	Target	Target	Target
Acreage for open space per full time employees per	141	141	75	75
Acreage for parks per full time employees	14.74	14.87	10	10
Cost per acre to maintain parks	\$1,079	\$934.00	\$1,000	\$1,000
Cost per acre to maintain open space	\$118	\$126	\$125	\$125
Percentage of customers contacted within 24 hours of submitting a work order	89%	94%	90%	90%

Open Space Section

MISSION

As a service of the Board of County Commissioners, Bernalillo County Parks and Recreation Department is responsible for creating and providing Recreation, Leisure, and Community Services necessary to promote public well-being and quality of life for youth, adults, senior citizens and special populations of Bernalillo County

SERVICES

- Provide long-term capital project master planning, design and construction management for department facilities, including community centers, parks, open spaces, trails, little leagues, aquatic facilities and other Parks and Recreation maintained facilities.
- Prepare funding requests for State of New Mexico legislative capital outlay, County General Obligation bond funding and other grant funding sources. Track and administer capital funding, and provide grant assistance to Department and County administration.
- Provide long-term planning and management of open space properties and improvements, including cultural resource and biological inventories, trails, signage, furnishings, shared use agreements, wildlife habitat restoration, water and land health monitoring protocols, and local agriculture initiatives.
- Create resource-based recreation and environmental education activities, events, and programs at open space properties to further educate the public about the importance of natural, cultural and historical resources, and to involve the public in the management of those resources.
- Further develop and formalize volunteer programs that catalyze community support and assistance for managing natural resources on open space properties and program initiatives while creating a meaningful experience for volunteers.
- Establish community partnerships to further enhance and strengthen the Open Space program and provide assistance with natural, cultural, and historical resource management.
- Provide comments on County Development Review Authority and County Planning Commission and other specially designated commission (e.g. Arts Commission, Memorial Commission, etc.) submittals as they affect park, recreation, open space, and trail facilities.
- Participate on the Mid Region Council of Government's Transportation Coordinating Committee, Transportation Program Task Group, and Pedestrian/Bicycle Technical Advisory Group. Serve on the Alliance of Natural Resources Outreach and Service Program's Board of Directors

AUTHORITY

2013 Mexico Statutes: Chapter 5 Municipalities and Counties, Article 4-Playgrounds and Recreational Equipment; Bernalillo County Code: Chapter 58 Parks and Recreation

BIENNIUM INITIATIVES

- Park, Recreation and Open Space Facilities Master Plan (PROS Plan) will be a major focus of 2015-2016. The outcome of this project will be a ten year plan for future acquisitions and capital improvements, along with revised planning goals, objectives and policies.
- The Open Space program has evolved over the past five years through a network of partnerships to incorporate both resource-based recreation and environmental education opportunities for the general public and youth. The program received a number of awards in 2013, including the following: New Mexico Recreation and Parks Association Environmental Stewardship Award for the Master Naturalist Program; Alliance of Natural Resource Outreach and Service Programs, Program of the Year Award for the Master Naturalist Program; and the Open Space Coordinator received the Excellence in Environmental Education Award from the Environmental Education Association of New Mexico. We will continue to develop the Master Naturalist Program to assist with natural resource management as well as environmental education and resourced-based recreation initiatives.
- We will continue to work with partners to further develop and enhance all of these activities in the next two years. Leveraging partnerships add tremendous value to County programming at little to no extra cost to the open space program. All programming is conveyed to the public for free.
- In conjunction with the Land Management Section, Open Space crew staffing will be a challenged to meet the additional needs of our improved properties. We will continue to leverage volunteer and partner support as well as contractors to maintain and enhance the Open Space properties to the best of our ability.
- Our section will continue to partner with the Land Management Section to provide necessary natural resource management training to appropriate staff. Training will benefit Open Space personnel, properties and programs.

BIENNIUM OBJECTIVES

Countywide Goal Category: Public Infrastructure

Department Objective: Complete the Parks, Recreation and Open Space Facilities Master Plan (PROS Plan) by June 30, 2015 and integrate it with the 2015 CIP and Impact Fee Capital Improvement Plan update by July 31, 2015.

Action Steps:

1. Complete all public process for PROS Plan by December 31, 2014
2. Submit PROS Plan for adoption by County Commission by May 31, 2015

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Percentage of projects that come in within 10% of base bid	100%	100%	80%	80%
Percentage of Open Space activities/events that reach capacity	95%	69%	90%	90%
Cost per Open Space activity participant	\$5.55	\$2.32	\$5.00	\$5.00



Sports, Aquatics and Community Fitness Section

MISSION

As a service of the Board of County Commissioners, Bernalillo County Parks and Recreation Department is responsible for creating and providing recreation, leisure, community services and facilities necessary to promote public well-being and quality of life for youth, adults, senior citizens and special populations in Bernalillo County.

SERVICES

The Section administers oversees and administers sports, aquatic, and community fitness programs in Bernalillo County. We manage one indoor year-round aquatic facility, Rio Grande County Pool, and four seasonal facilities; Los Padillas, Paradise Hills, South Valley, and Alameda Spray Park. In addition, the Aquatics program provides swim lessons, open swim, water aerobics, pool/spray park rentals, Water Safety Instruction, senior water aerobics, lap swimming, swim team, Masters Swimming and Red Cross Lifeguard training instruction. The Sports Program provides league opportunities for youth and adults, such as youth basketball, adult softball, adult basketball, youth and adult running, and volleyball. We manage two fitness facilities; Rio Grande Fitness Center and Union Square Fitness Center.

AUTHORITY

2013 New Mexico Statutes: Chapter 5 Municipalities and Counties, Article 4-Playgrounds and Recreational Equipment; Bernalillo County Code: Chapter 58 Parks and Recreation

BIENNIUM INITIATIVES

Sports exceeded revenue projections in FY13 and FY14 by the 3rd quarter. Sports registered more teams in Adult Basketball and Youth Basketball and registered maximum number of teams (72) for Jimmy Nieto Memorial Softball tournament. Sports hopes to continue this upward revenue trend over the next two years. This will be accomplished by continued outreach, facilitating enjoyable and efficient sports programs and by expanding our existing programs when able.

BIENNIUM OBJECTIVES

Countywide Goal Category: Community Health

Department Objective: All Community Fitness Section employees will be required to attend a job related training course or obtain a job related certification within FY15 and FY16 to expand knowledge base in field.

Action Steps:

1. Provide employees with training calendar and resources to obtain the required training/certifications.

Countywide Goal Category: Community Health

Department Objective: Increase revenue in Community Fitness Section by 5% (\$26,029.55) by June 30, 2016.

Action Steps:

1. Propose fee increase for BCC consideration.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Reduce accident/incident reports at all Aquatics facilities	17%	3%	5%	5%
Average cost of aquatic programs per patron	\$6.96	\$37.00	\$1.38	\$1.38
Fitness center attendance	10,272	6,473	25,000	25,000
Cost per fitness center participant	\$1.91	\$14.60	\$2.50	\$2.50



Parks & Recreation

REVENUES and EXPENDITURES

The Table below represents the total combined General Fund Revenues and Expenditures for the Parks & Recreation Department. Which includes Parks & Recreation Administration, Community Recreation Services, Land management, Open Space, and Sports Aquatics and Community Fitness sections as described in the preceding sections.

Cost Centers: 310101-310903				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	9,994,846	9,067,309	7,283,967	7,649,319
12901 GRANTS	1,038,495	2,195,928		
* Intergovernmental	1,038,495	2,195,928		
11001 GENERAL FUND	1,067,442	1,036,654	950,874	950,874
12001 RECREATION				
* License, Fees, Services	1,067,442	1,036,654	950,874	950,874
12001 RECREATION				
* Investment Income				
11001 GENERAL FUND	87,321	881,523	61,804	61,804
12001 RECREATION				
12901 GRANTS	51,855	353,119	1,460,690	-
* Miscellaneous	139,175	1,234,642	1,522,494	61,804
**** Total Revenue	12,239,959	13,534,533	9,757,335	8,661,997
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	7,407,126	6,612,403	6,275,224	6,665,506
12901 GRANTS	195,943			
* Salary and Benefits	7,603,069	6,612,403	6,275,224	6,665,506
11001 GENERAL FUND	1,768,336	2,010,683	1,966,317	1,941,387
12001 RECREATION	5,647			
12005 INDUSTRIAL REV BONDS - PILTS	93,500	48,000	48,000	48,000
12901 GRANTS	375,714	1,127,000	1,460,690	
* Operating Expense	2,243,197	3,185,683	3,475,007	1,989,387
11001 GENERAL FUND	155,064	7,104	7,104	7,104
12901 GRANTS	566,956			
13001 CAPITAL CONSTRUCTION	675,601			
13050 IMPACT FEE	154,710			
13051 OPEN SPACE PROP TAX MILL LEVY	841,361			
* Capital Expenditures	2,393,692	7,104	7,104	7,104
** Total Expenditures	12,239,959	9,805,190	9,757,335	8,661,997
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	129.0	129.0	137.5	137.5
* Total Full-Time Equivalent	129.0	129.0	137.5	137.5

PLANNING and DEVELOPMENT SERVICES



Phone: (505) 314-0350

111 Union Square St. SE., Suite 100, Albuquerque, NM 87102

<http://www.bernco.gov/zoning-building-and-planning/>

MISSION

To work with and serve the residents of Bernalillo County through programs designed to preserve and protect public health and safety, and improve the environment, by administering land use, building, planning, and environmental health regulations in a fair and consistent manner.

SERVICES

- Administer County's building, zoning, planning, subdivision, business registration, impact fees, street name and other development related regulations.
- Coordinate public hearing and approval process for land use and development matters before Board of County Commission, County Planning Commission, Zoning Administrator and County Development Review Authority.
- Provide plan review, inspection and complaint response services for building, electrical, plumbing and mechanical permit applicants.
- Coordinate code enforcement, nuisance abatement and property maintenance programs in conjunction with other County Departments.
- Issue zoning & building permits, business licenses, and property address.
- Work closely with business, community development, and neighborhood representatives on community planning efforts.
- Assist businesses through the zoning and building permit processes.
- Coordinate and maintain county-wide enterprise development management system Accela and department e-commerce technology.

AUTHORITY

Bernalillo County Code Chapters 10, Building and Building Regulations; 14 Businesses; 46 Impact Fees, 62, Planning; 66 Roads and Bridges; 74, Subdivisions; and Appendix A, Zoning.

BIENNIUM INITIATIVES

The Department will continue to work with residents, developers, and business representatives to guide community growth and development through case review, long-range community planning, code enforcement, and permit issuance. This is particularly challenging in the current economic climate, since financing for development projects is limited, which directly impacts permit activity and department revenues. Staff will be utilized to develop plans to change the zoning of land from a lesser to greater intensity of usage in certain areas of the County, review older plans in need of update, and increase zoning compliance with existing requirements. This includes challenges in all areas of the County,

particularly in the Pajarito Mesa, area where unpermitted development has occurred, thereby, not meeting County development standards.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Expand Permitting Center staff's ability to assist customers by improving technical knowledge so that 25% of staff is International Code Council (ICC) certified by June 30, 2015.

Action Steps:

1. Identify staff eligible for ICC Permit Technician
2. Provide study materials to staff for the ICC Permit Technician certification
3. Enroll staff for exam by December 31, 2014.
4. Provide memos and/or materials to staff on Customer Service and professionalism each month.
5. Conduct monthly technical presentations.

Countywide Goal Category: Public Infrastructure

Department Objective: Complete the Sunport Commerce Center Design Overlay Plan by June 30, 2015.

Action Steps:

1. Draft scope of work by July 31, 2014.
2. Hold at a minimum two planning meetings with local property owners, businesses and stakeholders by December 31, 2014.
3. Draft plan by June 30, 2015.
4. Submit plan for Board approval/adoption.

Countywide Goal Category: Public Infrastructure

Department Objective: Complete a General Sign Regulations Section in the Zoning Code by December 31, 2014.

Action Steps:

1. Draft specific language to insert into the Zoning Code by September 30, 2014
2. Send language out to both neighborhood associations and business community for review and comment by October 31, 2014.
3. Submit language with recommended changes to the County Planning Commission for recommendation by November 30, 2014.

Countywide Goal Category: Government Accountability

Department Objective: Develop in-house code training and train 100% of code enforcement staff to ensure code enforcement consistency by June 30, 2015.

Action Steps:

1. Develop training manual, policies procedures by September 2014
2. Provide four trainings on consistent code enforcement by December 31, 2014.
3. Provide refresher trainings annually

Countywide Goal Category: Government Accountability

Department Objective: Implement connectivity to all department inspectors with remote technology system for up-to-date inspection, record and reporting data on permit and inspection records for customers and staff by December 31, 2015.

Action Steps:

1. Provide training for our inspectors and outreach to the general public
2. Provide online e-commerce process via Accela Citizen Access (ACA) and Accela GIS by December 31, 2014.
3. Assist 100% of department users to utilize remote technology by December 31, 2015.

PERFORMANCE MEASURES

Performance Measures	FY13	FY14	FY15	FY16
	Actuals	Target	Target	Target
Average number of days to issue bldg permits	24.43	17.25	18	18
Average number of days to issue business licenses	34	12.25	23	23
Average number of days to issue planning application	125.75	66.5	74	74
Average number of days to issue zoning permits	3.25	7.75	2	2
Percentage of time complaints responded to within 48hrs.	97%	100%	98%	98%

REVENUES and EXPENDITURES

Cost Centers: 320101-320105				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	4,538,321	4,805,151	4,609,427	4,896,891
11001 GENERAL FUND	1,128,214	1,136,400	825,963	910,074
* License, Fees, Services	1,128,214	1,136,400	825,963	910,074
12002 1/8 ENVIR SVCS GRT		808,470		
* Miscellaneous		808,470		
**** Total Revenue	5,666,535	6,750,021	5,435,390	5,806,965
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	3,038,590	3,249,187	3,146,560	3,267,584
* Salary and Benefits	3,038,590	3,249,187	3,146,560	3,267,584
11001 GENERAL FUND	900,514	656,539	565,005	655,250
12002 1/8 CENT GRT FOR ENV SERVICES		919,239	96,231	
* Operating Expense	900,514	1,575,778	661,236	655,250
12002 1/8 CENT GRT FOR ENV SERVICES	1,727,431	1,925,056	1,627,594	
* Transfers Out	1,727,431	1,925,056	1,627,594	1,884,131
** Total Expenditures	5,666,535	6,750,021	5,435,390	5,806,965
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	53.0	53.0	50.0	50.0
* Total Full-Time Equivalent	53.0	53.0	50.0	50.0



HOUSING DEPARTMENT



Phone: (505) 314-0200

1900 Bridge Blvd. SW; Albuquerque, NM 87105

www.bernco.gov/housing

Housing Rehabilitation

MISSION

The Bernalillo County Housing Department (BCHD) provides decent, safe, sanitary, affordable housing opportunities to income eligible residents of the County and administers all of its programs in accordance with all Federal, State and Local laws, ordinances, regulations and guidelines.

SERVICES

Home Owner-Occupied Rehabilitation Program provides funds to assist existing homeowners with the repairs, rehabilitation or reconstruction of owner occupied units. These repairs are only for health, safety, code violation, or to meet ADA needs. This program is to assist low to moderate-income families to lengthen the useful life of their homes by restoring their homes. All work completed under the rehabilitation program will be in strict compliance with all building codes. There are two basic qualifications for the Home Rehabilitation program. One is that the home must be in title to the person that is applying for the program, and they must be within the income guidelines as set forth by Housing and Urban Development (HUD). The income is determined by family size and set by HUD annually. The property must be brought up to applicable state or local building code. Housing will be applying for house by house starting January, 2014.

AUTHORITY

New Mexico Mortgage Finance Authority (MFA) HOME funds.

BIENNIUM INITIATIVES

The budget is determined on a house by house basis. MFA allows such as Bernalillo County Housing to have five (5) rehab projects going at one time. As funding is reduced or increased, the number of projects the department can complete is determined. It has been determined by MFA that rehab dollars will be reduced due to these funding cuts. The amount and how these funding cuts will impact Housing are unknown at this time.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability and Public Infrastructure

Department Objective: Create 3 jurisdictional partnerships.

Action Steps:

1. Establish an Outreach program to have open communication with other counties/entities to create jurisdictional partnerships in efforts to complete more rehabs and leverage resources for Bernalillo County and their communities.
2. Outreach to other counties/entities on a daily/monthly basis and determine their needs along with Bernalillo County's needs.
3. Review semi-annually what has been accomplished and determine if there was room for improvement.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Number of home owner rehabilitations	NA*	NA*	15	15
*New performance measure beginning in FY15				



El Centro Unit Project Based Section

MISSION

The Bernalillo County Housing Department (BCHD) provides decent, safe, sanitary, affordable housing opportunities to income eligible residents of the County and administers all of its programs in accordance with all Federal, State and Local laws, ordinances, regulations and guidelines.

SERVICES

Provide low income public housing to the Elderly and/or Disabled in accordance with the fair Housing Act. El Centro is an all elderly/disabled gated community with 14 income based apartments. Tenant's portion of rent is based upon their adjusted annual income utilizing the Bernalillo County U.S. Department of Housing and Urban Development (HUD) approved Median Family Income limits.

AUTHORITY

Unit Project Based is funded and governed by the U.S. Department of Housing and Urban Development (HUD).

BIENNIUM INITIATIVES

One of the major initiatives taken on during FY15 and FY16 is renovating the property and making improvements such as stucco, updating the commons area and laundry area. Due to budget constraints improvements will need to be completed in phases throughout FY15 and FY16.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability and Public Infrastructure

Department Objective: Retrofit 100% of units for greater energy efficiency

Action Steps:

1. Replace appliances, water heaters, windows, doors, alarms, and stucco for modernization and efficiency
2. Improvements will be documented to include by unit: Improvement(s) made; timeline; detail of costs associated with each improvement.
3. A monthly, semi-annual, and year-end review of costs and improvements will be done.
4. Review monthly occupancy rate to achieve maximum occupancy which therefore generates maximum revenue.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Maximizing occupancy	95%	95%	95%	95%



Housing Department

REVENUES and EXPENDITURES

The Table below represents the total combined Revenues and Expenditures for the Housing Department. Which includes Housing Rehabilitation and El Centro Unit Project Based sections as described in the preceding sections.

Cost Centers: 330100-330800				
Revenue Projections	2013 Actuals	2014 Budget	2015 Budget	2016 Budget
*** General Fund Contribution	730,052	1,186,237	323,892	348,154
12950 HOUSING GRANT		11,553,180	11,553,180	11,553,180
21121 HOUSING-SEYBOLD LIPH		40,400	40,400	40,400
* Intergovernmental		11,593,580	11,593,580	11,593,580
21101 01-HOUSING CENTRAL OFFICE		668,061	667,635	667,635
* License, Fees, Services		668,061	667,635	667,635
12950 HOUSING GRANT		79	79	79
21101 01-HOUSING CENTRAL OFFICE		405	405	405
21101.2 HOUSING RESERVE	3,275			
21102 HOUSING LEASE PURCH				
21121 HOUSING-SEYBOLD LIPH		88	88	88
21141 HOUSING EC PROJ			45	45
21142 HOUSING EC NEW CONST		195	150	150
* Investment Income	3,275	767	767	767
12950 HOUSING GRANT	1,016,901	1,602,263	1,711,308	1,711,309
12951 Housing Subsidy Linkages			135,000	135,000
21101 01-HOUSING CENTRAL OFFICE	191,998	14,813		
21102 HOUSING LEASE PURCH				
21110 HOUSING HOME REHAB	755,102	1,818,034	1,600,000	1,600,000
21121 HOUSING-SEYBOLD LIPH	470,216	421,517	220,946	220,945
21122 HOUSING-CAP FUND PRG	18,105		32,000	32,000
21141 HOUSING EC PROJ	45,232	82,144	95,090	95,090
21142 HOUSING EC NEW CONST	51,057	368,690	273,600	273,600
* Miscellaneous	2,548,610	4,307,461	4,067,944	4,067,944
12950 HOUSING GRANT	60,913	42,396		
21101 01-HOUSING CENTRAL OFFICE	207,075	314,800		
21110 HOUSING HOME REHAB	9,326	109,841		
21121 HOUSING-SEYBOLD LIPH	65,686	181,102		
21141 HOUSING EC PROJ	14,510			
21142 HOUSING EC NEW CONST	192,490	273,837	119,138	117,513
* Transfers In	550,000	921,976	119,138	117,513
*** Total Revenue Sources	3,831,937	18,678,082	16,772,955	16,795,593

Expenditures by Category and Fund		2013 Actuals	2014 Budget	2015 Budget	2016 Budget
11001	GENERAL FUND	148,005		323,892	348,154
12950	HOUSING GRANT	946,816	795,031	798,571	803,362
21101	01-HOUSING CENTRAL OFFICE	39,647	611,710	470,647	470,647
21110	HOUSING HOME REHAB	177,371	101,198	97,774	97,774
21121	HOUSING-SEYBOLD LIPH	82,121	67,049	62,795	62,795
21122	HOUSING-CAP FUND PRG				
21141	HOUSING EC PROJ	28,529			
21142	HOUSING EC NEW CONST	62,649	80,658	51,675	51,675
* Salary and Benefits		1,485,140	1,655,646	1,805,354	1,834,407
11001	GENERAL FUND	184,419	264,261		
12950	HOUSING GRANT	131,087	12,402,887	12,465,996	12,461,206
12951	Housing Subsidy Linkages			135,000	135,000
21101	01-HOUSING CENTRAL OFFICE			77,856	77,856
21110	HOUSING HOME REHAB	428,732			
21121	HOUSING-SEYBOLD LIPH	332,038	576,058	198,639	198,638
21141	HOUSING EC PROJ	16,890	82,144	95,135	95,135
21142	HOUSING EC NEW CONST	180,995	562,064	341,213	339,588
* Operating Expense		1,274,160	13,887,414	13,313,839	13,313,839
21101	01-HOUSING CENTRAL OFFICE	224,875	386,369	119,537	119,537
21102	HOUSING LEASE PURCH				
21110	HOUSING HOME REHAB	158,190	1,826,677	1,502,226	1,500,961
21121	HOUSING-SEYBOLD LIPH	121,468			
21122	HOUSING-CAP FUND PRG	18,105		32,000	32,000
* Capital Expenditures		522,637	2,213,046	1,653,763	1,653,763
11001	GENERAL FUND	550,000	921,976		
* Transfers Out		550,000	921,976		
** Total Expenditures		3,831,937	18,678,082	16,772,955	16,795,593
Full-time Equivalents by Fund		2013 Actuals	2014 Budget	2015 Budget	2016 Budget
11001	GENERAL FUND	4.0	4.0	5.0	5.0
21101	01-HOUSING CENTRAL OFFICE	27.0	27.0	27.0	27.0
* Total Full-Time Equivalent		31.0	31.0	32.0	32.0

ECONOMIC DEVELOPMENT DEPARTMENT



Phone: (505) 468-7185

415 Tijeras NW, Albuquerque, NM 87102

<http://www.bernco.gov/economic-development/>

MISSION

The Mission of Bernalillo County Economic Development Department is to attract, retain and grow business activity and job creation for Bernalillo County through providing economic development services to county business owners. Maintaining a viable business community contributes to enhancing the quality of life for all Bernalillo County residents and makes best use of taxpayer dollars.

SERVICES

- Guide businesses, operating in every type of business and industry, to the appropriate public/private assistance
- Provide quantitative incentive analysis of local and State incentives
- Industrial Revenue Bonds
- Tax Increment Development Districts
- Increment of 1 Program
- Small Business Assistance
- International trade program
- Assist businesses access county services and departments
- Film production permitting and film site location assistance
- Implement special events for Bernalillo County residents and visitors
- Promote Bernalillo County through community enhancement efforts
- Support the ongoing growth of Bernalillo County through community-based recognition

AUTHORITY

Industrial Revenue Bonds (IRB): County Industrial Revenue Bond Act, Sections 4-59-1 through 4-59-16, NMSA 1978, as amended; Film Location Agreements: Bernalillo County Administrative Instruction # ED01 Film and Movie Use of County Property

BIENNIUM INITIATIVES

During Fiscal Year 2014 Economic Development completed two documents: a *Strategic Plan* and *Conduit Financing Policy & Procedures*. Both will be instrumental in guiding the department through the next biennium and beyond. These documents were developed to generate increased transparency and education about Economic Development. The Strategic Plan establishes a comprehensive brand definition, tactical *front-line* brand management, strategic technology/IT database management, and tactical communications and marketing.

The County *Conduit Financing Policy & Procedures* provides guidance to decision-makers regarding conduit financing and economic development incentives. Adherence to *Conduit Financing Policy & Procedures* works to ensure that Bernalillo County's credit quality is protected. This single source of information for elected officials, management, staff and the public serves to:

- Ensure high-quality economic development decisions
- Impose order and consistency in the conduit financing process
- Promote consistency and continuity in the decision-making process
- Provide all disclosures required by law to promote transparency
- Ensure conduit-financing decisions are viewed positively by Bernalillo County Commissioners, the investment community, and the property taxing agencies.

Bernalillo County Economic Development					
Company	Fiscal Year	IRB Amount	LEDA Amount	New Jobs	Private Investment
Folium/Emcore	2012	\$ 13,000,000	\$ -	15	\$ 13,000,000
Lowe's Home Stores	2012	\$ 16,000,000	\$ 150,000	600	\$ 16,000,000
Friedman Recycling	2012	\$ 16,000,000	\$ -	35	\$ 16,000,000
Admiral Beverage Corporation	2012	\$ 30,000,000	\$ -	35	\$ 15,000,000
Las Estancias	2012	\$ -	\$ 1,500,000	230	\$ 12,000,000
Tres Amigas	2012	\$ 20,000,000	\$ -	50	\$ 20,000,000
Lowe's Home Stores	2013	\$ 10,000,000	\$ 75,000	300	\$ 10,000,000
TW Investments (Wise Recycling)	2013	\$ -	\$ -	8	\$ 700,000
Keshet Dance Company	2013	\$ -	\$ 150,000	100	\$ 3,100,000
Silver Moon Lodge	2014	\$ 8,000,000	\$ -	4	\$ 12,500,000
Glenrio Apartments	2014	\$ 11,000,000	\$ -	3	\$ 13,000,000
UR 205 Silver	2014	\$ 11,000,000	\$ -	62	\$ 17,000,000
Canon	2014	\$ -	\$ 200,000	150	\$ 5,563,000
Rodgers Plumbing	2014	\$ 575,000		30	\$ 620,000
Total		\$ 135,575,000	\$ 2,075,000	1,622	\$ 154,483,000
Increment of 1 Program					
Fiscal Year	Business Conversations	Educational Summits		Jobs Created by Revolving Loan Fund	
2013	203	3		6	
2014	106	5		4	
Special Events/Film Office					
Fiscal Year	Special Events	Countywide Events		Film Permits	Film Revenue
2013	27	215		16	\$73,830
2014	17	185		14	\$17,400

BIENNIUM OBJECTIVES

Countywide Goal Category: Economic Vitality

Department Objective: Grow jobs by minimum of 100 per year

Action Steps:

1. Lead and provide support for 5 County Commissioner sponsored and/or Economic Development Special Events per quarter.
2. Provide support to 20 countywide events per month
3. Develop master calendar for all Bernalillo County events that is accessible to the community

Countywide Goal Category: Economic Vitality

Department Objective: Successfully permit 12 film productions per year

Action Steps:

1. Permit three film productions per quarter.
2. Provide location photos of Bernalillo County-owned facilities to State Film Office

PERFORMANCE MEASURES

Performance Measures	FY13	FY14	FY15	FY16
	Actuals	Target	Target	Target
Average days from IRB application to action by Commission	18	49	21	21
Jobs created by IRB/LEDA transactions	480	20	160	160
Percent of jobs created above median income for Bernalillo County	37%	50%	36%	36%
Incentive cost per job created	\$24,824	\$14,451	\$8,163	\$8,163
Average cost per attendee at special events	\$9.35	\$2.93	\$14.00	\$14.00

REVENUES and EXPENDITURES

Cost Center: 360101-360201				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	2,017,293	611,751	584,993	631,609
12005 INDUSTRIAL REV BONDS - PILTS	35,537	74,729	182,841	182,841
12901 GRANTS	196,043			
* Intergovernmental	231,580	74,729	182,841	182,841
11001 GENERAL FUND	109,610	52,959	101,188	101,188
12005 INDUSTRIAL REV BONDS - PILTS	7,625			
* Miscellaneous	117,235	52,959	101,188	101,188
**** Total Revenue	2,366,107	739,439	869,022	915,638
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	513,539	418,897	470,398	507,014
* Salary and Benefits	513,539	418,897	470,398	507,014
11001 GENERAL FUND	1,610,179	245,813	215,783	225,783
12005 INDUSTRIAL REV BONDS - PILTS	43,625	74,729	182,841	182,841
* Operating Expense	1,653,804	320,542	398,624	408,624
12901 GRANTS	196,043			
13001 CAPITAL CONSTRUCTION	2,721			
* Capital Expenditures	198,764			
** Total Expenditures	2,366,107			
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	10.0	10.0	6.0	6.0
* Total Full-Time Equivalent	10.0	10.0	6.0	6.0



COUNTY CLERK



Phone: (505) 468-1291

1 Civic Plaza NW 6th Floor, Albuquerque, NM 87102

<http://www.bernco.gov/Elections>

Bureau of Elections

MISSION

Conduct federal, state, county, and school board elections and assist with municipal and village elections located within Bernalillo County. Enter and maintain county voter registration certificates in conjunction with the Statewide Voter Registration system to ensure all voter files are current, accurate, and easily accessible. Maintain 400 ballot tabulators used to conduct elections throughout Bernalillo County. Inventory, warehouse, and prepare ballot box supplies and materials for distribution at Early Voting, and Election Day polling locations. Provide logistical planning for election days sites. Comply with all federal, state and local laws pertinent to the administration of elections.

SERVICES

- Register voters and lawfully maintain voter rolls.
- Provide voter registration and election related data for purchase by candidates, the news media, and the public.
- Conduct federal, state and local Election Day, absentee and early voting for all political subdivisions located within Bernalillo County.
- Identify and staff polling locations in accordance with applicable federal and state laws.
- Disseminate election information in various media formats to community.
- Prepare the official canvass of election results.
- Provide opportunities for community to fulfill their civic duty by becoming pollworkers to assist with election related services.
- Create and deliver voter outreach programs to increase voter awareness in the community.
- Provide language and informational services for Native American and Spanish speaking voters.
- Work with stakeholder groups and constituents to identify needs, and improve Bureau of Election services.
- Test and certify all voting tabulators, ballots, and cartridges before each election to ensure compliance with certification provisions.
- Plan, arrange, and stage all election equipment deliveries to polling locations.
- Prepare ballot boxes, and other essential election supplies for elections.
- Recruit and train troubleshooters responsible for voting tabulator maintenance on Election Days.
- Serve as the primary location for Poll worker Training.
- Serve as absentee precinct location for Primary and General elections.
- Evaluate voting machines prior, during, and after elections.

- Store, label, and arrange the destruction of all election records, to include ballots in accordance with the NM State Records Retention Schedule.
- Inventory and track all voting equipment and supplies for storage and maintenance purposes.
- Serve as the election headquarters for Primary and General elections.

AUTHORITY

The New Mexico Election Code- NMSA 1978, Chapter 1

BIENNIUM INITIATIVES

- Continue to build upon the successful implementation of Vote Centers to ensure alignment with the specific needs of the voting population when casting a ballot.
- Implement measures to automate and track all phases of absentee ballots, with the overall goal of increasing the level of accuracy in the counting and reporting of such ballots.
- Implement new Dominion ICE and ICC voting tabulators to include ballot creation and election night reporting software.
- Implement a new candidate filing and canvass software.
- Develop and implement a fully-fledged training program to ensure all staff is up to par with election and voter registration mandates
- Develop new street audit procedures to verify the accuracy of streets in precincts.
- Update policies and procedures to include newly adopted/revised regulations and documents involving elections, voter registration and other applicable subjects.
- Implement a software system at the Voting Machine Warehouse that allows for a comprehensive inventorying and tracking of all equipment and supplies for storage and maintenance purposes.
- Continue to build upon the successful implementation of Vote Centers through the proper maintenance and upkeep of voting tabulators and election related supplies.
- Implementation of the new Bernalillo County Employees Poll Officials Program.
- Provide a safe and clean facility for poll officials attending the newly constructed training facility housed within the Voting Machine Warehouse.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Implement a Bernalillo County Employee Poll Officials Program by August 2014. The Employee Poll Officials Program will allow approximately 200 County employees to work at Election Day poll locations.

Action Steps:

1. Ensure all federal, state and local laws allow for this practice.
2. Create an online application process for interested county employees to apply.
3. Generate a mass communication platform to circulate and invoke county employee interest and participation.

Countywide Goal Category: Government Accountability

Department Objective: Launch a new online Poll Official Application for poll official recruitment by September 2014.

Action Steps:

1. Become familiar with internal IT capabilities.
2. Seek solicitation from vendors providing online application and scheduling services.
3. Procure software after thorough evaluation of vendor proposals for alliance with our expectations and needs.
4. Create internal policies and procedures of how the online application software will be utilized.
5. Train employees on software system.
6. Communicate new online application system with constituent base.

Countywide Goal Category: Government Accountability

Department Objective: Update and create all procedures related to tabulator certification and troubleshooting practices to accommodate the new vote tabulators by September 2014.

Action Steps:

1. Contemplate state and vendor guidelines of the new tabulators related to logic and accuracy testing, as well as, troubleshooting practices.
2. Become familiar with the new tabulator functionality through formal training and hands-on demonstrations.

Countywide Goal Category: Government Accountability

Department Objective: Implement inventory tracking software and procedures that allows for the inventorying and tracking of election tabulators and supplies by September 2014.

Action Steps:

1. Hold meetings and focus groups with inventory tracking software and implementation vendors to gain a comprehensive understanding of the software and how it dovetails with our specific department needs.

2. Item major expectations of the software and create an action plan, complete with a timeline of implementation.
3. Execute implementation plan and review for potential change orders.
4. Assess usefulness of software.

Countywide Goal Category: Government Accountability

Department Objective: Implementation of new voting tabulators to include, ballot creation, and election night reporting software to be used for the November 4, 2014 General Election.

Action Steps:

1. Become knowledgeable of the functionality related to the new tabulators, ballot creation and election night reporting through formal training and hands-on demonstrations.
2. Hold mock elections for community to participate in mock election exercises to ensure this office becomes familiar with the stakeholder expectations of the voting tabulators.
3. Draft procedures that are in line with all mandates stipulating voting activities and the counting and tallying of cast ballots.

Countywide Goal Category: Government Accountability

Department Objective: Decrease the average voter transaction time on School Board Election Days, from 66 seconds, to 59 seconds, by February 3, 2015.

Action Steps:

1. Analyze data collected from February 2013 School Board election to gain an understanding of voter patterns and turnout.
2. Supply polling locations with adequate poll officials and resources necessary to process all participating voters in an accurate and timely manner.
3. Strategically recruit capable, computer savvy poll officials to carry out election related activities at each polling location.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Constituent requests responded to within 24 hours	99%	99%	100%	100%
Voter registration application data entry accuracy rate	95%	96%	95%	95%
Conduct no less than 50 voter outreach events per year	NA*	NA*	50	50
Use new tracking software to monitor the departure and return of all voting tabulators for the 2014 Primary, 2014 General, and 2015 School Board Elections	NA*	NA*	100%	100%
Records destroyed within 90 days of designated destruction date	NA*	NA*	100%	100%
Election records labeled within 30 days of election	NA*	NA*	100%	100%
*New performance measure beginning in FY15				



Recording and Filing

MISSION

The County Clerk is responsible for recording, indexing and archiving duly acknowledged documents. A portion of the recording and filing fees collected are utilized to purchase and maintain hardware and software that support document recording and archiving process. The county clerk is the ex-officio clerk of the Board of County Commissioners, is required to attend the sessions of the board in person or by deputy and maintain a record of the proceedings as required by law. The clerk issues and records state mandated marriage licenses.

SERVICES

The County Clerk's office records deeds, mortgages, judgments, satisfactions of judgment, liens, deeds of trust and maps and plats. Recorded documents are an instrument of public record and are accessible to the public. Currently the department maintains over 10 million documents. The office is also responsible for issuing and recording state mandated marriage licenses and collecting the local liquor license tax.

AUTHORITY

Section: 14-8-12.2 Recording fees Section: 14-8-10, Certified Copies 40-1-11, Marriage License – 14-2-9, Copies Section: 7-24-2 Liquor License Tax Section: 14-9A-5 NMSA 1978 eRecordings Section: 4-40-3 Duties: ex-officio clerk of board of county commissioners Section: 14-8-1 Recording fees Section: 14-8-2 County Clerk – Duty as Recorder Section: 14-8-3 Recording Books Section: 14-8-4 Acknowledgment necessary for recording; decrees; exceptions Section: 14-8-6 County Clerks – To Endorse Land Record Land Titles—Notices Section: 14-8-7, Standards – Durability Requirements Section: 14-8-9, Security of Books of Record – Delivery to Successors Section: 14-8-15, Payment of Fees – Disposition Section: 14-8-16, Filings of Legal Descriptions and Plats of Real Property Authorized – Recording. Section: 4-8-17, Document Recorded Without Cost Section: 14-9-1, Instruments affecting real estate; recording Section: 38-1-14, Notice of Lis Pendens; contents; recording; effect Section: 45-3-1205, Small Estates – Transfer of Title of Homestead to Surviving Spouse by Affidavit Section: 48-2-8, Recording of Liens – Indexing – Fees Section: 61-23-28.2, Surveying – Record of Survey Section: 14-8-21, Public Records – Inspection – Exceptions Section: 14-8-22, Payment of Fees – In-Person Filings – Disposition Section: 14-2-1; B, Right to Inspect Public Records---Exceptions---

BIENNIUM INITIATIVES

- Public Print Project: Eagle Recorder software upgrade which automates the print process from the public access computers. The function allows the user to send selected copies to the queue from the public work stations. The cashier can run the prints and collect the fees.

- File Trail for SharePoint: Implementation of a document management and inventory system with bar coding and Radio Frequency Identification (RFID) functionality. The system software allows for adaptability of screens and provides built in reports including retention schedules and tracking history of files. Advanced Tracking: RFID allows for location information/ assets without line of sight. I The FileTrail advanced RFID tracking technology facilitates the location of items, conduct audits, and monitor files, improving the validation process.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Provide transparency, data and information more easily to the residents of Bernalillo County through various resources such as internet and pamphlet material to the public

Action Steps:

1. Redaction project: Redact personal identifier information (SSN, Tax ID #, Financial Acct. #, Driver’s License #, and Date of Birth) from recorded documents in the Clerk’s data base by January 2015.
2. SharePoint Project: Training and implementation.
3. eCommerce Global Basket: Migration of the current eCommerce solution from county global basket to the EagleRecorder solution.
4. Digitize Land Records Indices 1852 to 1977 by January 2015.
5. Disaster Recovery Analysis: Analyze and determine best options to back up Recording and Filing database.
6. Implement Recording and Filing business process analysis and documentation by January 2015.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Percentage of recording done online	49%	45%	50%	50%
Percentage of data purchases done online	64%	606%	65%	65%
Percentage of constituent requests responded to	99%	100%	100%	100%

County Clerk

REVENUES and EXPENDITURES

The Table below represents the total combined Revenues and Expenditures for the County Clerk's Office. Which includes the Bureau of Elections and Recording & Filing sections as described in the preceding sections.

Cost Centers: 370101-370202				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	3,003,759	2,638,614	1,364,213	1,669,600
11001 GENERAL FUND	2,562,653	2,613,804	3,580,008	3,580,008
12204 CLERK RECD FILING	924,683	980,000	980,000	980,000
* License, Fees, Services	3,487,336	3,593,804	4,560,008	4,560,008
11001 GENERAL FUND	520,519			
12204 CLERK RECD FILING		315,122		
12901.1 REIMBURSABLE CONTRACTS	547,475		12,283,362	
* Miscellaneous	1,067,994	315,122	12,283,362	
**** Total Revenue	7,559,089	6,547,540	15,479,157	6,229,608
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	2,570,694	2,389,087	2,159,947	2,373,111
12901.1 REIMBURSABLE CONTRACTS	52,379			
* Salary and Benefits	2,623,073	2,389,087	2,159,947	2,373,111
11001 GENERAL FUND	3,596,797	2,863,331	3,274,541	2,876,497
12204 CLERK RECD FILING	835,986	1,295,122	980,000	980,000
12901.1 REIMBURSABLE CONTRACTS	495,096		9,064,669	
* Operating Expense	4,927,880	4,158,453	13,319,210	3,856,497
12204 CLERK RECD FILING	8,135			
* Capital Expenditures	8,135			
** Total Expenditures	7,559,089	6,547,540	15,479,157	6,229,608
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	47.0	47.0	48.0	48.0
* Total Full-Time Equivalent	47.0	47.0	48.0	48.0

COURT OF WILLS, ESTATES & PROBATE



Phone: (505) 468-1232

One Civic Plaza NW, Albuquerque, NM 87102

http://www.bernco.gov/department.aspx?p_PageAlias=probate-judges-office

MISSION

The Bernalillo County Court of Wills, Estates, and Probate's (formerly the Probate Court) goal is to provide customers with an expeditious and cost-effective process to probate the estate of a deceased loved one in a user-friendly environment. In addition, provide information about county services, host and highlight community events, educate the public about the probate process through our community outreach efforts.

SERVICES

- Probating the estates of deceased persons.
- Probating wills, if any.
- Appointing special administrators.
- Providing information about estates through the court and the online "case lookup" service.
- Conduct weddings. The court also provides information to title companies and others via telephone, email and in person. The court is in a unique position to answer questions about the probate process and the court for pro se applicants and others in a user-friendly environment. Without providing legal advice, the court provides general information regarding the Probate Code, court files and practice before the court. Directing people to the appropriate place is also a vital function of the court, creating a positive image of both the court and Bernalillo County government.

AUTHORITY

Probate Courts are constitutionally mandated under the Section VI 23 of the Constitution of the State of New Mexico; Probate Courts are governed by the New Mexico Uniform Probate Code, Section 45-1-1, and NMSA et seq.; The operation of Probate Courts is governed by NMSA, Sections 34-7-1 through 34-7-25; The information and services the Probate Court staff can provide are governed by Rules and 20-103 H and 23-113 NMRA of the Supreme Court General Rules. In addition, under the Supreme Court Rule 1-079 D (3) the court is required to obtain the name, address, telephone number, information from a government issued ID of anyone requesting public access to court records.

BIENNIUM INITIATIVES

The probate court's caseload has continued to increase every year, with a corresponding increase in revenues. The court went from 217 probates filed in calendar year 2000 to a 842 cases filed in calendar year 2013, with a monthly record of 82 cases filed in April 2013. Despite having no increase in our fees since the early 1990's, revenues have increased from \$7,650 for FY01 to \$33,380 for FY13, and \$15,516

through December FY14. *Pro se* filings have increased from 14 in FY00, when *pro se* forms were introduced to our current average of about 63% of all cases filed.

Due to the increasing demands on the court, we have added a fourth full-time position and expanded data entry position from a part-time data entry clerk position to a full-time Lead Court Clerk, who oversees the Court Clerks and summer Interns. The Court Clerk's responsibilities have been expanded to include greeting customers, conducting intake, organizing files, scanning pleadings, docketing cases, scheduling weddings and other duties as needed.

Docket information is now available on the Court of Wills, Estates & Probate website from 1959 through the current date. Files are available for review via the public terminal.

The probate court staff hosts a number of law schools and paralegal class tours of the court, and attends free legal fairs for low income individuals throughout the year.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Develop a comprehensive customer satisfaction survey that can be completed either by customers using the court in person or online and through the mail or by email by March 2014.

Action Steps:

1. Compile results from current survey by September 30, 2014 or earlier.
2. Address any issues to correct and identify successful strategies to continue and train in new employees in current survey by December 30, 2014 or earlier.
3. Design new survey that more accurately measures customer satisfaction by March 30, 2014.
4. Find method to administer survey by June 30, 2014.
5. Administer survey beginning July 1, 2014.
6. Compile survey results beginning September 30, 2014.
7. Implement any necessary changes needed by October 30, 2014.

Countywide Goal Category: Government Accountability

Department Objective: Develop and Implement a Records Preservation Policy by December 2015.

Action Steps:

1. Ongoing scanning of old files so that they can be viewed through our docketing system.
2. Attend workshops on record preservation sponsored by the State Archives Division and other organizations and institutions, including ARMA beginning in September 2014.
3. Obtain a proposal and recommendation from a consultant for preservation and repair of archival records by June 15, 2015.

4. Work with IT Records Management Section to develop a needs assessment for the storage of our permanent records and disposition of our old records by October 15, 2015.
5. Order any supplies that will assist us in protecting our records by December, 2015.
6. Prepare and submit draft of grant request to state archives division by December 1, 2015
7. Work with the grants staff to find grants that would help fund these projects by January 2016.
8. Prepare and grant application by February 2016.
9. Repair old records based on recommendations of a consultant about archival record preservation.

Countywide Goal Category: Government Accountability

Department Objective: Train 100% of Court Staff in customer service by June 2015.

Action Steps:

1. Employees will be expected to take one course offered through HR by the end of each quarter.
2. Employees will be required to take at least one customer service oriented class by the end of each fiscal year.
3. Employees will be required to report on their experiences within one week of the training he or she attended.
4. Hold monthly staff meetings to identify areas of excellence and improvement and draw on experience and ideas too increase staff morale.
5. Create plans to implement improvement strategies based on court customer surveys and feedback

Countywide Goal Category: Government Accountability

Department Objective: Enhance Public Awareness of the Probate Court by conducting a minimum of three Education and Outreach events by June 30, 2015.

Action Steps:

1. Host one law school class or paralegal class by March 15, 2015
2. Participate in one legal education fair sponsored by the pro bono committee by April 15, 2015
3. Participate in one county event focused on legal education by June 15, 2014.

PERFORMANCE MEASURES

Performance Measures	FY13	FY14	FY15	FY16
	Actuals	Target	Target	Target
New Estates Opened	839	585	500	500
Percentage Pro Se Filings	65%	67%	60%	60%
Total Contacts	10,463	10,561	9,500	9,500
Percentage electronic requests processed	99%	100	95%	95%
Outreach events per year	17	15	4	4
People contacted through outreach events during the year	577	513	250	250

REVENUES and EXPENDITURES

<u>Cost Center: 380101</u>				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	206,355	249,949	205,878	211,257
11001 GENERAL FUND	33,380	26,400	27,100	27,100
* License, Fees, Services	33,380	26,400	27,100	27,100
11001 GENERAL FUND	235			
* Miscellaneous	235			
**** Total Revenue	239,971	276,349	232,978	238,357
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	204,405	265,835	222,614	227,993
* Salary and Benefits	204,405	265,835	222,614	227,993
11001 GENERAL FUND	35,565	10,514	10,364	10,364
* Operating Expense	35,565	10,514	10,364	10,364
** Total Expenditures	239,971	276,349	232,978	238,357
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	5.0	5.0	5.0	5.0
* Total Full-Time Equivalent	5.0	5.0	5.0	5.0

PUBLIC INFORMATION DEPARTMENT



Phone: (505) 468-7246

One Civic Plaza NW, 10th Floor, Albuquerque, NM 87102
<http://www.bernco.gov/public-information/>

MISSION

The Bernalillo County Public Information Department works with the Board of County Commissioners, other county elected officials, the county manager and all internal departments to develop and implement strategic communications plans that inform the general public about programs and services provided by Bernalillo County government. This includes media relations, crisis communications, and public education outreach.

SERVICES

- Develop and implement targeted public awareness campaigns to educate and inform a diverse county population.
- Prepare content and disseminate information to the general public utilizing a variety of vehicles and venues to include: county website, social media, paid advertising, local media, internal video production, public meetings/events and printed materials.
- Manage branding and messaging consistency by creating and reviewing various types of content produced for public dissemination.
- Produce ceremonial award documents presented to the general public, such as proclamations and certificates of recognition.

AUTHORITY

Open Meetings Act, NMSA 1978, Chapter 10, Article 15 and Bernalillo County's Open Meetings Act Resolution.

BIENNIUM INITIATIVES

- Provide public information services to all elected officials and internal departments using standard industry practices for communications professionals.
- Become more knowledgeable and skilled in all areas of public information dissemination.
- Build stronger relationships with media outlets by consistently meeting their needs.
- Public information specialists will meet regularly with elected officials and department staff to formulate proactive plans for public information dissemination.
- Train and prepare public information employees for effective management and dissemination of information during a crisis or emergency.
- Be more resourceful and creative in developing no cost venues to promote county initiatives.
- Leverage video production to promote county initiatives on website and social media outlets.
- Ensure that county optimizes its access to programming on Gov TV 16 and that the content is informative and highlights new and existing initiatives.
- Explore access to other cable TV opportunities to reach a broader audience.
- Coordinate with the Information Technology Department to maintain a website that is informative and user-friendly.

- Utilize social media as a tool to reach a broader audience.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Prepare and train 100 percent of public information staff to respond during emergency incidents by participating in at least two emergency preparedness exercises by June 30 of each year.

Action Steps:

1. Find out which internal divisions and departments have scheduled emergency preparedness exercises and join their exercise by adding a public information component
2. Participate in community emergency preparedness exercises
3. Ensure that public information specialists complete prerequisite online FEMA emergency preparedness courses to prepare for the advanced FEMA public information officers course

Countywide Goal Category: Government Accountability

Department Objective: Increase public outreach to the county's Spanish-speaking audience by spending at least 25 percent of allocated advertising budgets on Spanish-language advertisements annually.

Action Steps:

1. Carefully review each advertising proposal to determine whether Spanish-language ads are applicable
2. Develop and maintain an internal list of Spanish-language advertising outlets

Countywide Goal Category: Government Accountability

Department Objective: Develop, conduct, and compile the results of a satisfaction survey administered to internal and external users of the county's website by June 30 of each year.

Action Steps:

1. Public Information web team writes the survey and selects timeframe to administer survey
2. Web team posts summary of results on website

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
At least 60 percent of news releases to result in media coverage.	86.5	9.58%	9.58%	9.58%
Complete requested website posts within two business days.	NA*	80%	80%	80%
Increase Facebook fans by 5 percent each quarter. To increase twitter followers by 5 percent each quarter.	NA*	F.B. Total - 7,593 Twitter Total - 1,255	F.B. Total – 9,229 Twitter Total – 1,525	F.B. Total – 11,778 Twitter Total – 1,853
*New performance measure beginning in FY15				

REVENUES and EXPENDITURES

Cost Center: 130101				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	557,619	627,175	734,452	776,600
**** Total Revenue	557,619	627,175	734,452	776,600
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	476,727	495,964	607,041	649,189
* Salary and Benefits	476,727	495,964	607,041	649,189
11001 GENERAL FUND	80,891	131,211	127,411	127,411
* Operating Expense	80,891	131,211	127,411	127,411
** Total Expenditures	557,619	627,175	734,452	776,600
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	6.0	6.0	10.0	10.0
* Total Full-Time Equivalent	6.0	6.0	10.0	10.0



OFFICE OF HEALTH and SOCIAL SERVICES



Phone: (505) 468-7000
415 Tijeras NW, Albuquerque, NM 87102
http://www.bernco.gov/BernCo_OHSS/

MISSION

The Office of Health & Social Services provides health and quality of life initiatives for Bernalillo County residents to improve economic well-being, education, health, and family & community development.

SERVICES

- Protect public health by inspecting food establishments and public swimming pools and responding to complaints about environmental conditions in neighborhoods.
- Use research led programs to reduce the incidence of diseases affecting Bernalillo County residents and provide educational programming designed to promote good health.
- Provide funding to support an array of quality social service programs and community events through a competitive solicitation process with a focus on improving the quality of life for low and moderate income residents of Bernalillo County.
- Promotes an ongoing celebration of the arts and markets the county's cultural resources to a diverse audience.
- Provide training, technical assistance, and tools to assist in the coordination and integration of family supports, extended learning, community engagement and health services at selected school sites within Bernalillo County and Albuquerque.

AUTHORITY

Bernalillo County Code; Chapter 42 Health and Sanitation, Chapter 30 Environment, Chapter 62 Neighborhood Associations. Administrative Resolutions; AR 60-2009, AR 65-2010; AR 50-2006; NMSA 7-20E-9, 1978 and Bernalillo County Ordinance 78-42; Joint Power Agreement 2007-0788

BIENNIUM INITIATIVES

- An internal audit of Social Services programs and event sponsorships found no exceptions.
- Health Protection team responded to community needs by starting to revise Bernalillo County regulations in order to allow home-based food processing
- Health Promotion team began to implement policies and programs designed to reduce obesity and smoking in Bernalillo County.
- Cultural Services engaged the public in the Cultural Assets Mapping and Survey study for the unincorporated area of the county. During the remaining calendar year and the first quarter of 2015, Cultural Services will examine and recommend investment to management and the BCC of prominent cultural nodes.

- The Public Art Program procured over 100 pieces of art in FY13 FY14 and will exhibit in a show at the African American Pavilion in October 2014 and then will distribute the art to county facilities for public viewing.
- Community Schools Act was passed at the 2013 NM State Legislative session.
- Leveraged funds to grow Community School network and partnerships from four to ten school sites in FY13 and FY14.
- Awarded Elementary Middle School Initiative (EMSI) funding to 75 after school programs serving over 10,000 students in FY13.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Develop consistent processes to administer all funded programs by December 31, 2016.

Action Steps:

1. Identify and compare fiscal and administrative granting processes within OHSS by September 30, 2014.
2. Create uniform criteria and processes per funding threshold by December 31, 2014
3. Determine desired programmatic outcomes for funded programs December 31, 2014
4. Standardize Operating Procedures for funded programs by June 30, 2015.
5. Execute awards within 45 days of notification.
6. Conduct semi-annual file checks, and annual site visits of funded programs for the purpose of ensuring financial, programmatic, and performance requirements.

Countywide Goal Category: Government Accountability

Department Objective: Ensure 100% of County funded social services programs and event sponsorships are in compliance with County requirements in FY15 and FY16.

Action Steps:

1. Establish well defined program outcomes and performance measures for 100% of funded programs and event sponsorships.
2. Track and monitor agencies performance by collecting and reviewing progress reports and provide necessary feedback within 15 days of receipt of such report.
3. Conduct site visits on a biannual basis for programs and attend sponsored events for the purpose of auditing financial and programmatic requirements.
4. Perform internal audits of program files on a quarterly basis to insure that all proper reporting and financial documentation is maintained.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Percent of food safety inspections conducted	NA*	NA*	85%	85%
Percent of swimming pool inspections conducted	NA*	NA*	85%	85%
Percent of complaints from the public with response within 48 hours	NA*	NA*	85%	85%
Percent of contracts executed within 45 days of award	NA*	NA*	90%	90%
Percent of public inquiries with response within 24 hours	NA*	NA*	90%	90%
*New performance measure beginning in FY15				



REVENUES and EXPENDITURES

Cost Centers: 350100-350502				
Revenue Projections	2013 Actuals	2014 Budget	2015 Budget	2016 Budget
*** General Fund Contribution	3,342,956	5,392,334	2,916,155	3,069,729
12203 INDIGENT CARE 1/8CENT GRT	1,000,000	1,000,000	1,000,000	1,000,000
* Gross Receipt Tax	1,000,000	1,000,000	1,000,000	1,000,000
12901 GRANTS	549,475			
* Intergovernmental	549,475			
11001 GENERAL FUND	109,398	99,435	75,000	75,000
* License, Fees, Services	109,398	99,435	75,000	75,000
11001 GENERAL FUND	98,831	98,395	130,500	135,500
12201 COMMUNITY SERVICES	6,662	76,160	34,836	34,382
12203 INDIGENT CARE 1/8CENT GRT		240,472		
12901 GRANTS		665,153	75,000	
* Miscellaneous	105,493	1,080,180	240,336	169,882
**** Total Revenue	5,107,321	7,571,949	4,231,491	4,314,611
Expenditures by Category and Fund	2013 Actuals	2014 Budget	2015 Budget	2016 Budget
11001 GENERAL FUND	1,718,463	2,245,708	2,038,195	2,196,769
12003 1/16 HEALTHCARE GRT				
12901 GRANTS	324,738			
12901.1 REIMBURSABLE CONTRACTS	64,266			
* Salary and Benefits	2,107,467	2,245,708	2,038,195	2,196,769
11001 GENERAL FUND	1,499,001	3,194,456	933,460	933,460
12005 INDUSTRIAL REV BONDS - PILTS	150,000	150,000	150,000	150,000
12201 COMMUNITY SERVICES	74,135	76,160	34,836	34,836
12203 INDIGENT CARE 1/8CENT GRT	998,903	1,240,472	1,000,000	1,000,000
12901 GRANTS	218,138	665,153	75,000	
12901.1 REIMBURSABLE CONTRACTS	29,362			
13001 CAPITAL CONSTRUCTION	21,136			
* Operating Expense	2,990,676		2,193,296	2,117,842
13001 CAPITAL CONSTRUCTION	9,179			
* Capital Expenditures	9,179			
** Total Expenditures	5,107,321	7,571,949	4,231,491	4,314,611
Full-time Equivalents by Fund	2013 Actuals	2014 Budget	2015 Budget	2016 Budget
11001 GENERAL FUND	6.0	6.0	27.5	27.5
* Total Full-Time Equivalent	6.0	6.0	27.5	27.5



PUBLIC SAFETY DIVISION

DEPUTY COUNTY MANAGER FOR PUBLIC SAFETY

Oversees and is responsible for operations of all departments within the division.

COMMUNICATIONS DEPARTMENT

Handles all 911 and other calls for service and dispatches emergency services when necessary.

FIRE & RESCUE DEPARTMENT

Provides fire protection, special operations and emergency medical services. The Department also provides training exercises and disaster preparedness activities for county staff and residents as well as disaster management for the community.

YOUTH SERVICES CENTER DEPARTMENT

Protects the community from youth placed in custody as well as providing a safe alternative for community supervision.

METROPOLITAN DETENTION CENTER

Protects the public and provides a safe and secure environment for both inmates and staff.

SUBSTANCE ABUSE PROGRAMS

Provides programs, services and activities to reduce the incidence of DWI related fatalities, and reduce the impact of alcoholism, alcohol abuse, drug dependence and drug abuse within Bernalillo County.

ANIMAL CARE SERVICES DEPARTMENT

Responds to and investigates reports of animal cruelty or neglect and public safety issues involving animals. Issues animal licenses, permits.

SHERIFF

Provides protection of life and property, conflict resolution, creates and maintains security in the community, proactively reduces crime. Identifies apprehends and prosecutes offenders of the law and preserves the peace.



PUBLIC SAFETY DIVISION



The Public Safety Division oversees Animal Care Services, Emergency Communications, Department of Substance Abuse Programs, Fire and Rescue, and the Adult and Juvenile Detention Centers. The Deputy County Manager for Public Safety serves as liaison to the elected Sheriff.



1460

FULL TIME EMPLOYEES



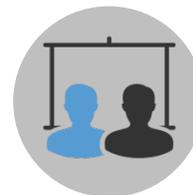
\$145,254,979

DEP. REVENUES



\$145,254,979

DEP. EXPENDITURES



9

NUMBER OF DEPARTMENTS



10

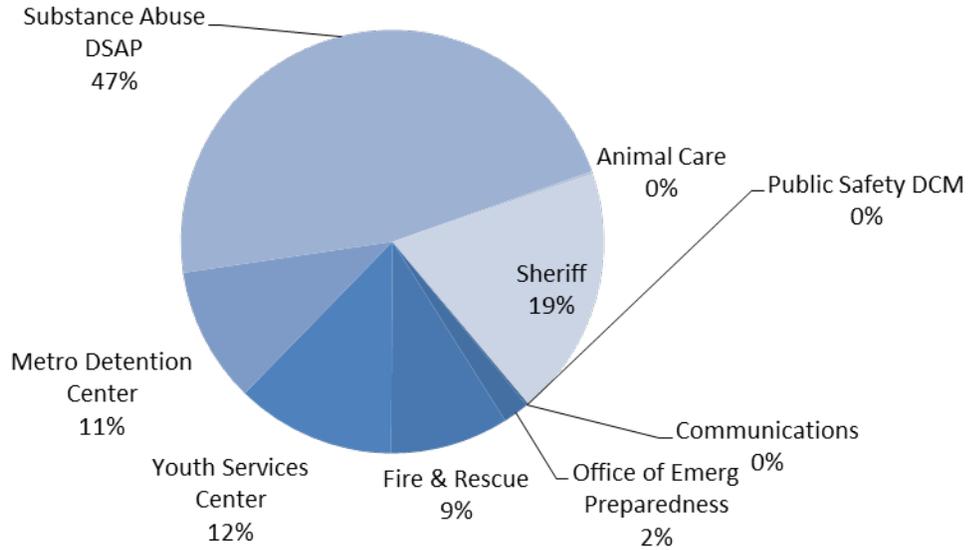
REVENUE SOURCE(S)

Public Safety Division Revenues				
Revenue Projections by Department	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 General Fund				
Public Safety DCM	-	-	-	-
11001 General Fund	1,173	-	3,000	3,000
12901 Grants	1,589		29,000	29,000
Communications	2,762	-	32,000	32,000
11001 General Fund	(6,300)	100		
12901 Grants	562,390	414,000	370,000	370,000
Office of Emerg Preparedness	556,090	414,100	370,000	370,000
11001 General Fund	761,400	557,814	561,348	578,189
12101 Fire Districts	1,310,677	1,007,343	989,765	989,765
12102 EMS NM Dept of Health	174,700	136,250	136,250	136,250
12901 Grants	68,309			
Fire & Rescue	2,315,086	1,701,407	1,687,363	1,704,204
11001 General Fund	320,935	342,000	342,000	342,000
12901 Grants	591,182	769,500	769,500	769,500
21002 Regional JDYSC Operations	1,056,363	1,433,661	1,162,223	1,062,223
Youth Services Center	1,968,480	2,545,161	2,273,723	2,173,723
11002 Metro Detention Center	2,671,042	2,900,688	1,927,490	1,927,490
12901 Grants	49,955	3,000	3,000	3,000
Metro Detention Center	2,720,996	2,903,688	1,930,490	1,930,490
12105 Dept of Sub Abuse	714,655	773,000	808,000	823,000
12901 Grants	6,919,660	7,400,257	7,943,775	7,943,775
Substance Abuse DSAP	7,634,315	8,173,257	8,751,775	8,766,775
11001 General Fund	39,766	34,000	39,000	39,000
Animal Care	39,766	34,000	39,000	39,000
11001 General Fund	524,993	527,752	683,847	683,547
12150 SO Investig/Federal Narcotics	33,564			
12151 State Grant Enhance Law Enf	220,600	212,400	226,200	226,200
12151.1 DWI Seizures	169,984	500,000	271,310	110,000
12901 Grants	650,914	1,163,872	2,377,823	2,402,823
Sheriff	1,600,055	2,404,024	3,559,180	3,422,570
TOTAL DIVISION CONTRIBUTION	16,837,550	18,175,637	18,643,531	18,438,762
General Revenue Support	122,082,652	136,959,196	126,611,448	133,918,898
TOTAL REVENUES	138,920,202	155,134,833	145,254,979	152,357,660

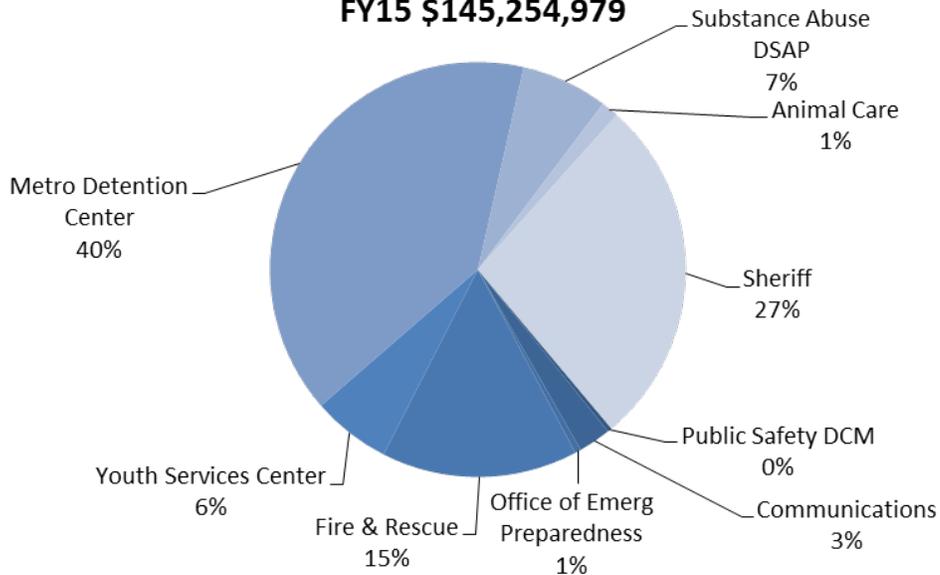
Public Safety Division Expenditures				
Expenditures by Division	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 General Fund	347,949	498,325	505,862	532,856
Public Safety DCM	347,949	498,325	505,862	532,856
11001 General Fund	3,674,253	3,820,875	3,641,633	3,893,431
12901 Grants	696,835		29,000	29,000
Communications	4,371,088	3,820,875	3,670,633	3,922,431
11001 General Fund	209,919	453,524	305,002	302,057
12901 Grants	607,025	414,000	370,000	370,000
Office of Emerg Preparedness	816,944	867,524	675,002	672,057
11001 General Fund	24,157,448	21,013,314	21,062,337	22,186,268
12101 Fire Districts	1,182,816	1,007,343	989,765	989,765
12102 EMS NM Dept of Health	182,867	136,250	136,250	136,250
12901 Grants	38,328			
13001 Capital Construction	5,272			
Fire & Rescue	25,566,731	22,156,907	22,188,352	23,312,283
11001 General Fund	7,442,654	7,185,880	6,947,315	7,318,038
12901 Grants	608,491	769,500	769,500	769,500
21002 Regional JDYSC Operations	1,016,457	1,433,661	1,162,223	1,062,223
Youth Services Center	9,067,602	9,389,041	8,879,038	9,149,761
11002 Metro Detention Center	52,288,588	67,939,969	57,995,335	61,090,089
12901 Grants	1,765	3,000	3,000	3,000
Metro Detention Center	52,290,353	67,942,969	57,998,335	61,093,089
12003 1/16 Healthcare GRT	883,069	1,123,282	1,021,087	1,019,002
12105 Dept of Sub Abuse	404,139	773,000	808,000	823,000
12901 Grants	6,739,332	7,400,257	7,943,775	7,943,775
Substance Abuse DSAP	8,026,540	9,296,539	9,772,862	9,785,777
11001 General Fund	1,767,641	2,569,568	1,970,994	2,457,718
Animal Care	1,767,641	2,569,568	1,970,994	2,457,718
11001 General Fund	35,610,376	36,912,314	36,718,569	38,692,665
12150 SO Investig/Federal Narcotics	197,779			
12151 State Grant Enhance Law Enf	183,431	212,400	226,200	226,200
12151.1 DWI Seizures	76,515	304,500	271,310	110,000
12901 Grants	597,251	1,163,872	2,377,823	2,402,823
Sheriff	36,665,354	38,593,086	39,593,902	41,431,688
TOTAL DIVISION EXPENDITURES	138,920,202	155,134,833	145,254,979	152,357,660

REVENUES AND EXPENDITURES BY DEPARTMENT

Public Safety Division Budgeted Revenues FY15 \$18,643,531



Public Safety Division Budgeted Expenditures FY15 \$145,254,979



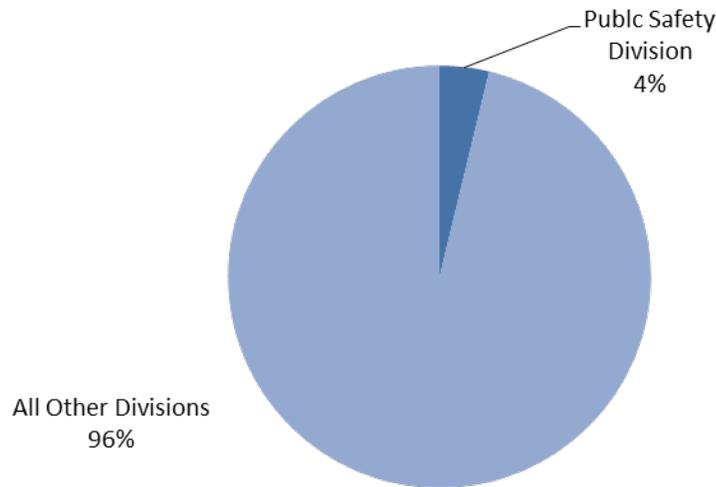
DIVISION REVENUES AND EXPENDITURES

as percentage of total county

Budgeted Revenues by Division

\$493,683,066 All Funds

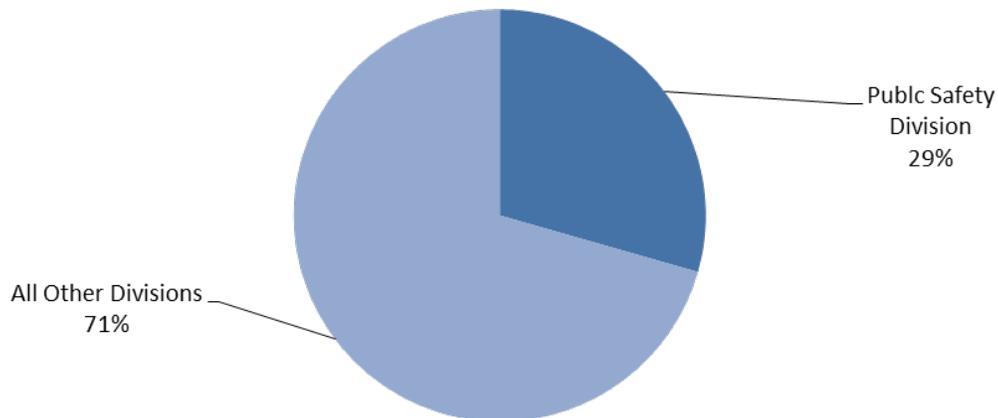
FY15



Budgeted Expenditures by Division

\$493,683,066 All Funds

FY15



The program summaries on the following pages describe department operations and reflect the objectives of each department. These objectives are directly tied to the Countywide goals included in the strategic plan on pages SP1-SP11 of the budget book.

DEPUTY COUNTY MANAGER FOR PUBLIC SAFETY



Phone: (505) 468-7000

One Civic Plaza NW, 10th Floor, Albuquerque, NM 87102

http://www.bernco.gov/department.aspx?p_PageAlias=public-safety

MISSION

To provide support and guidance for the Public Safety division.

SERVICES

The Public Safety Division oversees Bernalillo County Fire and Rescue, Emergency Communications, the Youth Services Center, Animal Care Services and the Metropolitan Detention Center.

AUTHORITY

The authority for the Public Safety Division is covered within the various department sections.

REVENUES and EXPENDITURES

Cost Centers: 400100				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	347,949	498,325	505,862	532,856
**** Total Revenue	347,949	498,325	505,862	532,856
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	299,259	490,091	498,733	525,727
* Salary and Benefits	299,259	490,091	498,733	525,727
11001 GENERAL FUND	48,690	8,234	7,129	7,129
* Operating Expense	48,690	8,234	7,129	7,129
** Total Expenditures	347,949	498,325	505,862	532,856
11001 GENERAL FUND	0.00	4.0	4.0	4.0



COMMUNICATIONS DEPARTMENT



Phone: (505) 798-7000
10401 Holly Ave NE, Albuquerque NM 87122
www.bernco.gov/emergency-communications

MISSION

The mission of the Bernalillo County Communications Department is to enhance the quality of life by handling all 9-1-1 and other calls for service; by dispatching necessary emergency services in a prompt, courteous, professional and correct manner, thereby saving lives, protecting property, stopping crimes and preventing major fire loss while maintaining accurate information for our user agencies.

SERVICES

Emergency Communications Department serves as the 9-1-1 call center for the unincorporated areas of Bernalillo County. Emergency Communications trained and certified operators receive and broadcast all calls for service, emergency, and non-emergency to police, fire, and EMS throughout the unincorporated areas of the county twenty-four hours a day, seven days a week.

AUTHORITY

State of New Mexico Department of Finance and Administration (DFA) Guidelines for Public Safety and Law Enforcement; Local Government Law Enforcement Agencies; ENHANCED 911 REQUIREMENTS – NMAC 10.6.2

BIENNIUM INITIATIVES

- Continue to work with the State of New Mexico Department of Finance and Administration to replace the Central Geographic Information Systems server located at the Bernalillo County Public Safety Answering Point (PSAP) in FY 15. This server is used to distribute map updates to PSAPs and needs replaced to provide critical infrastructure support to a new mapping application being used at several PSAPs across the State of New Mexico.
- Establish a written standardized state accreditation for PSAPs in collaboration with the New Mexico Association of Counties and other PSAPs state-wide in FY 16. This accreditation will establish a “Center of Excellence” for Law Enforcement, Fire, and Emergency Medical Services PSAP dispatching protocol excellence requirements.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Reduce department hiring process time by 70% by October 2014

Action Steps:

1. Reduce testing process and timeline from 7 business days to 3 business days.

2. Reduce interview process from 7 business days to 2 business days.
3. Reduce background checks from 7 business days to 1 business day.
4. Reduce upload of documents from 5 business days to 1 business day.

Countywide Goal Category: Public Safety

Department Objective: Develop and implement new Emergency Communications Operator training program by December 2015.

Action Steps:

1. Develop new training syllabus.
2. Develop Lesson Plans with specific trainee objectives listed and phase tests.
3. Develop testing for each Phase for trainees and Final Exam Test for training completion.
4. Develop new Daily Observation Report (DOR). Compile results off each trainee DOR and compile results through a trend report to monitor improvement and problem areas.

Countywide Goal Category: Government Accountability

Department Objective: Reduce overtime by 30% by March 2016

Action Steps:

1. Work with Human Resources to update personnel policies and procedures regarding tardiness, annual leave, and sick leave.
2. Implement new policies and procedures, conduct progressive discipline and document employees who fail to comply when necessary. Discipline will be monitored through the chain of command and logged into a spreadsheet daily.
3. The Assistant Director will monitor the spreadsheets daily.
4. The Assistant Director will provide weekly reports to Director.

PERFORMANCE MEASURES

Performance Measures	FY13	FY14	FY15	FY16
	Actuals	Target	Target	Target
Answer 911 calls within 6 seconds	100%	95%	95%	95%
Calls per operator	582	500	500	500
Cost per 911 call	NA*	NA*	\$11	\$11
*New performance measure beginning in FY15				

REVENUES and EXPENDITURES

Cost Centers: 410101-410104; 410201				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	4,368,326	3,820,875	3,638,633	3,890,431
12901 GRANTS	1,589			
* Intergovernmental	1,589			
11001 GENERAL FUND			3,000	3,000
* License, Fees, Services			3,000	3,000
11001 GENERAL FUND	1,173			
12901 GRANTS			29,000	29,000
* Miscellaneous	1,173		29,000	29,000
**** Total Revenue	4,371,088	3,820,875	3,670,633	3,922,431
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	3,154,740	3,414,115	3,131,161	3,325,486
* Salary and Benefits	3,154,740	3,414,115	3,131,161	3,325,486
11001 GENERAL FUND	395,199	406,760	510,472	567,945
12901 GRANTS	696,835		29,000	29,000
* Operating Expense	1,092,034	406,760	539,472	596,945
11001 GENERAL FUND	124,314			
* Capital Expenditures	124,314			
** Total Expenditures	4,371,088	3,820,875	3,670,633	3,922,431
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	49.0	49.0	55.0	55.0
* Total Full-Time Equivalent	49.0	49.0	55.0	55.0



FIRE AND RESCUE DEPARTMENT



Phone: (505) 468-1310
6840 2nd NW Albuquerque, NM 87107
<http://www.bernco.gov/fire-and-rescue/>

Support Services Section

MISSION

To protect lives and property through proactive education, prevention and response.

SERVICES

- Fire Prevention- Implement and enforce fire and safety codes, and any ordinances designating the Fire Department as the enforcement agency. The services provided by the Fire Prevention Bureau include: hazardous material identification, ground water protection fire and arson investigations, plan review and building inspections on new buildings and renovations, fire-safety inspections for annual renewal of business license, juvenile fire-setters program administration, on-scene Incident Safety Officers, public education, and fire and injury prevention classes for the community.
- Support Services- To provide Bernalillo County Fire & Rescue (BCFR) support in the areas of fleet maintenance, inventory control, training and administrative services within budget laws, rules and regulations and to provide a well-managed resource available to Bernalillo County to maintain the mission of the department. The Support Services Division manages BCFRD resources by conducting training to include travel arrangements, equipment issue, applicant testing; fleet maintenance with repair and replacement, procurement of supplies and services; administrative support, personnel issues, payroll, budget and finance, grants and expenditures, and processing of payments.
- Fire districts 1-13- To provide all of the unincorporated areas of Bernalillo County with fire protection, response to emergencies, prevention and education. The fire districts provide support services through public relations and school tours, and other community services as requested.

AUTHORITY

Chapter 34 Fire Prevention and Protection State law references: General authority relative to fire prevention and protection, NMSA 1978, §§ 4-37-1, 3-18-11; state fire marshal, NMSA 1978, § 59A-52-1 et seq.; local fire prevention regulations, NMSA 1978, § 59A-52-18; fireworks, NMSA 1978, § 60-2C-1 et seq.

BIENNIUM INITIATIVES

Fire Prevention

- Will conduct approximately the same number, 2052, of fire safety inspections on facilities and business within Bernalillo County as in FY14.
- Will conduct 1752 building plans for new businesses and remodels of existing business within Bernalillo County.
- Provide educational outreach to schools and organizations throughout the year. We anticipate on making contact with over 500 companies within Bernalillo County.

As the economy rebounds, the Fire Prevention Bureau is seeing an increase in the number of new residential and commercial building permits. With the increase of the building permits, so does the amount of time and effort to review and approve the construction documents associated with the building permits in a timely manner. The Fire Prevention Bureau strives to have a courteous and professional plan review process.

Support Services

- Begin replacement of expired Self Contained Breathing Apparatus (SCBA) air bottles. These devices are used to provide breathing air for personnel during a structural attack, which is required by National Fire Protection Agency (NFPA) Standards.
- Purchase one (1) new NFPA pumpers in accordance with Bernalillo County's replacement plan. Half of this purchased will be covered by Fire Funds from the Village of Los Ranchos (VLR).
- Wire all Fire Stations with independent volume control to allow staff to get the volume of emergency alert tones to a desirable level.

The Fire & Rescue Department support staff continues to focus on maintaining its first-out fleet of fire engines, trucks and rescues. As the fleet increases in age so does our need to replace the aging fleet. This action grows more difficult as the funding sources in the County of Bernalillo become strained with the growth of the county. We also look forward into entering into the second Phase of the Automatic Aid program with the City of Albuquerque which will allow for the closest unit to arrive to the emergency regardless of jurisdictional boundaries, which has proven to be successful.

Fire Districts 1-13

- Renovations of Fire Stations #41 & #46 were completed in FY14. The move in to both stations will occur in July 2014, FY15.
- Provide fire safety information to the public via schools and community events.

The Fire & Rescue Department support staff continues to focus on maintaining and improving service delivery to all governmental and private entities, fire districts and the public. Timely and quality financial information and maintaining a strong handle on the procurement process continues to be the highest priority. Department staff will improve the efficiency by taking advantage of the systems capabilities.

BIENNIUM OBJECTIVES

Countywide Goal Category: Public Safety

Department Objective: Comply with National Fire Protection Agency NFPA recommendations for front line apparatus by replacing five (5) pieces of apparatus by June 2015.

Action Steps:

1. Purchase two (2) new Advanced Life Support (ALS) transport capable, rescue vehicles in accordance with Bernalillo County's replacement plan.
2. Purchase one (1) new NFPA engine / pumper in accordance with Bernalillo County's vehicle replacement.
3. Purchase one (1) new NFPA tender in accordance with Bernalillo County's replacement plan
4. Purchase one (1) new NFPA command unit in accordance with Bernalillo County's vehicle replacement plan.

Countywide Goal Category: Public Safety

Department Objective: Develop a communication link from Laguna to Torrance County to allow for better communication during emergency response and assist with mutual aid response by April 2015.

Action Steps:

1. Locate a tower location with coverage area by December 2014.
2. Execute and negotiate agreement with surrounding department to participate on the new link by December 2014.
3. Install and test new repeater February 2015.
4. Develop policy and dedicate a new Tactical TAC Channel for communication March 2014.

Countywide Goal Category: Public Safety

Department Objective: Conduct driver training for 75% of firefighters on Rescue and Tender operations by April 2015.

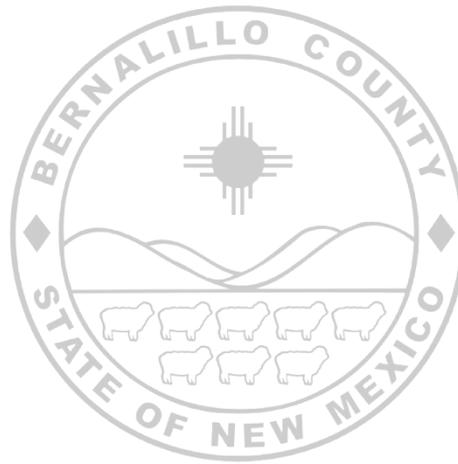
Action Steps:

1. Develop training requirements and implement into future Fire Academies.
2. Produce E-Class for current Firefighters, by December 2015.
3. Conduct Quality Assurance, ongoing.

PERFORMANCE MEASURES

Performance Measures	FY13	FY14	FY15	FY16
	Actuals	Target	Target	Target
Fire calls within response time of 5 minutes and under	67%	85%	85%	85%
Flame spread contained to object of origin	73%	90%	90%	90%
Commercial and industrial fire per 1,000 structures	0.5	1.0	1.0	1.0

The Office of Homeland Security and Emergency Management is a section of the Fire & Rescue Department but operates independently as its own department.



Operations Section

MISSION

To protect lives and property through proactive education, prevention and response.

SERVICES

- Operations- To provide fire protection and emergency medical services. These services include firefighting (i.e.; structural, wild land, etc.), responding to confined space emergencies, hazardous materials incidents, and medical emergencies.
- Emergency Services- To preserve and protect lives in Bernalillo County through emergency medical services responses. Provides emergency medical triage and treatment of the sick and injured, ongoing quality assurance, and maintains levels of qualifications to all members that exceed national standards to ensure that our customers receive the highest level of emergency medical care.
- Training Division- To execute the mission of the Bernalillo County Fire and Rescue Department by responding to the needs of the department and community through proactive education. The training division provides annual continuing education department wide to its members in the areas of emergency medical services, firefighting, vehicle extrication, rope rescue, wild land firefighting, hazardous materials and fire prevention.

AUTHORITY

Bernalillo County Code Chapter 34 Fire Prevention and Protection

State law references: General authority relative to fire prevention and protection, NMSA 1978, §§ 4-37-1, 3-18-11; state fire marshal, NMSA 1978, § 59A-52-1 et seq.; local fire prevention regulations, NMSA 1978, § 59A-52-18; fireworks, NMSA 1978, § 60-2C-1 et seq.

NMSA 1978, Chapter 27 Part 4 Emergency Medical Fund Act

NMSA 1978, § 24-10A-6 compilation.

BIENNIUM INITIATIVES

Operations

- Complete review and revision of the departmental Standard Operating Guidelines along with the Policies and Procedures.

- Enter into Phase II of the Closet Unit Response Intergovernmental Agreement with the City of Albuquerque Fire Department to ensure that the closet appropriate unit responds to an emergency without delay providing better service to our City and County residents.
- Begin training and implementation of the Active Shooter Program in partnership with Bernalillo County Sheriff's Department, which will allow events like Sandy Hook to have paramedics and law enforcement in on the initial clearing of structures to benefit safety of life.

Emergency Services

- Implementation of a department wide Health and Safety Program which will focus on overall health and safety to include, Chaplaincy Program, Peer Fitness Trainers and the creation of the Field Safety Officer.
- Develop Standard Operating Guidelines in conjunction with the newly developed Active Shooter Program.
- In partnership with the Bernalillo County Sheriff's Department, the Fire Department will provide five (5) paramedics to be trained in helicopter hoisting. This program will allow a medically trained individual to be lowered from the Sheriff's Office helicopter to provide aid to lost and/or stranded citizens.

The Emergency Medical Services of the Bernalillo County Fire Department are confronted with several challenges in the future. Over the past years, in spite of stalled economic growth in the County, there has been an increase in the number of calls for Emergency Medical Services and Rescues. The number of calls for rescue and fire services has risen by nearly 10% each year.

Training

- Conduct two (2) Cadet Classes, 2014-1 and 2015-1. This is the first time that Bernalillo County undertakes running two (2) Cadet Classes in a one (1) year period, which is a result of high turnover in staffing as a result of the large number of retirees this fiscal year.
- Bring all members of Fire staff up to International Fire Service Accreditation Congress (IFSAC) IFSAC Fire II level.
- Implement a Fire Officer Academy, which will allow for better trained front line Officers that will be able to provide adequate leadership.

The Bernalillo County Fire Department's Training Division over the next two years will continue to deliver the best and most up to date fire suppression and rescue training to the Department. A monthly fire continuing program will be initiated to ensure that not only our members receiving initial training, but are following up with competency based continued education.

BIENNIUM OBJECTIVES

Countywide Goal Category: Public Safety

Department Objective: Install Mobile Data Terminals (MDT's) in 75% of apparatus by June 2015.

Action Steps:

1. Complete testing and upgrades of MDT's, by July 2014.
2. Implement department wide training on the proper use of the MDT's, by August 2014.
3. Complete installation of all remaining MDT's in Fire Apparatus, by December 2014.
4. Conduct Quality Assurance and intergrade updates as needed, ongoing.

Countywide Goal Category: Public Safety

Department Objective: Train 65 Firefighters to qualify for Firefighter II by February 2015.

Action Steps:

1. Conduct Internal Needs Assessment by August 2014.
2. Provide training opportunities for pre-requisite courses, by December 2014.
3. Provide training opportunities for incumbents by December 2014.
4. Provide opportunities for Accredited Testing by February 2015.

Countywide Goal Category: Public Safety

Department Objective: Improve service delivery by replacing 26 cardiac monitors in BCFD fleet vehicles by April 2015.

Action Steps:

1. Develop integration plan to include funding sources, as well as place into existing budget projection purchasing two a year.
2. Secure funding for one time replacement costs by Applying for FEMA grant, by July 2014.
3. EMS Division will conduct training on new monitors to EMS personnel, by December 2014.
4. Purchase Monitors as funding allows, by December 2014.
5. Integrate monitors in Advanced Life Support (ALS) rescues first, then in to rest of Fire Fleet, by April 2015.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
EMS time (in seconds) from dispatch to arrival ALS (to meet national standard of 7 minutes)	491	420	420	420
Fire operating expenditure per capita	\$191.94	\$169.60	\$169.60	\$169.60
Paid Fire and EMS staffings per 1,000n population	2.01	2.42	2.40	2.40



Fire and Rescue Department

REVENUES and EXPENDITURES

The Table below represents the total combined Revenues and Expenditures for the Fire and Rescue Department. It includes the Support Services and Operations Sections as were described in the preceding sections.

Cost Centers: 430101-430501				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	23,251,645	20,455,500	20,500,989	21,608,079
12901 GRANTS	68,309			
* Intergovernmental	68,309			
11001 GENERAL FUND	127,764	110,950	114,280	117,705
12102 EMS NM DEPT OF HEALTH	174,700	136,250	136,250	136,250
* License, Fees, Services	302,464	247,200	250,530	253,955
11001 GENERAL FUND	633,636	446,864	447,068	460,484
12101 FIRE DISTRICTS	1,310,677	1,007,343	989,765	989,765
12103 ERDA				
* Miscellaneous	1,944,313	1,454,207	1,436,833	1,450,249
**** Total Revenue	25,566,731	22,156,907	22,188,352	1,704,204
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	20,196,032	20,731,828	20,820,994	21,944,925
12901 GRANTS	38,328			
* Salary and Benefits	20,234,360	20,731,828	20,820,994	21,944,925
11001 GENERAL FUND	322,776	281,486	241,343	241,343
12101 FIRE DISTRICTS	964,912	1,007,343	989,765	989,765
12102 EMS NM DEPT OF HEALTH	182,867	136,250	136,250	136,250
* Operating Expense	1,470,555	1,425,079	1,367,358	
11001 GENERAL FUND	3,638,641			
12101 FIRE DISTRICTS	217,904			
13001 CAPITAL CONSTRUCTION	5,272			
* Capital Expenditures	3,861,817			
** Total Expenditures	25,566,731	22,156,907	22,188,352	23,312,283
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	245.0	247.0	253.0	253.0
* Total Full-Time Equivalent	245.0	247.0	253.0	253.0

The Office of Homeland Security and Emergency Management is a section of the Fire & Rescue Department but operates independently as its own department.



MISSION

The Office of Homeland Security & Emergency Management (“OHSEM”) coordinates effective use of county resources to protect the citizens of Bernalillo County from the effects of natural or human caused disasters, including acts of terrorism.

SERVICES

Emergency preparedness includes, but is not limited to, maintaining emergency operations plans, coordinating mutual aid resources, and training County personnel as well as the public on how to be better prepared in the event of an all hazards emergency.

AUTHORITY

The Office of Homeland Security & Emergency Management coordinates the effort of County agencies, county employees, private citizens and all other non-governmental agencies in disaster situations, as provided in Chapter 22, of the Bernalillo County Code on Emergency Management.

BIENNIUM INITIATIVES

The Office of Homeland Security & Emergency Management (OHSEM) faces the realization that Federal funding sources for homeland security and preparedness are diminishing. The State of New Mexico will receive significantly less funding than previous years. OHSEM will need to operate more efficiently and reduce duplications of services while ensuring our core services are provided to the citizens of Bernalillo County.

BIENNIUM OBJECTIVES

Countywide Goal Category: Public Safety

Department Objective: Ensure 50% of county departments have Continuity of Operations Plan (COOP) plans by June 30, 2016.

Action Steps:

1. Identify and target the number of departments without a COOP by September 2015.
2. Provide technical assistance to departments without a COOP by March 2015.
3. Continue work with departments until COOP’s are complete by September 2016.
4. Exercise each COOP plan by department by June 2016.

Countywide Goal Category: Public Safety

Department Objective: Ensure completed COOP's are exercised to evaluate effectiveness by March 2016.

Action Steps:

1. Review completed COOP's for accuracy by December 2015.
2. Begin discussions with the respective departments on exercising their completed plans by March 2015.
3. Set date for exercises by September 2016.
4. Exercises completed by March 2016.

Countywide Goal Category: Public Safety

Department Objective: Ensure respective Essential Support Functions (ESF's) are trained to evaluate effectiveness and understanding of their role by March 2016.

Action Steps:

1. Meet and review the role of an ESF with the respective departments by December, 2015.
2. Begin discussions with the respective department on exercising ESF responsibilities by March 2015.
3. Set date for exercises by September 2016.
4. Exercises completed by March 2016.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Ensure two departments have completed COOP plans each quarter	NA*	NA*	8	8
Conduct two exercises per department once COOP plan is complete	NA*	NA*	100%	100%
Two ESF's trained per quarter	NA*	NA*	8	8
*New performance measure beginning in FY15				

REVENUES and EXPENDITURES

Cost Centers: 420101 - 420301				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	260,854	453,424	305,002	302,057
12901 GRANTS	562,390			
* Intergovernmental	562,390			
11001 GENERAL FUND	(6,300)	100		
12901 GRANTS	-	414,000	370,000	370,000
* Miscellaneous	(6,300)	414,100	370,000	370,000
*** Total Revenue	816,944	867,524	675,002	585,692
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	117,477	416,033	267,511	267,868
12901 GRANTS	145,798			
* Salary and Benefits	263,275	416,033	267,511	267,868
11001 GENERAL FUND	27,993	37,491	37,491	34,189
12901 GRANTS	388,530	414,000	370,000	370,000
* Operating Expense	416,523	451,491	407,491	404,189
11001 GENERAL FUND	64,449			
12901 GRANTS	72,697			
* Capital Expenditures	137,146			
** Total Expenditures	816,944	867,524	675,002	672,057
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	4.0	4.0	4.0	4.0
* Total Full-Time Equivalent	4.0	4.0	4.0	4.0

The Office of Homeland Security and Emergency Management is a section of the Fire & Rescue Department but operates independently as its own department.



YOUTH SERVICES CENTER DEPARTMENT



Phone: (505) 761-6600

5100 Second St. NW Albuquerque, NM 87107

<http://www.bernco.gov/youth-services-center/>

MISSION

The mission of the Bernalillo County Youth Services Center (YSC) is to protect the community from those youth placed in our custody and house them in a safe, secure, and humane environment according to the principles of Direct Supervision and standards of the American Correctional Association. The Bernalillo County YSC is committed to creating and maintaining alternatives to detention through community supervision programs that promote education, healthy lifestyles, and positive choices for youth and their families.

SERVICES

- **Juvenile Detention Services** – YSC operates a 78 bed secure juvenile detention facility for youth that are charged with a delinquent act that meet the criteria for detention. This is a 24/7 operation that includes education, medical, and mental health services for detained youth.
- **Albuquerque Public Schools (APS)**-provides education from middle school to 12th grade to residents detained at YSC, which allows for transitioning back into their normal school setting. For youth in the community, APS provides a transitional education program for youth that have been suspended long term and attend a continuation school. APS also provides General Education Development (GED) preparation and GED testing.
- **Community Custody Program** -provides alternative supervision programs that reduce youth's length of stay at YSC. This includes Global Positioning System (GPS) ankle bracelet monitoring, staff making home visits, and drug testing while youth are on court ordered conditions of release.
- **Children's Community Mental Health Clinic**--provides behavioral health and substance abuse services for youth diagnosed with mental health illnesses. This program has helped reduce recidivism.
- **Girls Reporting Center/Youth Reporting Center** -provides specific treatment programs that reduce lengths of stay in detention and are directed at youth issues.

AUTHORITY

New Mexico State Statute Article 3, 33-3-1 – New Mexico State Statute Counties are responsible for providing detention services for youth and adults. By law, these two entities are required to be separated by sight and sound.

BIENNIUM INITIATIVES

- Successfully complete American Correctional Association (ACA) Certification which occurs once every three years and YSC's next scheduled ACA audit is in November of 2014.
- YSC's Mental Health Clinic will continue to work with State Agencies [Children Youth and Families Department (CYFD) – Juvenile Probation and Human Services Department (HSD) – Medicaid] to increase the volume of community based referrals to the Clinic. The Clinic provides substance abuse and behavioral health services to youth diagnosed with a mental illness.
- Partner with Department of Substance Abuse Programs (DSAP) to improve/increase access for adolescents in need to detox services, intensive substance abuse treatment, and Transitional Living Services.
- Maintain Juvenile Detention Alternatives Initiative (JDAI) National Model Site status. Currently, only 5 JDAI sites are recognized as national models (Cook County, Illinois, Multnomah County, Oregon, Santa Cruz, California, the State of New Jersey, and Bernalillo County, New Mexico. The focus will be to continue to minimize the use of secure detention for juveniles except in cases in which there is a clear threat to public safety. In addition, reducing racial and ethnic disparities and improving conditions of confinement will be addressed.

BIENNIUM OBJECTIVES

Countywide Goal Category: Public Safety

Department Objective: Reduce Room Confinement time (Isolation) by 25% by January 2015

Action Steps:

1. Room confinement study to determine baseline – July 2014
2. Develop monthly tracking mechanism for data analysis – July 2014
3. Increase programming for youth to reduce idle time – September 2014
4. Implement new policy on room confinement and provide staff training – January 2015

Countywide Goal Category: Public Safety

Department Objective: Develop a multi-agency protocol for detained youth by November 2014

Action Steps:

1. Formal meetings will be initiated with the Children's Court Presiding Judge, CYFD (Juvenile Probation Office), District Attorney, Public Defender, and Turquoise Lodge Hospital- July 2014
2. Train YSC medical staff on Turquoise Lodges' detox screening tool in order to identify appropriate youth for services – September 2014
3. Implement multi-agency protocol for detox services – November 2014

Countywide Goal Category: Public Safety

Department Objective: Implement an Equine Therapy Program for YSC Residents by January 2015

Action Steps:

1. Develop a Professional Services Agreement with Equine Therapy provider – July 2014
2. Develop participant tracking tool – September 2014
3. Implement Equine Therapy Services – January 2015

Countywide Goal Category: Public Safety

Department Objective: Implement a Garden Program for YSC Residents and East Campus Youth by January 2015

Action Steps:

1. Identify community and public partners that will participate in YSC’s Garden Program – July 2014
2. Assess YSC property to determine locations for gardens – July 2014
3. Develop youth survey tool – September 2014
4. Implement Garden Program – January 2015

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Youth Reporting Center (boys) - complete the alternative program by attending all court hearings and no new delinquent acts committed	97%	90%	90%	90%
Girls Reporting Center (girls) - complete the alternative program by attending all court hearings and no new delinquent acts committed	93%	90%	90%	90%
Community Custody Program - complete the alternative program by attending all court hearings and no new delinquent acts committed	94%	90%	90	90
Children's Community Mental Health Clinic attendance rate for appointments	65%	70%	70%	70%
Average daily population in facility 65	NA*	NA*	65	65
*New performance measure beginning in FY15				

REVENUES and EXPENDITURES

Cost Centers: 440099-440806				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	7,099,123	6,843,880	6,605,315	6,976,038
12901 GRANTS	591,182			
* Intergovernmental	591,182			
11001 GENERAL FUND	320,509	342,000	342,000	342,000
21002 REGIONAL JDYSC OPERATIONS	1,056,363	1,142,000	1,062,223	1,062,223
* License, Fees, Services	1,376,872	1,484,000	1,404,223	1,404,223
11001 GENERAL FUND	426			
12901 GRANTS		769,500	769,500	769,500
21002 REGIONAL JDYSC OPERATIONS		291,661	100,000	
* Miscellaneous	426	1,061,161	869,500	769,500
**** Total Revenue	9,067,602	9,389,041	8,879,038	9,149,761
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	6,652,747	6,675,907	6,398,470	6,769,193
12901 GRANTS	436,884			
21002 REGIONAL JDYSC OPERATIONS	697,290	745,957	816,610	816,610
* Salary and Benefits	7,786,921	7,421,864	7,215,080	7,585,803
11001 GENERAL FUND	784,419	509,973	548,845	548,845
12901 GRANTS	171,607	769,500	769,500	769,500
21002 REGIONAL JDYSC OPERATIONS	319,167	687,704	345,613	245,613
* Operating Expense	1,275,193	1,967,177	1,663,958	1,563,958
11001 GENERAL FUND	5,488			
* Capital Expenditures	5,488			
** Total Expenditures	9,067,602	9,389,041	8,879,038	9,149,761
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	110.0	111.0	113.0	113.0
21002 REGIONAL JDYSC OPERATIONS	15.0	15.0	15.0	15.0
* Total Full-Time Equivalent	125.0	125.0	128.0	128.0

METROPOLITAN DETENTION CENTER



Phone: (505) 839-8700
100 Deputy Dean Miera Drive SW Albuquerque, NM 87151
<http://www.bernco.gov/metropolitan-detention-center>

MISSION

The mission of the Metropolitan Detention Center is to protect the public and provide a safe and secure environment of both inmates and staff under the principles of direct supervision and in accordance with the American Correctional Association (ACA) standards.

SERVICES

The Bernalillo County Metropolitan Detention Center (MDC) works with the Bernalillo County Commission, County Manager's Office, Criminal Justice Stakeholders and the community to provide safe and efficient solutions for the safety, health and welfare of inmates housed in the County jail. MDC provides comprehensive health care and inmate programming in an effort to maintain inmate health and reduce recidivism.

AUTHORITY

United States Constitution Eighth Amendment prohibits excessive bail, excessive fines or cruel and unusual punishment. The Fourteenth Amendment provides for due process of law and prohibits the State from denying any person within its jurisdiction equal protection of the laws. New Mexico Constitution Article II, Section 13 Bail; Excessive Fines; Cruel and Unusual Punishment and Section 18 Due Process; Equal Protection: Sex Discrimination. New Mexico State Statutes Annotated 1978 Section 33-3-1, 33-3-24, 33-2-43 and 33-2-44. Correctional Institutions

BIENNIUM INITIATIVES

Continue to work on resolving the McClendon lawsuit by:

- Ensuring that inmates in the Segregation Unit are given an hour of out of cell time daily.
- Develop and implement a consistent method of ensuring there is adequate, accessible and verifiable documentation of denial of out of cell time.
- Terminate the "Inmate Segregation Behavior Restriction Program" and implement a policy that achieves inmate behavior medication.
- Ensure that all MDC wide behavior modification programs are instituted pursuant to a written policy.
- Ensure that inmates are provided due process in regards to discipline.
- Develop, implement and train on a use of force policy.
- Ensure that when use of force is used that reports are submitted on each incident.
- Ensure that MDC staff receives documented training on all changes in policy.
- Ensure that no fewer than two separate housing units are used for female inmates.
- Ensure that inmates are not triple celled.

- Insure that all inmates are properly classified and housed accordingly.
- Evaluate, develop and present a staffing plan.
- Create an Emergency Population Management Plan in cooperation with the Criminal Justice Review Commission.
- Ensure that inmates with serious mental illness who are held in segregation receive the mental health treatment.
- Continue to work with the court experts to ensure compliance.

BIENNIUM OBJECTIVES

Countywide Goal Category: Public Safety

Department Objective: Meet industry standard staffing level at MDC by June 2016.

Action Steps:

1. Conduct an internal staffing analysis by September 30, 2014.
2. Present Staffing Analysis and recommendations to County Commission by November 2014.
3. Develop implementation plan for Commission approved changes by June of 2015.
4. Implement staffing changes by June 2016.

Countywide Goal Category: Public Safety

Department Objective: Obtain American Correctional Association (ACA) re-accreditation by June 2016

Action Steps:

1. Execute new contract with ACA by September 2014.
2. Perform quarterly ACA compliance self-audits and address deficiencies.
3. Participate in audit by the ACA before the end of FY2015.

Countywide Goal Category: Public Safety

Department Objective: To reach full compliance with the requirements of the Prison Rape Elimination Act (PREA) of 2003 by June 2016.

Action Steps:

1. Update MDC policies and procedures to ensure compliance with current PREA standards.
2. Develop PREA compliant training materials and provide training to staff and inmates.
3. Implement and enforce new policies.

4. Develop a Sexual Assault Response Team (SART) in accordance with current PREA standards.
5. Collaborate with the Albuquerque Sexual Assault Nurse Examiners (SANE), the Bernalillo County Sheriff's Department, the Albuquerque Police Department and the New Mexico Rape Crisis Center to ensure rape victims are receiving services.
6. Enhance systems for sexual abuse data collection to ensure compliance with current PREA standards.

Countywide Goal Category: Public Safety and Public Infrastructure

Department Objective: Purchase and implement a new Jail Management System (JMS) by June 2016.

Action Steps:

1. Identify financial resources needed in FY15.
2. Issue request for proposal in July 2015.
3. Select and contract with JMS vendor in October 2015.
4. Complete implementation by October 2016.

Countywide Goal Category: Public Safety

Department Objective: Obtain re-accreditation from the National Commission on Correction Healthcare (NCCHC) by the end of FY15.

Action Steps:

1. Execute new contract with medical vendor by December 2014.
2. Participate with medical vendor and complete NCCHC audit by June 2015.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
MDC CCP Clean Team labor work detail hours	56,952	85,000	85,000	85,000
Reduce correctional officer position vacancy rate to 10%	NA*	NA*	10%	10%
Reduce correctional officer turnover by 2%	NA*	NA*	-2%	-2%
Close inmate grievances within 10 days of submittal	31%	90%	90%	90%
Achieve compliance with segregation inmate out of cell requirements	NA*	NA*	95%	95%
Reduce correctional officer use of force by 10%	NA*	NA*	10%	10%
*New performance measure beginning in FY15				

REVENUES and EXPENDITURES

Cost Centers: 450099-450701				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	49,569,356	65,039,281	56,067,845	59,162,599
11002 METRO DETENTION CNTR				
12901 GRANTS	49,955			
* Intergovernmental	49,955			
11002 METRO DETENTION CNTR	1,525,888	1,969,896	1,106,700	1,106,700
* License, Fees, Services	1,525,888	1,969,896	1,106,700	1,106,700
11002 METRO DETENTION CNTR	1,145,154	930,792	820,790	820,790
12901 GRANTS		3,000	3,000	3,000
* Miscellaneous	1,145,154	933,792	823,790	823,790
**** Total Revenue	52,290,353	67,942,969	57,998,335	61,093,089
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11002 METROPOLITAN DETENTION CENTER	36,296,039	41,806,186	40,187,699	43,282,453
12901 GRANTS	1,628			
* Salary and Benefits	36,297,667	41,806,186	40,187,699	43,282,453
11002 METROPOLITAN DETENTION CENTER	15,460,136	25,522,783	17,807,636	17,807,636
12901 GRANTS	137	3,000	3,000	3,000
* Operating Expense	15,460,273	25,525,783	17,810,636	17,810,636
11002 METROPOLITAN DETENTION CENTER	532,413	611,000		
* Capital Expenditures	532,413	611,000		
** Total Expenditures	52,290,353	67,942,969	57,998,335	61,093,089
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11002 METROPOLITAN DETENTION CENTER	529.0	528.0	531.0	531.0
* Total Full-Time Equivalent	529.0	528.0	531.0	531.0



SUBSTANCE ABUSE PROGRAMS



Phone: (505) 468-1550

5901 Zuni, SE Albuquerque NM 87108

<http://www.bernco.gov/substance-abuse-programs>

MISSION

The mission of the Bernalillo County Department of Substance Abuse Programs (DSAP) is to provide programs, services and activities to reduce the incidence of Driving While Impaired (DWI)-related fatalities and to reduce the impact of alcoholism, alcohol abuse, drug dependence and drug abuse on the community and make Bernalillo County a safer and healthier place to live and drive. DSAP is also focused on decreasing the impact on the criminal justice system, primarily the revolving door at the Metropolitan Detention Center and hospital emergency rooms.

SERVICES

The Bernalillo County Department of Substance Abuse Programs (DSAP) provides various services to the community through a continuum of care.

- The **DWI Program** plans, coordinates, funds, monitors and evaluates various components and services in the community. These components and services include enforcement, prevention, treatment, alternative sentencing, tracking and coordination, planning and evaluation. The DWI Program also funds the Tavern Taxi service, which operates from 10 p.m. through 3 a.m. on Friday and Saturday nights at no charge.
- The **Public Inebriate Intervention Program (PIIP)** provides observation and stabilization to clients with alcohol and substance abuse related needs for up to 12 hours. During this stay, clients are offered a sack lunch and a safe environment with the option to receive detoxification services. This partnership with the Albuquerque Police Department, the Albuquerque Fire Department, and the University of New Mexico Health Services assists in alleviating congestion in the UNMH Emergency Room and reduce jail bookings into the Metropolitan Detention Center (MDC).
- The **MATS Detox Program** is an American Society of Addiction Medicine (ASAM) Level III.2 social model for detox services for up to 5 days. The services include an introduction to cognitive and behavioral therapy through the Community Reinforcement Approach (CRA) based model. The program currently operates at a 48 bed capacity.
- The **Supportive Aftercare Community Program (SAC)** is a low intensity residential service program. The average length of stay generally runs 30 to 120 days and is based on the client's specific needs. It includes cognitive behavioral therapy through the Community Reinforcement Approach (CRA) based model. This service provides clients with the opportunity to transition back into the community as productive drug-free members.

- The **Assessment Center** provides treatment triage and treatment referral placement to all participants of the MDC Community Custody Program (CCP) and those directly referred by the court system. This service ensures that all program participants receive the most appropriate and beneficial treatment service in meeting their individual needs. This service is both an efficient and a fiscally-effective means of supporting public safety.
- The **Addiction Treatment Program (ATP)** provides inmates who have been identified as having addiction treatment needs with evidence-based addiction treatment services while they are incarcerated at the Bernalillo County Metropolitan Detention Center. ATP is an American Society of Addiction Medicine ASAM Level III.3 clinically-managed high intensity treatment program. ATP uses evidence-based cognitive behavioral therapy through Community Reinforcement Approach (CRA) based curriculum which includes relapse prevention planning, psycho-educational programming and living skills groups.
- The **Community Addiction Program (CAP)** is an American Society of Addiction Medicine (ASAM) Level 1, Intensive Outpatient Treatment program. The staff for the program includes licensed addiction counselors with years of practical experience in treating addiction. CAP serves Bernalillo County residents who are released from the Metropolitan Detention Center and/or who are court-ordered to participate in treatment as a condition of jail release. CAP offers addiction treatment from alcohol or other drugs using evidence based cognitive behavioral therapy through Community Reinforcement Approach (CRA) based curriculum in a centrally-located outpatient community setting.
- **Renee's Project** provides supportive housing assistance and case management services for homeless women who have children and are recovering from drug and alcohol addiction. Renee's Project works closely with identified women to reintegrate them into the community after being homeless.
- The **Milagro Residential Treatment Program** provides housing, medical services, case management, and drug rehabilitation services to pregnant/post-partum women and their infants. Through collaborative efforts with the Department of Health and UNM, DSAP operates the 8 bed Milagro Residential Program on the MATS campus. Milagro serves women in the community, as well as women transitioning from the MDC.

AUTHORITY

Section 11-6A-1 through 11-6A-6 NMSA (1978) as amended.

BIENNIUM INITIATIVES

The budget in the Bernalillo County Department of Substance Abuse Programs (DSAP) is generally \$9 million dollars each fiscal year. The budget consists of grant funding for over 85% of the entire budget and a remaining 15% of non-grant funding. The non-grant funding consists of Health Gross Receipts Taxes revenue and lease, donation and contract revenue.

- DSAP intends to continue its partnership with the Albuquerque Police Department and the University of New Mexico Health Services successfully implemented the Public Inebriate Intervention Program to offer a temporary bed expansion of DSAP's Detoxification Program. The goal of this pilot project was to alleviate congestion in the UNMH Emergency Room and reduce jail bookings into the Metropolitan Detention Center. A contract for funding has been executed.
- MATS campus expansion to include additional office / group space for outpatient and intensive outpatient treatment services, Community Custody Program services and additional parking for a central continuum of care campus.

BIENNIUM OBJECTIVES

Countywide Goal Category: Community Health

Department Objective: Provide intervention services to a minimum of 960 public inebriates by June 30th of each fiscal year.

Action Steps:

1. Avert emergency room stays by providing pick up and Public Inebriate Intervention Program (PIIP) services to a monthly minimum of 50 inebriated individuals transported by first responders.
2. Provide Public Inebriate Intervention Program (PIIP) services to a monthly minimum of 30 inebriated individuals who have been medically stabilized and referred by local hospitals.
3. Action Plan: Bi-monthly meetings with first responders and hospitals.

Countywide Goal Category: Community Health

Department Objective: Design and implement a system for direct access by court(s) to the County Assessment Center by 06/30/2015.

Action Steps:

1. Design referral system and interface by 06/30/2015.
2. Provide a minimum of 100 substance abuse assessments annually to court ordered individuals within the Judicial System.
3. Provide substance abuse treatment to a minimum of 50% of those individuals court ordered and assessed annually.
4. Appropriately refer a minimum of 50% of those individuals court ordered and assessed annually to community partners for treatment services.

Countywide Goal Category: Community Health

Department Objective: Provide substance abuse awareness and prevention services reaching a minimum of 15,000 Bernalillo County youth by June 30th of each fiscal year.

Action Steps:

1. Inform and educate Bernalillo County residents on the “Above the Influence” Social Media Campaign.
 - Engage a minimum of 5,000 students at local high schools through the **UNM Lobo Athletes**.
 - Engage a minimum of 5,000 students at local high schools through the Above the Influence Pledge.
 - Engage a minimum of 5,000 youth participating in Bernalillo County Parks & Recreation Programs through the Above the Influence Pledge.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Percent of clients without a repeat offense for DWI or substance abuse related charge within 90 days for jail based treatment program	97%	85%	95%	95%
Percent of clients without a repeat offense for DWI or substance abuse related charge within 90 days for after care treatment program	97%	85%	95%	95%
Percent of individuals from detox program who are admitted to a drug and alcohol treatment program	36%	20%	25%	25%

REVENUES and EXPENDITURES

Cost Centers: 460101-460201				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	392,225	1,123,282	1,021,087	1,019,002
12901 GRANTS	6,919,660			
* Intergovernmental	6,919,660			
12105 DEPT OF SUB ABUSE	714,655	773,000	808,000	823,000
12901 GRANTS		7,400,257	7,943,775	7,943,775
* Miscellaneous	714,655	8,173,257	8,751,775	8,766,775
**** Total Revenue	8,026,540	9,296,539	9,772,862	9,785,777
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
12003 1/16 HEALTHCARE GRT	264	323,282	221,087	219,002
12105 DEPARTMENT OF SUBSTANCE ABUS		114,017	106,745	106,745
12901 GRANTS	3,803,500			
* Salary and Benefits	3,803,236	437,299	327,832	325,747
11001 GENERAL FUND				
12003 1/16 HEALTHCARE GRT	883,333	800,000	800,000	800,000
12105 DEPARTMENT OF SUBSTANCE ABUS	404,139	658,983	701,255	716,255
12901 GRANTS	2,861,345	7,400,257	7,943,775	7,943,775
* Operating Expense	4,148,817	8,859,240	9,445,030	9,460,030
12901 GRANTS	74,487			
* Capital Expenditures	74,487			
** Total Expenditures	8,026,540	9,296,539	9,772,862	9,785,777
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
12901 GRANTS	61.0	60.0	58.0	58.0
12003 1/16 HEALTHCARE GRT	3.0	3.0	3.0	3.0
12105 DEPARTMENT OF SUBSTANCE ABUS	3.0	3.0	3.0	3.0
* Total Full-Time Equivalent	67.0	66.0	64.0	64.0



ANIMAL CARE SERVICES DEPARTMENT



Phone: (505) 468-PETS (7387)
1136 Gatewood SW, Albuquerque NM 87105
www.bernco.gov/animal-care

MISSION

Bernalillo County Animal Care Services is committed to providing the highest level of services and protection to both the citizens and the animals of our community by effectively and humanely enforcing the ordinances as they pertain to animal care and the public's health, safety and welfare. We are dedicated to protecting the citizens of Bernalillo County from animal related injury and disease and further committed to protecting the animals we share our community with from abuse and neglect.

SERVICES

Bernalillo County Animal Care Services (BCACS) recognizes that our pets are important to us. They are a part of our family. We are committed to, through compassion, integrity, and professionalism, preserving the bond between our citizens and their pets. We are committed to being an advocate and a voice for the helpless. We are also unwavering in our duty to play a very important role in public safety in our community by protecting our citizens from animal related injury and disease. Our staff of Animal Care Services Officers and support personnel is committed to our mission of protecting the animals in our community from neglect and cruelty and further protecting the citizens from harm. BCACS investigates reports of animal cruelty and neglect, responds to animal related public safety concerns, addresses at large animals, provides community resources regarding lost and found pets and livestock, administers the Spay/Neuter Assistance Program (SNAP), and issues pet licenses.

AUTHORITY

Animal Care Ordinance 200-8-15, effective 8/26/2013; N. M. S.A. 1978, § 4-37-1

BIENNIUM INITIATIVES

- Continue to work collaboratively with the Bernalillo County Sheriff's Office through the P.E.T. project (animal cruelty task force) in addressing instances of animal cruelty and neglect.
- Provide community outreach in conjunction with the Parks and Recreation Department and Animal Protection of New Mexico at the Community Centers.
- Actively and effectively enforce the animal care ordinance as amended and enacted on August 26, 2013.
- Work to reunite owners with their lost pets through technology by using the capabilities of social media and the County's web site to post "lost and found" animals.
- Develop and implement a progressive adoption program to facilitate the placement of animals entrusted to our care into appropriate homes.

- Publish comprehensive activity reports on the Bernalillo County Animal Care Services web site. Activity is broken down by month, commission district, zip code, and jurisdiction. The report also includes the number of animals impounded to the City of Albuquerque's two animal shelters.
- Lead and participate in exercises for disaster response to insure that Animal Care Services is prepared to assist those in need in the event of a disaster or emergency.
- Promote spay and neuter initiatives through the Bernalillo County S.N.A.P. program (low/no cost spay/neuter assistance program)
- Identify funding for, design, and construct a County operated animal shelter to serve the citizens of unincorporated Bernalillo County.
- Insure high quality personnel by incorporating the Work Keys program into the hiring and recruitment process. Work Keys is a program intended to match certain individual skills through testing with the required skills and abilities necessary for various positions.
- Continue to reduce overtime costs through shift modifications, policy, and oversight.

BIENNIUM OBJECTIVES

Countywide Goal Category: Public Safety/Government Accountability/Public Infrastructure/Economic Vitality

Department Objective: Research, plan and develop, construct and open a Bernalillo County operated animal shelter by July 1, 2018.

Action Steps:

1. Plan, research & development of concept by the end of June 30, 2014.
2. Perform site visits to potential sites; work with Fleet & Facilities to identify the most suitable site for proposed shelter by December 31, 2014.
3. Present proposal for approval and obtain funding through use of bonds, General Fund, and potential grants by December 31, 2014.
4. Hire a professional consultant with expertise in designing shelter facilities.
5. Complete the design of a shelter facility that is functionally aligned with the goals and mandated services Bernalillo County provides to the region by July 1, 2015.
6. Facilitate construction of a County operated animal shelter by July 1, 2016.
7. Schedule an operational opening for the facility by July 1, 2018

Countywide Goal Category: Government Accountability/Public Safety

Department Objective: Implement, monitor and evaluate Work Keys Program at BCACS by June 30, 2016.

Action Steps:

1. Identify funding for Work Keys program for Animal Care Services, Communications and MDC.
2. Schedule and coordinate with consultant to identify/establish minimum qualifications, general nature and level of the major duties and responsibilities of each of the various officer positions; i.e. Trainee, Officer I, II and III and work with HR to establish a job summary/description of required knowledge base including training in the techniques for capturing and controlling animals; screening and compliance; working conditions, equipment, tools and materials and the need for analysis and determining an applicant's physical, functional and mental capabilities and ability to follow standard operating procedures.
3. Address issues of compliance, safety, control leakage, loss prevention & other risk factors by creating uniform processes and procedures.
4. Address administrative human resource/office management issues i.e. evaluations/reviews, performance-based compensation.
5. Implement Work Keys Program for Animal Care Services by December 31, 2014.
6. Monitor the effectiveness of Work Keys on recruitment, retention and screening of Animal Care Services Officers by June 30, 2016.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Response for non-emergency calls within 24 hours	100%	100%	100%	100%
Response for emergency calls within one hour	99%	100%	100%	100%
Overtime budget vs. actual expense	24%	100%	100%	100%

REVENUES and EXPENDITURES

Cost Centers: 470101-470103

Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	1,727,875	2,535,568	1,931,994	2,418,718
11001 GENERAL FUND	39,516	34,000	39,000	39,000
* License, Fees, Services	39,516	34,000	39,000	39,000
11001 GENERAL FUND	250			
* Miscellaneous	250			
**** Total Revenue	1,767,641	(2,569,568)	(1,970,994)	2,457,718
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	805,863	1,054,317	891,441	996,617
* Salary and Benefits	805,863	1,054,317	891,441	996,617
11001 GENERAL FUND	961,779	1,515,251	1,079,553	1,461,101
* Operating Expense	961,779	1,515,251	1,079,553	1,461,101
** Total Expenditures	1,767,641	2,569,568	1,970,994	2,457,718
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	17.0	18.0	18.0	18.0
* Total Full-Time Equivalent	17.0	18.0	18.0	18.0



MISSION

The Mission of the Bernalillo County Sheriff's Department includes the protection of life and property; resolution of conflict; creating and maintaining a feeling of security in the community; proactively reducing the opportunities for the commission of crime; identification, apprehension and prosecution of offenders of laws; and the preservation of peace. We accept as part of our mission to work and preserve a quality of life in our community.

SERVICES

- Headquarters is the Executive Branch of the Sheriff's Department which manages the following: legal counsel, public information officer, grant unit, billings for reimbursable overtime, and internal affairs.
- Metro Air Unit provides air support for thousands of emergency situations including law enforcement, firefighting, search and rescue, special weapons, tactics support, and emergency response team deployments. In addition to performing law enforcement activities, the Metro Air Unit supports animal control, zoning, youth, and various community programs.
- Field Services provides all patrol and traffic related activities including the Driving While Impaired (DWI) Unit and DWI Seizure Program, Special Weapons and Tactics (SWAT), Street Crimes Detective Unit, Canine Unit, Crossing Guards, Community Service Aids, and Reserves.
- Criminal Investigation Division provides the following services: Violent Crimes, Homicide Unit, Special Victims Unit, Narcotics, Crime Scene analysis and Investigations, White Collar crime, Gang Unit, participation in the Federal Bureau of Investigation Task Force, and Drug Enforcement Agency Task Force.
- Judicial Operations Division provides the following services: Civil Process, District Court/Juvenile Court Security, Extraditions of prisoners, Warrants Section, Sexual Offenders Registration tracking unit, and District Attorney Liaison Unit.
- Professional Standards Division provides the following services: Bernalillo County Sheriff's Department Regional Training Academy, In-service Training, Drug Abuse Resistance Education (DARE)/Gang Resistance Education and Training (GREAT) Programs, Range, Armory, School Resource Officers, Radio and Fleet Maintenance, Recruitment, and the Administration section which includes the following, Inventory, Contracts, Supplies, Budget, Grants, Finance, Purchasing, Payroll and Personnel Records Management, Photo/Video technical support, IT Support, Web Design, and GPS monitoring.

AUTHORITY

The authority is given by Article 41 of the New Mexico State Statute. Section 4-41-2 states “the Sheriff shall be conservator of the peace within his county; shall suppress assaults and batteries, apprehend and commit to jail, all felons and traitors, and cause all offenders to keep the peace and appear at the next term of the court and answer such charges as may be preferred against them.”

BIENNIUM INITIATIVES

The Bernalillo County Sheriff’s Office (BCSO) is tasked with developing and presenting realistic plan for the replacement of Sheriff’s Department aging fleet of vehicles. The Sheriff’s Department FY2015 goal is to have a total of 137 deputies on patrol in the field. The Sheriff’s Department is analyzing all current and future programs to obtain cost benefit analysis and determine all man power issues.

BIENNIUM OBJECTIVES

Countywide Goal Category: Public Safety and Government Accountability

Department Objective: Achieve The Commission on Accreditation for Law Enforcement Agencies (CALEA) accreditation by November 2014.

Action Steps:

1. Initiate the CALEA process (already accomplished).
2. Make necessary policy changes and implementation by April 30, 2015.
3. Have mock assessment in May of 2014 and On-site in August of 2014
4. Award received in November of 2014 at Albuquerque CALEA conference.

Countywide Goal Category: Public Safety and Government Accountability

Department Objective: Increase In-Service Training provided to personnel to include certifying two sworn personnel as paramedics by June 2015.

Action Steps:

1. Add \$20,000 to in-service training budget to increase amount of training for personnel (July 2014).
2. Send two sworn deputies to paramedic school to become certified paramedics (complete by December 2014).

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Respond to Priority One (emergency) calls in under 10 minutes	56%	85%	80%	80%
Respond to priority Two (non-emergency) calls in under 20 minutes	56%	85%	80%	80%

REVENUES and EXPENDITURES

<u>Cost Centers: 480101-480801</u>				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	35,065,299	36,189,062	36,034,722	38,009,118
12901 GRANTS	650,914			
* Intergovernmental	650,914			
11001 GENERAL FUND	534,401	527,752	658,847	658,547
12151 SO LAW ENF PROT	212,400	212,400	226,200	226,200
12151.1 DWI Seizures	33,265		110,000	110,000
* License, Fees, Services	780,066	740,152	995,047	994,747
11001 GENERAL FUND	(9,408)		25,000	25,000
12150 SO INVESTIG/FED NARC	33,564			
12151 SO LAW ENF PROT	8,200			
12151.1 DWI Seizures			161,310	
12901 GRANTS		1,163,872	2,377,823	2,402,823
* Miscellaneous	32,356	1,163,872	2,564,133	2,427,823
12151.1 DWI Seizures	136,719	500,000		
* Transfers In	136,719	500,000		
**** Total Revenue	36,665,354	38,593,086	39,593,902	3,447,570
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	32,273,934	33,194,949	33,831,274	35,790,655
12151.1 DWI Seizures	17,072		76,310	77,670
12901 GRANTS	383,342			
* Salary and Benefits	32,674,349	33,194,949	33,907,584	35,868,325
11001 GENERAL FUND	3,321,730	3,717,365	2,887,295	2,902,010
12151 STATE GRANT ENHANCE LAW ENF	175,231	212,400	226,200	226,200
12151.1 DWI Seizures	59,443	304,500	195,000	32,330
12901 GRANTS	213,909	1,163,872	2,377,823	2,402,823
* Operating Expense	3,770,314	5,398,137	5,686,318	5,563,363
11001 GENERAL FUND	14,712			
12150 SO INVESTIG/FED NARC	197,779			
12151 STATE GRANT ENHANCE LAW ENF	8,200			
* Capital Expenditures	220,691			
** Total Expenditures	36,665,354	38,593,086	39,593,902	41,431,688
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	360.0	405.0	404.0	404.0
* Total Full-Time Equivalent	360.0	405.0	404.0	404.0

PUBLIC WORKS

DEPUTY COUNTY MANAGER FOR PUBLIC WORKS

Oversees and is responsible for operations of all departments within the division.

FACILITIES & FLEET MANAGEMENT DEPARTMENT

Facility maintenance and vehicle repair services.

OPERATIONS & MAINTENANCE DEPARTMENT

Maintenance of roadway-related traffic control devices, street repair, street cleaning, and storm drainage.

INFRASTRUCTURE PLANNING & GEO RESOURCES DEPARTMENT

Planning and funding for capital improvements, obtains land for County needs, provides the County's Geographic Information System (GIS), and integrated regional planning.

SOLID WASTE & DIVERSIFIED SERVICES DEPARTMENT

Graffiti removal, Contact Center, Information Technology and Security Systems, Emergency Planning, Residential Trash Service, Natural Resources: Water and Wastewater permitting, Water Conservation, and Storm Water Quality.

TECHNICAL SERVICE DEPARTMENT

Designs and builds civil infrastructure, reviews and approves private development requests throughout Bernalillo County.



PUBLIC WORKS



The Public Works Division oversees Infrastructure and Planning and Geo-Resources, Technical Services, Operations and Maintenance, Solid Waste, Office of Homeland Security and Emergency Management, Capital Improvement Project Planning, and Fleet and Facilities Management. The Division Support Section provides financial and administrative services to the five departments in the division.



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FULL TIME EMPLOYEES



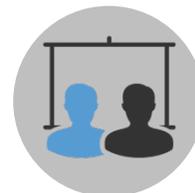
\$67,635,173

DEP. REVENUES



\$64,404,367

DEP. EXPENDITURES



6

NUMBER OF DEPARTMENTS



7

REVENUE SOURCE(S)

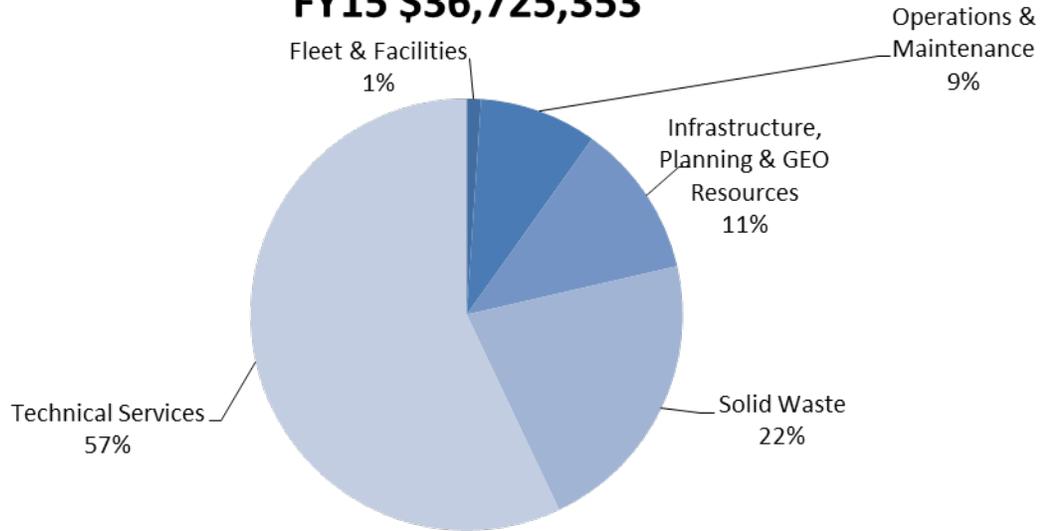
Public Works Division Revenues				
Revenue Projections by Department	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 General Fund				
Public Works DCM				
11001 General Fund	481,616	244,598	393,517	393,517
12901 Grants	72,112	5,853,215		
Fleet & Facilities	553,728	6,097,813	393,517	393,517
11001 General Fund	3,212,076	3,628,500	3,216,631	3,237,653
12202 Farm & Range	175	100	175	175
12901 Grants	-	39,440	14,000	-
Operations & Maintenance	3,212,251	3,668,040	3,230,806	3,237,828
11001 General Fund	1,023,931	953,480	1,001,571	1,011,307
12901 Grants	289,391	-	-	-
Infrastructure, Planning & GEO Resources	4,525,572	4,621,520	4,232,377	4,249,135
11001 General Fund	125,188	20,000	42,018	42,018
12002 1/8 Envir Svcs GRT	2,343,354	2,852,000	2,540,000	2,540,000
12901 Grants	13,027			
12901.1 Reimbursable Contracts	184,133			
13001 Capital Construction	(2)			
21001 Solid Waste	5,666,994	6,636,749	5,338,226	5,397,279
Solid Waste	8,332,694	9,508,749	7,920,244	7,979,297
11001 General Fund	542,155	840,925	787,961	873,727
12901 Grants	7,698,078	500,000	18,660,448	
12901.1 Reimbursable Contracts	468,363	1,000,000	1,500,000	2,500,000
13001 Capital Construction	13,904			
Technical Services	8,722,501	2,340,925	20,948,409	3,373,727
TOTAL DIVISION CONTRIBUTION	25,346,747	26,237,047	36,725,353	19,233,504
General Revenue Support	47,874,913	30,129,884	30,909,820	32,259,231
TOTAL REVENUES	73,221,660	56,366,931	67,635,173	51,492,735

Public Works Division Expenditures				
Expenditures by Division	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 General Fund	824,182	873,714	725,443	725,443
Public Works DCM	824,182	873,714	725,443	725,443
11001 General Fund	23,009,819	19,223,969	20,449,795	21,456,037
11002 Metro Detention Cntr	301,896			
12003 1/16 Healthcare GRT	2,681,360			
12901 Grants	67,282	5,853,215		
13001 Capital Construction	1,825,524			
Fleet & Facilities	27,885,881	25,077,184	20,449,795	21,456,037
11001 General Fund	6,508,314	4,617,546	4,473,507	4,757,107
12202 F&R Taylor Grazing Act Funding		100	175	175
12901 Grants		39,440	14,000	
13001 Capital Construction	1,301,236			
Operations & Maintenance	7,809,550	4,657,086	4,487,682	4,757,282
11001 General Fund	2,372,694	4,211,241	4,567,650	4,786,505
12901 Grants	206,324			
13001 Capital Construction	77,025			
Infrastructure, Planning & GEO Resources	2,656,044	4,211,241	4,567,650	4,786,505
11001 General Fund	3,912,217	4,731,929	4,801,369	4,918,955
12002 1/8 Envir Svcs GRT	893,022	816,175	816,175	655,869
12901 Grants	17,711			
12901.1 Reimbursable Contracts	173,685			
13001 Capital Construction	292,376			
21001 Solid Waste	4,837,135	6,636,749	5,338,226	5,397,279
Solid Waste	10,126,146	12,184,853	10,955,770	10,972,103
11001 General Fund	3,870,838	3,094,314	3,057,578	3,057,578
12002 1/8 Envir Svcs GRT	582,868			
12901 Grants	6,891,076	500,000	18,660,448	
12901.1 Reimbursable Contracts	130,576	2,000,000	1,500,000	2,500,000
13001 Capital Construction	9,039,381			
13050 Impact Fee	46,064			
13051 Open Space	1,381			
Technical Services	20,562,184	5,594,314	23,218,026	5,557,578
TOTAL DIVISION EXPENDITURES	69,863,987	52,598,391	64,404,367	48,254,948

REVENUES AND EXPENDITURES BY DEPARTMENT

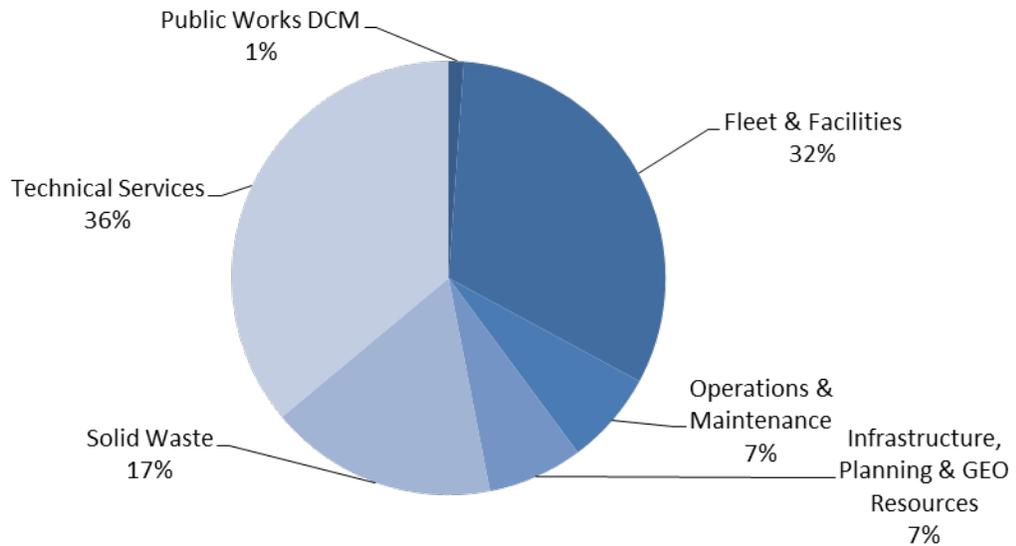
Public Works Division Budgeted Revenues

FY15 \$36,725,353



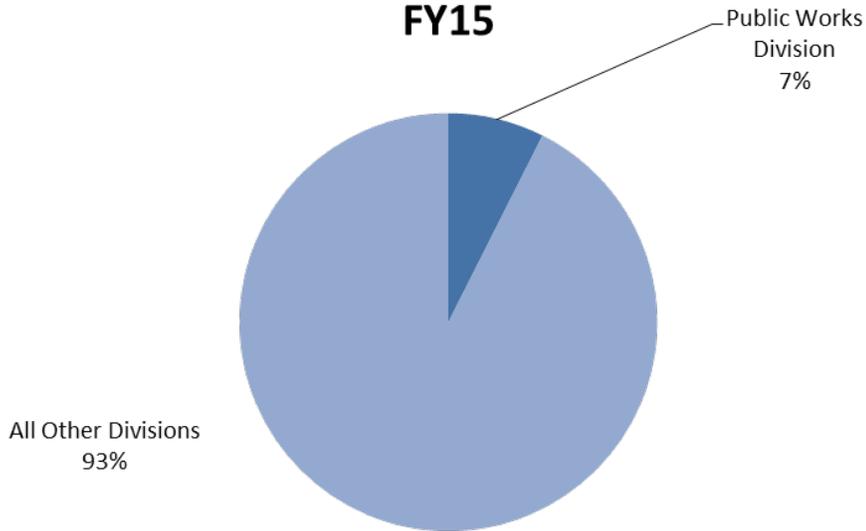
Public Works Division Budgeted Expenditures

FY15 \$64,404,367

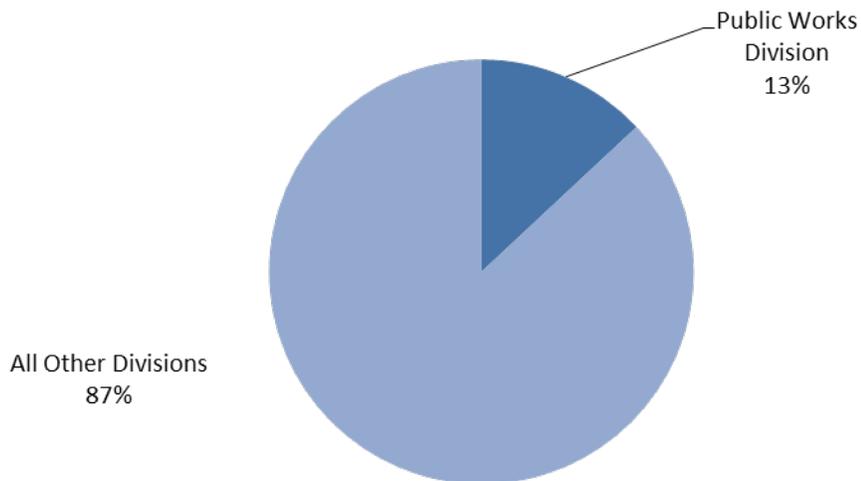


DIVISION REVENUES AND EXPENDITURES
as percentage of total county

Budgeted Revenues by Division
\$493,683,066 All Funds
FY15



Budgeted Expenditures by Division
\$493,683,066 All Funds
FY15



The program summaries on the following pages describe department operations and reflect the objectives of each department. These objectives are directly tied to the Countywide goals included in the strategic plan on pages SP1-SP11 of the budget book.

DEPUTY COUNTY MANAGER FOR PUBLIC WORKS



Phone: (505) 848-1500
2400 Broadway SE Building N, Albuquerque, NM 87102
<http://www.bernco.gov/technical-services/>

MISSION

To provide safe, efficient, quality facilities and services through long range planning, quality design, construction, and proper maintenance.

This is accomplished with an interest in achieving the highest level product at the least cost to the residents.

SERVICES

- Monitors and analyzes the annual operating budget revenues and expenditures, in addition to preparing the monthly and quarterly reviews for the division.
- Ensures compliance with financial policies and procedures, through routine inspection of documents and special reviews of controls.
- Coordinates agenda items for County Commission approval and ensures timely processing and quality control over these items.
- Oversees the legislative process and Public Works priorities, and tracks and analyses capital outlay appropriations and other bills.
- Routes contracts for approval and maintains files and records of financial documents.
- Maintains personnel files and records for the division and all departments, and assists with the hiring process and personnel actions.
- Issue, review, and interpret department policies to ensure guidelines are followed and recommend solutions to administrative issues.
- Provides receptionist, central information, and special projects liaison services.
- Prepares and implements a disaster recovery plan to provide continuity of operations in the event of an emergency.

AUTHORITY

The authority for Public Works is covered within numerous sections of the County Code.

BIENNIUM INITIATIVES

Development:

- The consolidation of division operations for timekeeping, training/travel operations, and inventory has allowed the division to become more effective and efficient in our goals to implement policy and conserve limited resources. Under the guidance of the division, consolidation efforts continued such as consolidating water resources and energy conservation to Natural Resources and adding CIP.
- Given the current economic conditions a division-wide control of spending has been implemented in our operations such as reducing, eliminating, or deferring the purchase of office furniture, small tools and capital purchases.
- The division will assist departments should they have staffing resource limitations as well as support departmental reorganization.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Maintain a standard variance in the operating budget of no more than +/- 3% between “estimated and actual expenditures” based on trends, seasonal projection’s and maintaining a standard variance of +/- 3% between estimated and actual revenues on quarterly bases

Action Steps:

1. Utilizing County financial system to ensure prompt payment for expenditures that County has incurred.
2. Review monthly revenues and modify projections as needed related to the current economic conditions and aggressively approach the collections of overdue revenues.
3. Insure revenues are posted correctly to cost center and commitment items of fund.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Time reporting/payroll 95% error free	100%	95%	95%	95%
Operating expenditures estimated/actual	-11%	3%	3%	3%

REVENUES and EXPENDITURES

Cost Center: 560101				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	824,182	873,714	725,443	725,443
11001 GENERAL FUND				
**** Total Revenue	824,182	873,714	725,443	725,443
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	682,009	694,686	600,199	600,199
* Salary and Benefits	682,009	694,686	600,199	600,199
11001 GENERAL FUND	132,147	179,028	125,244	125,244
* Operating Expense	132,147	179,028	125,244	125,244
11001 GENERAL FUND	10,027			
* Capital Expenditures	10,027			
** Total Expenditures	824,182	873,714	725,443	725,443
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	8.0	10.0	11.0	11.0
* Total Full-Time Equivalent	8.0	10.0	11.0	11.0



FLEET and FACILITIES DEPARTMENT



Phone: (505) 224-2190
2400 Broadway Bldg. B, Albuquerque, NM 87102
<http://www.bernco.gov/fleet-facilities-management/>

Management Section

The Mission of the Fleet and Facilities Department is to maximize the use and value of the Bernalillo County's vehicle assets and support Bernalillo County by enhancing the quality of physical facilities. We will accomplish this by partnering with other departments and providing excellent, cost effective customer service with integrity.

SERVICES

The Fleet Management Program supports County operations through the acquisition, maintenance and repair of County vehicles, operation of County fueling stations, and vehicle management. This will be accomplished utilizing environmentally sound and cost effective practices.

The Fleet Management Program is organized into (3) Shops – Heavy Equipment, Fire Fleet, and General Fleet.

This program provides the following support services:

- Provides full service maintenance and repair services to County vehicles
- Assists County departments in identifying, obtaining and ultimately disposing of appropriate fleet vehicles.
- Manage and maintain fuel supplies and fueling locations.

AUTHORITY

County Administrative Instruction FL01 Motor Pool Vehicles;
County Administrative Instruction FL02 Vehicle Use/Take Home Vehicle Procedures;
County Administrative Instruction FL03 Vehicle Safety Inspection Program;
County Administrative Instruction FL04 Privately Owned Vehicle Use;
County Administrative Instruction FL05 Wright Express (WEX) Fuel Card Program; and
Bernalillo County Loss Control Safety Policies and Procedures.

BIENNIUM INITIATIVES

Fleet Management continues to assess means of reducing the number of County vehicles and increasing the use and utility of remaining vehicles, while improving accountability and tracking of vehicles and vehicle usage.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: Implement M5 Fleet Management Software to replace existing fleet management software system.

Action Steps:

1. Begin software installation and system configuration with vendor and Fleet operations with go live date by September 2014.
2. Begin data collection from old system and complete population of all data to new system by September 2014.
3. Train key staff (Managers, Supervisors, Administrative personnel, Mechanics, and Fixed Assets Staff) on system/software operations and functionality by December 2014.

Countywide Goal Category: Government Accountability

Department Objective: Establish routine maintenance scheduling for 100% of the County's general purpose fleet vehicles.

Action Steps:

1. Upload and update all service and maintenance data for all County units into new M5 Fleet Management System by December 2014
2. Working with department directors or their designees, establish and schedule service dates for 100% of the 1147 County units based on last PM Service date using 5 months or 5000 miles for Public Safety and 7 months or 7000 miles for general fleet vehicles as basis for arranging future service dates by February 2015
3. Report department service\compliance status to upper management quarterly starting in 3rd quarter FY 15.

PERFORMANCE MEASURES

Performance Measures	FY13	FY14	FY15	FY16
	Actuals	Target	Target	Target
Repairs requiring rework within 30 days	1%	1%	3%	3%
Fleet availability-percentage of fleet availability	95%	97%	95%	95%

Maintenance & Construction Section

MISSION

The Mission of the Fleet and Facilities Department is to maximize the use and value of the Bernalillo County's vehicle assets and support Bernalillo County by enhancing the quality of physical facilities. We will accomplish this by partnering with other departments and providing excellent, cost effective customer service with integrity.

SERVICES

The Fleet & Facilities Building Maintenance and Facilities Construction Programs (FCP) support County operations through new construction, preventative maintenance, repair, and renovation of all county owned facilities in a professional, efficient, cost-effective and safe manner. We strive to provide facilities that create a suitable work environment for execution of Bernalillo County operations. This will be accomplished utilizing environmentally sound and cost effective practices.

The Building Maintenance program is organized into (3) General Building Maintenance Crews (geographically assigned), (1) Electrician Crew, (1) Plumbing Crew, and (1) HVAC Crew. This gives us the full spectrum of the building trades to address the needs of our facilities.

This program provides the following support services:

- Provides full service maintenance and repair services over 140 County owned facilities.
- Assists County departments in researching and establishing space and function requirements for operations;
- Provide energy efficient upgrades to county owned facilities.
- Conduct life cycle costs for all major upgrades of our facilities.

The Facilities Construction Program provides oversight of grants, administration, design and construction of new facilities or major renovations. Additionally, FCP has a remodel crew that performs larger in-house remodel and renovation projects.

- Provides design and construction project management for all new CIP projects.
- Coordinates with Building Maintenance and the "User" Department to make certain that all new construction meets the highest of standards and that the space is efficient for the intended use.
- Remodel and upgrade existing County owned facilities.

AUTHORITY

By State Statute, the County is required to provide Courthouses, adequate quarters for the District Attorney, suitable quarters for the County Health Department and the District Health Officer. The County also provides space for the County Clerk, the Assessor, the Treasurer, the Sheriff and County Fire services. For all programs approved by the County, the Fleet & Facilities Management Department provides office and programmatic space.

BIENNIUM INITIATIVES

Building Maintenance continues to assess the footprint requirement of the county and prioritize which facilities are the most cost effective for upgrades and renovations to meet the needs of the County. In particular, FFM is seeking to implement adopted space standards in renovations and new construction. Additionally, Fleet & Facilities Management is evaluating building conditions to prioritize major system upgrades.

BIENNIUM OBJECTIVES

Countywide Goal Category: Public Infrastructure

Department Objective: Establish a comprehensive and current building inventory database to include infrastructure assessments, annual maintenance and utility costs, warranty information, floor plans and specifications.

Action Steps:

1. Create facility numbering system for organization of facilities by May 2014.
2. Identify information categories to be in database and format for file management by May 2014.
3. Populate current information for facilities into the database following file management format by July 2015.
4. Create electronic floor plans of all facilities by July 2016.

Countywide Goal Category: Public Infrastructure

Department Objective: Establish and schedule preventative maintenance cycles on all major building systems (HVAC, plumbing, electrical, structural) and program for replacement of these systems at the end of their useful life

Action Steps:

1. Meet with Contact Center to identify process for scheduling Preventative Maintenance Work Orders.
2. Identify Preventative Maintenance items and descriptions to be completed by June 2014.

3. Schedule Preventative Maintenance items into Work Order system by July 2014.
4. Assess major building systems to determine remaining time in their useful life on all facilities by January 2015.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Custodial expenditures per Square Foot	0.51	0.63	0.48	0.48
Square Ft. clean per custodial County Employee	20,509	19,135	21,543	21,543
Critical WO's responded to within 3 hours	98%	93%	100%	100%
Urgent WO's completed within 10 days	99%	98%	95%	95%
Routine WO's completed within 45 days	100%	99%	95%	95%



Fleet and Facilities Department

REVENUES and EXPENDITURES

The Table below represents the total combined Revenues and Expenditures for the Fleet and Facilities Department. It includes the Fleet and Facilities Management as well as the Fleet and Facilities Maintenance and Construction Sections as were described in the preceding sections.

Cost Center: 510101-510501				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	27,332,153	19,079,871	20,056,278	21,062,519
12901 GRANTS	72,112			
* Intergovernmental	72,112			
11001 GENERAL FUND	481,616	244,598	393,517	393,517
12901 GRANTS		5,853,215		
* Miscellaneous	481,616	6,097,813	393,517	393,517
**** Total Revenue	27,885,881	25,177,684	20,449,795	21,456,036
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	6,119,332	7,034,954	6,040,746	7,046,987
* Salary and Benefits	6,119,332	7,034,954	6,040,746	7,046,987
11001 GENERAL FUND	8,084,719	12,189,015	14,409,049	14,409,050
12151.1 DWI Seizures		100,500		
* Operating Expense	8,084,719	12,289,515	14,409,049	14,409,050
11001 GENERAL FUND	8,805,768			
11002 METRO DETENTION CNTR	301,896			
12003 1/16 HEALTHCARE GRT	2,681,360			
12901 GRANTS	67,282	5,853,215		
13001 CAPITAL CONSTRUCTION	1,825,524			
* Capital Expenditures	13,681,830	5,853,215		
** Total Expenditures	27,885,881	25,177,684	20,449,795	21,456,036
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	125.0	130.0	131.5	131.5
* Total Full-Time Equivalent	125.0	130.0	131.5	131.5

OPERATIONS and MAINTENANCE DEPARTMENT



Phone: (505) 848-1503
2400 Broadway SE Bldg. C, Albuquerque, NM 87102
<http://www.bernco.gov/Roadways/>

Road Maintenance Section

MISSION

The Operations and Maintenance Department provides residents with a safe, efficient, well-maintained transportation network and its associated infrastructure.

SERVICES

Street, highway, and road maintenance includes road surface grading, base repair, street sweeping, shoulder repair, ditch cleaning and reshaping, culvert installation and repair, pothole patching, crack sealing, chip sealing, surface oiling, machine mowing, concrete sidewalk repair, remove and install asphalt curb, remove and install concrete curb, spot surface asphalt repair and replacement, asphalt overlay, asphalt surface treatment, paving fabric application, street cut repairs, road ice and snow removal. Additional services are weed and litter removal by inmate labor provided through the Metropolitan Detention Center Community Services, also known as the Bernalillo County Clean Team.

AUTHORITY

State Statute Chapter 66 County Roadways. Statute 67-7-9 concerning maintenance of under-road ditch crossing structures.

BIENNIUM INITIATIVES

Through various new projects in and out of the department the remaining service life of the County's paved road network remain unchanged.

- State road funding through the CAP, COOP and School Bus program averaged nearly \$500,000 from 2005-2008. In 2009, the amount dropped to \$297,000 and it is projected that ongoing amounts will be even lower. This source was dedicated to rehabilitation of existing paved roads. The challenge will be to shift to bond sources while still continuing the unpaved road program.
- Non-discretionary salt and sand prices have increased 50% compared to three years ago for snow and ice operations and may result in budget overruns. This coupled with heavy winter years could further reduce the availability of asphalt gravel concrete, culverts, and other roadway materials which will reduce discretionary sidewalk, curbs, French drains, non-emergency Middle Rio Grande Conservancy District (MRGCD) irrigation crossings, and other specialty projects. Sand is up from approximately \$12/ton to \$18/ton, and salt has increased from \$50/ton to \$75/ton since 2007.
- Dust control spraying of palliatives has never been budgeted until this year but will have to come from a reduced overall materials budget.

- Legislative funding of several million dollars per year for capital road improving projects is not likely to resume for several years, increasing the demand for maintenance funds.
- Projected and budgeted overtime was reduced to match typical usage for average years. Exceptional weather intensity or higher public road accident occurrences involving unreimbursed damages will have to be addressed by external budget requests as needed.

BIENNIUM OBJECTIVES

Countywide Goal Category: Public Infrastructure

Department Objective: County road supervisors will inspect all public roads at least once per fiscal year.

ACTION STEPS

- The miles of the inventoried road network will be broken up into grids that are systematically visited, checked off, and noted for corrective actions or inventory changes.

Countywide Goal Category: Public Infrastructure

Department Objective: The County will assess and prioritize all 580 miles of the paved road network within the biennium.

ACTION STEPS

- The Pavement Condition Index rating (PCI 1-20) will be established for all paved roadways, and the service level of the roadway network expressed as an overall average of these ratings will be tracked over time. (Assessment)
- Roads that are about to experience rapid loss of rating, thereby dragging down the service level of the network will be prioritized for treatment to try to delay whole road replacements, and keep the service level of the network as high as possible.
- (Prioritization)
Paved roads that are in decent shape, but aging, will be prioritized for life extension treatment. Specifically, a 10% increase per year in fog sealing will be implemented indefinitely toward preserving the existing pavement rating.

Countywide Goal Category: Public Infrastructure and Government Accountability

Department Objective: Reduce recurring operational costs of maintaining unpaved roads by paving unpaved roads.

ACTION STEPS

- Utilize city or state-donated asphalt millings, bond programs, or any available funding to asphalt pave or permanently stabilize 5% of the remaining 150 miles.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Working days to complete pothole repair	1	1	1	1
Street sweeping expenditures	\$111,177	\$130,769	\$130,769	\$130,769



Traffic Engineering Section

MISSION

The mission of the Traffic Engineering Program is to provide the unincorporated areas of Bernalillo County with safe, effective, and efficient traffic control systems and devices which are clear and concise, of high quality, reliable, and minimize travel time, inconvenience, and expense to the traveling public and taxpayers.

SERVICES

The Traffic Engineering Program operates and maintains the County's traffic control devices and also provides input on the design of new traffic control devices that will become the County's maintenance responsibility. The Program maintains and inspects approximately 24,275 traffic signs, 80 warning beacons, 56 traffic signals along 12 major urban arterials, roadway striping along approximately 278 miles of roadway, 893 traffic calming devices in numerous residential areas, approximately 15 miles of roadside barriers and 1687 streetlights of which 521 are County-owned and maintained. The Program administers engineering studies for the installation of traffic calming devices and oversees the associated construction activities. Meetings with neighborhood groups are conducted to increase the public's knowledge of traffic calming measures and to inform the neighborhood groups of the County's role and policies related to this activity. To ensure safe traffic control through construction work zones in the unincorporated area, the Program administers and enforces the Traffic Control Barricading Ordinance.

AUTHORITY

State Statute 66-7-9

County Code Sections 82-1,2 and 82-6

BIENNIUM INITIATIVES

- The major effort in Traffic Engineering is to use existing resources to focus on reducing recurring expenses to the department and the County.
- Utilizing new technology to better assure safe conditions of our traffic infrastructure through more efficient inspections.
- Enhancing the interface with the combined work order call center for better public service, through implementation of a new mobile assets work order system.

BIENNIUM OBJECTIVES

Countywide Goal Category: Public Infrastructure and Government Accountability

Department Objective: Maintain all traffic control signs in unincorporated Bernalillo County to measurably higher standards.

ACTION STEPS

- Use GPS based retro-reflectometer to measure sign brightness and cleanliness with a numeric value, and assess the average value for each sign district multiple times per year.

Countywide Goal Category: Public Infrastructure and Government Accountability

Department Objective: Retrofit existing high pressure sodium streetlights to more efficient LED potentially saving in recurring electric charges.

ACTION STEPS

- Continue coordination with Public Service Company of New Mexico, the state's transportation department, and the City of Albuquerque to change PRC Rate 20 rules to facilitate reduced electric rates for LED replacement fixtures.
- Retrofit 20 additional existing high pressure sodium streetlights to more efficient LED.

Countywide Goal Category: Government Accountability

Department Objective: To reduce the recurring yearly labor and maintenance costs of painting as well as plastic roadway striping.

ACTION STEPS

- Upgrade 100 additional miles of painted and plastic roadway striping with hot thermoplastic, which is a long-lived, highly reflective, solvent-free material highly resistant to cracking from freeze/thaw cycles, and exhibits extremely aggressive bonding characteristics.
- Reduce the mileage of residential non-arterial/collector streets that have roadway striping where it is not needed or warranted.

PERFORMANCE MEASURES

Performance Measures	FY13	FY14	FY15	FY16
	Actuals	Target	Target	Target
Average condition of traffic signage	37%	35%	35%	35%
Response to complete traffic signal repairs	0.36	0.30	0.30	0.30
Response to complete traffic signal replacement	0.90	0.50	0.50	0.50



Storm Drain Maintenance Section

MISSION

The Operations and Maintenance Department provides residents with a safe, efficient, well-maintained transportation network and its associated infrastructure.

SERVICES

The Storm Drainage Maintenance Program performs systematic operation, maintenance and repair of the County's storm drainage infrastructure. Routine tasks include mowing and debris removal from storm water detention ponds and rights of way, clearing of ditches and channels, cleaning of catch basins, manholes and other drainage structures, inspection and flushing of storm sewer pipes and culverts, and the operation of the County's 15 storm water pumping stations.

AUTHORITY

State Statute Chapter 66 Public Roadways, Drainage Ordinance 90-6.

BIENNIUM INITIATIVES

Storm Drainage is finalizing a two year upgrade to the telemetry system for our pump stations to provide more comprehensive monitoring of on-site conditions and more timely response to equipment failures and storm related emergencies.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability

Department Objective: To meet all of the routine inspection, cleaning and repair milestones as indicated within the biennium.

ACTION STEPS

- Routine inspection of all open channels will be performed twice per year to assess their functional condition (18 miles inspected/year). Accumulated material will be removed from channels to maintain carrying capacity based on observed need (850 cubic yards removed/year is the established target).
- Inspection of all storm sewer systems and culverts will be carried out on a 2 year cycle (168,000 feet/year combined). Routine cleaning and Flushing will occur on an 8 year cycle (42,000 feet/year combined).

- Inspection of all storm drainage fencing will take place twice per year to insure structural integrity and limit unauthorized entry into drainage facilities (88,600 feet/year).
- Inspection and necessary cleaning of all drainage catch basins and outfalls will occur annually (1,560 structures/year) to insure that floatable debris is removed before it can enter storm sewer lines and outfall areas.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Percentage of culverts maintained annually	70%	100%	100%	100%
Open channel miles inspected/maintained	49%	100%	100%	100%



Operations and Maintenance Department

REVENUES and EXPENDITURES

The Table below represents the total combined Revenues and Expenditures for the Operations and Maintenance Department. It includes the Road Maintenance Section, the Traffic Engineering Section as well as the Storm Drain Maintenance section as was described in the preceding sections.

Cost Center: 520101-520301				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	4,742,721	989,046	1,256,876	1,519,414
11001 GENERAL FUND	1,216,960	1,350,000	1,253,327	1,258,501
* Motor Vehicle Tax	1,216,960	1,350,000	1,253,327	1,258,501
11001 GENERAL FUND	1,789,137	1,779,000	1,729,528	1,745,801
* Gasoline Tax	1,789,137	1,779,000	1,729,528	1,745,801
11001 GENERAL FUND	174,142	469,500	233,776	233,351
* License, Fees, Services	174,142	469,500	233,776	233,351
11001 GENERAL FUND	31,837	30,000		
12202 FARM & RANGE	175	100	175	175
12901 GRANTS		39,440	14,000	
* Miscellaneous	32,012	69,540	14,175	175
**** Total Revenue	7,954,972	4,657,086	4,487,682	4,757,282
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	3,255,774	3,723,682	3,400,309	3,498,909
* Salary and Benefits	3,255,774	3,723,682	3,400,309	3,498,909
11001 GENERAL FUND	477,043	893,864	1,073,198	1,258,198
12202 F&R TAYLOR GRAZING ACT FUNDING		100	175	175
13001 CAPITAL CONSTRUCTION	145,422			
* Operating Expense	622,465	893,964	1,073,373	1,258,373
11001 GENERAL FUND	2,775,496			
12901 GRANTS		39,440	14,000	
13001 CAPITAL CONSTRUCTION	1,301,236			
* Capital Expenditures	4,076,733	39,440	14,000	
** Total Expenditures	7,954,972	4,657,086	4,487,682	4,757,282
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	57.0	60.0	60.0	60.0
* Total Full-Time Equivalent	57.0	60.0	60.0	60.0

INFRASTRUCTURE, PLANNING AND GEO RESOURCES



Phone: (505) 848-1500
2400 Broadway SE Building N, Albuquerque, NM 87102
<http://www.berncog.gov/infrastructure-planningand-geo-resources-3225/>

Technical Planning Section

MISSION

The Mission of Technical Planning is to plan for safe, sustainable, and efficient transportation in the County as part of the regional network over the long-term.

SERVICES

- Assess the traffic impact of proposed development.
- Identify the need and plan for new transportation infrastructure and services (including roadways, bikeways, walkways, and transit).
- Represent the County's funding needs for transportation improvement projects through active participation in Mid-Region Council of Governments (MRCOG) planning activities.
- Communicate transportation-related studies and data with decision makers, staff, and the public.

AUTHORITY

Bernalillo County Code Sections 66 (Roads & Bridges), 74-103 (Transportation); 74-116 (Alternative Modes); 2-271 (Capital Improvements); and 46-9 (Impact Fees Capital Improvements Plan)

BUDGET and PROGRAM HIGHLIGHTS

- Coordinate with MRCOG on development of 2040 Metropolitan Transportation Plan.
- Coordinate with MRCOG on development of FY 2016-2021 Transportation Improvement Program.
- Participate in transportation project development activities with the Technical Services Department.
- Update Capital Improvement Plan data base for evaluation and funding of transportation projects and GO Bond election cycle.
- Work with GIS to maintain and update an inventory of transportation facilities within the County.
- Collaborate with County Parks and Recreation Department on "5% for Trails" GO bond projects.
- Lead in the review and final approval of traffic impact studies in collaboration with the Technical Services Department's Development Review Section.

BIENNIUM OBJECTIVES

Countywide Goal Category: Public Infrastructure

Department Objective: Expand the Alameda Adaptive Signal System by four (4) intersections by June 30, 2015

Action Steps:

1. Expand the existing adaptive signal control system along Alameda Boulevard (seven BC maintained signals from 2nd St. to Loretta) to the four signalized intersections west of Loretta -- Coors/Corrales, Lowes Driveway, Ellison, and Cottonwood.
2. Interconnect and upgrade these signals to provide a continuous adaptive signal control system from 2nd St. to Cottonwood Dr.

PERFORMANCE MEASURES

Performance Measures	FY13	FY14	FY15	FY16
	Actuals	Target	Target	Target
Traffic study reviewed with recommendation within 10 days	100%	95%	95%	95%



Geographical Information Systems Section

MISSION

The GIS Program is a section of the Infrastructure Planning & Geo-Resources Department within the Bernalillo County Public Works Division. The general mission of the GIS Program is to support Bernalillo County government with geographic information technology for analysis and decision-making as it pertains to Property Assessment, Public Safety, Public Health, Permitting, Capital Improvements, Environment, Transportation and many other issues in which County government has interest. In order to fulfill this mission GIS staff must assume a number of responsibilities. These include GIS database design, ownership and stewardship, custom application development, training, technology transfer and support services, system integration, system architecture and design, strategic planning, and providing information to the public and other agencies.

SERVICES

Services include but are not limited to: GIS data acquisition, creation, and maintenance; GIS integration with County Oracle and SQL server based systems and the City of Albuquerque GIS; GIS Application development; training County staff to use GIS software; transfer of GIS technology to County users, including technical support; performing complex spatial analysis; long and short-term strategic planning, software/hardware maintenance, data sharing, and system administration.

AUTHORITY

The GIS Program facilitates the efficient and effective delivery of products and services Countywide and conducting daily business required by statute, regulation, ordinance, and policy.

BIENNIUM INITIATIVES

- Spring 2014 one half foot, color orthographic-photography acquisition/delivery on schedule.
- Implemented and standardized GIS production data in ArcGIS Version10 format Countywide.
- Implemented new web-based mapping technology (ArcServer) on the internet.

BIENNIUM OBJECTIVES

Countywide Goal Category: Public Infrastructure, Public Safety, Community Health, Economic Vitality

Department Objective: Acquire color orthographic-photography for 100% of Bernalillo County by the first quarter of FY '17

Action Steps:

1. First Quarter - Define the scope of work.
2. Second Quarter – Contract negotiations with vendor
3. Third Quarter – Complete flight and data acquisition.
4. Fourth Quarter – Data processing, receive deliverables first quarter FY'17.

Countywide Goal Category: Public Infrastructure, Public Safety, Community Health, Economic Vitality

Department Objective: Migrate 100% of current Intranet Map Services to Representational State Transfer Technology (REST) by the first quarter of FY '16.

Department Objective: Migrate 100% of current (Public) Internet map services to Representational State Transfer Technology (REST) by the first quarter of FY '17.

Action Steps:

5. First Quarter - Assess and select the appropriate REST solution.
6. Second Quarter – Migrate to test environment.
7. Third Quarter – Test solution, user acceptance.
8. Fourth Quarter – Migrate to production environment.

PERFORMANCE MEASURES

Performance Measures	FY13	FY14	FY15	FY16
	Actuals	Target	Target	Target
Uptime of internal/external GSI sites	99%	99%	99%	99%

Capital Improvement Program Section

MISSION

The Capital Improvement Program seeks to improve and coordinate the planning and funding for a variety of future capital projects that result in increased staff and project efficiency and public transparency and understanding.

SERVICES

Services include facilitating the processes of:

- soliciting public input for proposed capital projects,
- evaluating and ranking proposed projects of the same type,
- communicating within BC government and to the public about capital project funding,
- integrating all aspects of Bernalillo County's capital funding streams,
- maintaining and reconciling the State of NM Infrastructure CIP data base and BC's CIP data base
- securing Commission annual approval of the State ICIP and the biennial approval of the proposed CIP GO bond package

AUTHORITY

Bernalillo County Ordinance (Sections 2-271 thru 2-274; Admin Resolution 2013-14) Bernalillo County Administrative Instruction CI-01 State Statutes NMSA 1978 11-6-2; NMSA 1978 6-4-1; NMSA 1978 5-8-1

BIENNIUM INITIATIVES

- Reconcile the local CIP and the State of NM-mandated ICIP annually so that they are near mirror images of the other.
- Inform County Management and the public on the extent of the County's future capital project needs and funds committed toward those needs, which are recalculated as part of the annual reconciliation of the CIP and ICIP.
- Collaborate with the County Manager's office and the Legislative Coordinator on preparing and implementing a mandatory capital funding workshop for not-for-profit organizations who are seeking capital funding from the State of NM and need a local government fiscal agent.
- Prepare updated Administrative Instructions on the new CIP program and implementation of future capital outlay funding.
- Implement revised and improved criteria for determining road paving priorities for the "paving unpaved roads" project type.

- Improve all aspects of informing the public, County Management, and elected officials about the Capital Improvement Program.

BIENNIUM OBJECTIVES

Countywide Goal Category: Government Accountability & Public Infrastructure

Department Objective: To bring stability, continuity, predictability, efficiency, consistency, and transparency to the County’s Capital Improvement Program and technical evaluation process.

Action Steps:

1. CIP Action Step A – Bernalillo County capital projects that are listed in the State of New Mexico Infrastructure Capital Improvement Project (ICIP) and County Capital Improvement Project (CIP) data bases shall be consistent with each other and be updated annually in order to meet State of NM deadlines and election law requirements.
2. CIP Action Step B – Commission approvals of Capital-related initiatives (annual ICIP, biennial CIP GO Bond, and annual legislative capital outlay requests) shall be clustered in the first two quarters of every fiscal year in order to meet State of NM deadlines and election law requirements.
3. CIP Action Step C – The public shall have ongoing input into the biennial CIP GO Bond package, through on-line submittals of proposed capital projects year-round and public meetings in the spring of every even-numbered year.
4. CIP Action Step D – proposed capital projects submitted by the public and departments will be technically evaluated within a two-month timeframe from mid-May to mid-July of even-numbered years.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Project entries are cross referenced between the State of NM ICIP data base and the BC ICIP data base	NA*	NA*	90%	90%
Proposed projects are technically evaluated in a 45-working day period in even numbered years	NA*	90%	90%	90%
Commission approval of a GO Bond package for voters by September 1 of every even numbered year	NA*	100%	NA*	100%
Commission approval of an ICIP for the State of NM by September 30 of every year	NA*	NA*	100%	100%
Commission approval of a package of capital outlay requests within 60 days of ICIP every year	NA*	NA*	100%	100%
*New performance measure beginning in FY15				

Infrastructure, Planning and GEO Resources Department

REVENUES and EXPENDITURES

The Table below represents the total combined Revenues and Expenditures for the Infrastructure, Planning and GEO Resources Department. It includes the Technical Planning Section, the Geographic Information System Section as well as the Capital Improvement Program section as was described in the preceding sections.

Cost Center: 530101-530201				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	1,342,723	3,257,761	3,566,079	3,775,198
12901 GRANTS	289,391			
* Intergovernmental	289,391			
11001 GENERAL FUND	980,801	950,000	991,354	1,001,090
* License, Fees, Services	980,801	950,000	991,354	1,001,090
11001 GENERAL FUND	43,129	3,480	10,217	10,217
* Miscellaneous	43,129	3,480	10,217	10,217
**** Total Revenue	2,656,044	4,211,241	4,567,650	4,786,505
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	1,581,920	1,708,301	1,488,835	1,698,440
* Salary and Benefits	1,581,920	1,708,301	1,488,835	1,698,440
11001 GENERAL FUND	24,949	1,942,447	2,528,384	2,537,634
* Operating Expense	24,949	1,942,447	2,528,384	2,537,634
11001 GENERAL FUND	765,825	560,493	550,431	550,431
12901 GRANTS	206,324			
13001 CAPITAL CONSTRUCTION	77,025			
* Capital Expenditures	1,049,175	560,493	550,431	550,431
** Total Expenditures	2,656,044	4,211,241	4,567,650	4,786,505
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	29.0	29.0	27.0	27.0
* Total Full-Time Equivalent	29.0	29.0	27.0	27.0

SOLID WASTE and DIVERSIFIED SERVICES



Phone: (505) 848-1500

2400 Broadway SE Building N, Albuquerque, NM 87102

<http://www.bernco.gov/infrastructure-planningand-geo->

MISSION

The mission of Solid Waste and Diversified Services (SWADS) is to provide expertise and support systems to ensure that needs for County services are professionally and promptly communicated; communication and network systems are modern and dependable; facility resources are secured, natural and visual environments are well-stewarded, and essential functions are sustainable under emergency conditions

SERVICES

- **The Curbside Solid Waste** section provides residential solid waste collection, transfer and disposal, community clean-ups, customer service, billing, education, source reduction and recycling programs. Staff performs contract management, program planning, low income assistance program, public information and education, walk-in payment processing, re-search for address, delinquent account, and billing.
- **The East Mountain Transfer Station (EMTS)** provides solid waste and recycling services seven days a week. Staff performs solid waste transfer and disposal, recycling processing and hauling, customer service, payment processing, and general facility operations and maintenance.
- **The Public Works Information Technology** section provides management, configuration, troubleshooting of all net-work, server and data transmission devices serving the Public Works Division infrastructure as well as central management of server and desktop services, software, and security, providing appropriate updates and replacement.
- **The Graffiti Removal** section ensures graffiti is removed promptly and effectively throughout the unincorporated areas of the county.
- **The Surety program Support** emergency preparedness planning, training and exercises for the Public Works Division. Act as resource for other divisions and entities during emergency events.
- **The Contact Center Answer** incoming calls and e-mails from Bernalillo County constituency, process inquiries and questions, assist in the resolution of complaints, generate work orders and dispatch appropriate personnel, and provide data for various County divisions.
- **Natural Resource Services** program is responsible for stewardship of the County's natural resources - primarily those relating to water. This includes permitting and enforcing well and wastewater ordinances, overseeing the County's water conservation and utility connection efforts, ensuring compliance with our federal storm water quality permit, performing groundwater resources assessment and monitoring, reviewing and inspecting development projects, and participating in water rights proceedings. We also provide public

education on water resources, participate in regional and state planning efforts, and provide internal technical consulting on environmental matters to other County departments.

AUTHORITY

Bernalillo County Code – Chapter 70 Solid Waste, Ord. No 96-21-chapter sec 54-70, Bernalillo County Code Chapter 74, Bernalillo County Code Chapter 38, Bernalillo County Code Chapter 42.

BIENNIUM INITIATIVES

- **Curbside:** Delinquent accounts processing and coordination with the Legal Department will remain vital issues for revenue recovery. With a dedicated Attorney, The Solid Waste Department has had positive response from delinquent customers by mailing out demand letters, setting up payment plans and placing Claim of Liens.
- **EMTS:** The East Mountain Transfer Station is calculating a continued gate revenue reduction at 8.5% (28,000) due to reduction of waste with increased recycling and free green waste events. The operations of the Transfer Station are subsidized by the Environmental Services Gross Receipts Tax. Approximately 5,000 customers per month visit the Transfer station in the warmer seasons.
- **PWIT:** Installation of entrance facilities at locations coordinated with CenturyLink will extend and increase data network and VoIP availability to the County. Extension of County owned fiber-network to additional locations will allow increased County connectivity.
- **Graffiti:** Responding within 24 hours to move graffiti seven days a week, while restoring to original color at a quarter of the cost of contracted service. A four man crew erased 110,567 square feet of graffiti in 12 months with removal, paint, power washing or soda blasting. All documented and downloaded “before and after” photos of graffiti removal work orders into Graffiti Tracker System providing information to law enforcement.
- **Surety Program:** Initiated an in house Emergency Preparedness Planning Committee (EPPC) to assist the Public Works Division in designing, planning and exercising emergency management functions to prepare the division for optimum response during emergencies.
- **Contact Center:** Receive inquiries and issue work orders for over 200 calls and e-mails daily. Provide AVL monitoring for all County owned vehicles – AVL is the automatic vehicle locator. Provide immediate and streamlined communication for constituency and employees. Provide line spot services to outside agencies and request line spots for Bernalillo County work performed. Incorporate the Contact Center into the Continuity of Operations Plan (COOP) to provide first response information and assistance to customers during an emergency. Ongoing standardization and process improvements within existing work processes, and the current computer system; in addition, creating efficient and quality support for customers in a high demand area.

- **Natural Resource Services:** Initiate unpermitted wastewater system campaign to address nearly 2,000 unpermitted wastewater systems and update the Wastewater Ordinance to address aging systems. Expansion of the Water Conservation Incentives and Public Outreach. Implementation of the new MS4 Storm water Permit once issued. Continued monitoring of East Mountain water levels to assess drought impacts.

BIENNIUM OBJECTIVES

Countywide Goal Category: Public Infrastructure

Department Objective: Increase recycling customer participation by 6% each fiscal year

Action Steps:

1. Public education and awareness through mailings and PIO releases.

Countywide Goal Category: Public Infrastructure

Department Objective: Reduce gallons of fuel consumption by 50% for FY15 and an additional 10% for FY16

Action Steps:

1. Consolidating refuse and recycling transport to alternate facilities.

Countywide Goal Category: Public Infrastructure

Department Objective: Reduce data network and phone line cost by 3% per fiscal year

Action Steps:

1. Gradual installation of fiber to County Facilities as funding allows.

Countywide Goal Category: Public Infrastructure

Department Objective: Achieve a 96% satisfaction rate for FY15

Action Steps:

1. Quarterly reports of the data collected from customer service surveys.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Increase participation in recycling	8	11	6%	6%
Reduce fuel consumption (in gallons)	NA*	NA*	60%	60%
Respond to graphitti calls within 24 hours	100%	100%	100%	100%
Server uptime	100%	99%	99%	99%
Calls at contact center answered within 30 seconds	NA*	NA*	85%	85%
Number of wastewater permits resolved	NA*	NA*	200	200
*New performance measure beginning in FY15				



REVENUES and EX PENDITURES

Cost Center: 540101-540111				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	1,793,452	2,676,103	3,035,526	2,992,806
12002 1/8 ENVIR SVCS GRT	2,343,354	2,852,000	2,540,000	2,540,000
* Gross Receipt Tax	2,343,354	2,852,000	2,540,000	2,540,000
12901 GRANTS	13,027			
* Intergovernmental	13,027			
11001 GENERAL FUND			38,500	38,500
21001 SOLID WASTE	4,907,716	4,927,692	5,007,626	544,963
* License, Fees, Services	4,907,716	4,927,692	5,046,126	583,463
11001 GENERAL FUND	125,188	20,000	3,518	3,518
12901.1 REIMBURSABLE CONTRACTS	184,133			
13001 CAPITAL CONSTRUCTION	(2)			
21001 SOLID WASTE	412,279	1,709,057	330,600	4,852,316
* Miscellaneous	721,597	1,729,057	334,118	4,855,834
21001 SOLID WASTE	347,000			
* Transfers In	347,000			
**** Total Revenue Sources	10,126,146	12,184,853	10,955,770	10,972,103
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	1,891,763	2,239,549	2,020,155	2,137,741
12002 1/8 ENVIR SVCS GRT	837			
12901 GRANTS				
21001 SOLID WASTE PROG OPERATIONS	447,807	510,982	615,717	615,717
* Salary and Benefits	2,340,408	2,750,530	2,635,872	2,753,458
11001 GENERAL FUND	1,271,629	2,492,380	2,781,214	2,781,214
12002 1/8 ENVIR SVCS GRT	246,090	426,175	426,175	342,470
21001 SOLID WASTE PROG OPERATIONS	4,299,496	6,125,767	4,722,509	4,781,562
* Operating Expense	5,817,215	9,044,322	7,929,898	7,905,246
11001 GENERAL FUND	748,824			
12002 1/8 ENVIR SVCS GRT	646,094	390,000	390,000	313,399
12901 GRANTS	17,711			
12901.1 REIMBURSABLE CONTRACTS	173,685			
13001 CAPITAL CONSTRUCTION	292,376			
21001 SOLID WASTE PROG OPERATIONS	89,832			
* Capital Expenditures	1,968,523	390,000	390,000	313,399
12002 1/8 ENVIR SVCS GRT				
* Transfers Out				
** Total Expenditures	10,126,146	12,184,853	10,955,770	10,972,103
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	20.0	21.0	36.0	36.0
* Total Full-Time Equivalent	20.0	21.0	36.0	36.0



MISSION

The Development Review (DR) section is responsible for ensuring that development is done correctly and does not adversely affect County infrastructure. This oversight is completed through the review of permit application requests and general public requests for information, ensuring compliance with floodplain and storm water issues, and on-site inspection for a wide variety of private development actions that will affect Bernalillo County Public Works Division or the general public.

The Engineering and Construction programs develop, and improve county roads and utilities through acquisition and management of right of way, design, and construction of roadway, bridges, drainage and utility systems. The sections provide programming of future improvements and engineering studies as needed to provide quality customer service and maximize the effects of funds available by identifying infrastructure projects necessary to meet the needs in developing areas of the County. The programs utilize a 'cradle-to-grave' concept whereby the project team stays with the project and manages its projects completely through the construction phase.

SERVICES

Technical Services, including the County Floodplain Administrator, provide many functions, such as the review of Planning and Development Services Department permits and platting actions. These permits generally consist of building permits, zoning permits, fence permits, zone changes, special use permits, and/or platting actions and are reviewed for compliance with guidance/regulatory documents such as the drainage, flood plain, street standards, regional drainage master plans and excavation ordinances. Requests for construction in rights-of-way or County property are addressed through the review of construction plans and drainage concerns are addressed through the review of grading and drainage plans. DR staff attend public meetings, public hearings and private meetings with public employees and private citizens to present appropriate information and answer questions. The DR group emphasizes coordination with all applicable government agencies to expedite these services. DR staff now utilizes the Virtual One Stop Service (VOSS), which allows for visual and audio communication between Public Works, Planning and Development Services, and the Atrium Fire Department, as well as communication with non-County entities.

Management of construction contracts, contract administration, design of projects, and coordination of professional engineering consultant designs assures project compliance with environmental requirements and coordination of design and construction activities. In order to keep our project engineers current with State-Of-Art design processes and standards, each engineer is assigned in house design projects. The program also provides construction inspection to ensure construction is in compliance with design and specifications and that the quality of construction projects meets county requirements. The inspection staff maintains project documentation in accordance with funding source requirements. Other services provided are materials testing of construction work, coordination of

projects with utility companies, assistance in development of capital improvement plans, and engineering assistance to other County departments.

AUTHORITY

The authority for the DR Program's review/oversight, approval, and enforcement activities are covered within numerous sections of the County Code including, but not limited to Chapters 38 – Floods, 66 – Roads and Bridges, 74 – Subdivisions, and 82 – Traffic and Vehicles

BIENNIUM INITIATIVES

Development:

- Provided review and comment on approximately 1,233 building permit requests.
- Provided review and comment on approximately 364 land use cases initiated by the Zoning Section.
- Provided review and comment on approximately 157 minor and major subdivision and replant cases.
- Provided review and comment on approximately 342 sets of construction or drainage related plans.
- Issued and inspected approximately 3,299 access, grading and paving, excavation and other permits.

Engineering/Construction:

- 2015 & 2016 CAP, COOP and School Bus Projects
- South Valley Water System, Distribution System Phase 7B
- Cordero Mesa Water System, Otto Pump Station
- Vista del Rio Drainage Improvements Project, Phases 4A and 4B.
- 2nd Street Trail Project
- Countywide Road Improvements Phase 3
- Safe Routes to School
- Alameda Adaptive Signal Phase 2
- Isleta Boulevard Reconstruction
- Goff Roadway Improvements
- Sunset Gardens Improvements, Phase 2
- Rio Bravo del Rio Water and Sanitary Sewer
- Alameda High Speed Fiber Installation
- Paseo Del Norte High Speed Fiber Installation
- Tower Roadway Improvements
- Arenal High Speed Fiber Installation
- South Valley Flood Reduction, Phase 2B

BIENNIUM OBJECTIVES

County Goal Category: Public Infrastructure

Department Objective: Enhance public safety and public infrastructure by codifying Infrastructure Standards by FY16 and Enhance economic vitality by decreasing flood insurance premiums.

Action Steps:

1. Review, modify, expand and reformat the current County Street Standards, receive Bernalillo County Commission approval and codify the updated Standards.
2. Review all CRS rating improvement activities, identify those that are applicable and prioritize activities for short and long term implementation.

County Goal Category: Government Accountability

Department Objective: Improve capital project execution.

Action Steps:

1. Technical Services will complete \$1M of unpaved road construction every 2 year budget cycle.
2. Technical Services will complete Letter of Map Revisions (LOMRs) for applicable storm drain projects within two years after construction phases have been completed.

PERFORMANCE MEASURES

Performance Measures	FY13 Actuals	FY14 Target	FY15 Target	FY16 Target
Projects in design are to be within 90% of project schedule	NA*	98%	90%	90%
Construction estimates are to be within 90% of the average of the three lowest bids	NA*	94%	90%	90%
Construction schedule is to be within 95% of the contract document	NA*	100%	95%	95%
Review grading/drainage plans in 5 working days	99%	96%	90%	90%
Review construction drawings within 7 working days	100%	100%	95%	95%
Review residential building permits within 2 working days	96%	98%	95%	95%
Complete bid and permit inspections within 2 working days	100%	100%	95%	95%
*New performance measure beginning in FY15				

REVENUES and EXPENDITURES

Cost Center: 550101-550202				
Revenue Projections	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
*** General Fund Contribution	11,839,683	3,253,389	2,269,617	2,183,851
12901 GRANTS	7,698,078			
* Intergovernmental	7,698,078			
11001 GENERAL FUND	532,283	840,925	787,961	873,727
* License, Fees, Services	532,283	840,925	787,961	873,727
11001 GENERAL FUND	9,872			
12901 GRANTS		500,000	18,660,448	
12901.1 REIMBURSABLE CONTRACTS	468,363	1,000,000	1,500,000	2,500,000
13001 CAPITAL CONSTRUCTION	13,904			
* Miscellaneous	492,139	1,500,000	20,160,448	2,500,000
**** Total Revenue	20,562,184	5,594,314	23,218,026	5,557,578
Expenditures by Category and Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	3,068,547	2,989,356	2,986,173	2,986,173
* Salary and Benefits	3,068,547	2,989,356	2,986,173	2,986,173
11001 GENERAL FUND	87,438	85,214	50,300	50,300
* Operating Expense	87,438	85,214	50,300	50,300
11001 GENERAL FUND	714,853	19,744	21,105	21,105
12002 1/8 ENVIR SVCS GRT	582,868			
12901 GRANTS	6,891,076	500,000	18,660,448	
12901.1 REIMBURSABLE CONTRACTS	130,576	2,000,000	1,500,000	2,500,000
13001 CAPITAL CONSTRUCTION	9,039,381			
13050 IMPACT FEE	46,064			
13051 OPEN SPACE	1,381			
* Capital Expenditures	17,406,198	2,519,744	20,181,553	2,521,105
** Total Expenditures	20,562,184	5,594,314	23,218,026	5,557,578
Full-time Equivalents by Fund	FY13 Actuals	FY14 Budget	FY15 Budget	FY16 Budget
11001 GENERAL FUND	39.0	39.0	38.0	38.0
* Total Full-Time Equivalent	39.0	39.0	38.0	38.0



CAPITAL PROJECTS

OVERVIEW

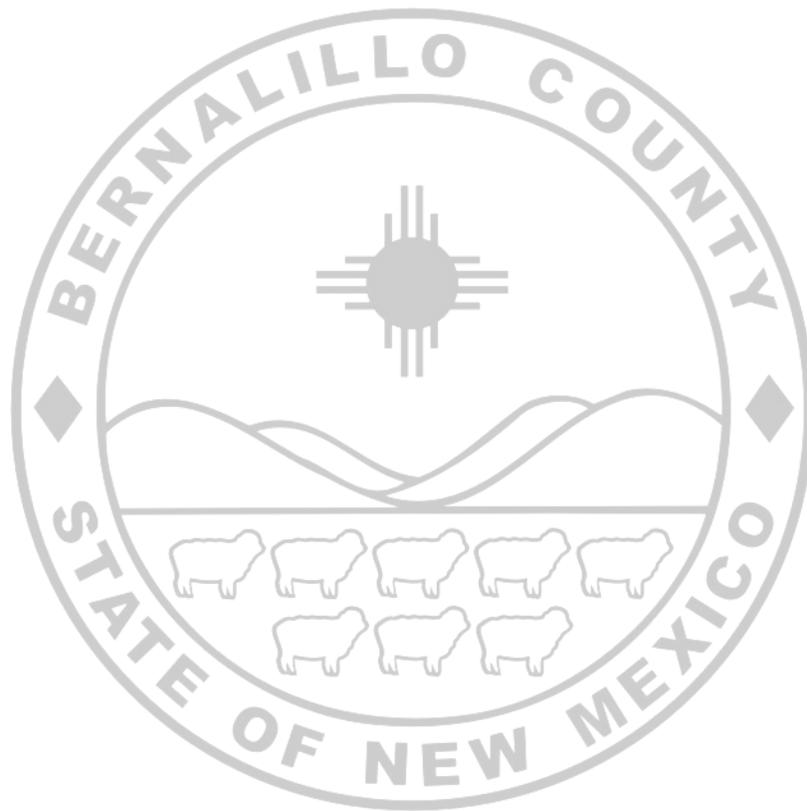
Section includes information regarding the County's capital improvement plan. The section details how the projects are evaluated and ranked. Recent capital projects are highlighted.

SOURCES OF FUNDING

Learn about the different ways capital projects are funded. Section provides information regarding how projects use the County's Impact Fees, Revenue Bonds, 1% Public Art Program, Industrial Revenue Bonds and Open Space funds to support capital activity.

CURRENT 6YR CAPITAL IMPROVEMENT PLAN

Detailed information on projects included in the 2015 GO Bond cycle. Includes the schedule for the 2015-2020 six year capital improvement plan.



BERNALILLO COUNTY

OVERVIEW



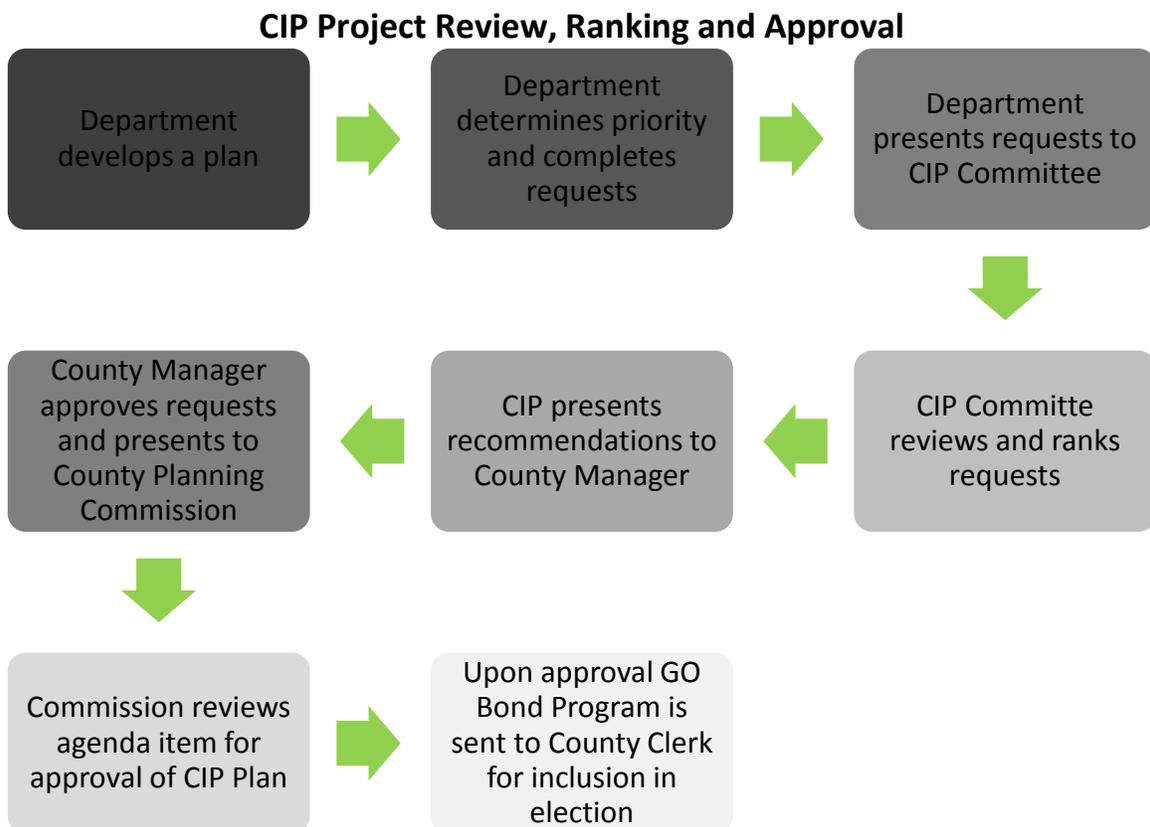


OVERVIEW

Bernalillo County has a continuous, six-year Capital Improvement Plan (CIP) that is designed to provide a link between the Public's needs and visions for the County and the County's capital expenditure budgets. Every two years the Bernalillo County Board of Commissioners updates the CIP's projects.

What are Capital Improvement Projects? - As defined by Bernalillo County and consistent with New Mexico state statute, a capital improvement is a substantial, nonrecurring expenditure for a physical improvement with a useful life of 10 years or greater. It represents a public investment in infrastructure.

The process map for updating and developing the CIP below includes gathering project ideas from citizens and neighborhood groups, conducting a systematic and simultaneous evaluation of the potential projects and then prioritizing them for review and approval.



The following table shows the multiple criteria the County uses to determine whether a project meets the requirements to be classified as a capital improvement. The potential importance or desirability of a project alone is not enough to make a project a capital improvement.

EXAMPLE SCORE SHEET 1

The **Project Type** is the category of capital improvement that the request falls under (ex: building a new road is a transportation project)

Public Service Criteria pertains to how the public will benefit from a particular capital project through its construction or upgrade

Scale represents the scoring intervals within each criterion

Raw Value represents the information collected from a source data (i.e., 2010 U.S. Census) about each public service criteria

Score is the value given each public service criteria or project attribute. It is determined by the scaling interval wherein the project's raw value falls

CAPITAL IMPROVEMENT PLAN			
Transportation Projects			Project ID: Project Name: Total Project Score: Project Rank Among:
Public Service Criteria, Scale, M			
Service	Mobility		
Criterion	New Facility Level of Service	Replacement Facility Level of Service	County Households Served
	4 = D or above	4 = F improved	4 = 10,000+
	0 = E or below	3 = E improved	3 = 5,000 - 9,999
	- = does not address county deficiency (D or below)	2 = D improved	2 = 1,000 - 4,999
		1 = C improved	1 = 1-999
Raw Value:	(D or above)	(NA)	(6,635)
Score:	4	-	3
Total Project Public Service Criteria Score =			
Pr			
Attribute criteria with literal number			
Attribute =	Leveraged Funds		
Criterion =	Committed Funds	Non-Local Funds	Expended Funds
Literal Number	A = signed agreement	A = signed agreement	A = Yes
Scale =	B = in program	B = in program	- = No
	C = in plan	C = in plan	(Minimum 2% Threshold)
Raw Value:	(TIP)	0	0
Score:	B	-	-
Average Project Attributes Score =			
B			

* A flag is shown for policy-level review if a project has increased rec

FOR A CAPITAL PROJECT REQUEST

PROJECT TECHNICAL EVALUATION FORM				
1436				
SUNPORT EXTENSION_BROADWAY BLVD_TO_I25				
ire (Criteria w/Attribute):				
ong Transportation Projects: 2 of 35				
Measurement Intervals, Raw Value and Score				
		Environment	Safety	
Projected Households Served (10 yr Growth)	County Households Without Other Access	Air Quality Improvement	Accident Reduction (AMF)	Speed Dispersion (in mph)
4 = 10,000+	4 = 100+	4 = Reduction in VMT AND Delay	4 = .75-	4 = 25+
3 = 5,000 - 9,999	3 = 50-99		3 = .85 to .74	3 = 20-24
2 = 1,000 - 4,999	2 = 25-49	3 = Reduction in VMT OR Delay	2 = .95 to .84	2 = 15-19
1 = 1-999	1 = 1-24		1 = AMF by Subject Matter Expert	1 = 10-14
(7,286)	(0)	(Delay)	(median for transit, .85 to .74)	(NA)
3	-	3	3	-
ria Score (sum of Safety, Environment, and Other Services Improvement) =				16
Project Attributes				
rel number scale and unit of measurement				
Recurring Cost Reduction*	Project Impact Geographic Area	Service Continuity	Expressed Need Community Request	Request History
A = \$5,000 +	A = County B = Districts	A = Replace	A = Yes	A = 3+ years
B = \$1,000 to 4999	C = District D = Neighborhood	B = New	- = No	B = 1-2 yrs
(*)	(District)	(New)	0	(NA)
-	C	B	-	-

Total Project Score is the combined scores of the public service criteria and the project attributes

Project Rank is where the project falls in relation to other projects of the same type

Total Project Service Score is the sum of the individual scores of the public service criteria

Project Attributes identify characteristics that are separate from the public service criteria and are common to all project types

Project Attributes Score is the average of the individual scores of the project attributes

urring costs.

Long-Term Goals And Objectives - Local governments like Bernalillo County are faced with the challenge to fund capital projects that compete for revenue from various sources. Development of a Capital Improvement Plan (CIP) is an important step toward rational, long-range, integrated, and strategic capital planning and budgeting that occurs annually. It is a tool that enables the County to identify, evaluate, update and prioritize capital projects that need funding. The resulting document provides a guide for funding and administering the implementation of plans and projects that align with the County's long-term goals and objectives. When considering capital projects, the County must determine whether they will help it meet its long-term goals of addressing economic development, infrastructure enhancement and improvement, quality of life and community health, public safety, and agricultural preservation. Project-specific objectives begin to be implemented when sufficient project funding is accumulated from some combination of general obligation bond, capital outlay, impact fee, federal, or various grant sources. Once sufficient funding is secured, then capital project design and construction can begin. For more information on the County's long-term goals and objectives, please reference the [County's Strategic Plan](#) as well as the [Albuquerque/Bernalillo County Comprehensive Plan](#) online. For detailed information regarding the County's current 6-year CIP, please reference that section on page CP-35 in this book.



BERNALILLO COUNTY

SOURCES OF FUNDING





SOURCES OF FUNDING

REVENUE

The size of the CIP program depends on the available bonding capacity of the County based on the constraints of actual tax revenue. Variables influencing bonding capacities include property valuations and interest rates. In addition, planning for capital facilities and land acquisitions and the ability to finance additional bond debt without increasing property tax rates is a County Commission priority. Although capital improvements for the County are primarily funded with General Obligation (GO) Bonds and Gross Receipts Tax (GRT) Revenue Bonds, other funding sources are also available. Below are descriptions of the funding sources on which the County relies to implement its CIP program. More detailed information about these sources will be provided later in this section.

GO Bonds - GO bonds must be presented to voters for approval. Approval of the sale of bonds will not necessarily increase taxes for property owners. These bonds can't be used to fund the repair of existing county facilities.

GRT Revenue Bonds - GRT bonds are project specific for major capital acquisitions or construction, and have funded such projects as the construction of County courthouse and jail. GRT Bonds are approved by the Commissioners and are funded from gross receipts taxes collected within the County. Other County sources include impact fees, open space revenue and other County funds as needed. In addition, federal and state grants and other inter-governmental grants fund capital projects.

Federal Grants - The county may apply for funds from federal agencies. Some grants require a percentage match from the county.

Capital Outlay Appropriations - The county receives capital funds from the state through legislative capital outlay appropriations.

Impact Fees - These fees are paid by developers for the additional capacity needs of their project.



SOURCES OF FUNDING CONT.

EXPENDITURES

A capital improvement does not include ongoing maintenance or operational expenses. The future operational budget impact of a capital project is important to identify.

In the CIP, the objective in identifying the costs associated with a capital asset is to distinguish expenditures that produce future benefits from those that produce benefits only in the current fiscal year. Ongoing maintenance or operational expenditures occurring in a given fiscal year on a capital asset are recorded as operational expenditures; whereas, the expenditures associated with installing and preparing an asset for use are capitalized. In other words, they are recorded as an asset and expensed in future periods (normally spanning the useful life of the asset.) For example, paint or other treatment applied to a building may last 10 years, but it is the cost of constructing the building and getting it ready for use, not the ongoing treatment of the building, that is capitalized and considered the capital improvement.

CIP BUDGET SUMMARY

The CIP Budget is represented by the County's Capital Project Funds Budget with FY15 expenditures projected to be \$52m, and \$29m in FY16.

Combined Statement of Revenues and Expenditures				
All Funds				
(in dollars)				
	FY13	FY14	FY15	FY16
	Audited	Original	Adopted	Approved
Revenues	Actuals	Budget	Budget	Plan
General Fund	232,489,519	242,195,584	250,938,100	254,083,794
Capital Project Funds	977,189	65,598,168	52,361,968	29,112,183
Proprietary-Enterprise Funds	15,339,735	19,086,806	45,997,360	45,956,412
Special Revenue Fund	63,625,690	54,255,788	119,279,078	60,400,774
Debt Service Fund	13,564,437	13,117,477	18,032,325	18,789,416
Total Revenues	325,996,570	394,253,823	486,608,831	408,342,580
Expenditures				
General Fund	248,855,528	231,478,266	237,830,142	242,720,312
Capital Project Funds	15,790,823	64,920,183	52,229,826	29,712,183
Proprietary-Enterprise Funds	14,940,158	19,966,386	46,116,498	46,073,925
Special Revenue Fund	67,445,554	51,366,247	110,614,819	57,025,018
Debt Service Fund	25,884,338	27,387,172	30,663,024	32,809,517
Total Expenditures	372,916,401	395,118,254	477,454,309	408,340,955

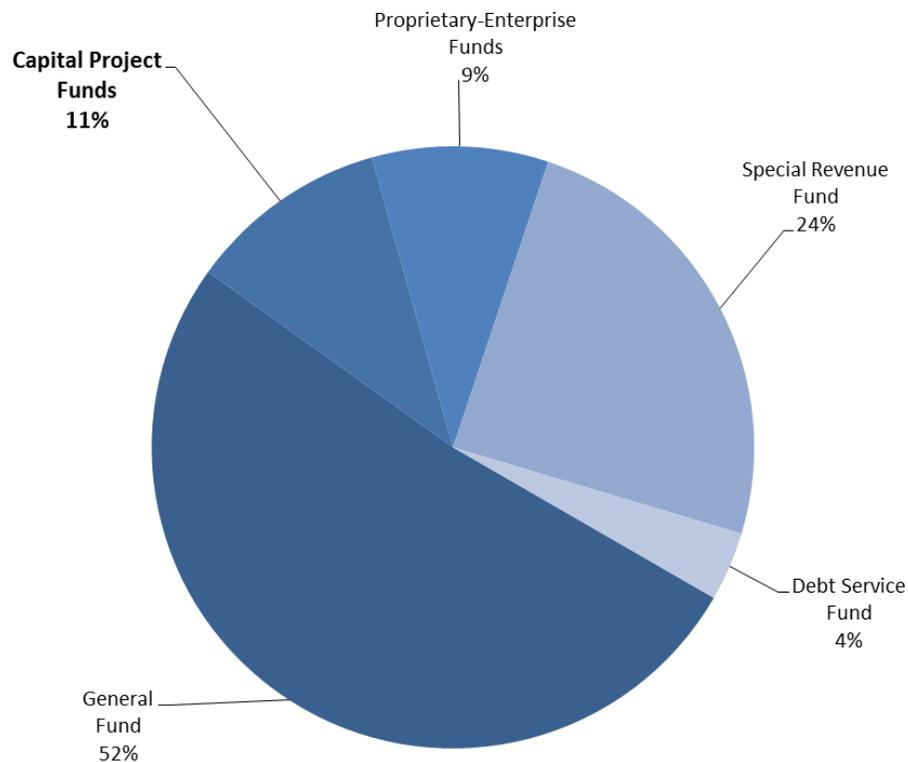
As indicated by the following table and graphs, Capital Project Fund revenues and expenditures will be 11% of the County's All Funds budget, which is a slight decline from last fiscal year's increase to 16%. The completion of several major projects is expected to continue driving this decline through 2016 when the Capital Fund budget will comprise 7% of the County's All Funds budget.

SOURCES OF FUNDING CONT.

Combined Statement of Revenues and Expenditures All Funds (% distribution)

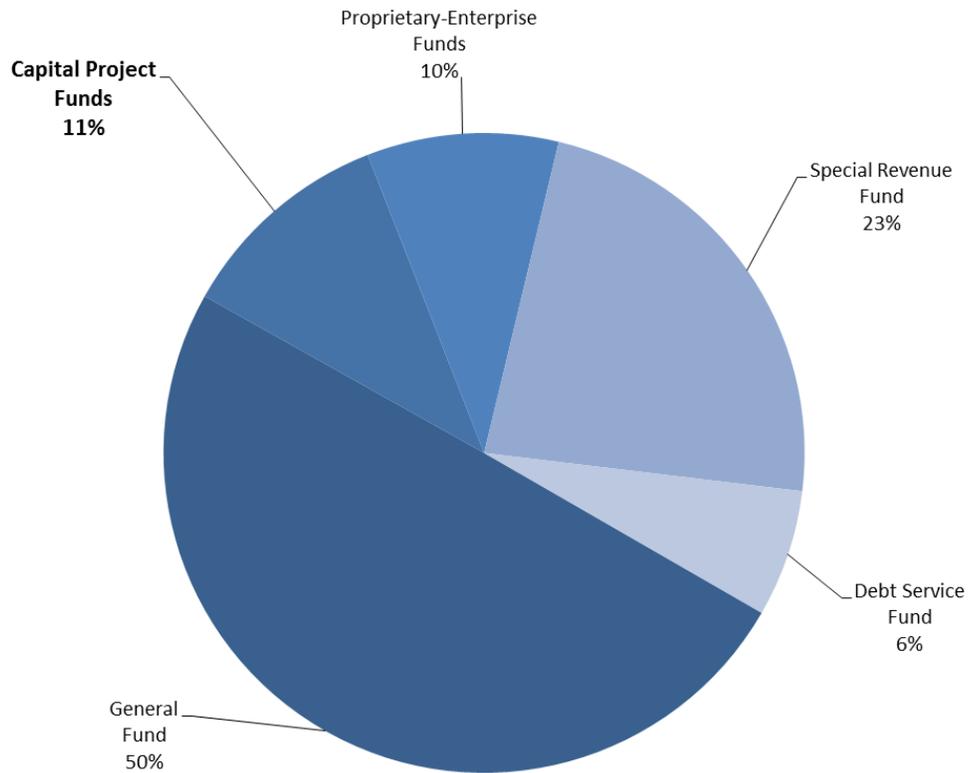
	FY13 Audited Actuals	FY14 Original Budget	FY15 Adopted Budget	FY16 Approved Plan
Revenues				
General Fund	71%	61%	52%	62%
Capital Project Funds	0%	17%	11%	7%
Proprietary-Enterprise Funds	5%	5%	9%	11%
Special Revenue Fund	20%	14%	25%	15%
Debt Service Fund	4%	3%	4%	5%
Total Revenues	100%	100%	100%	100%
Expenditures				
General Fund	67%	59%	50%	59%
Capital Project Funds	4%	16%	11%	7%
Proprietary-Enterprise Funds	4%	5%	10%	11%
Special Revenue Fund	18%	13%	23%	14%
Debt Service Fund	7%	7%	6%	8%
Total Expenditures	100%	100%	100%	100%

FY15 COUNTY REVENUE DISTRIBUTION BY FUND



SOURCES OF FUNDING CONT.

FY15 COUNTY EXPENDITURE DISTRIBUTION BY FUND



INFRASTRUCTURE CIP

When voters approve general obligation and revenue bonds, the revenue generated by the bond issues fund the County's capital improvements. The following sections describe the County's Infrastructure Capital Improvement Plan and highlight various capital improvement projects funded by these bond issues.

The County's adopted Capital Improvements Program will become a component of the State's five-year Infrastructure Capital Improvement Plan (ICIP). The Capital Improvements Program (CIP) includes the approved listing of projects being undertaken by the County. It includes a list of each project, priority order, anticipated cost, anticipated revenue sources and projected total cost for each project. Once approved by the Commissioners, the CIP is incorporated by the County into the State of New Mexico's Infrastructure Capital Improvement Plan, mandated by the state for all local governments.

The five-year Infrastructure Capital Improvement Plan for FY16-20 is composed of projects funded through all available resources including local, state and federal funds and grants from other entities. The ICIP is submitted to the State on an annual basis. All projects in the plan must conform to adopted master plans, ordinances, policies, and other defined community goals.

The County Manager submits the ICIP for FY16-20 to the Board of Commissioners to meet deadlines imposed by the Local Government Division and the State Board of Finance. The CIP Department then submits the ICIP project plan to the State of New Mexico's Department of Finance and Administration. To meet the requirements of the State's Department of Finance and Administration, the total five-year program lists all projects, both funded and unfunded.

Bernalillo County's ICIP is used by the State of New Mexico Legislature to determine which state projects will be awarded state funds and flow through Federal funding. The South Valley Economic Development Center and Fisher Smith Memorial Gymnasium were ICIP projects primarily funded with state grants.



HIGHLIGHTED CAPITAL IMPROVEMENT PROJECTS

Area Command Centers and Sub Stations

In memory of several Sheriff's deputies killed in the line of duty, the County has erected area command centers and sub stations. From the Sergeant Julian Narvaez South Area Command Center to the County's most recent Deputy James McGrane East Area Command Center, these facilities serve officers in the field, enabling them to provide services to the public in an effective, efficient and timely manner.



Sergeant Julian Narvaez South Area Command Center



Deputy Angelic Garcia East Area Command Center



Lt. William Sibrava Memorial Sub-Station



Deputy James McGrane East Area Command Center

Alameda Adaptive Signal



The county installed video detection cameras and the program software for the adaptive signal control system at seven major intersections along Alameda Boulevard between Loretta Drive and 2nd Street.

An adaptive signal control system is a designated set of traffic signals that effectively communicate with each other to improve overall traffic flow along a respective corridor. The traffic signals adapt to the traffic flow, reducing the frequency of red lights when traffic volume is high.

The video detection cameras will collect real-time traffic flow information. That information is used to optimize the signal timing based on real-time traffic conditions throughout the day.

HIGHLIGHTED CAPITAL IMPROVEMENT PROJECTS CONT.

ABQ Ride Valley Bus Shelters



Bernalillo County contracts with ABQ Ride to provide bus service in both the North and South Valleys. In the past few years ABQ Ride has used American Recovery and Reinvestment Act (ARRA) funds to install 45 bus shelters along County routes.

The ADA-accessible bus shelters are solar-powered and include a bench, route information, trash receptacle, and maintained through sale of advertising space.



Bosque Trail Improvements



As part of Bosque Trail Phase I Improvements, Bernalillo County rehabilitated approximately five miles of the Bosque Trail from Bridge Boulevard south to the South Diversion Channel. Originally, the trail segment was constructed by Bernalillo County Public Works in 1998. The project has eliminated pavement cracks and pavement heaving throughout the trail corridor by replacement of the pavement with a stronger pavement section

The project included some pavement overlay, added benches, some minor realignment of the trail to avoid erosion problems, and improvement of gate access locations. Monitoring stations for counting of bicyclists and pedestrians were also included.

HIGHLIGHTED CAPITAL IMPROVEMENT PROJECTS CONT.

North Valley Library Restoration



The North Valley Public Library suffered severe damages as a result of a fire that happened in early July 2013.

In preparation for cleaning and the restoration, contents of the building were removed. The county's insurance carrier approved approximately \$450,000 worth of work to be done and Williamson Restoration, Inc. of Albuquerque served as the restoration vendor.

The county carried insurance on the building and the city carried insurance on the contents. County, city and library staff worked very closely together to get this project completed as quickly as possible.

All needed remediation was thoroughly done, as well as upgrades to the HVAC and electrical systems that were required to meet current codes.

Phase I work involved:

- Cleaning the entire building including the removal of ceiling grids, some of the insulation, ductwork, and electrical and mechanical equipment depending upon the level of damage sustained
- Sandblasting the wood vaulted ceiling and all of the beams and posts
- Removal of the walls and the carpet
- Replacement of one structural column

Phase II work involved:

- Installation of new insulation, drywall ceilings, grid and ceiling tiles, carpet, rooftop mechanical units, and lighting
- Upgrade of fire alarm/intrusion system to current codes



HIGHLIGHTED CAPITAL IMPROVEMENT PROJECTS CONT.

Fire Stations 41 and 46

Fire Stations 41 and 46 were designed as prototypes. During construction, each facility was built next to its predecessor, allowing both stations to continue operating during construction. The new buildings will be occupied and the existing structures will be repurposed as community service complexes. Approximately 8,000 square of new living space have been added to each location with existing bay area(s) improved and remodeled to accommodate modernized equipment.



In Q1 of FY15, the Bernalillo County Fire Department hosted ribbon-cutting ceremonies at the two new fire stations in the East Mountains. Each ceremony included a ribbon-cutting and a spray-down, a long-standing tradition when opening a new fire station.

CAPITAL PROJECT FUND

Revenues - The Capital Project Funds budget consists of the Capital Construction, the Impact Fees, and the Open Space Funds budgets. The Capital Construction, Impact Fees, and Open Space Funds revenues in FY15 will comprise 83%, 10%, and 7%, respectively, of the Capital Project Fund revenue. Capital Project Fund revenue in FY16 will rely significantly on the contribution from Capital Construction Fund revenue as it increases to 98%. As bond revenues supporting projects funded from the Impact Fees and Open Space funds are exhausted due to project completions, Impact Fees and Open Space Fund revenues will decrease to 2% and 0%, respectively.

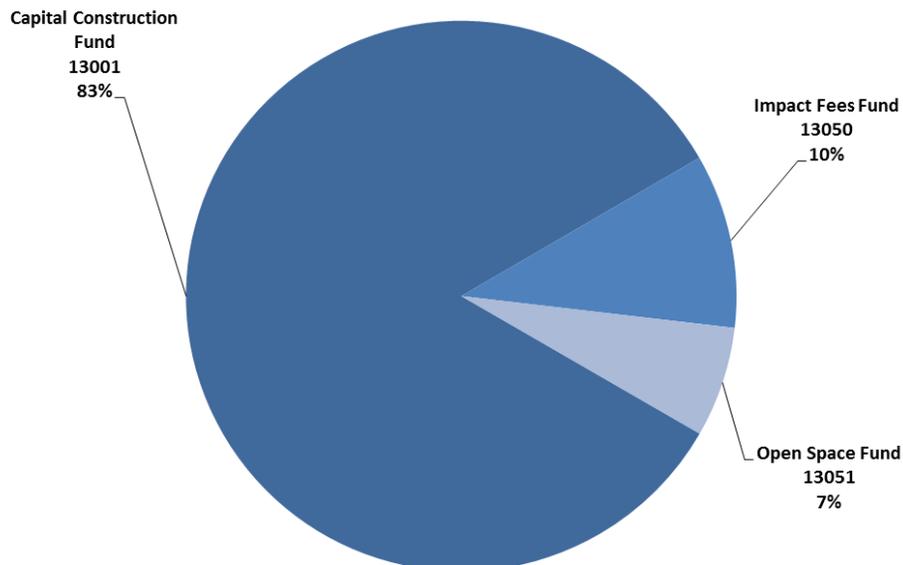
Capital Project Funds Budget by Fund (in dollars)

	Capital Construction Fund 13001		Impact Fees Fund 13050	
	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Revenues				
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental				
Licenses and Permits				
Fees for Services			513,200	513,200
Investment Income				
Miscellaneous	43,612,596	28,586,683	4,841,014	
Revenues	43,612,596	28,586,683	5,354,214	513,200
Operating Revenue	43,612,596	28,586,683	5,354,214	513,200
Non-Operating Revenue				
Total Revenues	43,612,596	28,586,683	5,354,214	513,200
Total Revenues % Contribution	83%	98%	10%	2%

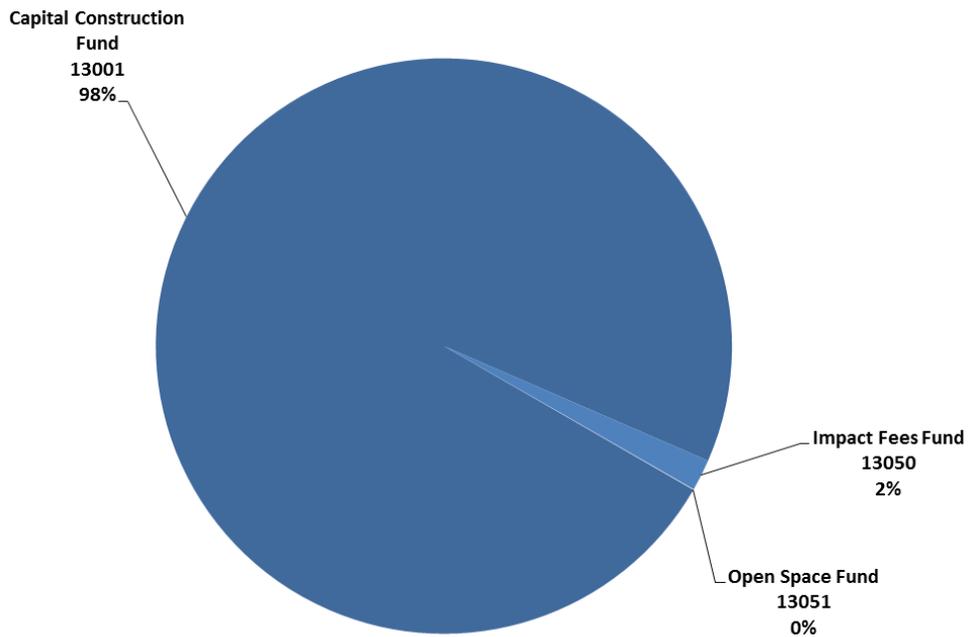
Capital Project Funds Budget by Fund (in dollars)

	Open Space Fund 13051		Total All Capital Project Funds	
	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Revenues				
Property Tax				
Gross Receipts Tax				
Motor Vehicle				
Cigarette				
Gasoline Tax				
Taxes				
Intergovernmental				
Licenses and Permits				
Fees for Services			513,200	513,200
Investment Income				
Miscellaneous	3,395,158	12,300	51,848,768	28,598,983
Revenues	3,395,158	12,300	52,361,968	29,112,183
Operating Revenue	3,395,158	12,300	52,361,968	29,112,183
Non-Operating Revenue				
Total Revenues	3,395,158	12,300	52,361,968	29,112,183
Total Revenues % Contribution	6%	0%	100%	100%

FY15 CAPITAL PROJECT FUND REVENUE DISTRIBUTION BY FUND



FY16 CAPITAL PROJECT FUND REVENUE DISTRIBUTION BY FUND



Expenditures - Similarly, Capital Construction, Impact Fees, and Open Space Funds expenditures in FY15 will comprise 82%, 10%, and 8%, respectively, of the Capital Project Fund revenue.

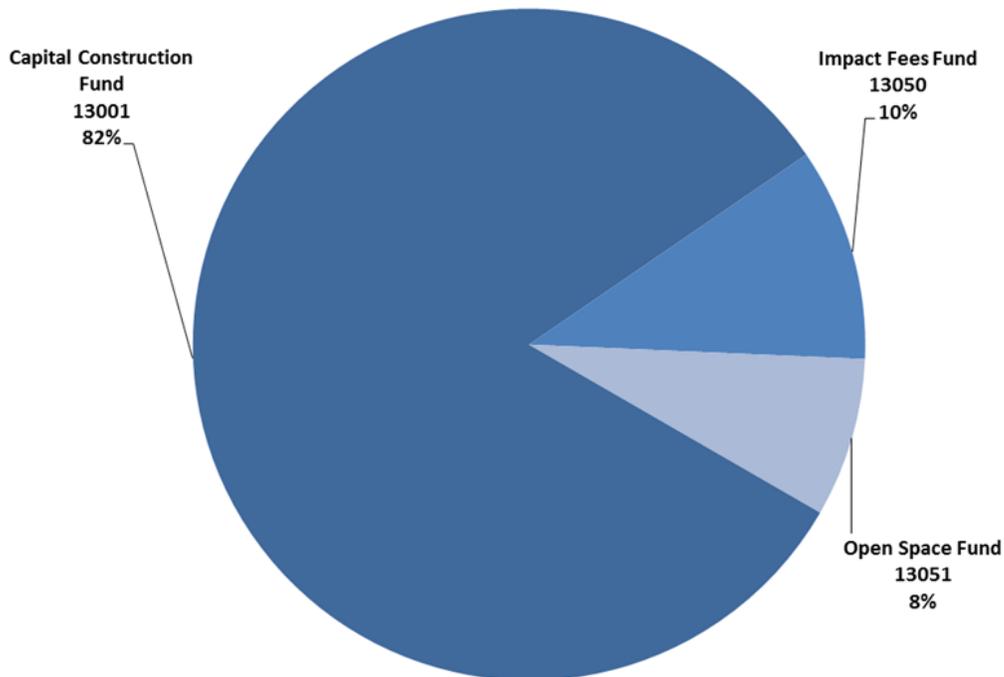
Capital Project Funds Budget by Fund (in dollars)

	Capital Construction Fund 13001		Impact Fees Fund 13050	
	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
Expenditures				
General Government				
Public Works			513,200	513,200
Public Safety				
Health & Welfare				
Housing				
Culture & Recreation				
Operating Functional Areas			513,200	513,200
Capital Functional Areas	42,880,454	28,586,683	4,841,014	
Debt Functional Areas				
Total Expenditures	42,880,454	28,586,683	5,354,214	513,200
Total Expenditures % Contribution	82%	96%	10%	2%

Capital Project Funds Budget by Fund (in dollars)

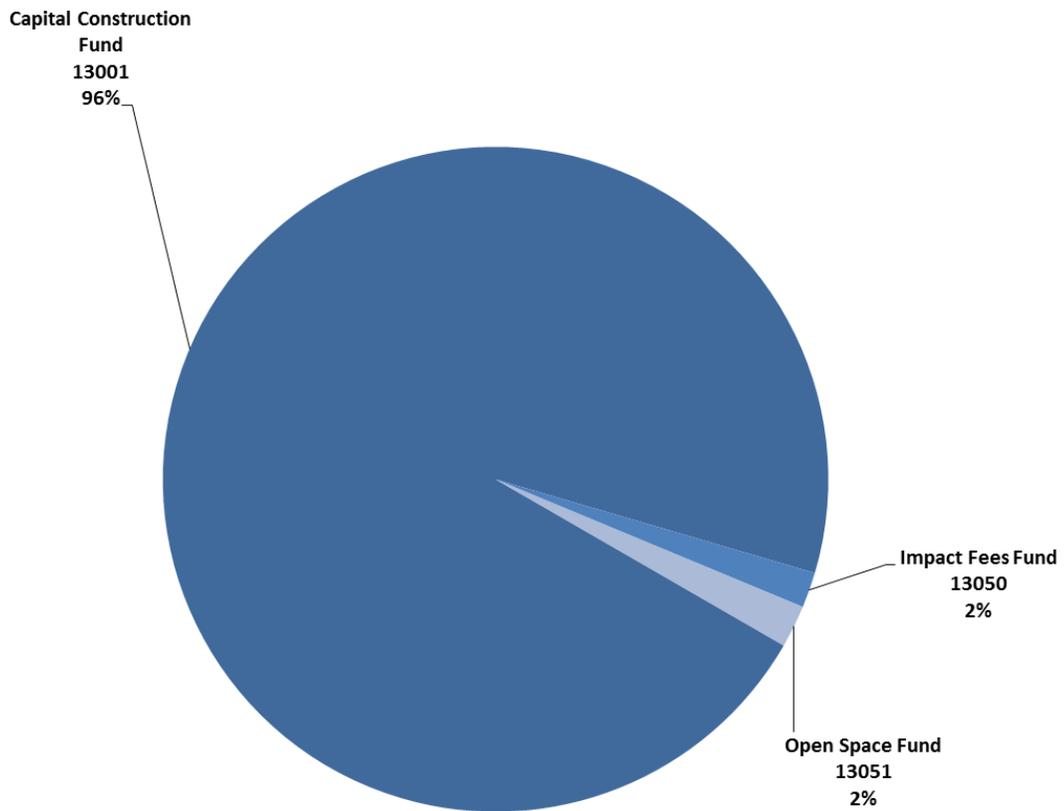
	Open Space Fund 13051		Total All Capital Project Funds	
Expenditures	FY15 Adopted Budget	FY16 Approved Plan	FY15 Adopted Budget	FY16 Approved Plan
General Government				
Public Works	600,000	612,300	1,113,200	1,125,500
Public Safety				
Health & Welfare				
Housing				
Culture & Recreation				
Operating Functional Areas	600,000	612,300	1,113,200	1,125,500
Capital Functional Areas	3,395,158		51,116,626	28,586,683
Debt Functional Areas				
Total Expenditures	3,995,158	612,300	52,229,826	29,712,183
Total Expenditures % Contribution	8%	2%	100%	57%

FY15 CAPITAL PROJECT FUND EXPENDITURE DISTRIBUTION BY FUND



Although FY16 Capital Construction and Impact Fees Fund budgeted expenditures will follow budgeted revenues for the same period, Open Space Fund budgeted expenditures will be higher as the result of FY15 and 16 Transfers In that represent subsidy to the Open Space Fund in lieu of the property tax revenue voters will be asked to reinstate in November 2014.

FY16 CAPITAL PROJECT FUND EXPENDITURE DISTRIBUTION BY FUND



Long-Term Impact of Capital Projects on Operating Budget – Once a project is completed and placed into service, ongoing maintenance expenditures are absorbed within the departments operating budget.

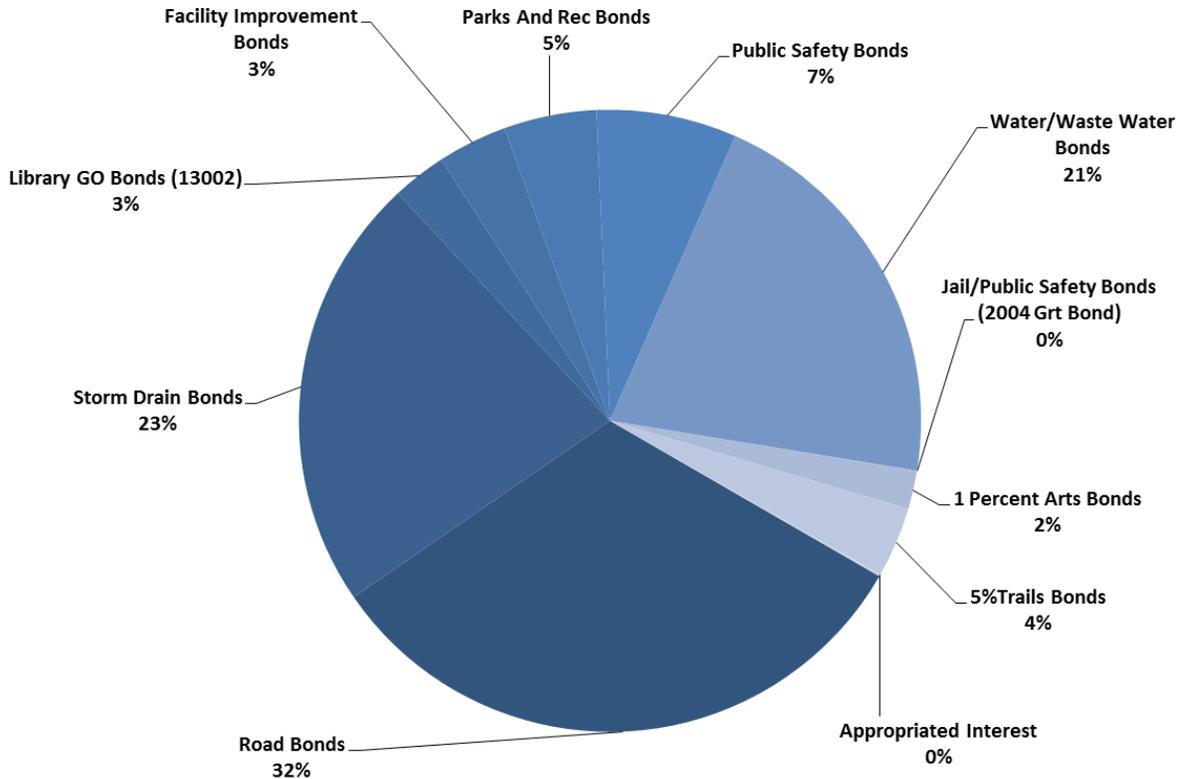
Capital Construction Fund - At more than 80% of the Capital Project Fund’s revenues and expenditures, the Capital Construction Fund receives the majority of its funding from bond sales. In FY16, \$31,387,596, or 70%, of the Capital Construction Fund revenue will be from bond revenue. Another 20% is projected to come from bonds yet to be sold.

	Capital Construction Fund 13001	
	FY15 Adopted Budget	FY16 Approved Plan
Revenues (in dollars)		
Property Tax		
Gross Receipts Tax		
Motor Vehicle		
Cigarette		
Gasoline Tax		
Taxes		
Intergovernmental		
Licenses and Permits		
Fees for Services		
Investment Income		
Fund Balance Appropriation	31,387,596	
Unsold Bonds	8,700,000	
Accounts receivable, net	3,525,000	
Miscellaneous	43,612,596	28,586,683
Revenues	43,612,596	28,586,683
Operating Revenue	43,612,596	28,586,683
Non-Operating Revenue		
Total Revenues	43,612,596	28,586,683

This budget is allocated to various infrastructure improvements. 30% will go to road improvements; 40% will go to storm drain, water, and waste water improvements; and the remaining will go to library, parks and recreation, public safety, arts, and trail improvements. Additional information regarding the County's Arts Program appears further in this section.

	Capital Construction Fund 13001	
	FY15 Adopted Budget	FY16 Approved Plan
Expenditures (in dollars)		
General Government		
Public Works		
Public Safety		
Health & Welfare		
Housing		
Culture & Recreation		
Operating Functional Areas		
Road Bonds	13,753,973	
Storm Drain Bonds	9,709,008	
Library Go Bonds (13002)	1,212,444	
Public Health Bonds	0	
Juvenile Justice Bonds	0	
Facility Improvement Bonds	1,548,022	
Parks And Rec Bonds	2,064,535	
Public Safety Bonds	3,128,883	
Water/Waste Water Bonds	8,991,344	
Jail/Public Safety Bonds (2004 Grt Bond)	14,927	
1 Percent Arts Bonds	843,231	
5 Percent Trails Bonds	1,575,407	
Appropriated Interest	38,679	
Water & Sewer Facilities Grt		
Reimbursable Contracts		
Non-Grant Fed Rd		
Sib Projects	1	
Capital Functional Areas	42,880,454	28,586,683
Debt Functional Areas		
Total Expenditures	42,880,454	28,586,683

FY15 CAPITAL CONSTRUCTION FUND EXPENDITURE DISTRIBUTION



The Six Year Capital Improvement Plan later in this book explains the way GRT and GO Bonds issued by the County are used to fund capital projects.

IMPACT FEES FUND

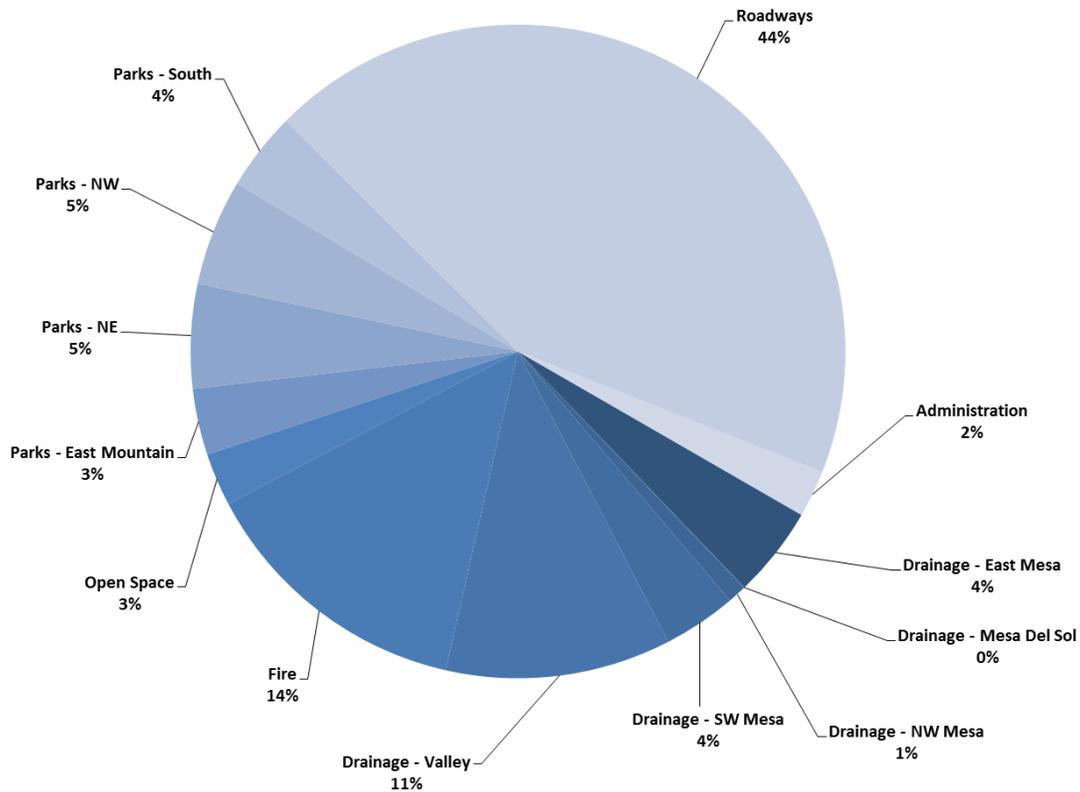
The Bernalillo County Impact Fees Ordinance (Ord. No. 95-16) became effective January 1, 1996. On August 28, 2007, the Board of County Commissioners revised the Impact Fees Ordinance and adopted the 2007 Impact Fee Capital Improvement Plan (IFCIP) to establish new rates that better reflect local economic and market conditions. After thirteen years, the County is benefiting from many projects that are funded in part or fully by impact fee revenues. This addition of capital improvements made possible with impact fee revenue funds will continue to benefit the County in future years.

Bernalillo County collected \$458,080 in impact fees in FY13, which was more than a 50% increase over FY12 impact fee revenues. In efforts to encourage continuous development, County Commissioners extended the temporary fee reductions implemented February 23, 2010 to developers in order to encourage continuous development. As seen in the following data, projected impact fees for FY15 are \$513,200. Over 40% of this revenue will be collected for and spent on roadway improvements.

	Impact Fees Fund 13050	
	FY15 Adopted Budget	FY16 Approved Plan
Revenues (in dollars)		
Property Tax		
Gross Receipts Tax		
Motor Vehicle		
Cigarette		
Gasoline Tax		
Taxes		
Intergovernmental		
Licenses and Permits		
Drainage - East Mesa	23,103	23,103
Drainage - Mesa Del Sol	154	154
Drainage - NW Mesa	4,720	4,720
Drainage - SW Mesa	18,588	18,588
Drainage - Valley	57,119	57,119
Fire	70,486	70,486
Open Space	13,453	13,453
Parks - East Mountain	16,828	16,828
Parks - NE	26,486	26,486
Parks - NW	26,969	26,969
Parks - South	19,907	19,907
Roadways	223,516	223,516
Administration	11,870	11,870
Impact Fees	513,200	513,200
Fees for Services	513,200	513,200
Investment Income		
Fund Balance Appropriation	4,841,014	
Miscellaneous	4,841,014	
Revenues	5,354,214	513,200
Operating Revenue	5,354,214	513,200
Non-Operating Revenue		
Total Revenues	5,354,214	513,200

	Impact Fees Fund 13050	
	FY15 Adopted Budget	FY16 Approved Plan
Expenditures (in dollars)		
General Government		
Drainage - East Mesa	23,103	23,103
Drainage - Mesa Del Sol	154	154
Drainage - NW Mesa	4,720	4,720
Drainage - SW Mesa	18,588	18,588
Drainage - Valley	57,119	57,119
Fire	70,486	70,486
Open Space	13,453	13,453
Parks - East Mountain	16,828	16,828
Parks - NE	26,486	26,486
Parks - NW	26,969	26,969
Parks - South	19,907	19,907
Roadways	223,516	223,516
Administration	11,870	11,870
Construction Account - Impact Fee		
Public Works	513,200	513,200
Public Safety		
Health & Welfare		
Housing		
Culture & Recreation		
Operating Functional Areas	513,200	513,200
LTD Appropriation Carryforward	4,841,014	
Capital Functional Areas	4,841,014	
Debt Functional Areas		
Total Expenditures	5,354,214	513,200

FY15 IMPACT FEES FUND EXPENDITURE DISTRIBUTION



Impact Fees are also used for four Park Service areas, one Open Space and five Drainage Service areas. The Open Space and Parks purchase and development priorities are made according to the implementation section of the Bernalillo County Parks and Recreation Master Plan adopted by the Board of County Commissioners in July 2002. The Fire/EMS and County Road service areas are countywide. The Open Space and Regional Road service areas follow the boundary for the County's Five-Mile Extraterritorial Jurisdiction (ETJ).

OPEN SPACE FUND

Bernalillo County Open Space (BCOS) strives to be a dynamic network of properties with important natural or cultural resources managed to benefit people, plants and wildlife by protecting and enhancing view sheds, water resources, wildlife habitat, cultural/historical sites and prime agricultural land. Open Space also provides resource-based recreation and environmental education which are two pillars that guide public programming.

OPEN SPACE GOALS

- Cultivate partnerships and leverage resources to bring quality educational programming to the public
- Cultivate partnerships to improve the operations and resource-based knowledge of the Land Management Section
- Implement best management practices on properties
- Preserve water resources
- Prepare and implement resource management plans
- Identify alternative means of land preservation
- Acquire desirable lands proactively
- Secure long term funding for property and program development

The Open Space Fund represents 8% of the Capital Project Fund’s revenue budget and is mostly comprised of fund balance appropriations as shown in the table below.

	Open Space Fund 13051	
Revenues (in dollars)	FY15 Adopted Budget	FY16 Approved Plan
Property Tax		
Gross Receipts Tax		
Motor Vehicle		
Cigarette		
Gasoline Tax		
Taxes		
Intergovernmental		
Licenses and Permits		
Fees for Services		
Investment Income		
Fund Balance Appropriation	3,395,158	
Rental Revenue		12,300
Miscellaneous	3,395,158	12,300
Revenues	3,395,158	12,300
Operating Revenue	3,395,158	12,300
Non-Operating Revenue		
Total Revenues	3,395,158	12,300

\$600,000 in Open Space expenditures are for expenses associated with certain Open Space capital improvement projects. Transfers into the Open Space Fund will fund the difference between revenues and expenditures.

	Open Space Fund 13051	
	FY15 Adopted Budget	FY16 Approved Plan
Expenditures (in dollars)		
General Government		
Data Lines	700	714
Cell Phones	3,200	3,266
Sign & Signal	400	408
Open Space Millage	595,700	607,912
Public Works	600,000	612,300
Public Safety		
Health & Welfare		
Housing		
Culture & Recreation		
Operating Functional Areas	600,000	612,300
LTD Appropriation Carryforward	3,395,158	
Capital Functional Areas	3,395,158	
Debt Functional Areas		
Total Expenditures	3,995,158	612,300

Program Highlights - These lands are acquired and managed to conserve natural and cultural resources, provide opportunities for education and recreation and to shape the urban environment. BCOS is funded by an open space mill levy. Bernalillo County's imposed Tax Rate for Tax Year 2010, adjusted for yield control, is 10.75 mills including the current 0.10 mill levy to fund its open space program. The County has placed on the 2014 ballot a 0.20 mill levy to fund future open space projects, which will replace former mill levy.

In the past, the BCOS mill levy has been used to purchase nine properties (~1,000 acres), create Resource Management Plans, and develop properties so they can be opened for public access, and maintain the open space properties. Eleven properties are included in the Open Space inventory. Two properties, Sanchez Farm and Sandia Knolls, were acquired by other means and have been incorporated due to their locations and uses.

Bernalillo County also played a role in conserving Price's Dairy, a 570-acre riverfront farm, five miles south of downtown Albuquerque. The County Commission approved an appropriation of \$5 million in General Fund carryover towards public acquisition. The collaborative effort resulted in the Southwest Region's first urban wildlife refuge now known as the Valle de Oro Wildlife Refuge in 2012.

Also in 2012, Bernalillo County took an active role in the conserving of the UNM North Golf Course as an urban open space, providing \$1.5 million in open space funds for renovations and the creation of perimeter trail. The County is will be working with the University on a second phase to construct a pipeline to reuse the University's chiller blow-down water as irrigation water and restore the areas between the fairways to native grassland habitat.

Resource Management Plans (RMP's) were created to help preserve unique historic and cultural character, offer resource-based recreational opportunities, and protect natural resources. The objectives and strategies contained in the RMP's were developed by Steering Committees through extensive community participation and planning.

The County is currently working on implementing the RMP's and opening the properties to the public. Many of the East Mountain properties border National Forest, connecting miles of trails and open expanses for enjoyment. The County strives to ensure that all resources are available to the public, yet cared for in a manner that will sustain them over time. For example, a Hazardous Fuels Reduction/Forest Health Project began in March 2014 on approximately 85 forested acres at Sedillo Ridge Open Space. This is the first phase of treatment planned for the 500-acre site.

In 2005, the Open Space group was created in Parks and Recreation's Land Management Section, with the specialized training and equipment necessary for maintaining the County's Open Spaces. In 2013, a Resource Specialist position was added to the team in order to focus on Open Space property management and development issues. This and other Open Space positions are funded through the Open Space Mill Levy.

In 2010, the Master Naturalist Program was initiated with an initial class of 30 participants. This program aims to instill the pursuit of life-long learning and promote environmental stewardship. Participants are actively engaged through education and service dedicated to the beneficial management of natural resources on Open Space properties.

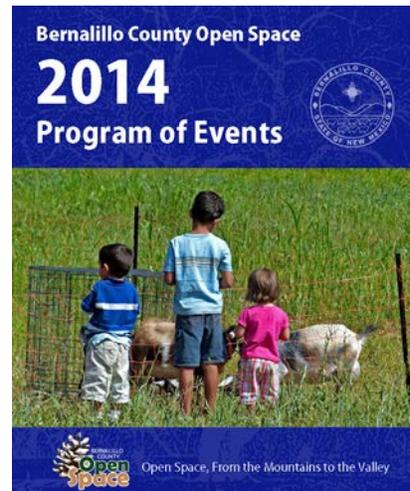


Public Programming - Since the Open Space program's inception in 2009, programming has been expanded each year based on the attributes of properties and interests of constituents. In addition to the Master Naturalist program, the Backyard Farming Series, the East Mountain Interpretive Series, and a Naturalist Series have all been created. Each series contains several events and activities at one or more properties and is free to the public.

The Backyard Farming Series features experts in their fields who provide hands-on experiences giving participants practical information to transform their backyards into a thriving oasis of food, medicine, and wildlife habitat. 2014 topics include tree care, hot bath canning and pressure canning, garden planning and sustainability in the home garden, and much more.

The East Mountain Interpretive Series involves learning about the history and environmental significance of the area. Events such as Water Harvesting Catchments for Wildlife, Bear Blitz Fair, Sabino Canyon Plant Walk and the much-anticipated Carlito Springs Grand Opening are offered in 2014.

The Naturalist Series takes advantage of the new environmental education building at Bachechi Open Space and is an off-shoot of the separate Master Naturalist Series. A sampling of 2014 events includes Seasonal Sightings Along the Rio Grande, Frogs and Toads of the Rio Grande Valley, Bug Love and History of the Wilderness Act.



Open Space Properties -The following information is a guide of the County's Open Space properties and their locations.



Gutierrez-Hubbell House



Ojito de San Antonio



Pajarito Open Space Trail



Wildflower Walk at Carlito Springs

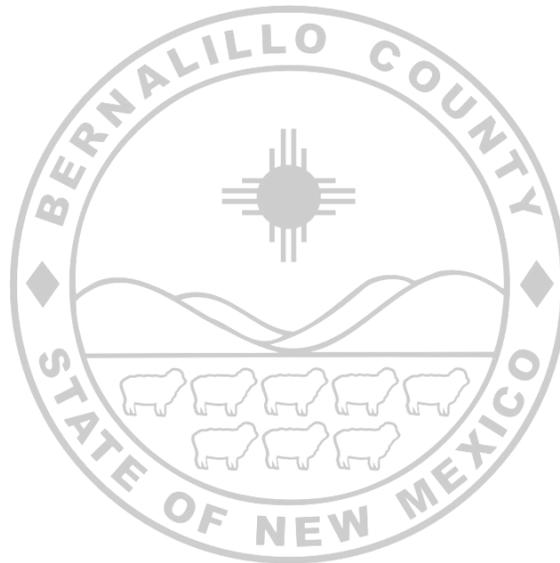
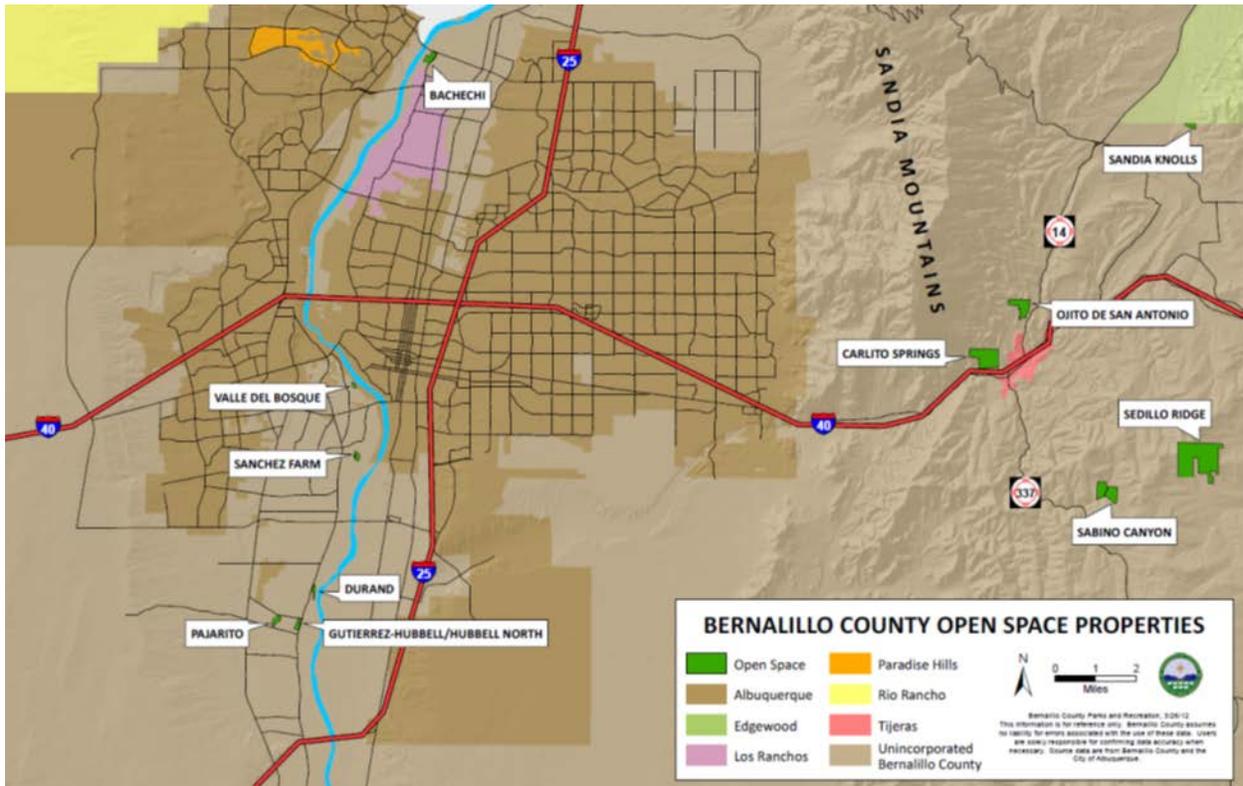


Lane Lateral Acequia at Bachechi



Wetland Boardwalk at Bachechi

BERNALILLO COUNTY OPEN SPACE LOCATIONS



INDUSTRIAL REVENUE BONDS

Bernalillo County is authorized by Sections 4-59-1 to 4-59-16, inclusive, NMSA 1978, as amended, to acquire industrial revenue projects to be located within the County; and, is authorized to adopt ordinances to provide for the safety, preserve the health, promote the prosperity and improve the morals, order, comfort and convenience of the County and its inhabitants.

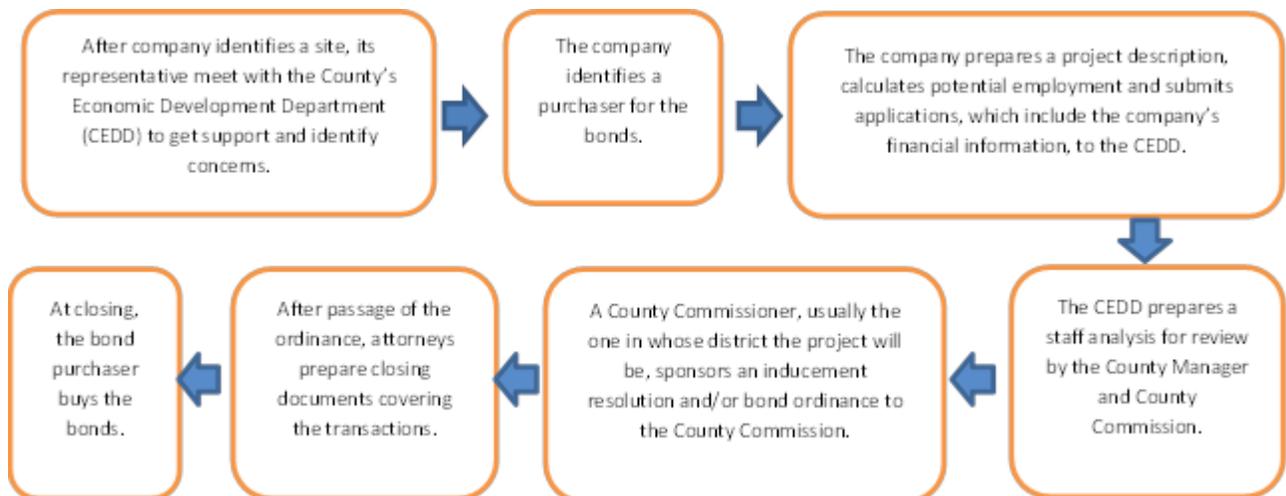
What is an Industrial Revenue Bond? - Industrial Revenue Bond(s) (IRB) is a financial structure used to enable commercial and industrial real estate loans. Both tax-exempt and taxable revenue bonds can be used as applicable to the project, and in many cases the two forms can be combined. Issuing IRBs is one way to encourage a company to relocate, expand, and invest in Bernalillo County.

A company may receive gross receipts and compensating tax exemptions on initial purchases of equipment made with bond proceeds. The company is still responsible for a portion of the property tax, as well as corporate taxes. In most cases, companies may pay gross receipts taxes on the services or goods they produce and sell. In addition, a company's employees are paying income taxes, property taxes, and Gross Receipts/Compensating Taxes on their purchases.

How does an IRB work? - The County retains ownership of the bond-financed facility and leases it back to the company at a rate sufficient to pay the principal and interest on the bonds as they mature. When the Company leases the property back, there may be several tax advantages such as exemption from property tax and Gross Receipts Tax on the purchase of property and/or equipment. The percentage of property tax abatement is determined by total project investment and job creation. Since the County is not responsible for the loan, the IRB does not have an impact on the County's credit rating.

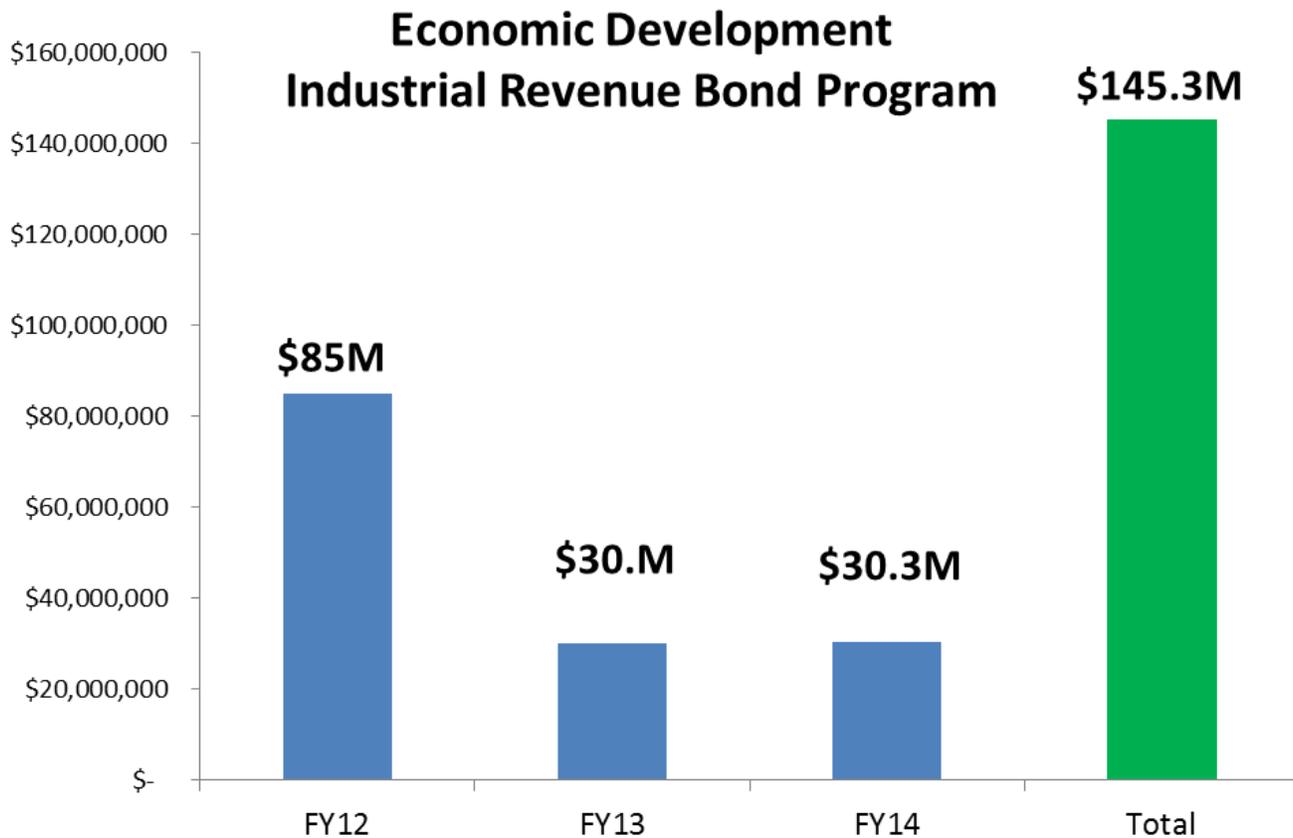
IRBs are issued with fewer restrictions than tax-exempt bonds and in unlimited amounts while the Company maintains tax savings.

What are the steps to apply for an IRB? -



Bernalillo County IRB History - Bernalillo County started aggressively using the IRB in FY12 with Lowe's Home Center; to date, 11 companies have utilized the incentive.

Bernalillo County IRB History			
Company	Year	IRB Amount (in dollars)	
Lowe's Home Stores	FY12	\$	16,000,000
Gestamp Solar/Folium Energy	FY12	\$	13,000,000
Friedman Recycling	FY12	\$	16,000,000
Admiral Beverage Corporation	FY12	\$	30,000,000
Lowe's Home Stores	FY12	\$	10,000,000
Tres Amigas	FY12-13	\$	20,000,000
Lowe's Home Stores	FY13	\$	10,000,000
TW Investments (Wise Recycling)	FY13	Industrial Development Project	
Silver Moon Lodge	FY14	\$	8,000,000
Glenrio Apartments	FY14	\$	11,000,000
UR 205 Silver	FY14	\$	11,300,000
Rodgers Plumbing	FY14	Industrial Development Project	
Total		\$	145,300,000



Economic Development Section FY13 – 14 - The Board of County Commissioners approved seven Economic Development Projects in FY 14. These projects include Lowe’s Home Stores, TW Investments, Silver Moon Lodge, Glenrio Apartments, UR 205 Silver, Rodgers Plumbing. Lowe’s Home Stores expanded its existing customer contact center. Wise Recycling, a non-ferrous metal recycler, will be expanding its operations and updating its equipment. TW Investments is Wise Recycling’s landlord. Silver Moon Lodge, Glenrio Apartments, and UR 205 Silver will design, build, and construct 439 units of new workforce housing. Rodgers Plumbing and Heating will be relocating and expanding to an industrial park within the South Valley.

Collectively, these projects will be investing up to \$53.8 million into our local economy, and will create 407 new permanent jobs and 487 construction jobs. Bernalillo County is honored to participate in the expansion and attraction of these businesses. As the next biennium begins, we continue to work hard to attract additional investments and jobs for the County.

PUBLIC ART PROGRAM

Bernalillo County’s Public Art Program heads into its 30th year in 2015. The 1% for Art Ordinance was enacted in 1985 and revised in 1992. Bernalillo County’s Public Art collection has the power to inspire curiosity, encourage contemplation, facilitate dialogue, foster community spirit, and create a sense of place. Located in county buildings, parks, community centers, libraries and outside of facilities, the collection boasts 250 artworks and enhances the quality of life for county citizens and visitors. Each piece is selected by a 10 member Arts Board. Two representatives are appointed from each of the five commission districts. The Arts Board members are artists, arts advocates, art educators, architects and designers, and authors. These volunteers are dedicated to selecting exceptional artwork for the public. The program is funded by 1% of voter approved General Obligation bonds, with the exception of library bonds.

Public Art enhances our quality of life in Bernalillo County. Each of us has an aspect of “Quality of Life” that we cherish. Whether it is in a library, County Courthouse, or viewed out the window during travel, Public Art enriches the fabric of our communities and impacts the County in a positive way. Bernalillo County’s Public Art initiative has grown over the past 20 years and our collection is impressive and impactful. Throughout the County various art acquisitions supported by tax payers can be seen and enjoyed. Bernalillo County is dedicated to enhancing the quality of life through projects from open space to senior meal programs, parks and recreation to public art.

In a recent purchase, the Arts Board selected two-dimensional artwork from artists who have lived and worked in New Mexico. From the iconic photographs by Lee Marmon to the contemporary painting style of Neal Abrose Smith to the mythical collages by Holly Roberts, this collection features some of the best art our state and county have to offer. What could be more representative of our sense of place in New Mexico than a blazing red, blooming claret cup cactus set against a pastel sky in Celeste LaForme’s “Black Chinned?”

The following page shows examples of County’s art collection with works by Lee Marmon and Dough Czor.



**“How Much is that Doggy in the Window”
by Lee Marmon**



County Seal by Doug Czor

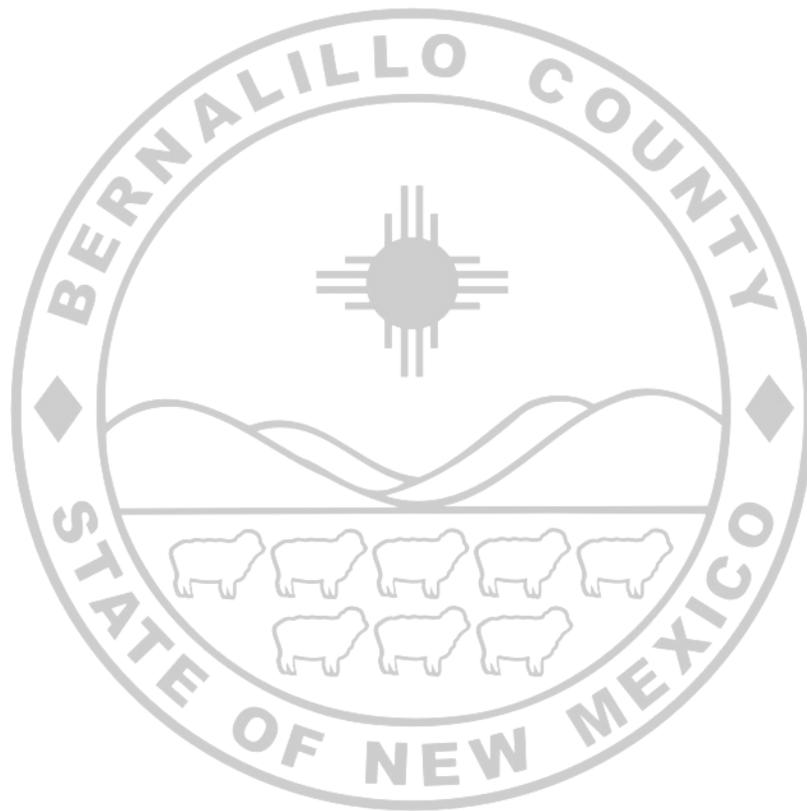


“Dancers on the Dune” by Lee Marmon

BERNALILLO COUNTY

CURRENT SIX YEAR CAPITAL IMPROVEMENT PLAN





SIX YEAR CAPITAL IMPROVEMENT PLAN FY15 – FY20 (IN MILLIONS)

The following information is the detailed Six Year CIP referenced in the Long-Term Goals And Objectives section of the Capital Projects Overview on page CP-4 of this book.

PROJECT ID & NAME	2015-2016	2017-2018	2019-2020	OTHER FUNDING REQUESTS				COMMITTED FUNDS					TOTAL BY PROJECT	
	CYCLE 1	CYCLE 2	CYCLE 3	S	F	IF	O	GO	S	F	IF	O		
	GO	GO	GO											
LIBRARY														
1638: Library materials	1.80	2.00	2.20	-	-	-	-	-	-	-	-	-	-	6.00
Library Subtotal:	1.80	2.00	2.20	-	-	-	-	-	-	-	-	-	-	6.00
PUBLIC SAFETY														
1645: Animal Control Facility	4.50	-	-	-	-	-	-	1.50	-	-	-	-	-	6.00
2009: MATS HVAC Replacement	0.04	-	-	-	-	-	-	1.55	-	-	-	-	0.21	1.80
14: Building System Upgrades	1.20	1.20	1.20	4.50	-	-	-	-	-	-	-	-	-	8.10
Public Safety Subtotal:	5.74	1.20	1.20	4.50	-	-	-	3.05	-	-	-	-	0.21	15.90
PARKS & RECREATION														
1947: Regional Aquatic Center and Land Purchase	1.25	1.25	1.00	3.54	-	-	2.00	0.06	-	-	-	-	-	9.10
1921: North Valley Little League Facility Development	0.61	-	-	-	-	-	-	3.26	1.54	-	-	-	-	5.40
1923: Paradise Hills Community Center - Building and Site Improvements	0.40	-	-	0.60	-	0.20	-	-	0.90	-	-	-	-	2.10
1940: West Side Community Center - Building and Site Improvements	0.45	-	-	0.33	-	-	-	0.03	-	-	-	-	-	0.80
1934: Los Padillas Community Center - Building and Site Improvements	0.05	-	-	-	-	-	-	0.25	-	-	-	-	-	0.30
1917: Los Vecinos Community Center - Building and Site Improvements	0.80	0.80	-	1.81	-	0.55	-	0.04	-	-	-	-	-	4.00
1928: Little League & Ball Field Redevelopment	0.10	0.10	-	0.30	-	-	-	-	0.07	-	-	-	-	0.57
1941: La Ladera Park	0.10	-	0.10	0.16	-	-	-	0.05	-	-	0.09	-	-	0.50
1927: Playground Redevelopment	0.20	0.20	0.20	0.50	-	-	-	0.18	0.10	-	-	-	-	1.38
1926: Park Redevelopment and Improvements	0.30	0.30	0.30	-	-	-	-	-	-	-	-	-	-	0.90
Parks & Recreation Subtotal:	4.26	2.65	1.60	7.24	-	0.75	2.00	3.86	2.60	-	0.09	-	-	25.04
ROADS														
1436: Sunport Extension_Broadway Blvd To I25	1.60	0.70	-	-	-	-	-	2.19	-	14.74	-	-	-	19.23
1621: Bridge Blvd Redevelopment_Coors Blvd To Barelas Bridge	1.50	1.50	0.51	-	20.59	-	-	3.51	-	20.59	-	-	-	48.19
1901: 2nd St Trail_Rio Bravo At The Wildlife Refuge	0.50	-	-	-	3.00	-	-	0.62	-	3.67	-	-	-	7.79
3: Umbrella Project Type-Paving Unpaved Roads	4.00	4.00	4.00	24.00	-	-	-	-	0.47	-	-	-	-	36.47
30: CAP-COOP-School Bus	0.17	-	-	0.45	-	-	-	-	-	-	-	-	-	0.62
2067: District 3 Sidewalks, ADA, And Lighting	1.00	1.00	1.00	-	-	-	-	-	2.72	-	-	-	-	5.72
83: Roadway Striping, Calming, Pavement Markings And Guard Rails	0.75	0.30	0.30	-	-	-	-	-	-	-	-	-	-	1.35
Roads Subtotal:	9.52	7.50	5.81	24.45	23.59	-	-	6.32	3.19	38.99	-	-	-	119.36

PROJECT ID & NAME	2015-	2017-	2019-	OTHER FUNDING REQUESTS				COMMITTED FUNDS					TOTAL BY PROJECT
	2016	2018	2020	S	F	IF	O	GO	S	F	IF	O	
	CYCLE 1	CYCLE 2	CYCLE 3										
STORM DRAINS													
1656: Arenal and Coors to Isleta Drain Storm Drain	1.70	-	-	-	-	-	-	0.50	-	-	-	-	2.20
2041: North Edith Utility Improvements Project	0.50	1.50	-	1.00	-	-	-	0.43	-	-	-	-	3.43
6: Fiber Optics	0.30	0.30	0.30	-	-	-	-	-	-	-	-	0.15	1.05
1675: Blake-Isleta to Perry-Pond (Vista del Rio Phase 4)	2.00	-	-	-	-	-	-	4.19	-	-	-	-	6.19
Storm Drains Subtotal:	4.50	1.80	0.30	1.00	-	-	-	5.12	-	-	-	0.15	12.87
GRAND TOTAL:	25.82	15.15	11.11	37.19	23.59	0.75	2.00	18.35	5.79	38.99	0.09	0.36	179.18

Assumptions:

GO= GO BONDS F = FEDERAL S = STATE IF = IMPACT FEES O = OTHER

The next several pages contain individual forms describing selected projects in more detail.

Each project form is divided into three sections:

- 1 - Project Description: describes the project, including the location and reason it is being performed.
- 2 - Project Budget & Committed Funds: breaks down the project's budget and funds already committed
- 3 - Capital Funding Requests From the 2015 Six Year Plan: details the projected requests and sources for the upcoming 6 year period.

GRT Revenue Bonds – 1996B, 1998, 1997, 1998, 2005, 2010A, and 2010B series bonds finance jail, courthouse, district attorney building, and Journal Pavilion construction; communications and information management system implementations; building purchases; wastewater service provisions; healthcare facility expansions and purchases; and various bond refundings. For more detailed explanations of the purposes of these bond issues and their schedules, please reference the Debt Service Funds section of this budget book.

GO Bond Program –For more detailed explanations of the purposes of these and past bond issues and their schedules, please reference the Debt Service Funds section of this budget book.



FY15 GO BOND PROGRAM

RANKING	DISTRICT	PROJECT NAME	DESCRIPTION	ESTIMATED COST/(SAVINGS) ON ANNUAL OPERATING BUDGET	FY15 GO BOND ALLOCATION
LIBRARY					
<p>BOND QUESTION NO. 1: Shall Bernalillo County, New Mexico, be authorized to issue its general obligation bonds, in one series or more, in an aggregate principal amount not exceeding \$1,800,000, for the purpose of securing funds for the purchase of library materials and library resources for the libraries within Bernalillo County, New Mexico, said bonds to be payable from general (ad valorem) taxes to be issued and sold at such time or times, upon such terms and conditions as the Board of County Commissioners may determine and as permitted by law?</p>					
None	CW	1638: Library Materials	To purchase materials for the City/County library branches	n/a	\$ 1,800,000
TOTAL LIBRARY					\$ 1,800,000
PUBLIC SAFETY					
<p>BOND QUESTION NO. 2: Shall Bernalillo County, New Mexico, be authorized to issue its general obligation bonds, in one series or more, in an aggregate principal amount not exceeding \$5,741,000 for the purpose of acquiring property, constructing, and equipping County buildings used for public safety and animal welfare purposes, as well as planning, designing, upgrading, constructing, and equipping County buildings, including, but not limited to, facilities construction and improvements required by the Americans with Disabilities Act said bonds to be payable from general (ad valorem) taxes and to be issued and sold at such time or times, upon such terms and conditions as the Board of County Commissioners may determine and as permitted by law?</p>					
None	CW	1645: Animal Control Facility	To plan, design, construct and equip a full scale Animal Care Facility	17,000	\$ 4,500,000
None	3	2009: MATS HVAC Replacement	Replace the numerous failing window AC units in one wing of MATS facility with a centralized HVAC system in order to open the wing for usage and increase usable facility space.	\$25,000	\$ 41,000
None	CW	14: Building System Upgrades	See updated FFM needs list for a variety of County buildings in the attached file that was uploaded in July 2014.		\$ 1,200,000
TOTAL PUBLIC SAFETY					\$ 5,741,000

FY15 GO BOND PROGRAM

RANKING	DISTRICT	PROJECT NAME	DESCRIPTION	ESTIMATED COST/(SAVINGS) ON ANNUAL OPERATING BUDGET	FY15 GO BOND ALLOCATION
PARKS AND RECREATION					
BOND QUESTION NO. 3: Shall Bernalillo County, New Mexico, be authorized to issue its general obligation bonds, in one series or more, in an aggregate principal amount not exceeding \$4,460,000 for the purpose of acquiring property, constructing, and 27 equipping recreational facilities, including compliance with the Americans With Disabilities Act, within the County, said bonds to be payable from general (ad valorem) taxes and to be issued and sold at such time or times, upon such terms and conditions as the Board of County Commissioners may determine and as permitted by law?					
None	1	1947: Regional Aquatic Center and Land Purchase	Six related neighborhood requests (#166-171) were submitted for land purchase adjacent to RGSCC and a swimming pool to go on this land. Citing the need for seniors, it is assumed that an indoor pool may be desired to accommodate year-round aquatic exercise. The County is currently embarked on an Aquatics Master Plan, which will determine the location for a future indoor pool.	\$500,000	\$ 1,250,000
None	1	1921: North Valley Little League Facility Development	Plan, design, engineer, and equip the Edith Storm Drain Ponds for a new home for North Valley Little League.		\$ 610,000
None	4	1923: Paradise Hills Community Center - Building and Site Improvements	Address parking shortages at both the center and annex, issues with accessibility and circulation between the existing facilities. Underground basalt is a major consideration for any land disturbance at this site. Need for overall master plan and traffic study to locate new parking and develop and select alternatives.		\$ 400,000
None	2	1940: West Side Community Center - Building and Site Improvements	Ballfield decommissioning, bandshell and stage construction, additional parking		\$ 450,000
None	2	1934: Los Padillas Community Center - Building and Site Improvements	Add lighting to redeveloped parking lot		\$ 50,000

FY15 GO BOND PROGRAM

RANKING	DISTRICT	PROJECT NAME	DESCRIPTION	ESTIMATED COST/(SAVINGS) ON ANNUAL OPERATING BUDGET	FY15 GO BOND ALLOCATION
PARKS AND RECREATION					
BOND QUESTION NO. 3: Shall Bernalillo County, New Mexico, be authorized to issue its general obligation bonds, in one series or more, in an aggregate principal amount not exceeding \$4,460,000 for the purpose of acquiring property, constructing, and 27 equipping recreational facilities, including compliance with the Americans With Disabilities Act, within the County, said bonds to be payable from general (ad valorem) taxes and to be issued and sold at such time or times, upon such terms and conditions as the Board of County Commissioners may determine and as permitted by law?					
None	5	1917: Los Vecinos Community Center - Building and Site Improvements	Move basketball court, fix turf, resolve grading and drainage issues from Old 66, future building expansion, skate park renovation		\$ 800,000
None	CW	1928: Little League & Ball Field Redevelopment	Bleachers countywide		\$ 100,000
None	1	1941: La Ladera Park	Expand park to the west, including a MRGCD ditch crossing		\$ 100,000
None	CW	1927: Playground Redevelopment	Improve playgrounds in response to annual audit findings		\$ 200,000
None	CW	1926: Park Redevelopment and Improvements	Improve various County parks		\$ 300,000
TOTAL PARKS AND RECREATION					\$ 4,260,000

FY15 GO BOND PROGRAM

RANKING	DISTRICT	PROJECT NAME	DESCRIPTION	ESTIMATED COST/(SAVINGS) ON ANNUAL OPERATING BUDGET	FY15 GO BOND ALLOCATION
ROADS					
BOND QUESTION NO. 4: Shall Bernalillo County, New Mexico, be authorized to issue its general obligation bonds, in one series or more, in an aggregate principal amount not exceeding \$9,070,000 for the purpose of securing funds for the acquisition of property, design, construction and repair of roads and related non-motor vehicle pathways within Bernalillo County, New Mexico, said bonds to be payable from general (ad valorem) taxes and to be issued and sold at such time or times, upon such terms and conditions as the Board of County Commissioners may determine and as permitted by law?					
3	2	1436: Sunport Extension_Broadway Blvd_To_I25	Replace the numerous failing window ac units in one wing of MATS facility with a centralized HVAC system in order to open the wing for usage and increase usable facility space.		\$1,600,000
1	2	1621: Bridge Blvd Redevelopment_Coors Blvd_To_Barelas Bridge	Reconstruct Bridge Blvd from Coors to Isleta Blvd; NOTE: \$3.5m of local bond funding match is noted as part of committed \$24.1m		\$1,500,000
27	2	1901: 2nd St Trail_Rio Bravo_At_The Wildlife Refuge	Construct 10 ft. wide multi-use trail within existing right-of-way; 1901 is for segments both north and south of Rio Bravo; NOTE: \$138k in bond funding match from 5% already reserved for TAP		\$500,000
None	1,2,4,5	3: Umbrella Project Type-Paving Unpaved Roads	Place asphalt pavement on unincorporated area dirt and graveled roadways OR the replacement of substantially deteriorated paved roadways		\$4,000,000
None	CW	30: CAP-COOP-School Bus	CAP-COOP-School Bus program must comply with DOT arterial road program. County must match \$0.25 for every \$0.75 granted by NMDOT		\$170,000
None	3	2067: District 3 Sidewalks, ADA, And Lighting	Funds to augment capital outlay dollars received from the State in 2013, 2014, and the future...		\$1,000,000
None	CW	83: Roadway Striping, Calming, Pavement Markings And Guard Rails	Replace roadway striping, traffic calming, pavement markings, and guardrails as needed		\$300,000
TOTAL ROADS					\$ 9,070,000

FY15 GO BOND PROGRAM

RANKING	DISTRICT	PROJECT NAME	DESCRIPTION	ESTIMATED COST/(SAVINGS) ON ANNUAL OPERATING BUDGET	FY15 GO BOND ALLOCATION
STORM DRAINS					
BOND QUESTION NO. 5: Shall the County of Bernalillo, New Mexico, be authorized to issue its general obligation bonds, in one series or more, in an aggregate principal amount not exceeding \$4,500,000 for the purpose securing funds for the acquisition of property, design, construction and repair of storm sewer, wastewater, water, and fiber optic systems within Bernalillo County, New Mexico, said bonds to be payable from general (ad valorem) taxes and to be issued and sold at such time or times, upon such terms and conditions as the Board of County Commissioners may determine and as permitted by law?					
9	2	1656: Arenal and Coors to Isleta Drain Storm Drain	One component of the South Valley Flood Damage Reduction Project ID #10		\$ 1,700,000
3	4	2041: North Edith Utility Improvements Project	Develop sewer infrastructure and potentially building water infrastructure (cost dependent) for the far northern extent of Edith Blvd.		\$ 500,000
None	CW	6: Fiber Optics	Fiber Optic as an essential County utility and incorporate its installation with other utility work when possible		\$ 300,000
2	2	1675: Blake-Isleta to Perry-Pond (Vista del Rio Phase 4)	Storm drainage facilities to collect storm water and direct it to a detention pond. Curb and gutters will be installed on the roadways to prevent runoff from entering private property.		\$ 2,000,000
TOTAL STORM DRAINS					\$ 4,500,000
FY15 GO BOND CYCLE GRAND TOTAL					\$ 25,371,000

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1638: Library Materials		
Dept Ranking:	Not Ranked	Department:	
Project Type:	Library		
Project Description:	Purchase materials, books, and media for the County libraries		
Project Location:	All City/County library branches		
Justification:	Continually update library materials and technologies		
Neigh. Request ID:			
Comm. District:	1,2,3,4,5	NM Senate:	ALL
		NM House:	CW

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$0
Design	\$0
Construction	\$0
Other	\$0
Total Project Budget	\$0

Committed	Funds
GO Bonds	\$0
State	\$0
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$0

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$1,800,000	\$0	\$2,000,000	\$0	\$2,200,000	\$0	\$6,000,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$1,800,000	\$0	\$2,000,000	\$0	\$2,200,000	\$0	\$6,000,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1645: Animal Control Facility		
Dept Ranking:	Not Ranked	Department:	Fleet-Facilities
Project Type:	Public Service Buildings		
Project Description:	To plan, design, construct and equip a full scale Animal Care Facility		
Project Location:	to be determined		
Justification:	currently; all county rescue animals are being sheltered at city facilities. The outsourcing is a great expense to the county.		
Neigh. Request ID:			
Comm. District:	1,2,3,4,5	NM Senate:	ALL
		NM House:	CW

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$0
Design	\$750,000
Construction	\$5,250,000
Other	\$0
Total Project Budget	\$6,000,000

Committed	Funds
GO Bonds	\$1,500,000
State	\$0
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$1,500,000

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$4,500,000	\$0	\$0	\$0	\$0	\$0	\$4,500,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$4,500,000	\$0	\$0	\$0	\$0	\$0	\$4,500,000

Annual Operating Budget
\$17,000

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	2009: MATS HVAC Replacement		
Dept Ranking:	Not Ranked	Department:	Fleet-Facilities
Project Type:	Equipment upgrades - Buildings		
Project Description:	Replace the numerous failing window AC units in one wing of MATS facility with a centralized HVAC system in order to open the wing for usage and increase usable facility space.		
Project Location:	MATS facility on Zuni		
Justification:	Window units are failing and wing has been closed off and not available for usage.		
Neigh. Request ID:			
Comm. District:	3	NM Senate:	
		NM House:	

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$0
Design	\$100,000
Construction	\$1,700,000
Other	\$0
Total Project Budget	\$1,800,000

Committed	Funds
GO Bonds	\$1,553,521
State	\$0
Federal	\$0
Impact	\$0
Other	\$205,763
Other Source	
Total Committed Funds	\$1,759,284

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$41,000	\$0	\$0	\$0	\$0	\$0	\$41,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$41,000	\$0	\$0	\$0	\$0	\$0	\$41,000

Annual Operating Budget
\$25,000

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	14: Building System Upgrades		
Dept Ranking:	Not Ranked	Department:	Fleet-Facilities
Project Type:	Building Upgrades		
Project Description:	See updated FFM needs list for a variety of County buildings in the attached file that was uploaded in July 2014.		
Project Location:	County owned buildings - Countywide		
Justification:	Make County buildings as energy efficient as possible and to reduce maintenance costs.		
Neigh. Request ID:			
Comm. District:	1,2,3,4,5	NM Senate:	all
		NM House:	all

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$0
Design	\$0
Construction	\$7,425,000
Other	\$0
Total Project Budget	\$7,425,000

Committed	Funds
GO Bonds	\$0
State	\$0
Federal	\$0
Impact	\$0
Other	\$0
Other Source	County General funds if GO not available.
Total Committed Funds	\$0

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$1,200,000	\$0	\$1,200,000	\$0	\$1,200,000	\$0	\$3,600,000
State	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000	\$0	\$4,500,000
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$1,950,000	\$750,000	\$1,950,000	\$750,000	\$1,950,000	\$0	\$8,100,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1947: Regional Aquatic Center and Land Purchase		
Dept Ranking:	Not Ranked	Department:	Parks & Rec
Project Type:	Swimming Pool		
Project Description:	Six related neighborhood requests (#166-171) were submitted for land purchase adjacent to RGSCC and a swimming pool to go on this land. Citing the need for seniors, it is assumed that an indoor pool may be desired to accommodate year-round aquatic exercise. The County is currently embarked on an Aquatics Master Plan, which will determine the location for a future indoor pool.		
Project Location:	Future land, approximately 5 acres (assuming \$100,000/acre), adjacent to RGSCC		
Justification:	In 2010, Bernalillo County converted the North Valley Pool into a splash pad aquatic facility at RGSCC that primarily serves young children, and there is no County-owned and operated swimming pool in the North Valley. A year-round indoor pool exists at Valley High School.		
Neigh. Request ID:	NR2012_166, NR2012_167, NR2012_168, NR2012_169, NR2012_171, NR2012_170		
Comm. District:	1	NM Senate:	NM House:

Project	Budget
Administration	\$0
Study/Planning	\$60,000
Land	\$500,000
Design	\$800,000
Construction	\$7,740,000
Other	\$0
Total Project Budget	\$9,100,000

Committed	Funds
GO Bonds	\$60,000
State	\$0
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$60,000

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$1,250,000	\$0	\$1,250,000	\$0	\$1,000,000	\$0	\$3,500,000
State	\$0	\$0	\$1,250,000	\$1,250,000	\$1,040,000	\$0	\$3,540,000
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$2,000,000	\$0	\$0	\$2,000,000
Total Funding Requests	\$1,250,000	\$0	\$2,500,000	\$3,250,000	\$2,040,000	\$0	\$9,040,000

Annual Operating Budget
\$500,000

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1921: North Valley Little League Facility Development		
Dept Ranking:	Not Ranked	Department:	Parks & Rec
Project Type:	Parks		
Project Description:	Plan, design, engineer, and equip the Edith Storm Drain Ponds for a new home for North Valley Little League. Phase I will consist of reconfiguration of drainage basin and construction of four fields and related amenities. Phase I has been bid and will be going into construction in July 2014. Phase II will consist of an additional two fields, lighting, additional parking and a concession stand. Phase II is contingent upon securing adjacent State of New Mexico owned property.		
Project Location:	Edith Storm Drain Ponds - Edith and Candelaria NE		
Justification:	NVLL is on a year-to-year agreement with current landlord and needs to find a permanent home; Existing drainage pond on Edith has important engineering considerations that will affect baseball as a secondary use, and will affect cost of construction. Remaining need is for design and construction of Phase II.		
Neigh. Request ID:			
Comm. District:	1	NM Senate:	13
		NM House:	11

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$0
Design	\$400,000
Construction	\$4,200,000
Other	\$800,000
Total Project Budget	\$5,400,000

Committed	Funds
GO Bonds	\$3,255,000
State	\$1,535,000
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$4,790,000

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$610,000	\$0	\$0	\$0	\$0	\$0	\$610,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$610,000	\$0	\$0	\$0	\$0	\$0	\$610,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1923: Paradise Hills Community Center - Building and Site Improvements		
Dept Ranking:	Not Ranked	Department:	Parks & Rec
Project Type:	Community Center Upgrades		
Project Description:	Facility is the most oversubscribed/booked center in the County system. An overall master plan was undertaken to develop a plan to increase capacity of Community Center, Annex and other neighboring County facilities and address circulation issues, and has led to a series of phased projects. Phase I, which dealt with certain parking and landscape issues at the Annex has been completed. Phase II which received partial funding from the state will increase parking, improve circulation and accessibility between community center, aquatic facility, annex, and neighborhood park, and connections and safe crossings to nearby County facilities and other institutional uses. Additionally, funds are being requested to develop design for Phases III, IV and V.		
Project Location:	Paradise Hills Community Center		
Justification:	Address parking shortages at both the center and annex, issues with accessibility and circulation between the existing facilities. Underground basalt is a major consideration for any land disturbance at this site. Need for overall master plan and traffic study to locate new parking and develop and select alternatives.		
Neigh. Request ID:			
Comm. District:	4	NM Senate:	23
		NM House:	29

Project	Budget
Administration	\$0
Study/Planning	\$100,000
Land	\$0
Design	\$500,000
Construction	\$1,500,000
Other	\$0
Total Project Budget	\$2,100,000

Committed	Funds
GO Bonds	\$0
State	\$900,000
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$900,000

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000
State	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$100,000	\$100,000	\$0	\$0	\$0	\$0	\$200,000
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$1,100,000	\$100,000	\$0	\$0	\$0	\$0	\$1,200,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1940: West Side Community Center - Building and Site Improvements		
Dept Ranking:	Not Ranked	Department:	Parks & Rec
Project Type:	Community Center Upgrades		
Project Description:	Master Plan for facilities on site almost complete. Immediate need to design and construct rehabilitation of basketball courts behind the center due to poor condition is underway under separate project heading and will be complete by end of summer 2014 (Phase I). Phase II is the demolition of the existing ballfield and construction parking and an improved band shell, outdoor stage off of back of CC, and a back stop in the Park. The Ball field will be reconstructed at Tom Tenorio Park as field 3.		
Project Location:	1250 Isleta Blvd. SW		
Justification:	Make the building more functional and attractive		
Neigh. Request ID:			
Comm. District:	2	NM Senate:	12
		NM House:	14

Project	Budget
Administration	\$0
Study/Planning	\$25,000
Land	\$0
Design	\$75,000
Construction	\$650,000
Other	\$0
Total Project Budget	\$750,000

Committed	Funds
GO Bonds	\$25,000
State	\$0
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$25,000

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$450,000	\$0	\$0	\$0	\$0	\$0	\$450,000
State	\$325,000	\$0	\$0	\$0	\$0	\$0	\$325,000
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$775,000	\$0	\$0	\$0	\$0	\$0	\$775,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1934: Los Padillas Community Center - Building and Site Improvements		
Dept Ranking:	Not Ranked	Department:	Parks & Rec
Project Type:	Community Center Upgrades		
Project Description:	Reconstruct parking lot and add lighting.		
Project Location:	2117 Los Padillas Rd. SW		
Justification:	Parking lot and drainage are being improved to increase capacity, efficiency, and function. Insufficient funds to add parking lot lighting.		
Neigh. Request ID:			
Comm. District:	2	NM Senate:	14
		NM House:	10

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$0
Design	\$58,000
Construction	\$242,000
Other	\$0
Total Project Budget	\$300,000

Committed	Funds
GO Bonds	\$250,000
State	\$0
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$250,000

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1917: Los Vecinos Community Center - Building and Site Improvements		
Dept Ranking:	Not Ranked	Department:	Parks & Rec
Project Type:	Community Center Upgrades		
Project Description:	Site needs drainage improvements caused by flows from Old 66 and site (\$60,000) Site needs Master Plan because it is one of the oldest community centers in the county (\$40,000) Coming out of the Master Planning process renovations to upgrade the center and expand in certain areas are anticipated (\$1,500,000) Community & Commissioner would like Splash Park similar to that which is at Raymond G. Sanchez Community Center (\$750,000); Renovations to skate park and adjacent park space are also needed (750,000) Projects will be done in phased upon completion of Master Plan, which was started in spring 2014		
Project Location:	478 Old 66, Tijeras NM		
Justification:	LVCC has not had any major site improvements in many years. Limited parking, drainage problems, and the need to expand the site are reasons for capital funding to be allocated to help implement site master plan.		
Neigh. Request ID:			
Comm. District:	5	NM Senate:	
		NM House:	

Project	Budget
Administration	\$0
Study/Planning	\$40,000
Land	\$200,000
Design	\$260,000
Construction	\$3,500,000
Other	\$0
Total Project Budget	\$4,000,000

Committed	Funds
GO Bonds	\$40,000
State	\$0
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$40,000

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$800,000	\$0	\$800,000	\$0	\$0	\$0	\$1,600,000
State	\$300,000	\$110,000	\$800,000	\$600,000	\$0	\$0	\$1,810,000
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$100,000	\$150,000	\$150,000	\$150,000	\$0	\$0	\$550,000
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$1,200,000	\$260,000	\$1,750,000	\$750,000	\$0	\$0	\$3,960,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1928: Little League & Ball Field Redevelopment		
Dept Ranking:	Not Ranked	Department:	Parks & Rec
Project Type:	Parks		
Project Description:	Make necessary fencing repairs and replace all non-compliant bleachers with those that have security-fencing around the tops and sides; Shade cloth replacement for shade structures. Fencing repairs for fields and batting cages. Upgrades to concession stands, and other projects as determined in consultation with Little League representatives and other field users.		
Project Location:	East Mountain Little Leagues, Alameda and Tom Tenorio in particular have bleachers that need replacement. Shade structures for EMLL, SVLL, Atrisco LL, Alameda (15K per Bleacher and a total of 28).		
Justification:	Some bleachers at current facilities are old and dilapidated and do not meet safety standards of fencing on tops and sides. County liability will be reduced and public safety increased with new bleachers.		
Neigh. Request ID:			
Comm. District:	1,2,3,4,5	NM Senate:	NM House:

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$0
Design	\$0
Construction	\$565,000
Other	\$0
Total Project Budget	\$565,000

Committed	Funds
GO Bonds	\$0
State	\$65,000
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$65,000

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$200,000
State	\$100,000	\$100,000	\$100,000	\$0	\$0	\$0	\$300,000
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$200,000	\$100,000	\$200,000	\$0	\$0	\$0	\$500,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1941: La Ladera Park		
Dept Ranking:	Not Ranked	Department:	Parks & Rec
Project Type:	Parks		
Project Description:	Expand park to the west, including a MRGCD ditch crossing Purchase land for parking lot and do a lot line clean-up with the church		
Project Location:	211 Los Ranchos Rd.		
Justification:	Park has undeveloped space that if improved could benefit Land Management and the public		
Neigh. Request ID:			
Comm. District:	1	NM Senate:	13
		NM House:	17

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$0
Design	\$75,000
Construction	\$425,000
Other	\$0
Total Project Budget	\$500,000

Committed	Funds
GO Bonds	\$50,000
State	\$0
Federal	\$0
Impact	\$90,000
Other	\$0
Other Source	
Total Committed Funds	\$140,000

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$100,000	\$0	\$0	\$100,000	\$0	\$0	\$200,000
State	\$100,000	\$60,000	\$0	\$0	\$0	\$0	\$160,000
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$200,000	\$60,000	\$0	\$100,000	\$0	\$0	\$360,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1927: Playground Redevelopment		
Dept Ranking:	Not Ranked	Department:	Parks & Rec
Project Type:	Parks		
Project Description:	Upgrade playgrounds per audits with new equipment, ADA improvements, and surfacing where needed Countywide. Currently have \$75K committed for Los Padillas and Pajarito Mesa Playgrounds. All (35) playgrounds around the County will average \$25k in improvements over the next 5 years. Immediate priorities are Sunflower Park (25k), Vista Grande (25k), Los Vecinos (25k) and Tom Tenorio (40k); Committed funds are from 2012 bond and 2013 Captial Outlay.		
Project Location:	All (35) playgrounds around the County will average \$25k in improvements over the next 5 years.		
Justification:	Playground redevelopment is an on-going effort in order to meet ASTM standards and reduce County liability. Funds from previous bond cycles are nearly fully spent. Vista Sandia has space for playground expansion.		
Neigh. Request ID:			
Comm. District:	1,2,3,4,5	NM Senate:	NM House:

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$0
Design	\$0
Construction	\$1,376,667
Other	\$0
Total Project Budget	\$1,376,667

Committed	Funds
GO Bonds	\$175,000
State	\$101,667
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$276,667

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$200,000	\$0	\$200,000	\$0	\$200,000	\$0	\$600,000
State	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$500,000
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$300,000	\$100,000	\$300,000	\$100,000	\$300,000	\$0	\$1,100,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1926: Park Redevelopment and Improvements		
Dept Ranking:	Not Ranked	Department:	Parks & Rec
Project Type:	Parks		
Project Description:	Upgrade site furnishings, trash receptacles, signage, irrigation, landscaping, fencing, etc. County wide		
Project Location:	Parkland countywide		
Justification:	Park redevelopment is an on-going effort to address items that break, are vandalised, need improvement, etc. and is necessary to take care of existing facilities. Funds from previous bond cycles are nearly fully spent.		
Neigh. Request ID:			
Comm. District:	1,2,3,4,5	NM Senate:	NM House:

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$0
Design	\$0
Construction	\$900,000
Other	\$0
Total Project Budget	\$900,000

Committed	Funds
GO Bonds	\$0
State	\$0
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$0

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$300,000	\$0	\$300,000	\$0	\$300,000	\$0	\$900,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$300,000	\$0	\$300,000	\$0	\$300,000	\$0	\$900,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1436: SUNPORT EXTENSION_BROADWAY BLVD_TO_I25		
Dept Ranking:	3 of 3	Department:	Technical Services
Project Type:	New Construction - Transportation		
Project Description:	Extend Sunport Blvd from Broadway Blvd to I-25 using 4 lane construction.		
Project Location:	From I-25 to Broadway		
Justification:	This will serve south valley access to the airport and industrial growth areas.		
Neigh. Request ID:			
Comm. District:	2	NM Senate:	12, 14
		NM House:	10

Project	Budget
Administration	\$0
Study/Planning	\$900,000
Land	\$600,000
Design	\$2,000,000
Construction	\$15,900,000
Other	\$0
Total Project Budget	\$19,400,000

Committed	Funds
GO Bonds	\$2,189,002
State	\$0
Federal	\$14,736,791
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$16,925,793

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$1,600,000	\$0	\$700,000	\$0	\$0	\$0	\$2,300,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$1,600,000	\$0	\$700,000	\$0	\$0	\$0	\$2,300,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1621: BRIDGE BLVD REDEVELOPMENT_COORS BLVD_TO_BARELAS BRIDGE		
Dept Ranking:	1 of 4	Department:	Technical Services
Project Type:	Repaving with Increased Capacity		
Project Description:	Reconstruct Bridge Boulevard including raised medians, turn bays, pedestrian and bicycle improvements, signalization and landscaping. Project includes a roundabout at Five Points and perhaps other locations as appropriate. Phase 1: Coors to Barelas Bridge; Phase 2: Barelas Bridge to 8th St. Redevelopment of corridor will also include ADA upgrades to be compliant with latest modifications and improvements identified at various intersections along Bridge in the 2011 ADA Transition Plan.		
Project Location:	Bridge Boulevard from Coors to Barelas Bridge		
Justification:	Traffic congestion has increased significantly on Bridge Boulevard over the last several years and even more so in the last ten years. Development on the Southwest Mesa has particularly impacted Bridge Boulevard which is the only river crossing between Rio Bravo Boulevard and Central Avenue. Bridge Boulevard is ranked as the fourth most congested corridor by the MRCOG's congestion management process.		
Neigh. Request ID:			
Comm. District:	2	NM Senate:	11, 12
		NM House:	14

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$2,000,000
Design	\$2,093,540
Construction	\$20,000,000
Other	\$0
Total Project Budget	\$24,093,540

Committed	Funds
GO Bonds	\$3,508,019
State	\$0
Federal	\$20,585,521
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$24,093,540

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$1,500,000	\$0	\$1,500,000	\$0	\$508,019	\$0	\$3,508,019
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$9,503,465	\$4,662,056	\$0	\$6,420,000	\$0	\$20,585,521
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$1,500,000	\$9,503,465	\$6,162,056	\$0	\$6,928,019	\$0	\$24,093,540

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1901: 2ND ST TRAIL_RIO BRAVO_AT_THE WILDLIFE REFUGE		
Dept Ranking:	27 of 32	Department:	IP&GR
Project Type:	Multi-Use Trails		
Project Description:	Construct 10 ft. wide multi-use trail within existing right-of-way on east side and sidewalks on west side. The 2011 ADA Transition Plan identified some deficiencies along the 2nd Street Corridor that need to be incorporated into this project.		
Project Location:	On Second Street from Woodward Ave SW to Sandia Salida Rd SW leading to the new Valle de Oro Wildlife Refuge		
Justification:	No pedestrian separation exists on minor arterial serving commuter rail station, community center, school, and social service facility for homeless.		
Neigh. Request ID:			
Comm. District:	2	NM Senate:	14
		NM House:	10

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$327,102
Design	\$490,654
Construction	\$3,434,572
Other	\$163,551
Total Project Budget	\$4,415,879

Committed	Funds
GO Bonds	\$624,688
State	\$0
Federal	\$3,665,751
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$4,290,439

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$3,500,000	\$0	\$0	\$0	\$0	\$0	\$3,500,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	3: Umbrella Project Type-Paving Unpaved Roads		
Dept Ranking:	Not Ranked	Department:	Operations & Maintenance
Project Type:	Paving Unpaved Roads		
Project Description:	Placement of asphalt pavement to unincorporated area dirt and graveled roadways that are maintained by the County as certified by the Board of County Commissioners. NOTE: Umbrella Project Type: Paving Unpaved Roads are not given individual score sheets but are scored via tables of ERP IDs. This is due to the large volume of Road Segments within Bernalillo County.		
Project Location:	Unincorporated Area		
Justification:	An unfunded Federal Mandate created in 2004 by Federal Air Quality regulations require dust from dirt/gravel roads to be controlled and mitigated through appropriate measures. Asphalt dust mats are the most economically effective measure that can abate fugitive dust over the long term. Failure to abate road dust will result in noncompliance of Federal Regulations and will subject the County to penalty and potential loss of funding for federally sponsored projects.		
Neigh. Request ID:	04PW04		
Comm. District:	1,2,4,5	NM Senate:	11,23,26,10,21,14,12,9,19
		NM House:	29,13,23,31,17,16,14,22,10,12

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$0
Design	\$0
Construction	\$4,100,000
Other	\$0
Total Project Budget	\$4,100,000

Committed	Funds
GO Bonds	\$0
State	\$472,900
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$472,900

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$4,000,000	\$0	\$4,000,000	\$0	\$4,000,000	\$0	\$12,000,000
State	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$0	\$24,000,000
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$8,000,000	\$4,000,000	\$8,000,000	\$4,000,000	\$8,000,000	\$0	\$36,000,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	30: CAP-COOP-School Bus		
Dept Ranking:	Not Ranked	Department:	Technical Services
Project Type:	Repaving without Increased Capacity		
Project Description:	Bernalillo County must match \$0.25 for every \$0.75 granted by the New Mexico Department of Transportation (NMDOT) for improvements to various County maintained arterial roads. This project is an annual program sponsored by NMDOT which provides for paving, drainage, and safety improvements.		
Project Location:	Unincorporated Area		
Justification:	Each year NMDOT grants approximately \$165,000 (including County match). When participating in the Program, the County benefits by contributing a 25% cost share in a project that reconstructs roadways that will, in turn, (1) improve public safety, by providing for a new road surface which can provide all weather access for emergency vehicles; (2) improve public health by reducing airborne particulate matter caused by dirt or gravel roads; (3) improve the potential for economic development by upgrading outdated infrastructure; (4) improve the quality of life for residents and businesses by providing improved driving conditions; and (5) enhance accessibility for emergency, trash, school bus and mail/parcel delivery.		
Neigh. Request ID:	04PW02		
Comm. District:	1,2,3,4,5	NM Senate:	All
		NM House:	All

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$0
Design	\$0
Construction	\$4,009,335
Other	\$0
Total Project Budget	\$4,009,335

Committed	Funds
GO Bonds	\$0
State	\$0
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$0

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$170,000	\$0	\$0	\$0	\$0	\$0	\$170,000
State	\$450,000	\$0	\$0	\$0	\$0	\$0	\$450,000
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$620,000	\$0	\$0	\$0	\$0	\$0	\$620,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	2067: District 3 Sidewalks, ADA, and Lighting		
Dept Ranking:	Not Ranked	Department:	IP&GR
Project Type:	Sidewalks		
Project Description:	Emphasize the International District of Commission District 3		
Project Location:	Bordered by Central, Gibson, San Mateo, and Wyoming		
Justification:	Supplement State of NM Capital Outlay funding that is coming to the County for District 3 facilities that are owned and maintained by the City of Albuquerque		
Neigh. Request ID:			
Comm. District:	3	NM Senate:	
		NM House:	

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$0
Design	\$0
Construction	\$0
Other	\$0
Total Project Budget	\$0

Committed	Funds
GO Bonds	\$0
State	\$2,715,000
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$2,715,000

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$1,000,000	\$0	\$1,000,000	\$0	\$1,000,000	\$0	\$3,000,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$1,000,000	\$0	\$1,000,000	\$0	\$1,000,000	\$0	\$3,000,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	83: Roadway striping, calming, pavement markings and guard rails		
Dept Ranking:	Not Ranked	Department:	Operations & Maintenance
Project Type:	Roadway Striping, Calming, and Guard Rails		
Project Description:	Catch all category for roadway striping, calming, pavement markings and guard rails.		
Project Location:	Unincorporated Area		
Justification:	The Manual of Uniform Traffic Control Devices requires striping and roadway markings where warranted. Roadway striping and painted markings improve traffic flow, reduce driver confusion in many situations, and increase safety by clearly defining vehicular paths. The County's liability in many accident scenarios is reduced with an active roadway striping program. The Roadside Design Guide recommends placement of roadside barriers to protect the travelling public in areas that meet established warrants. Roadside protections enhances the safety of the traveling public and reduces the County's liability for claims resulting from run off road accidents.		
Neigh. Request ID:	04PW01, 04PW05, 04PW08		
Comm. District:	1,2,3,4,5	NM Senate:	11,23,26,10,21,14,12,9,19
		NM House:	29,13,23,31,17,16,14,22,10,12

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$0
Design	\$0
Construction	\$1,000,000
Other	\$0
Total Project Budget	\$1,000,000

Committed	Funds
GO Bonds	\$0
State	\$0
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$0

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$300,000	\$450,000	\$300,000	\$0	\$300,000	\$0	\$1,350,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$300,000	\$450,000	\$300,000	\$0	\$300,000	\$0	\$1,350,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1656: Arenal and Coors to Isleta Drain Storm Drain		
Dept Ranking:	9 of 33	Department:	Technical Services
Project Type:	Storm Water Control		
Project Description:	One component of the South Valley Flood Reduction Project ID #10		
Project Location:	South Valley in the area surrounding Arenal and Coors SW		
Justification:	Eliminate nuisance flooding, resident inconvenience, and to remove properties from the floodplain, thereby removing the requirement for property owners to have flood insurance.		
Neigh. Request ID:			
Comm. District:	2	NM Senate:	11
		NM House:	12

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$0
Design	\$500,000
Construction	\$2,200,000
Other	\$0
Total Project Budget	\$2,700,000

Committed	Funds
GO Bonds	\$500,000
State	\$0
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$500,000

Capital Funding Requests from 2015 Six Year Plan

Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$1,700,000	\$0	\$0	\$0	\$0	\$0	\$1,700,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$1,700,000	\$0	\$0	\$0	\$0	\$0	\$1,700,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	2041: North Edith Utility Improvements Project		
Dept Ranking:	3 of 5	Department:	Technical Services
Project Type:	Sanitary Sewer Lines		
Project Description:	This project consists of building sewer infrastructure and potentially building water infrastructure (cost dependent) for the residences in the development surrounding the far northern extent of Edith Blvd.		
Project Location:	Sandia Pueblo to the north & east, Roy is southern project boundary, 4th to west.		
Justification:	Utility infrastructure to be built south and east of project area to connect to proposed utility infra. to existing ABCWUA system		
Neigh. Request ID:			
Comm. District:	4	NM Senate:	
		NM House:	

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$50,000
Design	\$432,000
Construction	\$2,950,000
Other	\$0
Total Project Budget	\$3,432,000

Committed	Funds
GO Bonds	\$432,000
State	\$0
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$432,000

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$500,000	\$0	\$1,500,000	\$0	\$0	\$0	\$2,000,000
State	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$1,500,000	\$0	\$1,500,000	\$0	\$0	\$0	\$3,000,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	6: Fiber Optics		
Dept Ranking:	Not Ranked	Department:	Diversified Services
Project Type:	Fiber Optics/Telemetry		
Project Description:	Lay fiber optic conduit for future cable installation, or install conduit and cable, as part of road and drainage projects when streets are exposed. Emphasis is on areas where the County has buildings that will benefit from fiber optic infrastructure.		
Project Location:	County Wide		
Justification:	Fiber optics are becoming an essential utility just like water, sewer, and electric.		
Neigh. Request ID:	04PW15		
Comm. District:	1,2,3,4,5	NM Senate:	11,23,26,10,21,14,12,9,19
		NM House:	29,13,23,31,17,16,14,22,10,12

Project	Budget
Administration	\$0
Study/Planning	\$150,000
Land	\$0
Design	\$150,000
Construction	\$1,050,000
Other	\$0
Total Project Budget	\$1,350,000

Committed	Funds
GO Bonds	\$0
State	\$0
Federal	\$0
Impact	\$0
Other	\$150,000
Other Source	
Total Committed Funds	\$150,000

Capital Funding Requests from 2015 Six Year Plan

Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$300,000	\$0	\$300,000	\$0	\$300,000	\$0	\$900,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$300,000	\$0	\$300,000	\$0	\$300,000	\$0	\$900,000

Annual Operating Budget
No Yearly Budget in System

Department Request Form - 2014 CIP GO Bond Cycle

Project ID & Name:	1675: Blake-Isleta to Perry-Pond (Vista del Rio Phase 4)		
Dept Ranking:	2 of 33	Department:	Technical Services
Project Type:	Storm Water Control		
Project Description:	One component of the South Valley Flood Reduction Project ID #10 - Blake-Isleta to Perry-Pond 38 Storm Drains This is phase 4 of the Vista del Rio Drainage project (#797). Aka: Vista del Rio Drainage Improvements Project, Phase 4		
Project Location:	SD ID: N1N		
Justification:	Provide storm drainage relief for the Vista Del Rio Phase 4 area, and eliminate the FEMA flood plain so residents will be able to avoid paying flood insurance on their property.		
Neigh. Request ID:			
Comm. District:	2	NM Senate:	11, 12, 14
		NM House:	12, 14

Project	Budget
Administration	\$0
Study/Planning	\$0
Land	\$500,000
Design	\$425,000
Construction	\$4,275,000
Other	\$0
Total Project Budget	\$5,200,000

Committed	Funds
GO Bonds	\$4,191,550
State	\$0
Federal	\$0
Impact	\$0
Other	\$0
Other Source	
Total Committed Funds	\$4,191,550

Capital Funding Requests from 2015 Six Year Plan							
Year	2015	2016	2017	2018	2019	2020	Totals
GO Bonds	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
State	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Federal	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Impact	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Funding Requests	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000

Annual Operating Budget
No Yearly Budget in System

DEBT SERVICE FUNDS

DEBT ADMINISTRATION SUMMARY

Section includes information on the County's legal debt margin and financing plan. The different types of bonds are described in detail.

GENERAL OBLIGATION (GO) BONDS

Detailed debt service schedules for the County's current GO bonds.

GROSS RECEIPTS (GRT) BONDS

Detailed debt service schedules for the County's current GRT bonds.



BERNALILLO COUNTY

DEBT ADMINISTRATION SUMMARY





DEBT ADMINISTRATION SUMMARY

INTRODUCTION

An entity can borrow cash from a bank or other financial institution in the form of a note. Such borrowing is similar to an individual taking out a loan to purchase a car or a mortgage to buy a house. When significantly large debts are required to finance certain items such as capital improvement projects to improve the quality of life in a certain area, however, entities often choose to borrow cash by issuing bonds. A bond issue essentially breaks down large debt (i.e., millions of dollars) into smaller, manageable parts – usually units in increments of tens or hundreds of thousands of dollars. Such a strategy helps the entity avoid the problem of having to find a single lender who can loan a large amount of money at a reasonable interest rate. So, instead of signing a single multi-million dollar note to borrow cash from a financial institution, it is more economical for the County to sell multiple bonds in various increments of \$10,000 or \$100,000 to many lenders because it can take advantage of varying rates of interest.

Bonds obligate the county to repay a stated amount (the principal) at a specified maturity date. In return for the use of the money borrowed, the County also agrees to pay interest to bondholders between the issue date and maturity. Maturities for bonds normally range from 10 to 30 years and can sometimes be shorter. Ordinarily, interest is paid semi-annually on designated interest dates beginning several months after the day the bonds are dated.

Bernalillo County's goal in issuing debt is to provide for capital improvements, infrastructure, facilities, and equipment beneficial to the County as necessary for essential services. Adherence to its debt management policy helps ensure the County maintains a sound debt position and credit quality is protected.

The intent of the County's debt management policy is to

1. Ensure high quality debt management decisions
2. Impose order and discipline in the debt issuance process
3. Promote consistency and continuity in the decision making process
4. Provide all disclosures required by law and promote transparency
5. Strategic diagnosis for financial condition and demonstrate commitment to long-term financial planning objectives, and
6. Ensure debt management decisions are viewed positively by the investment community, taxpayers and rating agencies

For the entire policy, please reference the [Bernalillo County, NM Debt Management Policy & Guidelines](#).

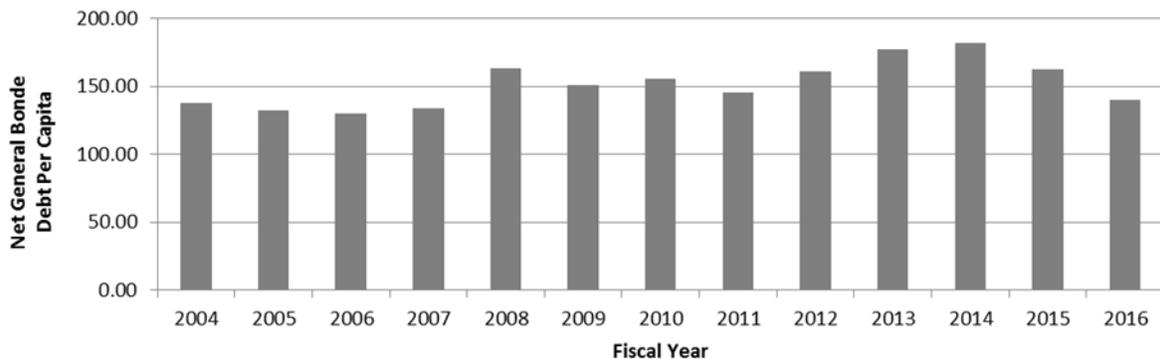
DEBT RATIOS

The County examines its debt ratios as well as the impact of future debt financing on those ratios. Debt per capita and debt-to-tax valuation ratios are projected to decline in FY15 and FY16 based on projected population increases and net tax valuations (refer to appendix for more details). The use of debt ratios is only one tool of many used in determining a course of action and is not used exclusively in making a decision.

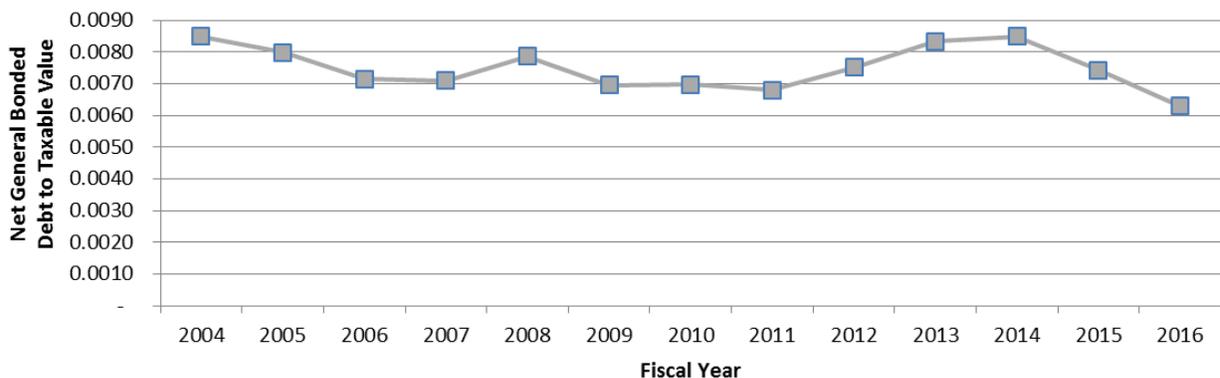
Bond & Debt Service Ratios	FY15	FY16
Bonded Debt per capita	162.46	139.97
Bonded Debt to Taxable Value	.74%	.63%

A calculation of indebtedness known as net tax supported debt takes into account all bond issues supported by tax revenues. The County will maintain direct tax supported debt at a manageable level that takes into account economic factors including population, assessed valuation, and other current and future tax-supported essential needs. For bonds being repaid solely with property taxes, the County will strive for an annual, fiscal year debt service fund balance in an amount not less than the succeeding six months principal and interest requirements.

Net General Bonded Debt Per Capita by Fiscal Year



Net General Bonded Debt to Taxable Value by Fiscal Year



Bond issuance by the County, by either competitive or negotiated sale, is based upon which alternative will provide the County with lower costs. The Board of County Commissioners, upon reviewing the Finance Division’s recommendation, decides on an issue-by-issue basis which method of sale would be most appropriate. The County encourages the use of competitive sales for all issues unless circumstances dictate otherwise. Negotiated sales are considered if the sale is a complex financing structure (i.e., variable rate financing, certain revenues issues, a combination of taxable/nontaxable issues, etc.), or based upon other factors, which lead the Finance division to conclude that a competitive sale would be less effective. If a negotiated sale is anticipated, the Finance Division and County Bond Counsel establish a list of pre-qualified underwriters.

BOND RATINGS

The strength of the County’s general obligation bond debt is reflected in the following statements by the rating agencies:

Rating Agency	Ratings	Statements by Rating Agencies
Fitch	‘AAA’	“ Fitch’s initial rating of ‘AAA’ reflects the County’s sound financial management and large financial reserves, diversified and growing tax base, modest debt levels, and above-average pay-out rate.”
Moody’s	‘Aaa’	“ Moody’s Investor Services assigns a ‘Aaa’ rating, with a stable outlook, to Bernalillo County. Assignment of the Aaa rating is based on the County’s sizable and diverse tax base, low debt burden, and ample financial reserves.”
Standard & Poor’s	‘AAA’	Standard & Poor’s - the ‘AAA’ rating reflects Bernalillo County diversified economic base, with particular links to government, defense related research, health care, and high technology. Improved wealth and income levels and strong financial performance and low debt burden.



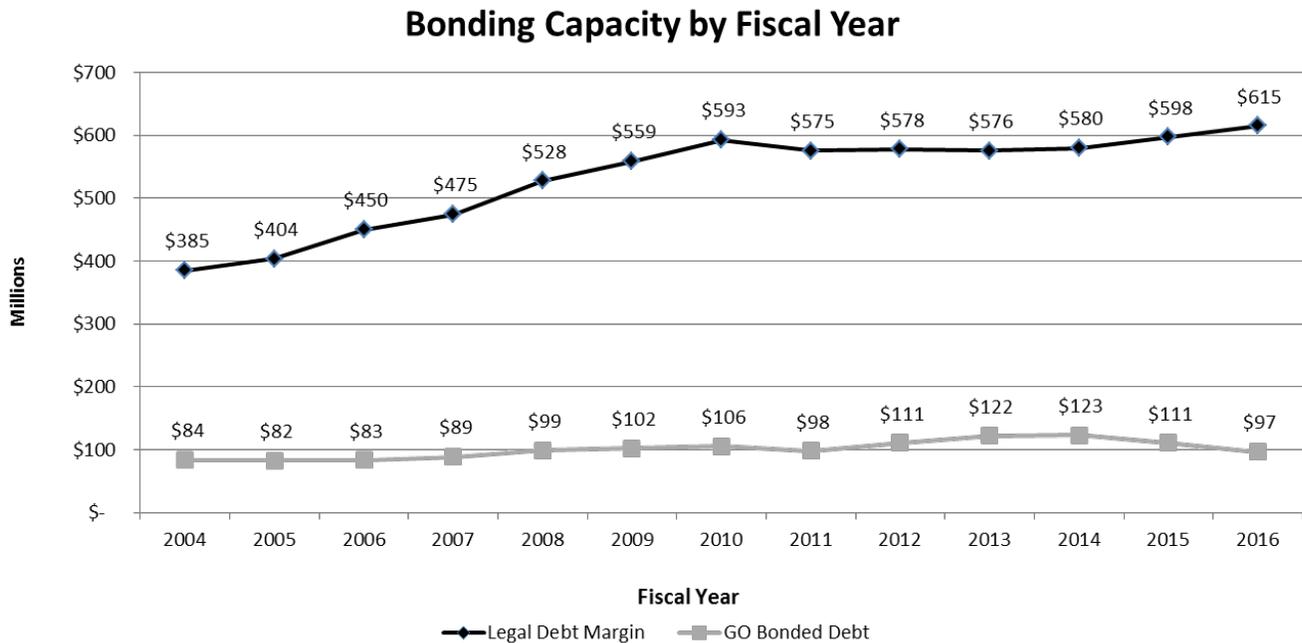
LEGAL DEBT MARGIN

State Statutes limit the aggregate amount of the County's general obligation debt to four percent (4%) of the County's reported net taxable valuation. The chart below shows the allowable bonding capacity for FY15 and FY16.

The County is utilizing less than 18% of the bonding debt capacity as noted below:

	FY15	FY16
Legal Debt Limitation	4%	4%
Net Taxable Valuation(1)	\$14,938,394,974	\$15,386,546,823
Allowable Bonding Capacity	\$597,535,799	\$615,461,873
General Obligation Bonds Outstanding	\$111,065,000	\$96,905,000
Legal Debt Margin (Available Bonding Capacity)	\$486,470,799	\$518,556,873
Percentage of Allowable Bonding Capacity Utilized	18.59%	15.75%

Note (1): FY15 and FY16 are based on a 3% growth estimate.



BIENNIAL FINANCING PLAN

Bernalillo County's biennial financing plan is a schedule of the expected sale of County bonds, notes and other financings expected in FY15 and FY146. The financing plan lists the amount of the issuance, timing of the sale, the security for the issue, issue type (a new issue, redemption or refunding), and method of the sale. In FY15 and FY16, three issues are planned. The uses for the proceeds from the debt issuances include capital improvements and cash flow needs. The biennial financing plan is detailed in the below chart.

Issue	Planned Issue Size	Timing of Sale	Security for Issue	Issue Type	Planned Method of Sale
General Obligation Bonds	\$20,000,000	As needed based on cash flow needs (3 issues projected)	Property Taxes	New	Competitive

INDUSTRIAL REVENUE BONDS

The County is authorized by State Statute to issue Industrial Revenue Bonds (IRBs) wherein the County has deemed the project to be beneficial to the citizens of the County. The County may issue an IRB to finance privately-operated development projects. The private party initiates the process by requesting that the government unit issue the bonds.

IRBs are a means of financing the acquisition, construction, expansion or renovation of industrial development facilities. IRBs benefit the County by promoting economic development and growth by attracting businesses by exempting most ad valorem taxes for as long as the bonds are outstanding.

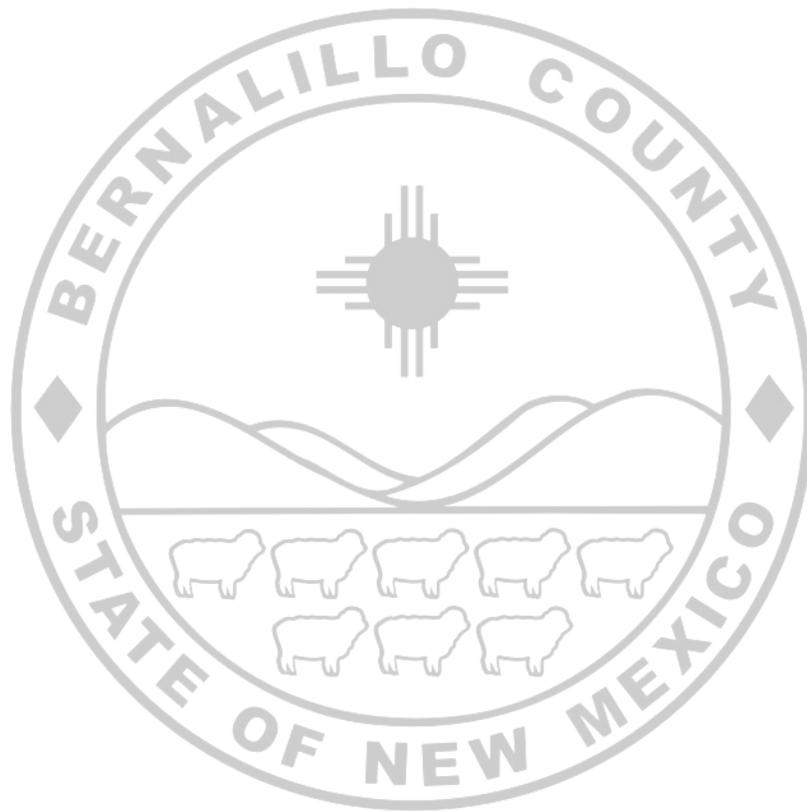
In accordance with the procedures specified in the County's Revenue Bond Project Evaluation Policies and Procedures (County Code, Article IV, Division 3), the County Manager submits the project plan to the Board for discussion and in conjunction with Bond Counsel also requests approval of an Inducement Resolution to publish a notice of intent to adopt an Ordinance authorizing the issuance and sale of Industrial Revenue Bonds for the project. The project plan is also submitted for a complete analysis by an independent consultant at the expense of the applicant. Following passage of the Inducement Resolution, the Bernalillo County Commission will pass a Bond Ordinance. At this point, the County can issue and sell the bonds. For more information on the County's IRB administration, please see the IRB portion of the Capital Project Funds section.



BERNALILLO COUNTY

GROSS RECEIPTS TAX (GRT) BONDS





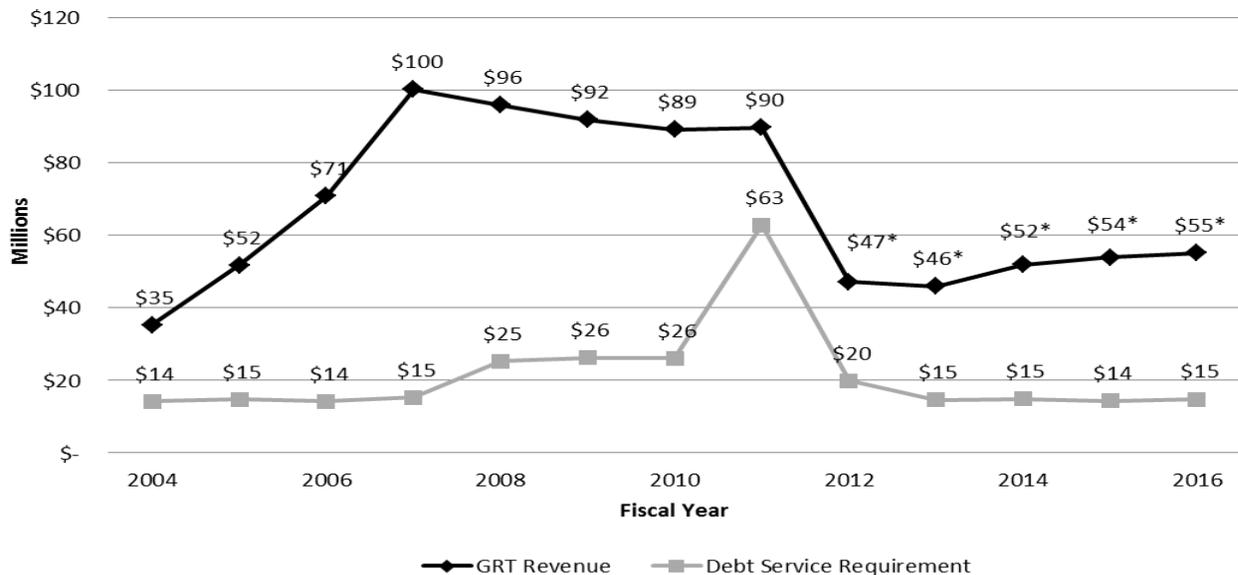
GROSS RECEIPTS TAX BONDS

Gross Receipts Tax (GRT) Bonds - Bernalillo County has issued eight outstanding revenue bonds, which are detailed in the chart below. The bonds are special limited obligations of the County, payable solely from net pledged revenues (Gross Receipts Taxes). The bonds are not general obligations of the County, and the County neither pledges its full faith and credit nor its ad valorem taxing power or general resources.

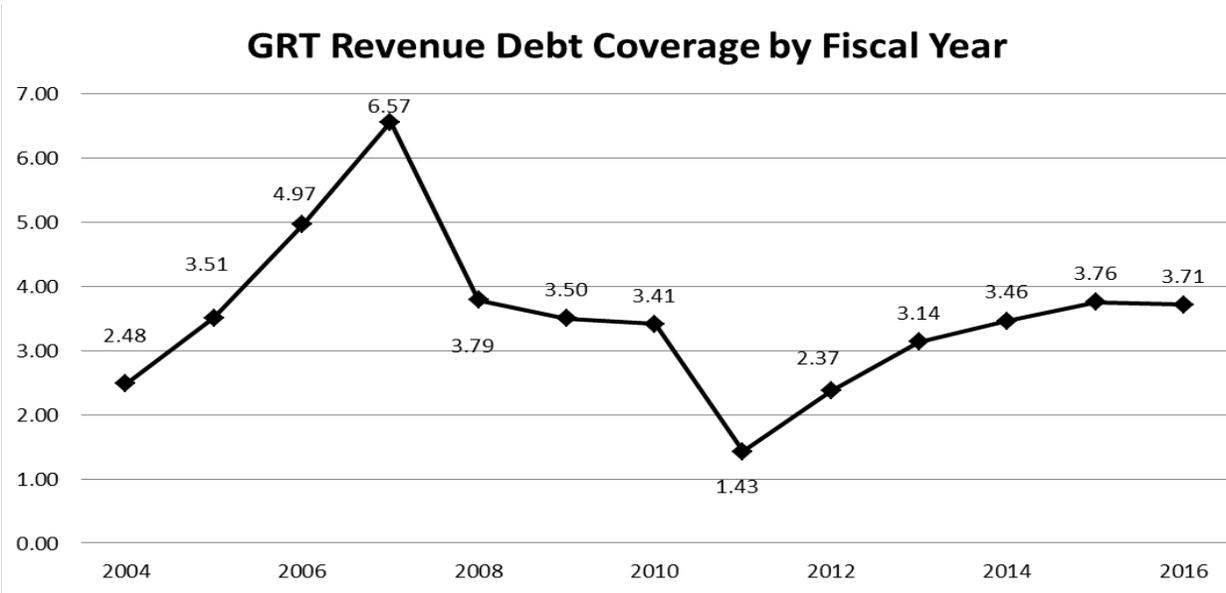
SERIES	PURPOSE
1996B	The 1996B Revenue Bond was used to finance one or more public buildings, including a regional jail
1997	The 1997 Revenue Bond was used to finance the purchase and installation of communication and information management systems, construction of an outdoor performing arts theater, and purchase an office building.
1998	The 1998 Revenue Bond refunded the Series 1996A Revenue Bond. The 1996A Revenue Bond was used to finance and construct the County Courthouse.
2005	The 2005 Revenue Bond was used to partially refund the 1999 Gross Receipts Tax Revenue Bond and for Improvement Revenue Bonds.
2010A	The original 2004 Revenue Bond was used to finance the expansion of the Health Services Unit (HSU) formerly Psychiatric Segregation Unit (PSU) at the Metropolitan Detention Center (MDC) and the purchase of property for a Detoxification/Treatment Facility.
2010B	The original 1999 was used to finance the Multifamily Housing Refunding and Improvement Revenue Bond (El Centro Senior Housing Complex.)

GRT bonds have retirement dates ranging from 2013 through 2029. County Gross Receipts Tax Revenue bonds require a minimum debt coverage ratio of 2:1. The following chart details the amount of gross receipt tax revenue that is pledged to cover the debt requirements of Bernalillo County's revenue bonds.

GRT Revenue Bond Coverage by Fiscal Year



The chart below shows debt coverage is strong at 3.46:1 on June 30, 2014 and is projected to increase to 3.76:1 for FY15 and decrease to 3.71:1 for FY16 due to increased GRT revenue and less debt. In FY11, Bernalillo County fell below the minimum required debt coverage ratio due to repayment of the \$43M GRT bond that was sold for the purchase of a building. Ultimately, the building was not purchased by the County, and bond proceeds were used to repay the debt. The actual GRT coverage ratio for FY11 excluding that debt is 4.66:1.



The schedules on the following pages represent the current GRT Bonds the County has outstanding.

**BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GROSS RECEIPTS TAX REVENUE BOND
SERIES 1996B - Jail
T559-210406-14301**

Dated Date: 12/1/1996

Delivery Date: 12/12/1996

Date	Principal	Coupon	Interest	Total	FY Total
10/1/ 2014			1,168,538.75	1,168,538.75	
4/1/ 2015	2,440,000	5.250%	1,168,538.75	3,608,538.75	4,777,077.50
10/1/ 2015			1,104,488.75	1,104,488.75	
4/1/ 2016	2,565,000	5.250%	1,104,488.75	3,669,488.75	4,773,977.50
10/1/ 2016			1,037,157.50	1,037,157.50	
4/1/ 2017	2,700,000	5.000%	1,037,157.50	3,737,157.50	4,774,315.00
10/1/ 2017			969,657.50	969,657.50	
4/1/ 2018	2,835,000	5.000%	969,657.50	3,804,657.50	4,774,315.00
10/1/ 2018			898,782.50	898,782.50	
4/1/ 2019	2,980,000	5.000%	898,782.50	3,878,782.50	4,777,565.00
10/1/ 2019			824,282.50	824,282.50	
4/1/ 2020	3,130,000	5.000%	824,282.50	3,954,282.50	4,778,565.00
10/1/ 2020			746,032.50	746,032.50	
4/1/ 2021	3,285,000	5.000%	746,032.50	4,031,032.50	4,777,065.00
10/1/ 2021			663,907.50	663,907.50	
4/1/ 2022	3,450,000	5.700%	663,907.50	4,113,907.50	4,777,815.00
10/1/ 2022			565,582.50	565,582.50	
4/1/ 2023	3,645,000	5.700%	565,582.50	4,210,582.50	4,776,165.00
10/1/ 2023			461,700.00	461,700.00	
4/1/ 2024	3,855,000	5.700%	461,700.00	4,316,700.00	4,778,400.00
10/1/ 2024			351,832.50	351,832.50	
4/1/ 2025	4,045,000	5.700%	351,832.50	4,396,832.50	4,748,665.00
10/1/ 2025			236,550.00	236,550.00	
4/1/ 2026	-	5.700%	236,550.00	236,550.00	473,100.00
10/1/ 2026			236,550.00	236,550.00	
4/1/ 2027	8,300,000	5.700%	236,550.00	8,536,550.00	8,773,100.00
	<u>43,230,000</u>		<u>18,530,125.00</u>	<u>61,760,125.00</u>	<u>61,760,125.00</u>

The T559 Debt Service Fund is used to account for the accumulation of resources and payment of revenue bond principal and interest from pledged County gross receipts tax revenues. The 1996B Revenue Bond was used to finance one or more public buildings, including a regional jail.

**BERNALILLO COUNTY
DEBT SERVICES SCHEDULE
GROSS RECEIPTS TAX REVENUE BOND
SERIES 1997 - Misc
T554-210403-14302**

Dated Date: 12/1/1997
Delivery Date: 12/17/1997

Date	Principal	Coupon	Interest	Total	FY Total
10/1/ 2014	1,000,000	5.750%	138,000.00	1,138,000.00	
4/1/ 2015			109,250.00	109,250.00	1,247,250.00
10/1/ 2015	1,055,000	5.750%	109,250.00	1,164,250.00	
4/1/ 2016			78,918.75	78,918.75	1,243,168.75
10/1/ 2016	1,335,000	5.750%	78,918.75	1,413,918.75	
4/1/ 2017			40,537.50	40,537.50	1,454,456.25
10/1/ 2017	<u>1,410,000</u>	5.750%	<u>40,537.50</u>	<u>1,450,537.50</u>	<u>1,450,537.50</u>
	<u>4,800,000</u>		<u>595,412.50</u>	<u>5,395,412.50</u>	<u>5,395,412.50</u>

The T554 Debt Service Fund is used to account for the accumulation of resources and payment of revenue bond principal and interest from pledged County gross receipts tax revenues. The 1997 Revenue Bond was used to finance the purchase and installation of communication and informaton management systems, construction of an outdoor performing arts theater, and purchase an office building.

BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GROSS RECEIPTS TAX REVENUE BOND
1998 REFUNDING OF SERIES 1996A - Courthouse
T562 -210408-14303

Dated Date: 2/1/1998

Delivery Date: 2/17/1998

Date	Principal	Coupon	Interest	Total	FY Total
10/1/ 2014			941,228.75	941,228.75	
4/1/ 2015	1,850,000	5.125%	941,228.75	2,791,228.75	3,732,457.50
10/1/ 2015			893,822.50	893,822.50	
4/1/ 2016	1,950,000	5.125%	893,822.50	2,843,822.50	3,737,645.00
10/1/ 2016			843,853.75	843,853.75	
4/1/ 2017	2,050,000	5.125%	843,853.75	2,893,853.75	3,737,707.50
10/1/ 2017			791,322.50	791,322.50	
4/1/ 2018	2,160,000	5.200%	791,322.50	2,951,322.50	3,742,645.00
10/1/ 2018			735,162.50	735,162.50	
4/1/ 2019	2,280,000	5.200%	735,162.50	3,015,162.50	3,750,325.00
10/1/ 2019			675,882.50	675,882.50	
4/1/ 2020	2,410,000	5.200%	675,882.50	3,085,882.50	3,761,765.00
10/1/ 2020			613,222.50	613,222.50	
4/1/ 2021	2,535,000	5.200%	613,222.50	3,148,222.50	3,761,445.00
10/1/ 2021			547,312.50	547,312.50	
4/1/ 2022	2,680,000	5.250%	547,312.50	3,227,312.50	3,774,625.00
10/1/ 2022			476,962.50	476,962.50	
4/1/ 2023	2,830,000	5.250%	476,962.50	3,306,962.50	3,783,925.00
10/1/ 2023			402,675.00	402,675.00	
4/1/ 2024	2,985,000	5.250%	402,675.00	3,387,675.00	3,790,350.00
10/1/ 2024			324,318.75	324,318.75	
4/1/ 2025	3,155,000	5.250%	324,318.75	3,479,318.75	3,803,637.50
10/1/ 2025			241,500.00	241,500.00	
4/1/ 2026	8,200,000	5.250%	241,500.00	8,441,500.00	8,683,000.00
10/1/ 2026			26,250.00	26,250.00	
4/1/ 2027	1,000,000	5.250%	26,250.00	1,026,250.00	1,052,500.00
	<u>36,085,000</u>		<u>15,027,027.50</u>	<u>51,112,027.50</u>	<u>51,112,027.50</u>

The T562 Debt Service Fund is used to account for the accumulation of resources and payment of revenue bond principal and interest from pledged County gross receipts tax revenues. The 1998 Revenue Bond refunded the Series 1996A Revenue Bond. The 1996A Revenue Bond was used to finance and construct the County Courthouse.

BERNALILLO COUNTY
DEBT SERVICESCHEDULE
GROSS RECEIPTS TAX REVENUE BOND
SERIES 2005 - Refunding & Improvement Revenue Bonds
T581-210409-14304

Dated Date: 9/27/2005

Delivery Date: 10/19/2005

Date	Principal	Coupon	Interest	Total	FY Total
10/1/ 2014	280,000	4.500%	6,300.00	286,300.00	
10/1/ 2014	1,075,000	5.000%	960,381.25	2,035,381.25	
4/1/ 2015			933,506.25	933,506.25	3,255,187.50
10/1/ 2015	1,950,000	5.000%	933,506.25	2,883,506.25	
4/1/ 2016			884,756.25	884,756.25	3,768,262.50
10/1/ 2016	1,925,000	5.250%	884,756.25	2,809,756.25	
4/1/ 2017			834,225.00	834,225.00	3,643,981.25
10/1/ 2017	1,925,000	5.250%	834,225.00	2,759,225.00	
4/1/ 2018			783,693.75	783,693.75	3,542,918.75
10/1/ 2018	3,100,000	5.250%	783,693.75	3,883,693.75	
4/1/ 2019			702,318.75	702,318.75	4,586,012.50
10/1/ 2019	2,800,000	5.250%	702,318.75	3,502,318.75	
4/1/ 2020			628,818.75	628,818.75	4,131,137.50
10/1/ 2020	2,985,000	5.250%	628,818.75	3,613,818.75	
4/1/ 2021			550,462.50	550,462.50	4,164,281.25
10/1/ 2021	3,100,000	5.250%	550,462.50	3,650,462.50	
4/1/ 2022			469,087.50	469,087.50	4,119,550.00
10/1/ 2022	3,270,000	5.250%	469,087.50	3,739,087.50	
4/1/ 2023			383,250.00	383,250.00	4,122,337.50
10/1/ 2023	3,425,000	5.250%	383,250.00	3,808,250.00	
4/1/ 2024			293,343.75	293,343.75	4,101,593.75
10/1/ 2024	3,600,000	5.250%	293,343.75	3,893,343.75	
4/1/ 2025			198,843.75	198,843.75	4,092,187.50
10/1/ 2025	3,850,000	5.250%	198,843.75	4,048,843.75	
4/1/ 2026			97,781.25	97,781.25	4,146,625.00
10/1/ 2026	3,725,000	5.250%	97,781.25	3,822,781.25	3,822,781.25
	<u>37,010,000</u>		<u>14,486,856.25</u>	<u>51,496,856.25</u>	<u>51,496,856.25</u>

The T581 Debt Service Fund is used to account for the accumulation of resources and payment of revenue bond principal and interest from pledged County gross receipts tax revenues. The 2005 Revenue Bond was used to partially refund the 1999 Gross Receipts Tax Revenue Bond and for Improvement Revenue Bonds.

BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GROSS RECEIPTS TAX REVENUE BOND
SERIES 2010A - Refunding 2009 MDC/HSU Detox./Treatment Facility
T600-210411-14305

Dated Date: 6/15/2010

Delivery Date: 6/15/2010

Date	Principal	Coupon	Interest	Total	FY Total
12/15/ 2014			86,925.00	86,925.00	
6/15/ 2015	1,020,000	3.000%	86,925.00	1,106,925.00	1,193,850.00
12/15/ 2015			71,625.00	71,625.00	
6/15/ 2016	1,050,000	3.000%	71,625.00	1,121,625.00	1,193,250.00
12/15/ 2016			55,875.00	55,875.00	
6/15/ 2017	1,085,000	3.000%	55,875.00	1,140,875.00	1,196,750.00
12/15/ 2017			39,600.00	39,600.00	
6/15/ 2018	1,115,000	4.000%	39,600.00	1,154,600.00	1,194,200.00
12/15/ 2018			17,300.00	17,300.00	
6/15/ 2019	865,000	4.000%	17,300.00	882,300.00	899,600.00
	<u>5,135,000</u>		<u>542,650.00</u>	<u>5,677,650.00</u>	<u>5,677,650.00</u>

The T600 Debt Service Fund is used to account for the accumulation of resources and payment of revenue bond principal and interest from pledged County gross receipts tax revenues. The 2004 Revenue Bond was used to finance the expansion of the Health Services Unit (HSU) formerly Psychiatric Segregation Unit (PSU) at the Metropolitan Detention Center (MDC) and the purchase of property for a Detoxification/Treatment Facility.

The 2008 Revenue Bond was used to refund the GRT Series 2004.

The 2009 Revenue Bond was used to refund the GRT Series 2008.

The 2010A Revenue Bond was used to refund the GRT Series 2009.

BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GROSS RECEIPTS TAX REVENUE BOND
SERIES 2010B - Refunding 1999 Multifamily Housing Refunding & Improvement Bond
210415-14309

Dated Date: 6/15/2010

Delivery Date: 6/15/2010

Date	Principal	Coupon	Interest	Total	FY Total
12/15/ 2014			27,068.75	27,068.75	
6/15/ 2015	65,000	2.500%	27,068.75	92,068.75	119,137.50
12/15/ 2015			26,256.25	26,256.25	
6/15/ 2016	65,000	3.000%	26,256.25	91,256.25	117,512.50
12/15/ 2016			25,281.25	25,281.25	
6/15/ 2017	70,000	3.000%	25,281.25	95,281.25	120,562.50
12/15/ 2017			24,231.25	24,231.25	
6/15/ 2018	70,000	3.000%	24,231.25	94,231.25	118,462.50
12/15/ 2018			23,181.25	23,181.25	
6/15/ 2019	70,000	3.250%	23,181.25	93,181.25	116,362.50
12/15/ 2019			22,043.75	22,043.75	
6/15/ 2020	75,000	3.375%	22,043.75	97,043.75	119,087.50
12/15/ 2020			20,778.13	20,778.13	
6/15/ 2021	75,000	4.000%	20,778.13	95,778.13	116,556.26
12/15/ 2021			19,278.13	19,278.13	
6/15/ 2022	80,000	4.000%	19,278.13	99,278.13	118,556.26
12/15/ 2022			17,678.13	17,678.13	
6/15/ 2023	80,000	4.000%	17,678.13	97,678.13	115,356.26
12/15/ 2023			16,078.13	16,078.13	
6/15/ 2024	85,000	4.500%	16,078.13	101,078.13	117,156.26
12/15/ 2024			14,165.63	14,165.63	
6/15/ 2025	90,000	4.500%	14,165.63	104,165.63	118,331.26
12/15/ 2025			12,140.63	12,140.63	
6/15/ 2026	95,000	4.500%	12,140.63	107,140.63	119,281.26
12/15/ 2026			10,003.13	10,003.13	
6/15/ 2027	100,000	4.125%	10,003.13	110,003.13	120,006.26
12/15/ 2027			7,940.63	7,940.63	
6/15/ 2028	95,000	4.125%	7,940.63	102,940.63	110,881.26
12/15/ 2028			5,981.25	5,981.25	
6/15/ 2029	290,000	4.125%	5,981.25	295,981.25	301,962.50
	<u>1,405,000</u>		<u>544,212.58</u>	<u>1,949,212.58</u>	<u>1,949,212.58</u>

The GRT Series 2010B refunds the Series 1999 Multifamily Housing Refunding and Improvement Revenue Bond (El Centro Senior Housing Complex).

BERNALILLO COUNTY

GENERAL OBLIGATION (GO) BONDS





GENERAL OBLIGATION BONDS

General Obligation (GO) - Capital improvements for the County are primarily funded with GO Bonds, which are self-imposed by the voters on all taxable property within the county. The bonds are payable from projected, property tax revenues.

SERIES	PURPOSE
1997	The 1997 GO Bond was used to finance roads (\$6,870,000), library resources (\$1,000,000), public health parks & recreation (\$1,000,000), and sheriff's department (\$1,000,000). reconstruction & remodeling (\$300,000), juvenile justice center (\$1,000,000).
1999	The 1999 GO Bond was used to finance roads (\$5,000,000), storm sewer and water systems (\$2,130,000), library resources (\$1,500,000), public buildings (\$4,701,000), and parks and recreational facilities (\$5,345,000).
2004	The 2004 GO Bond was used to finance road improvements (\$1,714,000) and storm drain improvements (\$1,315,000).
2005	The Series 2005 GO Bond was used to fully refund the 1995 GO Bond and the 1996 GO Bond, and to partially refund the 2000 GO Bond.
2005A	The 2005A GO Bond was used to finance road improvements (\$1,000,000) and library books (1,500,000), Parks & Rec. (1,255,000) and Public Safety (\$1,506,00).
2006	The 2006 GO Bond was used to finance road improvements (\$2,686,000) and Park & Recreation Improvements (\$2,349,000) Facility improvements (200,000), Public Safety (\$680,000) and Storm Drain (\$4,085,000).
2007	The 2007 GO Bond was used to finance road improvements (\$4,500,000), purchase library books (\$1,000,000), parks & recreational facilities (\$2,200,000), public safety (\$1,600,000), and facilities Improvements (\$1,100,000).
2007A	The 2007A GO Bond was used to finance road improvements (\$4,900,00) and Storm Drain (\$3,500,000).
2009	The 2009 GO Bond was used to finance road improvements (\$7,000,00) and Facility Improvements (\$2,000,000) and Library Books (\$1,000,000).
2009A	The 2009A GO Bond was used to finance Storm Drain (\$3,500,00) and Parks & Recreation (\$2,500,000) and Public Safety (\$4,750,000).
2011	The 2011 GO Bond will be used to finance roads, library resources, public health reconstruction and remodeling, public safety, parks and recreational facilities, and storm drains.
2012	The 2011 GO Bond will be used to refund the 2003 GO Bond.
2012A	The 2012A GO Bond is projected to finance library resources, parks & rec, facility, public safety and roads.
2014	Finances roads (5,000,000), storm drain (2,500,000), Library books (800,000) and facility improvement (400,000).
2014A	Refunds the 2004 GO Bond.

The schedules on the following pages represent the current GO Bonds the County has outstanding.

**BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GENERAL OBLIGATION BONDS SERIES 1997
T561-210407/14101**

Sales Type: Competitive

Senior Manager: Merrill Lynch, Co-Managers: N/A

Outstanding as of: 7/1/12 \$4,655,000

Ratings: Aa1, AA

Call Date: Non-callable

Dated Date: 12/1/1997

Delivery Date: 12/16/1997

Date	Principal	Coupon	Interest	Total	FY Total
12/1/ 2014	730,000	4.750%	77,662.50	807,662.50	
6/1/ 2015			60,325.00	60,325.00	867,987.50
12/1/ 2015	755,000	4.750%	60,325.00	815,325.00	
6/1/ 2016			42,393.75	42,393.75	857,718.75
12/1/ 2016	880,000	4.750%	42,393.75	922,393.75	
6/1/ 2017			21,493.75	21,493.75	943,887.50
12/1/ 2017	905,000	4.750%	21,493.75	926,493.75	926,493.75
	<u>3,270,000</u>		<u>326,087.50</u>	<u>3,596,087.50</u>	<u>3,596,087.50</u>

The T561 Debt Service Fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from County resources. The 1997 GO Bond was used to finance roads (\$6,870,000), library resources (\$1,000,000), public health reconstruction & remodeling (\$300,000), juvenile justice center (\$1,000,000), parks & recreation (\$1,000,000), and sheriff's department (\$1,000,000).

BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GENERAL OBLIGATION BONDS Series 1999
T561-210407/14101

Sales Type : Competitive

Senior Manager: Hutchinson, Shockey, Erley & CO., Co-Manager: Morgan Keegan, Hanifen and Kious & Co.

Outstanding as of: 7/1/12 \$9,685,000

Ratings: Aa1, AA+

Call Date: Non-callable

Dated Date: 4/15/1999

Delivery Date: 4/27/1999

Date	Principal	Coupon	Interest	Total	FY Total
8/1/ 2014	1,120,000	4.500%	171,112.50	1,291,112.50	
2/1/ 2015			145,912.50	145,912.50	1,437,025.00
8/1/ 2015	1,175,000	4.500%	145,912.50	1,320,912.50	
2/1/ 2016			119,475.00	119,475.00	1,440,387.50
8/1/ 2016	1,230,000	4.500%	119,475.00	1,349,475.00	
2/1/ 2017			91,800.00	91,800.00	1,441,275.00
8/1/ 2017	1,295,000	4.500%	91,800.00	1,386,800.00	
2/1/ 2018			62,662.50	62,662.50	1,449,462.50
8/1/ 2018	1,360,000	4.500%	62,662.50	1,422,662.50	
2/1/ 2019			32,062.50	32,062.50	1,454,725.00
8/1/ 2019	1,425,000	4.500%	32,062.50	1,457,062.50	1,457,062.50
	<u>7,605,000</u>		<u>1,074,937.50</u>	<u>8,679,937.50</u>	<u>8,679,937.50</u>

The T561 Debt Service Fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from County resources. The 1999 GO Bond was used to finance roads (\$5,000,000), storm sewer and water systems (\$2,130,000), library resources (\$1,500,000), public buildings (\$4,701,000), and parks and recreational facilities (\$5,345,000).

**BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GENERAL OBLIGATION BONDS Series 2005
T561-210407/14101**

Sales Type: Negotiated

Senior Manager: George K. Baum, Co-Manager: N/A

Outstanding as of: 7/1/12 \$5,290,000

Ratings: Aa1, AA+, AA+

Call Date: 2/1/2015 @100%

Dated Date: 9/14/2005

Delivery Date: 9/27/2005

Date	Principal	Coupon	Interest	Total	FY Total
8/1/ 2014	-		80,784.38	80,784.38	
2/1/ 2015	620,000	4.000%	80,784.38	700,784.38	781,568.75
8/1/ 2015	-		68,384.38	68,384.38	
2/1/ 2016	650,000	4.000%	68,384.38	718,384.38	786,768.75
8/1/ 2016	-		55,384.38	55,384.38	
2/1/ 2017	670,000	4.000%	55,384.38	725,384.38	780,768.75
8/1/ 2017	-		41,984.38	41,984.38	
2/1/ 2018	690,000	3.750%	41,984.38	731,984.38	773,968.75
8/1/ 2018			29,046.88	29,046.88	
2/1/ 2019	725,000	3.875%	29,046.88	754,046.88	783,093.75
8/1/ 2019			15,000.00	15,000.00	
2/1/ 2020	750,000	4.000%	15,000.00	765,000.00	780,000.00
	<u>4,105,000</u>		<u>581,168.75</u>	<u>4,686,168.75</u>	<u>4,686,168.75</u>

The T561 Debt Service Fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from County resources. The Series 2005 GO Bond was used to fully refund the 1995 GO Bond and the 1996 GO Bond, and to partially refund the 2000 GO Bond.

BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GENERAL OBLIGATION BONDS Series 2005A
T561-210407/14101

Sales Type: Competitive

Senior Manager: RBC Dain Rauscher, Co-Manager: N/A

Outstanding as of: 7/1/12 \$4,731,000

Ratings: Aa1

Call Date: 2/1/2016 @ 100%

Dated Date: 11/15/2005

Delivery Date: 11/15/2005

Date	Principal	Coupon	Interest	Total	FY Total
8/1/ 2014			90,599.38	90,599.38	
2/1/ 2015	305,000	4.250%	90,599.38	395,599.38	486,198.75
8/1/ 2015			84,118.13	84,118.13	
2/1/ 2016	315,000	4.250%	84,118.13	399,118.13	483,236.25
8/1/ 2016			77,424.38	77,424.38	
2/1/ 2017	325,000	4.250%	77,424.38	402,424.38	479,848.75
8/1/ 2017			70,518.13	70,518.13	
2/1/ 2018	341,000	4.250%	70,518.13	411,518.13	482,036.25
8/1/ 2018			63,271.88	63,271.88	
2/1/ 2019	360,000	4.250%	63,271.88	423,271.88	486,543.75
8/1/ 2019			55,621.88	55,621.88	
2/1/ 2020	380,000	4.375%	55,621.88	435,621.88	491,243.75
8/1/ 2020			47,309.38	47,309.38	
2/1/ 2021	400,000	4.375%	47,309.38	447,309.38	494,618.75
8/1/ 2021			38,559.38	38,559.38	
2/1/ 2022	405,000	4.375%	38,559.38	443,559.38	482,118.75
8/1/ 2022			29,700.00	29,700.00	
2/1/ 2023	420,000	4.500%	29,700.00	449,700.00	479,400.00
8/1/ 2023			20,250.00	20,250.00	
2/1/ 2024	440,000	4.500%	20,250.00	460,250.00	480,500.00
8/1/ 2024			10,350.00	10,350.00	
2/1/ 2025	460,000	4.500%	10,350.00	470,350.00	480,700.00
	<u>4,151,000</u>		<u>1,175,445.00</u>	<u>5,326,445.00</u>	<u>5,326,445.00</u>

The T561 Debt Service Fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from County resources. The 2005A GO Bond was used to finance road improvements (\$1,000,000) and Library Books (1,500,000), Parks & Rec. (1,255,000) and Public Safety (1,506,000).

**BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GENERAL OBLIGATION BONDS SERIES 2006
T561-210407/14101**

Sales Type: Competitive

Senior Manager: Piper Jaffray, Co-Manager: N/A

Outstanding as of: 7/1/12 \$ 8,810,000

Ratings: Aa1, AA+, AA+

Call Date: 2/1/2016 @100%

Dated Date: 11/14/2006

Delivery Date: 11/21/2006

Date	Principal	Coupon	Interest	Total	FY Total
8/1/ 2014			149,812.50	149,812.50	
2/1/ 2015	440,000	4.000%	149,812.50	589,812.50	739,625.00
8/1/ 2015			141,012.50	141,012.50	
2/1/ 2016	460,000	4.000%	141,012.50	601,012.50	742,025.00
8/1/ 2016			131,812.50	131,812.50	
2/1/ 2017	480,000	4.000%	131,812.50	611,812.50	743,625.00
8/1/ 2017			122,212.50	122,212.50	
2/1/ 2018	495,000	4.000%	122,212.50	617,212.50	739,425.00
8/1/ 2018			112,312.50	112,312.50	
2/1/ 2019	515,000	4.000%	112,312.50	627,312.50	739,625.00
8/1/ 2019			102,012.50	102,012.50	
2/1/ 2020	540,000	4.000%	102,012.50	642,012.50	744,025.00
8/1/ 2020			91,212.50	91,212.50	
2/1/ 2021	560,000	4.000%	91,212.50	651,212.50	742,425.00
8/1/ 2021			80,012.50	80,012.50	
2/1/ 2022	580,000	4.000%	80,012.50	660,012.50	740,025.00
8/1/ 2022			68,412.50	68,412.50	
2/1/ 2023	605,000	4.125%	68,412.50	673,412.50	741,825.00
8/1/ 2023			55,934.38	55,934.38	
2/1/ 2024	630,000	4.125%	55,934.38	685,934.38	741,868.76
8/1/ 2024			42,940.63	42,940.63	
2/1/ 2025	655,000	4.125%	42,940.63	697,940.63	740,881.26
8/1/ 2025			29,431.25	29,431.25	
2/1/ 2026	680,000	4.250%	29,431.25	709,431.25	738,862.50
8/1/ 2026			14,981.25	14,981.25	
2/1/ 2027	705,000	4.250%	14,981.25	719,981.25	734,962.50
	<u>7,345,000</u>		<u>2,284,200.02</u>	<u>9,629,200.02</u>	<u>9,629,200.02</u>

The T561 Debt Service Fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from County resources. The 2006 GO Bond was used to finance road improvements (\$2,686,000) and Parks & Rec. Improvements ((2,349,000) Facility improvements (200,000), Public Safety (680,000) and Storm Drain (4,085,000).

**BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GENERAL OBLIGATION BONDS SERIES 2007
T561-210407/14101**

Sales Type: Competitive

Senior Manager: Piper Jaffray, Co-Manager: N/A

Outstanding as of: 7/1/12 \$10,400,000

Ratings:AAA, Aa1, AA+

Call Date: 8/1/2017 @100%

Dated Date: 8/14/07

Delivery Date: 8/21/07

Date	Principal	Coupon	Interest	Total	FY Total
8/1/ 2014	530,000	5.00%	247,250.00	777,250.00	
2/1/ 2015			234,000.00	234,000.00	1,011,250.00
8/1/ 2015	555,000	5.00%	234,000.00	789,000.00	
2/1/ 2016			220,125.00	220,125.00	1,009,125.00
8/1/ 2016	580,000	5.00%	220,125.00	800,125.00	
2/1/ 2017			205,625.00	205,625.00	1,005,750.00
8/1/ 2017	600,000	5.00%	205,625.00	805,625.00	
2/1/ 2018			190,625.00	190,625.00	996,250.00
8/1/ 2018	630,000	5.00%	190,625.00	820,625.00	
2/1/ 2019			174,875.00	174,875.00	995,500.00
8/1/ 2019	655,000	5.00%	174,875.00	829,875.00	
2/1/ 2020			158,500.00	158,500.00	988,375.00
8/1/ 2020	680,000	5.00%	158,500.00	838,500.00	
2/1/ 2021			141,500.00	141,500.00	980,000.00
8/1/ 2021	710,000	5.00%	141,500.00	851,500.00	
2/1/ 2022			123,750.00	123,750.00	975,250.00
8/1/ 2022	740,000	5.00%	123,750.00	863,750.00	
2/1/ 2023			105,250.00	105,250.00	969,000.00
8/1/ 2023	775,000	5.00%	105,250.00	880,250.00	
2/1/ 2024			85,875.00	85,875.00	966,125.00
8/1/ 2024	805,000	5.00%	85,875.00	890,875.00	
2/1/ 2025			65,750.00	65,750.00	956,625.00
8/1/ 2025	840,000	5.00%	65,750.00	905,750.00	
2/1/ 2026			44,750.00	44,750.00	950,500.00
8/1/ 2026	875,000	5.00%	44,750.00	919,750.00	
2/1/ 2027			22,875.00	22,875.00	942,625.00
8/1/ 2027	915,000	5.00%	22,875.00	937,875.00	937,875.00
	<u>\$ 9,890,000</u>		<u>3,794,250.00</u>	<u>13,684,250.00</u>	<u>13,684,250.00</u>

The T561 Debt Service Fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from County resources. The 2007 GO Bond was used to finance road improvements (\$4,500,000), purchase library books (\$1,000,000), parks & recreational facilities (\$2,200,000), public safety (\$1,600,000), and facilities improvements (\$1,100,000).

**BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GENERAL OBLIGATION BONDS SERIES 2007A
T561-210407/14101**

Sales Type: Competitive

Senior Manager: RBC Capital Markets, Co-Manager N/A

Outstanding as of: 7/1/12 \$8,400,000

Ratings: AAA, Aa1, AA+

Call Date: 8/1/2017 @100%

Dated Date: 10/9/2007

Delivery Date: 10/16/2007

Date	Principal	Coupon	Interest	Total	FY Total
8/1/ 2014	405,000	4.000%	166,636.25	571,636.25	
2/1/ 2015			158,536.25	158,536.25	730,172.50
8/1/ 2015	430,000	4.000%	158,536.25	588,536.25	
2/1/ 2016			149,936.25	149,936.25	738,472.50
8/1/ 2016	450,000	4.000%	149,936.25	599,936.25	
2/1/ 2017			140,936.25	140,936.25	740,872.50
8/1/ 2017	475,000	4.000%	140,936.25	615,936.25	
2/1/ 2018			131,436.25	131,436.25	747,372.50
8/1/ 2018	495,000	4.000%	131,436.25	626,436.25	
2/1/ 2019			121,536.25	121,536.25	747,972.50
8/1/ 2019	520,000	4.000%	121,536.25	641,536.25	
2/1/ 2020			111,136.25	111,136.25	752,672.50
8/1/ 2020	550,000	4.100%	111,136.25	661,136.25	
2/1/ 2021			99,861.25	99,861.25	760,997.50
8/1/ 2021	575,000	4.150%	99,861.25	674,861.25	
2/1/ 2022			87,930.00	87,930.00	762,791.25
8/1/ 2022	605,000	4.200%	87,930.00	692,930.00	
2/1/ 2023			75,225.00	75,225.00	768,155.00
8/1/ 2023	635,000	4.250%	75,225.00	710,225.00	
2/1/ 2024			61,731.25	61,731.25	771,956.25
8/1/ 2024	665,000	4.250%	61,731.25	726,731.25	
2/1/ 2025			47,600.00	47,600.00	774,331.25
8/1/ 2025	700,000	4.300%	47,600.00	747,600.00	
2/1/ 2026			32,550.00	32,550.00	780,150.00
8/1/ 2026	735,000	4.300%	32,550.00	767,550.00	
2/1/ 2027			16,747.50	16,747.50	784,297.50
8/1/ 2027	770,000	4.350%	16,747.50	786,747.50	786,747.50
	<u>8,010,000</u>		<u>2,636,961.25</u>	<u>10,646,961.25</u>	<u>10,646,961.25</u>

The T561 Debt Service Fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from County resources. The 2007A GO Bond was used to finance road improvements (\$4,900,00) and Storm Drain (3,500,000).

**BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GENERAL OBLIGATION BONDS SERIES 2009
T561-210407/14101**

Sales Type: Competitive

Senior Manager: PiperJaffray

Outstanding as of: 7/1/12 \$7,200,000

Ratings: AAA, Aa1, AA+

Call Date: Non-callable

Dated Date: 6/9/2009

Delivery Date: 6/16/2009

Date	Principal	Coupon	Interest	Total	FY Total
12/1/ 2014			110,500.00	110,500.00	
6/1/ 2015	1,000,000	4.000%	110,500.00	1,110,500.00	1,221,000.00
12/1/ 2015			90,500.00	90,500.00	
6/1/ 2016	1,025,000	4.000%	90,500.00	1,115,500.00	1,206,000.00
12/1/ 2016			70,000.00	70,000.00	
6/1/ 2017	1,050,000	4.000%	70,000.00	1,120,000.00	1,190,000.00
12/1/ 2017			49,000.00	49,000.00	
6/1/ 2018	1,100,000	4.000%	49,000.00	1,149,000.00	1,198,000.00
12/1/ 2018			27,000.00	27,000.00	
6/1/ 2019	<u>1,200,000</u>	4.500%	<u>27,000.00</u>	<u>1,227,000.00</u>	<u>1,254,000.00</u>
	<u>5,375,000</u>		<u>694,000.00</u>	<u>6,069,000.00</u>	<u>6,069,000.00</u>

The T561 Debt Service Fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from County resources. The 2009 GO Bond was used to finance road improvements (\$7,000,00) and Facility Improvement (\$2,000,000) and Library Books (\$1,000,000).

**BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GENERAL OBLIGATION BONDS SERIES 2009A
T561-210407/14101**

Sales Type: Competitive

Senior Manager: Citibank, Co-Manager: N/A

Outstanding as of: 7/1/12 \$9,250,000

Ratings: AAA, Aa1, AA+

Call Date: 12/1/2015 @100%

Dated Date: 12/15/2009

Delivery Date: 12/15/2009

Date	Principal	Coupon	Interest	Total	FY Total
12/1/ 2014	650,000	2.000%	105,750.00	755,750.00	
6/1/ 2015			99,250.00	99,250.00	855,000.00
12/1/ 2015	650,000	2.400%	99,250.00	749,250.00	
6/1/ 2016			92,750.00	92,750.00	842,000.00
12/1/ 2016	700,000	2.600%	92,750.00	792,750.00	
6/1/ 2017			84,000.00	84,000.00	876,750.00
12/1/ 2017	750,000	2.900%	84,000.00	834,000.00	
6/1/ 2018			72,750.00	72,750.00	906,750.00
12/1/ 2018	800,000	3.000%	72,750.00	872,750.00	
6/1/ 2019			60,750.00	60,750.00	933,500.00
12/1/ 2019	1,250,000	3.200%	60,750.00	1,310,750.00	
6/1/ 2020			42,000.00	42,000.00	1,352,750.00
12/1/ 2020	2,800,000	3.600%	42,000.00	2,842,000.00	2,842,000.00
	<u>7,600,000</u>		<u>1,008,750.00</u>	<u>8,608,750.00</u>	<u>8,608,750.00</u>

The T561 Debt Service Fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from County resources. The 2009A GO Bond was used to finance Storm Drain (\$3,500,00) and Parks & Rec. (\$2,500,000) and Public Safety (\$4,750,000).

**BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GENERAL OBLIGATION BONDS SERIES 2010
T561-210407/14101**

Sales Type: Negotiated

Senior Manager: Southwest Securities, Co-Manager: N/A

Outstanding as of 7/1/12 \$13,945,000

Ratings: AAA, Aaa, AAA

Call Date: 2/1/2020 @100%

Dated Date: 6/3/2010

Delivery Date: 6/3/2010

Date	Principal	Coupon	Interest	Total	FY Total
8/1/ 2014			210,312.50	210,312.50	
2/1/ 2015	1,275,000	3.000%	210,312.50	1,485,312.50	1,695,625.00
8/1/ 2015			191,187.50	191,187.50	
2/1/ 2016	1,320,000	3.000%	191,187.50	1,511,187.50	1,702,375.00
8/1/ 2016			171,387.50	171,387.50	
2/1/ 2017	1,355,000	3.500%	171,387.50	1,526,387.50	1,697,775.00
8/1/ 2017			147,675.00	147,675.00	
2/1/ 2018	1,410,000	3.500%	147,675.00	1,557,675.00	1,705,350.00
8/1/ 2018			123,000.00	123,000.00	
2/1/ 2019	1,455,000	4.000%	123,000.00	1,578,000.00	1,701,000.00
8/1/ 2019			93,900.00	93,900.00	
2/1/ 2020	1,505,000	4.000%	93,900.00	1,598,900.00	1,692,800.00
8/1/ 2020			63,800.00	63,800.00	
2/1/ 2021	1,565,000	4.000%	63,800.00	1,628,800.00	1,692,600.00
8/1/ 2021			32,500.00	32,500.00	
2/1/ 2022	<u>1,625,000</u>	4.000%	<u>32,500.00</u>	<u>1,657,500.00</u>	<u>1,690,000.00</u>
	<u>11,510,000</u>		<u>2,067,525.00</u>	<u>13,577,525.00</u>	<u>13,577,525.00</u>

*The T561 Debt Service Fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from County resources.
The Series 2010 GO Bond was used to refund the 2001 GO Bond and the 2002 GO Bond.*

**BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GENERAL OBLIGATION BONDS Series 2011
T561-210407/14101**

Sales Type: Competitive

Senior Manager: FTN Financial, Co-Manager: N/A

Outstanding as of 7/1/12 \$4,200,000

Rating: Aaa, AAA, AAA

Call Date: 2/1/2017 @100%

Dated Date: 10/5/2011

Delivery Date: 10/5/2011

Date	Principal	Coupon	Interest	Total	FY Total
8/1/ 2014			40,162.50	40,162.50	
2/1/ 2015	585,000	2.500%	40,162.50	625,162.50	665,325.00
8/1/ 2015			32,850.00	32,850.00	
2/1/ 2016	600,000	2.250%	32,850.00	632,850.00	665,700.00
8/1/ 2016			26,100.00	26,100.00	
2/1/ 2017	620,000	2.250%	26,100.00	646,100.00	672,200.00
8/1/ 2017			19,125.00	19,125.00	
2/1/ 2018	630,000	3.000%	19,125.00	649,125.00	668,250.00
8/1/ 2018			9,675.00	9,675.00	
2/1/ 2019	645,000	3.000%	9,675.00	654,675.00	664,350.00
	<u>3,080,000</u>		<u>255,825.00</u>	<u>3,335,825.00</u>	<u>3,335,825.00</u>

<p><i>The T561 Debt Service Fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from County resources.</i></p> <p><i>The 2011GO Series was used to finance Parks & Recreation facilities (\$1,150,000), purchase library books (\$750,000), and facilities improvements (\$2,300,000)</i></p>

**BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GENERAL OBLIGATION BONDS SERIES 2012
T561-210407/14101**

Sales Type: Negotiated

Senior Manager: Southwest Securities, Co-Manager: N/A

Outstanding as of 7/1/12 \$6,480,000

Ratings: Aaa, AAA

Call Date: 6/15,2021 @100%

Dated Date: 3/14/2012

Delivery Date: 3/14/2012

Date	Principal	Coupon	Interest	Total	FY Total
12/15/ 2014			85,950.00	85,950.00	
6/15/ 2015	540,000	3.000%	85,950.00	625,950.00	711,900.00
12/15/ 2015			77,850.00	77,850.00	
6/15/ 2016	560,000	2.000%	77,850.00	637,850.00	715,700.00
12/15/ 2016			72,250.00	72,250.00	
6/15/ 2017	570,000	2.000%	72,250.00	642,250.00	714,500.00
12/15/ 2017			66,550.00	66,550.00	
6/15/ 2018	585,000	3.000%	66,550.00	651,550.00	718,100.00
12/15/ 2018			57,775.00	57,775.00	
6/15/ 2019	605,000	3.000%	57,775.00	662,775.00	720,550.00
12/15/ 2019			48,700.00	48,700.00	
6/15/ 2020	620,000	3.000%	48,700.00	668,700.00	717,400.00
12/15/ 2020			39,400.00	39,400.00	
6/15/ 2021	635,000	4.000%	39,400.00	674,400.00	713,800.00
12/15/ 2021			26,700.00	26,700.00	
6/15/ 2022	655,000	4.000%	26,700.00	681,700.00	708,400.00
12/15/ 2022			13,600.00	13,600.00	
6/15/ 2023	680,000	4.000%	13,600.00	693,600.00	707,200.00
	<u>5,450,000</u>		<u>977,550.00</u>	<u>6,427,550.00</u>	<u>6,427,550.00</u>

The T561 Debt Service Fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from County resources.

The 2012 used to finance refund GO Series 2003.

**BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GENERAL OBLIGATION BONDS SERIES 2012A
T561-210407/14101**

Sales Type: Competitive

Senior Manager: Robert Baird, Co-Manager: N/A

Outstanding as of 7/1/12 \$14,400,000

Ratings: Aaa, AAA

Call Date: 6/15/2021 @100%

Dated Date: 6/20/2012

Delivery Date: 6/20/2012

Date	Principal	Coupon	Interest	Total	FY Total
12/15/ 2014			242,223.13	242,223.13	
6/15/ 2015			242,223.13	242,223.13	484,446.26
12/15/ 2015			242,223.13	242,223.13	
6/15/ 2016			242,223.13	242,223.13	484,446.26
12/15/ 2016			242,223.13	242,223.13	
6/15/ 2017			242,223.13	242,223.13	484,446.26
12/15/ 2017			242,223.13	242,223.13	
6/15/ 2018			242,223.13	242,223.13	484,446.26
12/15/ 2018			242,223.13	242,223.13	
6/15/ 2019			242,223.13	242,223.13	484,446.26
12/15/ 2019			242,223.13	242,223.13	
6/15/ 2020			242,223.13	242,223.13	484,446.26
12/15/ 2020			242,223.13	242,223.13	
6/15/ 2021	1,060,000	3.000%	242,223.13	1,302,223.13	1,544,446.26
12/15/ 2021			226,323.13	226,323.13	
6/15/ 2022	1,085,000	4.000%	226,323.13	1,311,323.13	1,537,646.26
12/15/ 2022			204,623.13	204,623.13	
6/15/ 2023	1,110,000	4.000%	204,623.13	1,314,623.13	1,519,246.26
12/15/ 2023			182,423.13	182,423.13	
6/15/ 2024	1,130,000	4.000%	182,423.13	1,312,423.13	1,494,846.26
12/15/ 2024			159,823.13	159,823.13	
6/15/ 2025	1,155,000	4.000%	159,823.13	1,314,823.13	1,474,646.26
12/15/ 2025			136,723.13	136,723.13	
6/15/ 2026	1,185,000	3.000%	136,723.13	1,321,723.13	1,458,446.26
12/15/ 2026			118,948.13	118,948.13	
6/15/ 2027	1,210,000	3.000%	118,948.13	1,328,948.13	1,447,896.26
12/15/ 2027			100,798.13	100,798.13	
6/15/ 2028	1,235,000	3.000%	100,798.13	1,335,798.13	1,436,596.26
12/15/ 2028			82,273.13	82,273.13	
6/15/ 2029	1,260,000	3.000%	82,273.13	1,342,273.13	1,424,546.26
12/15/ 2029			63,373.13	63,373.13	
6/15/ 2030	1,295,000	3.130%	63,373.13	1,358,373.13	1,421,746.26
12/15/ 2030			43,138.75	43,138.75	
6/15/ 2031	1,320,000	3.200%	43,138.75	1,363,138.75	1,406,277.50
12/15/ 2031			22,018.75	22,018.75	
6/15/ 2032	1,355,000	3.250%	22,018.75	1,377,018.75	1,399,037.50
	<u>14,400,000</u>		<u>6,072,055.16</u>	<u>20,472,055.16</u>	<u>20,472,055.16</u>

*The T561 Debt Service Fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from County resources.
The 2012A GO Series was used to finance Parks & Recreation facilities (\$1,150,000), purchase library books (\$750,000), public safety (500,000) and roads (12,00,000).*

**BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GENERAL OBLIGATION BONDS SERIES 2013
13221/210362**

Sales Type: Competitive

Senior Manager: Janney Montgomery Scott LLC Phila PA; Lauren Carter

Outstanding as of 7/1/13 \$17,800,000

Ratings: Aaa, AAA, AAA

Call Date: 6/15/2021 @100%

Dated Date: 3/13/2013

Delivery Date: 3/13/2013

CUSIP#	Date	Principal	Coupon	Interest	Total	FY Total
085275F42	8/15/ 2014	950,000	3.000%	239,625.00	1,189,625.00	
	2/15/ 2015			225,375.00	225,375.00	1,415,000.00
085275F59	8/15/ 2015	950,000	3.000%	225,375.00	1,175,375.00	
	2/15/ 2016			211,125.00	211,125.00	1,386,500.00
085275F67	8/15/ 2016	100,000	3.000%	211,125.00	311,125.00	
	2/15/ 2017			209,625.00	209,625.00	520,750.00
085275F75	8/15/ 2017	100,000	3.000%	209,625.00	309,625.00	
	2/15/ 2018			208,125.00	208,125.00	517,750.00
085275F83	8/15/ 2018	250,000	4.000%	208,125.00	458,125.00	
	2/15/ 2019			203,125.00	203,125.00	661,250.00
085275F91	8/15/ 2019	250,000	2.000%	203,125.00	453,125.00	
	2/15/ 2020			200,625.00	200,625.00	653,750.00
085275G25	8/15/ 2020	350,000	2.000%	200,625.00	550,625.00	
	2/15/ 2021			197,125.00	197,125.00	747,750.00
085275G33	8/15/ 2021	1,500,000	4.000%	197,125.00	1,697,125.00	
	2/15/ 2022			167,125.00	167,125.00	1,864,250.00
085275G41	8/15/ 2022	1,500,000	4.000%	167,125.00	1,667,125.00	
	2/15/ 2023			137,125.00	137,125.00	1,804,250.00
085275G58	8/15/ 2023	1,500,000	2.000%	137,125.00	1,637,125.00	
	2/15/ 2024			122,125.00	122,125.00	1,759,250.00
085275G66	8/15/ 2024	1,750,000	2.000%	122,125.00	1,872,125.00	
	2/15/ 2025			104,625.00	104,625.00	1,976,750.00
085275G74	8/15/ 2025	1,800,000	2.125%	104,625.00	1,904,625.00	
	2/15/ 2026			85,500.00	85,500.00	1,990,125.00
085275G82	8/15/ 2026	1,800,000	3.000%	85,500.00	1,885,500.00	
	2/15/ 2027			58,500.00	58,500.00	1,944,000.00
085275G90	8/15/ 2027	1,900,000	3.000%	58,500.00	1,958,500.00	
	2/15/ 2028			30,000.00	30,000.00	1,988,500.00
085275H24	8/15/ 2028	2,000,000	3.000%	30,000.00	2,030,000.00	2,030,000.00
		<u>17,800,000</u>		<u>5,015,783.33</u>	<u>22,815,783.33</u>	<u>22,815,783.33</u>

*The T561 Debt Service Fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from County resources.
The 2013 GO Series was used to finance roads (5,000,000), storm drain (6,400,000), Library books (500,000) Parks & Recreation facilities (\$1,800,000), public safety (3,500,000) and facility improvement (600,000).*

**BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GENERAL OBLIGATION BONDS SERIES 2014
13222/210363**

Sales Type: Competitive

Senior Manager: Hutchinson, Shockey, Erley & Co.

Outstanding as of

Ratings: Aaa, AAA, AAA

Call Date:

Dated Date: 5/28/2014

Delivery Date: 5/28/2014

CUSIP#	Date	Principal	Coupon	Interest	Total	FY Total
085275H32	8/15/ 2014	3,000,000	4.000%	72,004.63	3,072,004.63	
	2/15/ 2015			108,322.50	108,322.50	3,180,327.13
085275H40	8/15/ 2015	4,715,000	4.000%	108,322.50	4,823,322.50	
	2/15/ 2016			14,022.50	14,022.50	4,837,345.00
085275H57	8/15/ 2016	70,000	3.000%	14,022.50	84,022.50	
	2/15/ 2017			12,972.50	12,972.50	96,995.00
085275H65	8/15/ 2017	70,000	3.000%	12,972.50	82,972.50	
	2/15/ 2018			11,922.50	11,922.50	94,895.00
085275H73	8/15/ 2018	70,000	3.000%	11,922.50	81,922.50	
	2/15/ 2019			10,872.50	10,872.50	92,795.00
085275H81	8/15/ 2019	70,000	3.000%	10,872.50	80,872.50	
	2/15/ 2020			9,822.50	9,822.50	90,695.00
085275H99	8/15/ 2020	70,000	3.000%	9,822.50	79,822.50	
	2/15/ 2021			8,772.50	8,772.50	88,595.00
085275J22	8/15/ 2021	70,000	2.100%	8,772.50	78,772.50	
	2/15/ 2022			8,037.50	8,037.50	86,810.00
085275J30	8/15/ 2022	70,000	3.000%	8,037.50	78,037.50	
	2/15/ 2023			6,987.50	6,987.50	85,025.00
085275J48	8/15/ 2023	70,000	2.500%	6,987.50	76,987.50	
	2/15/ 2024			6,112.50	6,112.50	83,100.00
085275J55	8/15/ 2024	70,000	2.500%	6,112.50	76,112.50	
	2/15/ 2025			5,237.50	5,237.50	81,350.00
085275J63	8/15/ 2025	70,000	2.750%	5,237.50	75,237.50	
	2/15/ 2026			4,275.00	4,275.00	79,512.50
085275J71	8/15/ 2026	70,000	3.000%	4,275.00	74,275.00	
	2/15/ 2027			3,225.00	3,225.00	77,500.00
085275J71	8/15/ 2027	70,000	3.000%	3,225.00	73,225.00	
	2/15/ 2028			2,175.00	2,175.00	75,400.00
085275J89	8/15/ 2028	70,000	3.000%	2,175.00	72,175.00	
	2/15/ 2029			1,125.00	1,125.00	73,300.00
085275J89	8/15/ 2029	75,000	3.000%	1,125.00	76,125.00	76,125.00
		<u>8,700,000</u>		<u>499,769.63</u>	<u>9,199,769.63</u>	<u>9,199,769.63</u>

*The T561 Debt Service Fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from County resources.
The 2014 GO Series was used to finance roads (5,000,000), storm drain (2,500,000), Library books (800,000) and facility improvement (400,000).*

**BERNALILLO COUNTY
DEBT SERVICE SCHEDULE
GENERAL OBLIGATION BONDS SERIES 2014A-Refunding
13223/210364**

Sales Type: Competitive

Senior Manager: Hutchinson, Shockey, Erley & Co.

Outstanding as of

Ratings: Aaa, AAA, AAA

Call Date:

Dated Date: 5/28/2014

Delivery Date: 5/28/2014

CUSIP#	Date	Principal	Coupon	Interest	Total	FY Total
	8/15/ 2014	-	0.000%	16,661.94	16,661.94	
	2/15/ 2015			38,950.00	38,950.00	55,611.94
	8/15/ 2015	-	0.000%	38,950.00	38,950.00	
	2/15/ 2016			38,950.00	38,950.00	77,900.00
	8/15/ 2016	-	0.000%	38,950.00	38,950.00	
	2/15/ 2017			38,950.00	38,950.00	77,900.00
	8/15/ 2017	-	0.000%	38,950.00	38,950.00	
	2/15/ 2018			38,950.00	38,950.00	77,900.00
	8/15/ 2018	-	0.000%	38,950.00	38,950.00	
	2/15/ 2019			38,950.00	38,950.00	77,900.00
085275J97	8/15/ 2019	900,000	4.000%	38,950.00	938,950.00	
	2/15/ 2020			20,950.00	20,950.00	959,900.00
085275K20	8/15/ 2020	890,000	2.000%	20,950.00	910,950.00	
	2/15/ 2021			12,050.00	12,050.00	923,000.00
085275K38	8/15/ 2021	<u>1,205,000</u>	2.000%	<u>12,050.00</u>	<u>1,217,050.00</u>	<u>1,217,050.00</u>
		<u>2,995,000</u>		<u>472,161.94</u>	<u>3,467,161.94</u>	<u>3,467,161.94</u>

*The T561 Debt Service Fund is used to account for the accumulation of resources and payment of general obligation bond principal and interest from County resources.
The 2014A GO Series was used to refund the 2004 GO Bond.*



APPENDIX-INDEX

STATISTICAL SECTION

Various reports providing detail on tax revenues, tax levies and collections, tax rates, principal taxpayers, assessed values, debt ratios, bond coverage, debt margins, economic statistics and principal employers.

ACRONYMS AND GLOSSARY

Listing of acronyms and definitions used throughout the book.

INDEX





BERNALILLO COUNTY

STATISTICAL DATA SECTION





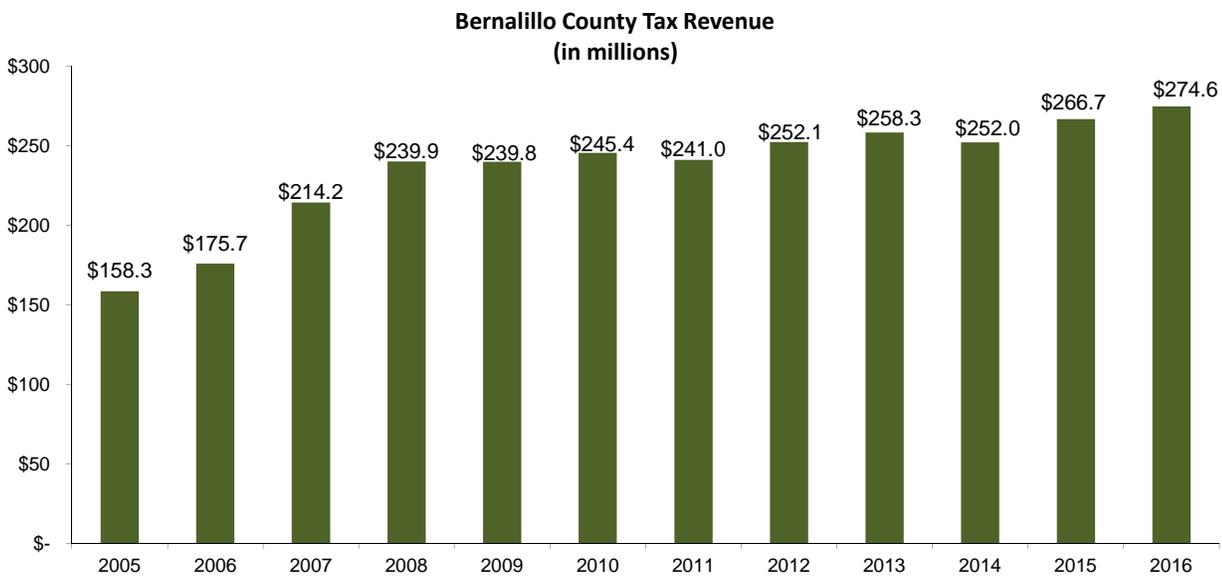
COUNTY GOVERNMENTAL ACTIVITIES TAX REVENUE BY SOURCE

The economy has shown signs of recovery in Bernalillo County but the growth in revenue is still slowly increasing. FY16 is projected at 3% growth over FY15 due to average growth from previous years and Bureau of Business and Economic Research expectations. The gross receipts tax is generated by 4 enactments which are the general gross receipts tax, correctional gross receipts tax, healthcare gross receipts tax, and environmental gross receipts tax.

Fiscal Year	Property Tax	Gross Receipts Tax	Motor Vehicle Tax	Cigarette Tax	Gas Tax	Total
2005	97,468,762	55,548,897	3,608,463	5,511	1,680,496	158,312,129
2006	95,070,478	74,565,522	4,132,542	5,707	1,964,506	175,738,755
2007	101,617,379	107,167,291	3,788,667	6,454	1,636,764	214,216,555
2008	113,789,778	120,264,324	4,301,323	6,077	1,572,980	239,934,482
2009	120,069,963	114,116,141	3,582,607	6,758	2,037,969	239,813,438
2010	127,201,067	112,555,113	3,788,238	5,230	1,808,628	245,358,276
2011	122,275,071	113,354,187	3,694,000	-	1,719,921	241,043,179
2012	129,585,691	117,086,938	3,778,892	-	1,639,775	252,091,296
2013	132,624,981	120,149,781	3,702,824	-	1,809,719	258,287,305
2014	140,512,653	105,795,231	3,871,762	-	1,779,000	251,958,646
2015	151,566,984	109,607,164	3,776,441	-	1,729,528	266,680,117
2016	\$ 157,266,984	\$ 111,774,308	\$ 3,790,898	\$ -	\$ 1,745,801	\$ 274,577,991

Notes:

(1) Budgeted figures for FY14, FY15, and FY16 without accruals.



COUNTY PROPERTY TAX LEVIES AND COLLECTIONS

The levies are set by the Department of Finance and Administration, State of New Mexico and ratified by the County Commission. The County Treasurer levies and collects the taxes and distributes to all taxing jurisdictions.

Fiscal Year Ended June 30,	Total Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2004	91,822,433	87,599,841	95.40%	3,914,385	91,514,226	99.66%
2005	96,145,652	91,795,950	95.48%	4,011,291	95,807,241	99.65%
2006	93,906,198	90,013,460	95.85%	3,658,205	93,671,665	99.75%
2007	101,082,171	97,157,620	96.12%	3,429,016	100,586,636	99.51%
2008	112,113,596	107,467,225	95.86%	4,045,908	111,513,133	99.46%
2009	117,508,912	112,092,669	95.39%	4,771,115	116,863,784	99.45%
2010	124,708,278	117,443,009	94.17%	5,178,735	122,621,744	98.33%
2011	120,075,839	114,472,104	95.33%	4,199,983	118,672,087	98.83%
2012	126,686,407	121,576,353	95.97%	2,888,690	124,465,043	98.25%
2013	\$ 130,240,155	\$ 125,460,280	96.33%	N/A	N/A	N/A

Notes:

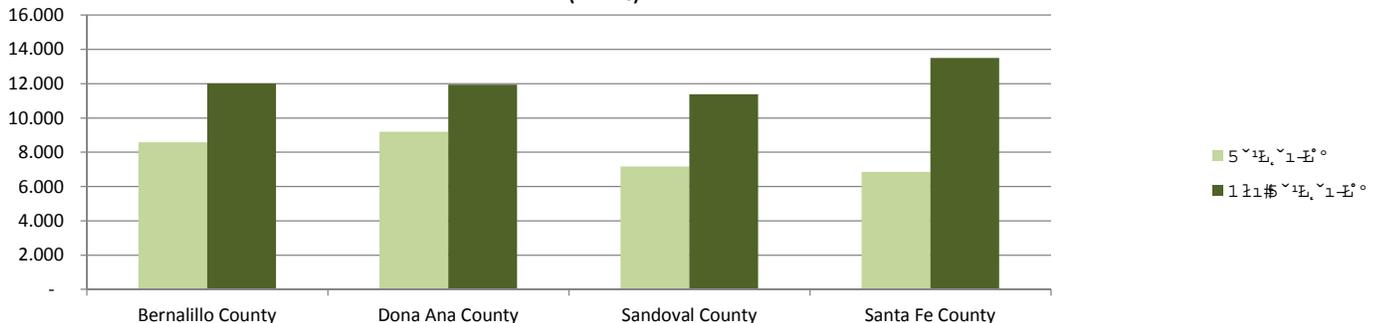
N/A - Complete information is not available to update this schedule.

NEW MEXICO COUNTIES RESIDENTIAL AND NON RESIDENTIAL MILL RATE COMPARISONS

Property values for residential and non residential property are determined by the County Assessor. Each year, revenue from existing property is limited to cost of living growth based on a growth index for state and local governments. When the State of New Mexico Local Government Division computes revenue above the indexed amount the mill levy is reduced in order to provide revenue equal to the cost of living. If the increase in value is below the index, the tax rate increases to equal the cost of living.

County	Residential Mill Rate FY13	Non Residential Mill Rate FY13
Bernalillo County	8.578	12.008
Dona Ana County	9.202	11.949
Sandoval County	7.167	11.380
Santa Fe County	6.860	13.491

Mill Rates
(in mills)



NEW MEXICO PROPERTY TAX RATES DIRECT AND
OVERLAPPING (PER \$1,000 OF ASSESSED VALUATION)
LAST FIVE AUDITED FISCAL YEARS

	FY09	FY10	FY11	FY12	FY13
Bernalillo County					
Operating	7.430	7.505	7.769	7.864	8.138
Debt service	0.880	0.880	0.555	0.897	0.897
Open space ⁽¹⁾	0.100	0.100	0.100	0.010	-
Judgment	0.015	0.015	0.014	0.013	0.013
Total direct rate	8.425	8.500	8.438	8.874	9.048
City of Albuquerque					
Operating	4.134	6.203	6.433	6.544	6.544
Debt Service	6.976	4.976	4.976	4.976	4.976
Albuquerque Public Schools					
Operating	0.303	0.304	0.315	0.319	0.325
Debt Service	4.304	4.316	4.317	4.020	3.416
Capital Improvement	1.999	2.000	2.000	2.000	2.000
Building	3.944	3.985	3.988	3.983	3.981
Hospitals					
Hospitals	6.429	6.400	6.400	6.400	6.400
Village of Tijeras					
Operating	1.283	1.271	1.316	1.310	1.315
Village of Corrales ⁽²⁾					
Operating	2.143	2.699	-	-	-
Debt Service	1.125	0.594	-	-	-
Torrance Schools					
Operating	0.378	0.381	0.370	0.377	0.383
Debt Service	8.217	8.964	8.841	8.836	8.189
Capital Improvement	2.000	2.000	1.954	2.000	2.000
Rio Rancho					
Operating	2.624	3.084	3.447	4.438	5.159
Debt Service	2.060	2.067	2.060	1.645	1.617
Rio Grande Conservancy					
District	4.246	4.238	4.244	4.231	4.230
Edgewood Soil & Water					
Conservancy District	0.939	1.000	1.000	1.000	1.000
State of New Mexico	1.250	1.150	1.530	1.362	1.360
Central NM Community College (fka TVI)					
Operating	2.596	2.632	2.717	2.770	2.848
Debt Service	0.550	0.550	0.550	0.550	0.550
Albuquerque Flood Control	0.923	0.927	0.926	0.926	0.930

Notes:

(1) Open Space Mill Levy expired.

(2) Village of Corrales is no longer in the Bernalillo County taxation district.

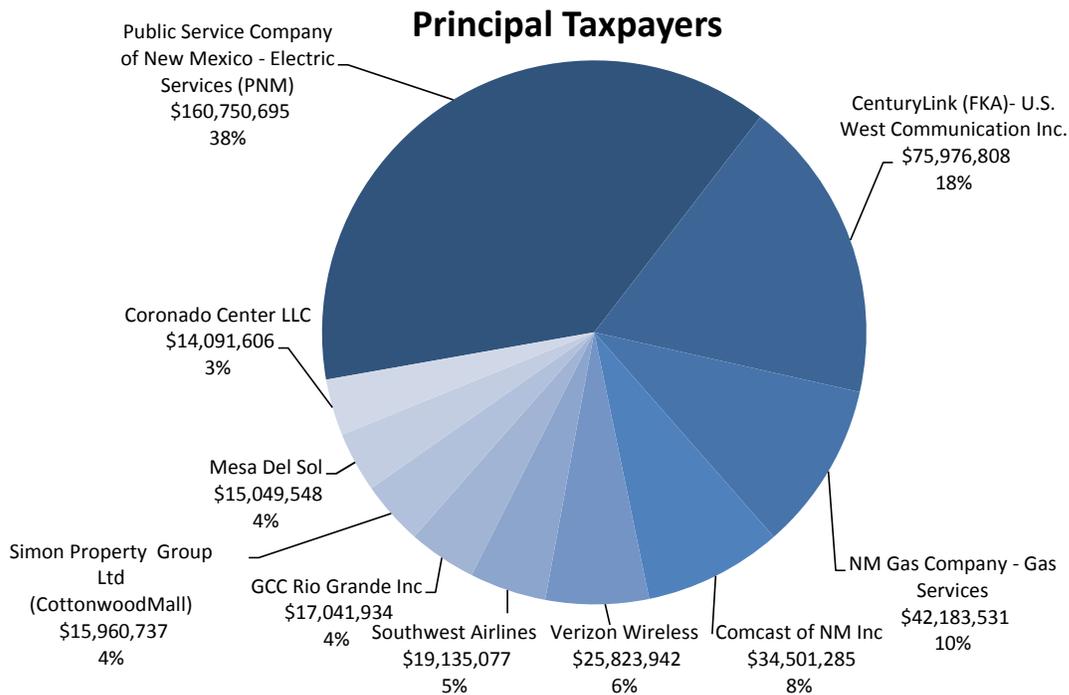
PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND TEN YEARS AGO

Taxpayer	FY13			FY04		
	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value	Taxable Assessed Value	Rank	Percentage of Total Taxable Assessed Value
Public Service Company of New Mexico - Electric Services (PNM)	\$ 160,750,695	1	1.117%	\$ 121,419,009	1	1.257%
CenturyLink (FKA)- U.S. West Communication Inc.	\$ 75,976,808	2	0.528%	\$ 100,941,715	2	1.045%
NM Gas Company - Gas Services	\$ 42,183,531	3	0.293%	\$ 26,678,211	3	0.276%
Comcast of NM Inc	\$ 34,501,285	4	0.240%	\$ 21,694,707	4	0.225%
Verizon Wireless	\$ 25,823,942	5	0.179%	\$ 14,715,110	10	0.152%
Southwest Airlines	\$ 19,135,077	6	0.133%	\$ 21,089,467	5	0.218%
GCC Rio Grande Inc	\$ 17,041,934	7	0.118%	\$ 17,666,667	8	0.183%
Simon Property Group Ltd (CottonwoodMall)	\$ 15,960,737	8	0.111%	\$ 20,483,754	6	0.212%
Mesa Del Sol	\$ 15,049,548	9	0.105%	-	-	-
Coronado Center LLC	\$ 14,091,606	10	0.098%	-	-	-
Heitman Properties of NM	-	-	-	\$ 19,111,489	7	0.198%
Crescent Real Estate (Hyatt Hotel)	-	-	-	\$ 15,965,071	9	0.165%
Total	\$ 420,515,163		2.921%	\$ 379,765,200		3.931%

Source: County Treasurer's Office

Notes:

Total taxable value including real and personal property for tax year 2012 (FY13) is \$ 14,394,423,187
 Total taxable value including real and personal property for tax year 2003 (FY04) is \$ 9,660,815,811



ASSESSED VALUE AND ESTIMATED ACTUAL OF PROPERTY LAST TEN FISCAL YEARS

Commerical property, Centrally Assessed, and Livestock are part of the non-residential property class, which along with Residential makes up the total taxable assessed value. Estimated Actual Taxable Value is property values before residents have the opportunity to protest their values while assessed value is the final assessment of the property. The County has improved on assessing the property closer to the estimated taxable value each year.

Fiscal Year Ended June 30	Real		Personal		Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
	Residential Property	Commercial Property	Centrally Assessed	Livestock				
2004	6,843,151,309	2,385,170,939	431,315,470	1,178,093	9,660,815,811	9.489	13,100,007,455	73.75%
2005	7,269,453,586	2,429,391,192	402,552,650	1,239,423	10,102,636,851	9.479	13,632,488,946	74.11%
2006	7,743,446,079	3,095,290,965	420,417,136	1,278,523	11,260,432,703	8.369	14,202,608,812	79.28%
2007	8,442,782,935	2,978,241,211	446,277,809	1,371,876	11,868,673,831	8.491	14,824,548,909	80.06%
2008	9,333,295,563	3,380,218,205	476,185,795	1,412,868	13,191,112,431	8.493	16,455,304,512	80.16%
2009	10,050,550,836	3,445,172,418	479,076,818	1,291,931	13,976,092,003	8.425	17,337,910,632	80.61%
2010	10,533,197,821	3,867,180,680	421,489,847	1,236,328	14,823,104,676	8.500	18,328,312,117	80.88%
2011	10,315,485,048	3,580,630,435	487,472,638	1,140,685	14,384,728,806	8.438	17,961,398,881	80.09%
2012	10,409,867,174	3,545,440,499	496,404,009	1,049,093	14,452,760,775	8.874	17,290,041,124	83.59%
2013	\$ 10,513,182,171	\$ 3,381,694,441	\$ 498,624,419	\$ 922,156	\$ 14,394,423,187	9.048	\$ 17,240,471,543	83.49%

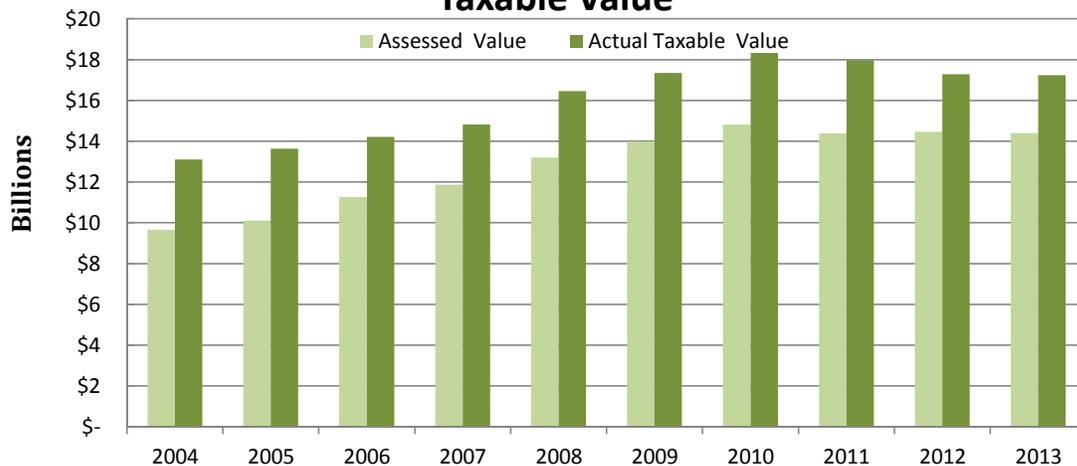
Notes:

Source: County Assessor's Office and State Department of Finance and Administration

The levies are requested by the County Commission and set by the Department of Finance and Administration, State of New Mexico.

The County Treasurer levies and collects the taxes and distributes to all taxing jurisdictions.

Total Taxable Assessed Value vs. Estimated Actual Taxable Value



RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

This chart details the total amount of debt issued by Bernalillo County and the percentage of debt as it relates to personal income and population over the past ten years. The chart indicates that the debt as a percentage of personal income has decreased from 1.47% in FY04 to 1.07% in FY13 and debt per capita has decreased from \$469.57 per person in FY2004 to \$387.34 per person in FY13.

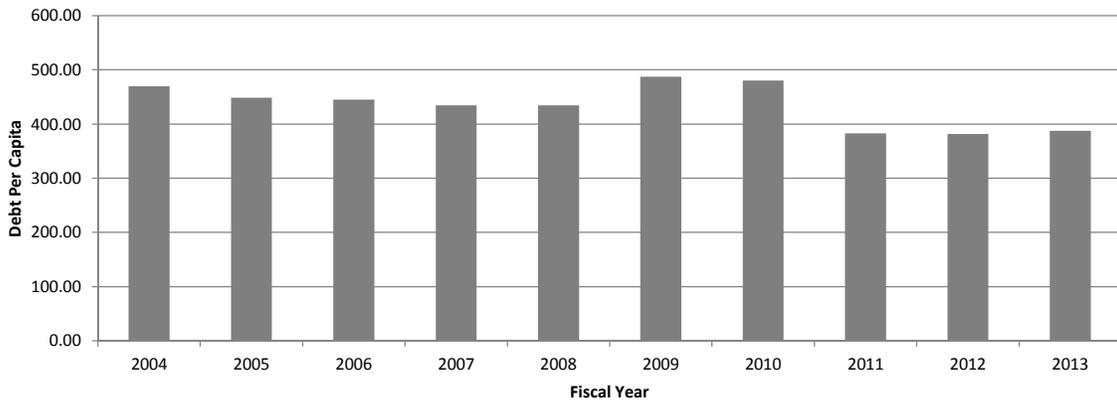
Fiscal Year	Governmental Activities				Business Type Activities		Total Primary Government	Percentage of Personal Income	Debt Per Capita
	General Obligation Bonds	Special Revenue Bonds	Capital Leases	Notes Payable	Revenue Bonds	Notes Payable			
2004	\$ 83,390,942	\$ 192,212,998	\$ 1,774,674	\$ -	\$ 1,850,000	\$ -	\$ 279,228,614	1.47%	469.57
2005	82,009,610	187,328,390	1,562,392	-	1,815,000	-	272,715,392	1.35%	448.67
2006	82,760,720	183,357,851	1,350,110	5,586,382	1,780,000	867,305	275,702,368	1.26%	445.05
2007	87,968,879	177,086,385	1,350,110	3,897,062	1,740,000	1,157,651	273,200,087	1.20%	434.46
2008	98,829,213	171,669,186	1,350,110	1,504,717	1,700,000	994,675	276,047,901	1.17%	434.42
2009	102,758,720	208,075,353	-	-	1,655,000	668,153	313,157,226	1.32%	487.38
2010	106,332,684	212,466,987	-	-	-	343,300	319,142,971	1.34%	480.33
2011	98,387,735	158,325,194	-	-	-	233,113	256,946,042	1.06%	382.95
2012	111,106,070	145,977,475	-	-	-	-	257,083,545	1.06%	381.74
2013	\$ 122,409,070	\$ 138,450,167	\$ -	\$ -	\$ -	\$ -	\$ 260,859,237	1.07%	387.34

Notes: These ratios are calculated using personal income and population for the prior calendar year.

Sources: Details regarding the County's outstanding debt can be found in the notes to the financial statements.

See Demographic and Economic Statistics Schedule for personal income and population data.

Total Debt Per Capita



RATIOS OF BONDED DEBT OUTSTANDING

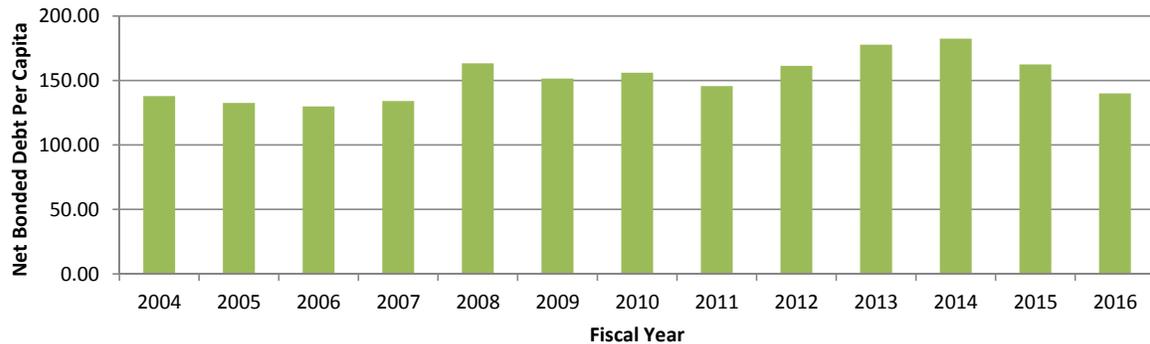
This chart details the net amount of general bonded debt issued by Bernalillo County and the percentage of debt as it relates to net taxable valuation and population. The chart indicates that the debt as a percentage of taxable value has remained below 1% and has increased as a percentage of population from year 2004 to year 2014.

Year Ended June 30	Population (2)	Net Taxable Valuation (1)	General Bonded Debt Available for			Ratio of Net General Bonded Debt to	
			Total	Debt Service	Net	Taxable Value	Per Capita
2004	594,644	\$ 9,660,815,811	\$ 83,915,000	\$ 1,884,093	\$ 82,030,907	0.85%	137.95
2005	607,825	\$ 10,102,636,851	\$ 82,479,000	\$ 1,867,853	\$ 80,611,147	0.80%	132.62
2006	619,490	\$ 11,260,432,703	\$ 83,475,000	\$ 2,988,578	\$ 80,486,422	0.71%	129.92
2007	628,825	\$ 11,868,673,831	\$ 88,580,000	\$ 4,277,694	\$ 84,302,306	0.71%	134.06
2008	635,444	\$ 13,191,112,431	\$ 104,480,000	\$ 693,581	\$ 103,786,419	0.79%	163.33
2009	642,527	\$ 13,976,092,003	\$ 98,835,000	\$ 1,528,284	\$ 97,306,716	0.70%	151.44
2010	662,557	\$ 14,823,104,676	\$ 105,675,000	\$ 2,304,567	\$ 103,370,433	0.70%	156.02
2011	670,968	\$ 14,384,728,806	\$ 97,835,000	\$ 113,208	\$ 97,721,792	0.68%	145.64
2012	672,444	\$ 14,452,760,775	\$ 111,106,070	\$ 2,635,597	\$ 108,470,473	0.75%	161.31
2013	674,221	\$ 14,394,423,187	\$ 122,409,070	\$ 2,509,216	\$ 119,899,854	0.83%	177.83
2014	675,077	\$ 14,503,296,091	\$ 123,215,000	\$ -	\$ 123,215,000	0.85%	182.52
2015	683,651	\$ 14,938,394,974	\$ 111,065,000	\$ -	\$ 111,065,000	0.74%	162.46
2016	692,333	\$ 15,386,546,823	\$ 96,905,000	\$ -	\$ 96,905,000	0.63%	139.97

Notes:

- (1) One-third of assessed value, less exemptions: Head of household, veteran, government, religious, scientific/educational, greenbelt, etc.
- (2) Estimate from U.S Census Bureau
- (3) Assumes a 1.27% growth rate for population in 2014, 2015, and 2016.
- (4) Assumes a 3% growth rate for Net Taxable Value for 2013 and 2014.

Net General Bonded Debt Per Capita



GROSS RECEIPTS TAX REVENUE BOND COVERAGE

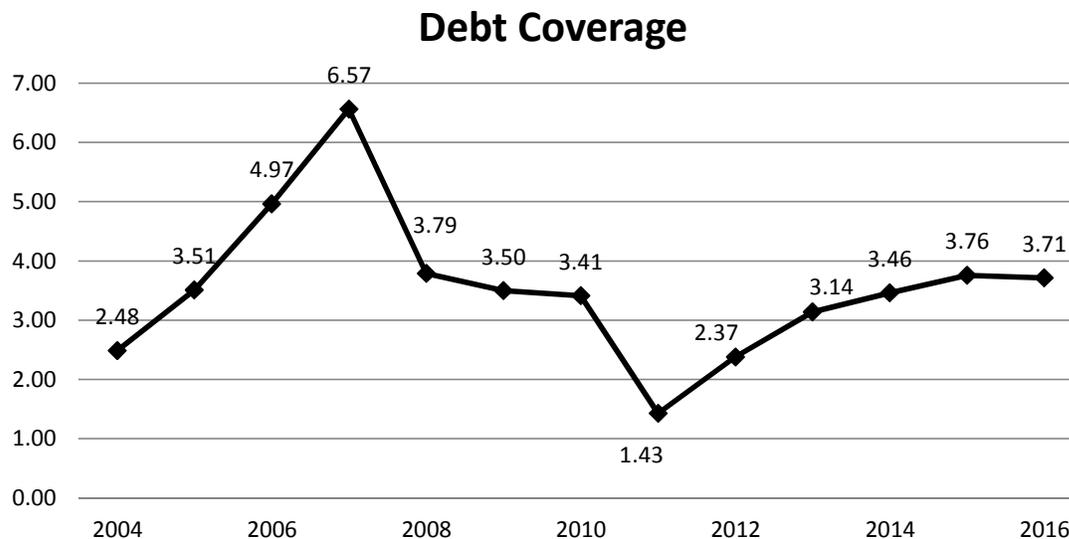
This chart details the amount of gross receipt tax revenue that is pledged to cover the debt requirements of Bernalillo County's revenue bonds. It indicates that the County has enough revenue from gross receipts tax to cover its debts.

Year Ended June 30 ⁽²⁾	General Fund Gross Receipt Tax Revenues	Debt Service Requirements ⁽¹⁾			Coverage ⁽³⁾
		Principal	Interest	Total	
2004	35,315,021	4,685,000	9,534,286	14,219,286	2.48
2005	51,732,791	4,885,000	9,857,666	14,742,666	3.51
2006	70,751,581	4,785,000	9,460,490	14,245,490	4.97
2007	100,136,138	6,010,000	9,242,817	15,252,817	6.57
2008	95,787,912	16,495,000	8,784,582	25,279,582	3.79
2009	91,746,733	16,760,000	9,463,039	26,223,039	3.50
2010	89,096,909	16,140,000	9,954,561	26,094,561	3.41
2011 ⁽¹⁾	89,669,675	53,835,000	8,998,698	62,833,698	1.43
2012 ⁽²⁾	47,105,622	12,135,000	7,701,143	19,836,143	2.37
2013 ⁽²⁾	45,891,807	7,315,000	7,311,029	14,626,029	3.14
2014	51,844,818	8,005,000	6,964,498	14,969,498	3.46
2015	53,838,379	7,730,000	6,594,960	14,324,960	3.76
2016	55,091,282	8,635,000	6,198,816	14,833,816	3.71

Details regarding the County's outstanding debt can be found in the debt service section.

Notes:

- (1) The low percentage of coverage does not take into account payoff of a 46.9 million debt from bond proceeds rather than from gross receipts revenues.
- (2) FY12-FY16 are reporting only pledged revenues gross receipts while prior years are reporting total gross receipts revenue.



LEGAL DEBT MARGIN INFORMATION

This chart details the amount of debt the County can legally issue. The County can issue up to 4% of the assessed property value and the chart indicates that the County has kept its debt well below the legal limit (below 25% from FY02 through FY16 and can issue additional debt in the future if needed.

	FY02	FY03	FY04	FY05	FY06
Debt Limit	\$ 385,352,321	\$ 338,254,654	\$ 385,352,321	\$ 404,105,474	\$ 450,417,308
Total net debt applicable to limit	\$ 83,914,999	\$ 68,710,000	\$ 83,914,999	\$ 82,479,000	\$ 83,475,000
Legal debt margin	\$ 301,437,322	\$ 269,544,654	\$ 301,437,322	\$ 321,626,474	\$ 366,942,308
Total net debt applicable to the limit as a percentage of debt limit	21.78%	20.31%	21.78%	20.41%	18.53%
	FY07	FY08	FY09	FY10	FY11
Debt Limit	\$ 474,746,953	\$ 527,644,497	\$ 559,043,680	\$ 592,924,187	\$ 575,389,152
Total net debt applicable to limit	\$ 88,580,000	\$ 98,835,000	\$ 102,080,000	\$ 105,675,000	\$ 97,835,000
Legal debt margin	\$ 386,166,953	\$ 428,809,497	\$ 456,963,680	\$ 487,249,187	\$ 477,554,152
Total net debt applicable to the limit as a percentage of debt limit	18.66%	18.73%	18.26%	17.82%	17.00%
	FY12	FY13	FY14	FY15 (1)	FY16 (1)
Assessed Value	\$ 14,452,760,775	\$ 14,394,423,175	\$ 14,503,296,091	\$ 14,938,394,974	\$ 15,386,546,823
Debt limit (4% of assessed value)	\$ 578,110,431	\$ 575,776,927	\$ 580,131,844	\$ 597,535,799	\$ 615,461,873
Debt applicable to limit	\$ 111,106,070	\$ 122,409,070	\$ 123,215,000	\$ 111,065,000	\$ 96,905,000
Legal debt margin	\$ 467,004,361	\$ 453,367,857	\$ 456,916,844	\$ 486,470,799	\$ 518,556,873
Total net debt applicable to the limit as a percentage of debt limit	19.22%	21.26%	21.24%	18.59%	15.75%

(1) Assumes 3% growth rate

DEMOGRAPHIC AND ECONOMIC STATISTICS LAST TEN FISCAL YEARS

Fiscal Year	Population (1)	Personal Income (2) Expressed in Thousands	Per Capita Personal Income (2)	Unemployment Rate (2)
2004	594,644	18,938,152	31,848	5.20%
2005	607,825	20,223,896	33,273	4.70%
2006	619,490	21,796,170	35,184	3.80%
2007	628,825	22,754,553	36,186	3.30%
2008	635,444	23,660,565	37,235	4.40%
2009	642,527	23,660,814	36,825	7.00%
2010	662,557	23,777,563	35,787	8.50%
2011	670,968	24,311,260	36,233	7.20%
2012	672,444	N/A	N/A	7.10%
2013	674,221	N/A	N/A	7.20%

N/A = Information not available

Education (3)	Population (1)	Percent	School Enrollment (4)	
Persons age 25 and Over	433,771	100.00%	Elementary School	46,883
Less than 9th Grade	25,416	5.86%	Mid-High Schools	20,273
9th-12th grade, no diplomas	32,131	7.41%	High Schools	26,927
High School Graduates	104,630	24.12%	Private and parochial schools	10,081
Some college, no degree	102,663	23.67%	Technical-vocational Institute	30,419
Associate degree	30,844	7.11%	University of New Mexico	28,928
Bachelor degree	76,828	17.71%		
Graduate or professional degree	61,259	14.12%		
Percentage completed high school		87.20%		
Percentage completed 4 year college		31.83%		

Sources:

(1) U.S. Dept. of Commerce, Bureau of Economic Analysis

(2) New Mexico Department of Workforce Solutions

(3) U.S. Census Bureau 2013

(4) New Mexico Public Education Department / CNM / UNM Web sites

PRINCIPAL EMPLOYERS

In 2013 there were 599 less jobs from the top ten employers compared to 2004. Of the 282,775 workers in Bernalillo County 31% work for the top ten employers. There has been a 8.7% decrease in jobs when compared to 2004.

Employer	2013			2004		
	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
Kirtland Air Force Base (Civilian) (1)	16,728	1	5.92%	18,508	1	5.97%
University of New Mexico	15,360	2	5.43%	15,375	2	4.96%
Albuquerque Public Schools	14,810	3	5.24%	11,600	3	3.74%
Sandia National Labs	8,856	4	3.13%	7,700	5	2.49%
Presbyterian	7,310	5	2.59%	5,800	7	1.87%
UNM Hospital	5,960	6	2.11%	4,068	10	1.31%
City of Albuquerque	5,500	7	1.95%	8,000	4	2.58%
State of New Mexico	4,950	8	1.75%	6,306	6	2.04%
Kirtland Air Force Base (military)	4,316	9	1.53%	5,532	8	1.79%
Lovelace (formerly Lovelace Sandia Health System)	4,000	10	1.41%	5,500	9	1.78%
Total	87,790		31.05%	88,389		28.53%
Bernalillo County Quarterly Census of Employment	282,775			309,805		

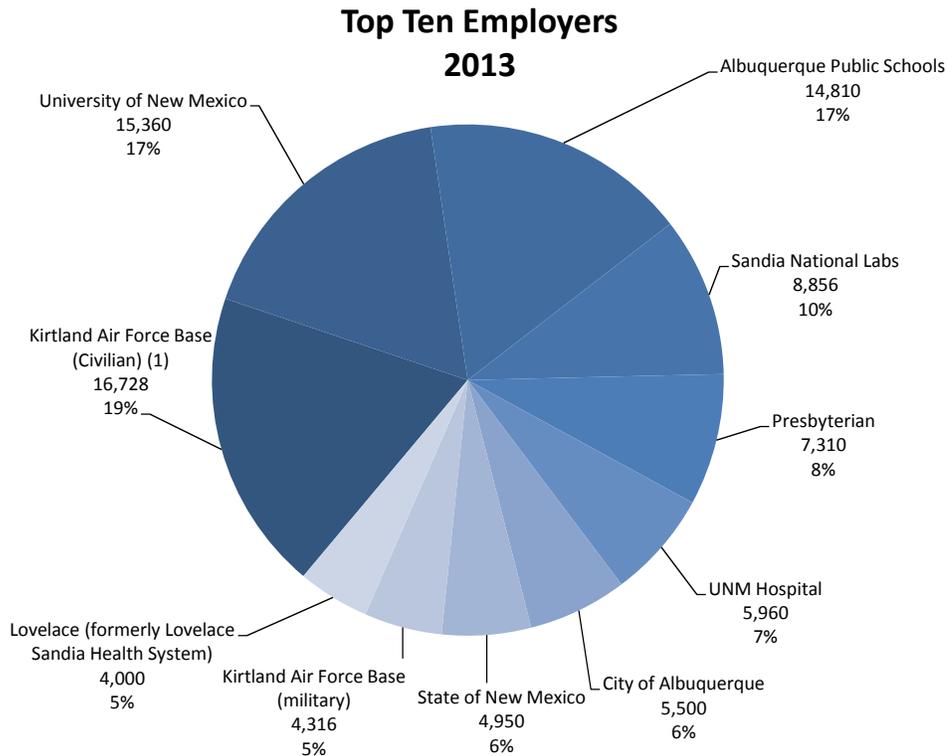
Sources:

New Mexico Department of Workforce Solutions

Albuquerque Economic Development

Note:

(1) Kirtland's civilian employment numbers includes all Department of Energy employees including contractors on and off the base.

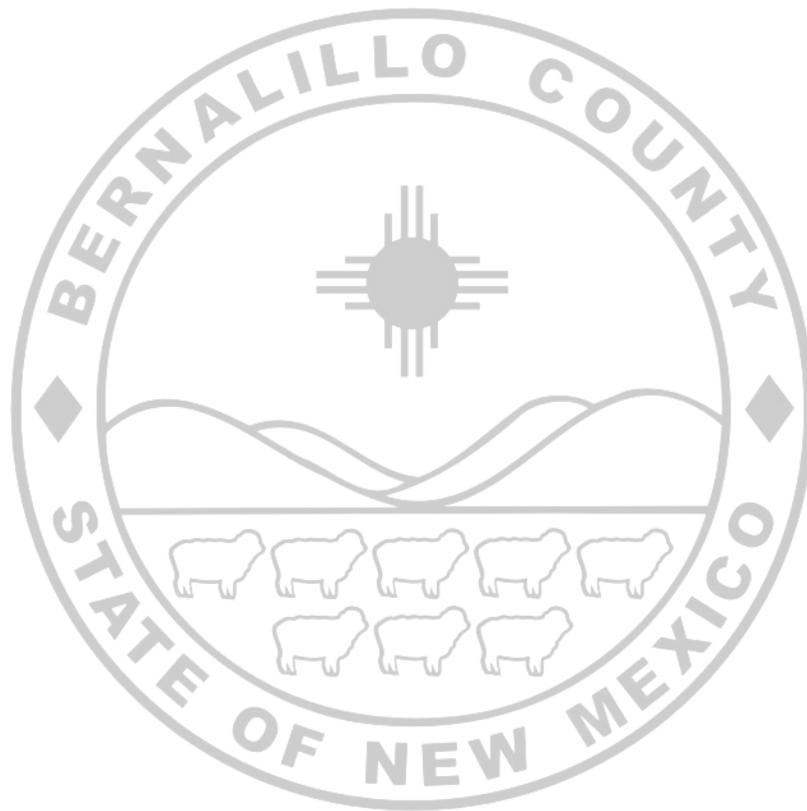




BERNALILLO COUNTY

ACRONYMS, GLOSSARY & INDEX





ACRONYMS

ABCWUA- Albuquerque Bernalillo County Water Utility Authority

ACA- American Correctional Association (Youth Services Department, Metropolitan Detention Center)

ACA- Accela Citizen Access (Planning and Development)

ACGIH- American Conference of Governmental Industrial Hygienists

ADA- Americans with Disabilities Act

AIA- American Institute of Architects

ALS- Advanced Life Support

AMAFCA- Albuquerque Metropolitan Area Flood Control Authority

ANROSP- Alliance of Natural Resource Outreach and Service Programs

ANSI- American National Standards Institute

A/P- Accounts Payable

APS- Albuquerque Public Schools

A/R- Accounts Receivable

ASAM- American Society of Addiction Medicine

ATP- Addiction Treatment Program

BANS- Bond Anticipation Notes

BBER- Bureau of Business and Economic Research

BBI- Budget and Business Improvement Department

BCACS-Bernalillo County Animal Care Services

BCC- Bernalillo County Commission, Board of County Commissioners

BCHD- Bernalillo County Housing Department

BCOS-Bernalillo County Open Space

BCFR-Bernalillo County Fire and Rescue

BCSO- Bernalillo County Sheriff's Office

BOE- Bureau of Elections

BOF- Board of Finance

CAFR- Comprehensive Annual Financial Report

CALEA- Commission on Accreditation for Law Enforcement Agencies

CAP- Community Addiction Program

CC-Community Center

CCIS- Central Control Irrigation System

CCP- Community Custody Program

CIP- Capital Improvement Program

CNM- Central New Mexico

COA- City of Albuquerque

COOP- Continuity of Operations Plan

CRA- Community Reinforcement Approach

CYFD- State of New Mexico Children Youth and Families Department

DARE- Drug Abuse Resistance Education

DCM- Deputy County Manager

DCMF- Deputy County Manager for Finance

DFA- State of New Mexico Department of Finance and Administration

DOR- Daily Observation Report

DR- Development Review

DSAP- Department of Substance Abuse Programs

DWI- Driving While Impaired

EEANM- Environmental Education Association of New Mexico

EMS- Emergency Medical Service

EMSI- Elementary Middle School Initiative

EMT- Emergency Medical Technicians

EMTS- East Mountain Transfer Station

EPPC- Emergency Preparedness Planning Committee

ERP- Enterprise Resource Planning

ESF- Essential Support Functions

ESS- Employee Self Service

ETJ- Extraterritorial jurisdiction

FCP- Facilities Construction Programs

FEMA- Federal Emergency Management Agency

FFM- Fleet/Facilities Building Maintenance

FTE- Full Time Equivalent Position

FY- Fiscal Year

GAAP- Generally Accepted Accounting Principles

GASB- Government Accounting Standards Board

GED- General Education Development

GFOA- Government Finance Officers Association

GIS- Geographic Information System

GL- General Ledger

GO Bond- General Obligation Bonds

GovTV- Government Television

GPS- Global Positioning System

GREAT- Gang Resistance Education and Training

GRC- Governance Risk Compliance

GRT- Gross Receipts Tax

HR- Human Resource Department

HRA- Health Risk Assessment

HRIS- Human Resource Information System Section

HSD- State of New Mexico Human Services Department

HSU- Health Services Unit

HUD- U.S. Department of Housing and Urban Development

HVAC- Heating, Ventilation, and Air Conditioning

ICC- International Code Council

ICIP- Infrastructure Capital Improvement Program

IFCIP- Impact Fee Capital Improvement Plan

IGA- Intergovernmental Agreement

ICMA- The International City/County Management Association

IPRA- Inspection of Public Record Request Act

IRB- Industrial Revenue Bonds

IT- Information Technology

JDAI- Juvenile Detention Alternatives Initiative

JMS- Jail Management System

JPA- Joint Powers Agreement

LEDA- Local Economic Development Act

LGD- Local Government Division

LIPH- Low Income Public Housing

LOMRs- Letter of Map Revisions

LM- Land Management

LTD- Life to Date Balance Funds

LVCC- Los Vecinos Community Center

MATS- Metropolitan Assessment and Treatment Services

MDC- Metropolitan Detention Center

MDT's- Mobile Data Terminals

MFA- New Mexico Mortgage Finance Authority

MOU- Memorandum of Understanding

MRCOG- Mid-Region Council of Governments

MRGCD- Middle Rio Grande Conservancy District

NACO- National Association of Counties

NCCHC- National Commission on Correction Healthcare

NEC- National Electrical Code

NFPA- National Fire Protection Association

NIOSH- National Institute for Occupational Safety and Health

NMAC- New Mexico Association of Counties

NMDOT- New Mexico Department of Transportation

NMRPA- New Mexico Recreation and Parks Association

NMSA- New Mexico Statutes Annotated

NMSHTD- New Mexico State Highway and Transportation Department

OBE- Online Benefit Enrollment

OED- Office of Economic Development

OHSEM- Office of Homeland Security and Emergency Management

OHSS- Office of Health and Social Services

OMB- U.S. Office of Management and Budget

PAFR- Popular annual Financial Report

PERA- Public Employee Retirement Association

PHCC- Paradise Hills Community Center

PID- Public Information Department

PIIP- Public Inebriate Intervention Program

PILT- Payment in Lieu of Taxes

PIO- Public Information Department

PO- Purchase Order

PREA- Prison Rape Elimination Act

PROS Plan- Park, Recreation and Open Space Facilities Master Plan

PSAP-Public Safety Answering Point

PSU- Psychiatric segregation Unit

PWD- Public Works Division

RCC- Regional Corrections Center

REST- Representational State Transfer Technology

RFID- Radio Frequency Identification

RFB- Request for Bid

RFP- Request for Proposal

RGSCC- Raymond G. Sanchez Community Center

RMP's-Resource Management Plans

ROW- Right of Way

SANE- Sexual Assault Nurse Examiners

SAC- Supportive Aftercare Community Program

SAP- Systems, Applications, and Products in Data Processing

SAD- Special Assessment District Bonds

SART- Sexual Assault Response Team

SBA- Small Business Association

SCBA- Self Contained Breathing Apparatus

SNAP- Spay/Neuter Assistance Program

SO- Sheriff's Office

SOD- Segregation of Duties

SPO- Small Purchase Order

STEP- Selective Traffic Enforcement Program

STB- Severance Tax Bonds

SVMPSC- South Valley Multi-purpose Senior Center

SWADS- Solid Waste and Diversified Services

SWAT- Special Weapons and Tactics

TIDD- Tax Increment Development District

TANS- Tax Anticipation Notes

TRANS- Tax and Revenue Anticipation Notes

UNM- University of New Mexico

UNMH- University of New Mexico Hospital

VLR- Village of Los Ranchos

VoIP- Voice over Internet Protocol telephone system

VOSS- Virtual One Stop Service

WEX- Wright Express Fuel Card Program

WOS- Work Orders

YSC – Youth Services Center

ZBP/EH- Zoning, Building & Planning/Environmental Health

GLOSSARY

A

AAA- The highest possible rating assigned to bonds of an issuer by credit rating agencies.

Accrual Basis – The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Ad Valorem Tax – A tax levied on the assessed value (net of any exemptions) of real personal property. This is commonly referred to as “property tax.”

Adopted Budget – The financial plan of revenues and expenditures for a fiscal year (July 1 – June 30) as approved by the Board of County Commissioners.

Agency Funds – Account for assets held by a government in a purely custodial capacity.

Amendment – A change to an adopted budget which may increase or decrease a fund total.

Appropriation – A specific amount of funds authorized by the Board of County Commissioners to which financial obligations and expenditures may be made.

Arbitrage – In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate,

resulting in interest revenue in excess of interest costs.

Assessed Value – A value established by the County Property Appraiser for all real or personal property for use as a basis for levying property taxes.

Asset- Resources owned or held by the County which has monetary and economic value.

B

Balanced Budget – A budget in which revenues and expenditures are equal (no deficit spending).

Biennial budget- A balanced financial plan for a two year period of time, which includes appropriations and revenues which finance the various funds. The budget is not only a financial plan; it also serves as a policy guide, operations guide and as a communications medium.

Bond – A written promise to pay a sum of money on a specific date at a specific interest rate as detailed in a bond ordinance.

Budget – A financial plan for a specific period of time (fiscal year) that balances anticipated revenues with proposed expenditures.

Budget Adjustment – A revision to the adopted budget occurring during the affected fiscal year as approved by the Board of County Commissioners via an amendment or a transfer.

Budget Document – The official written statement of the annual fiscal year financial plan.

C

Capital Improvement Plan – A plan for capital expenditures to be incurred each year over a fixed period of time. The plan sets forth each capital project and identifies the expected beginning and ending date for each project, the amount to be expended in each year, and the method of financing those expenditures.

Capital Outlays – Expenditures resulting in the acquisitions of or addition to a fixed asset.

Capital Projects – The acquisition, construction, or improvement of designated fixed assets such as land and building.

Cash Basis – Method of bookkeeping by which revenues and expenditures are recorded when they are received and paid.

Component Unit- A separate organization for which the elected officials of the County are financially accountable.

Comprehensive Annual Financial Report (CAFR) – The official annual report of a government.

Contingency – A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

Credit Ratings – An independent rating service's evaluation of the credit worthiness of notes and bonds. Ratings influence the cost of borrowing.

Cost center- a department or other unit within an organization to which costs may be charged for accounting purposes.

D

Debt – Funds owed as a result of borrowing.

Debt Service – The expense of retiring such

debt as loans and bond issues. It includes principal and interest payments, and payments for paying agents, registrars, and escrow agents.

Debt Service Reserve – Monies set aside to ensure that funds will be available in the event that pledged revenues fall short of expectation.

Debt Service Funds – Account for the accumulation of resources for, and the retirement of, general long-term debt principal and interest.

Deferred Compensation Plan – Plans that offer employees the opportunity to defer receipt of a portion of their salary and the related liability for federal income taxes.

Deficit – The excess of expenditures over revenues during a fiscal year.

Department – A basic organizational unit of the County which is functionally unique in service delivery and is part of a division.

Depreciation – The periodic expiration of an asset's useful life. Depreciation is a requirement on proprietary type funds (such as enterprise and internal service funds).

Division- One of the five (5) basic organizational units of the County that is comprised of smaller departments and sections that function and provide services.

E

Employee benefits- Includes types of wage compensation provided to employees in addition to their normal wages or salaries such as: insurance, retirement, sick and annual leave.

Encumbrance – The commitment of appropriated funds to purchase an item or

service.

Enterprise Fund – A governmental accounting fund in which the services provided are self-supporting through user charges or other fees.

Enterprise Resource Planning (ERP) - Enterprise Resource Planning is the linking of an enterprise's operations and functions using an integrated software application. It allows for the integration and collaboration of end-to-end functionality for self-services, analytics, financials, human capital management and operations processes.

Expenditures – Decrease in fund resources for the procurement of assets or the cost of goods and/or service received.

F

Fiduciary Fund – Assets held in a trustee or agency capacity for others and cannot be used to support the government's own programs. The fiduciary fund category includes pension (and other employee benefits) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Financial Accounting Standards Board (FASB) – Independent, private, non-governmental authority for the establishment of accounting principles in the United States.

Fiscal Year (FY) – The annual budget year for the county that runs from July 1 through June 30.

Fixed Assets – Fixed assets include building, equipment, improvements other than buildings and land.

Fund – A fiscal and accounting entity with a self-balancing set of accounting recording cash and other financial resources, together with all

related liabilities and residual equities or balances, and changes on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance – The excess of fund assets over liabilities. These unspent funds can be included as revenue in the following year's budget. A negative fund balance is sometimes referred to as a deficit.

G

Governmental accounting standards board GASB- An organization whose main purpose is to improve and create accounting reporting standards or generally accepted accounting principles (GAAP). These standards make it easier for users to understand and use the financial records of both state and local governments. The Government Accounting Standards Board (GASB) is funded and monitored by the Financial Accounting Foundation (FAF).

General Fund – The governmental accounting fund supported by property taxes, licenses and permits, service charges, and other general revenues to provide county-wide operating services. This may be referred to as the Operating Fund.

General Ledger – A record containing the accounts needed to reflect the financial position and the results of operations of a government. In double-entry bookkeeping, the debits and credits in the general ledger are equal. (i.e., the debit balances equal the credit balances.)

General Obligation Bonds – A bond secured by the pledge of the issuing jurisdiction's full faith, credit, and taxing power and voter approved.

Generally Accepted Accounting Principles

(GAAP) – Uniform minimum standards and guidelines for financial accounting and reporting that govern the form and content of the financial statements of any entity.

Goal- A desired result the County envisions, plans, and commits to achieve an organizational desired end-point for operating.

Governmental funds- Funds generally used to account for tax-supported activities. Types of governmental funds are General Fund, special revenue funds, debt service funds, and capital project funds.

Grant – A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specific purpose.

Gross Receipts Tax Revenue Bonds – Special limited obligations of the county, payable solely from pledged County Gross Receipts Tax Revenues. The Bonds are not general obligations of the County.

I

Impact Fees – Monetary payments made by builders or developers to defray the public cost of providing infrastructure to a development.

Industrial Revenue Bonds – IRBs are a means of financing the acquisition, construction, expansion or renovation of industrial development facilities.

Internal Service Funds – Account for the financing of goods or services provided by one fund, department, or agency to other funds, departments, or agencies of the financial reporting entity, or to other governments, on a cost-reimbursement basis.

Intergovernmental Revenue – Revenue received from another government unit for a specific purpose.

Investment- An amount of money invested in something for the purpose of making a profit and in accordance with the County's Investment Policy.

L

Liability- Obligation arising from past transactions or events, the settlement of which may result in the transfer or use of assets, provision of services or other yielding of economic benefits in the future.

License and Permit Fees – A charge for specific times as required and approved by local and state regulations; for example building permits.

Line-Item Budget – A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, and capital purchases.

Long Term Debt – Debt with maturity of more than one year after the date of issuance.

M

Major fund- Includes General Fund, Grant Fund and Capital Construction Fund.

Mandate- Required by State, Federal or local statute.

Mill, Millage – 1/1,000 of one dollar, used in computing taxes by multiplying the rate times the taxable value divided by 1,000. Example, millage rate of \$5.60 per thousand; taxable value of \$50,000 = \$50,000 divided by 1,000 = 50 multiplied by \$5.60 = \$280.00

Modified accrual basis- The basis of accounting which revenues are recognized in the period they are earned and expenditures are recognized in the period in which the liability occurred.

O

Objectives- A specific result that the County or a specific Department aims to achieve within a time frame and with available resources.

Operating Budget – Plans of current expenditures and the proposed means of financing them. The operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of government are controlled. See BUDGET.

Operating expenditures- Divided into four categories, personnel, other operating, debt service, and capital and represents the costs required for a department to function.

Ordinance – A formal legislative enactment by the governing body by municipality. If it is not in conflict with any higher form of law, such as a statute or constitutional provision, it has the full force and effect of law within the boundaries to the municipality to which it applies. Revenue-raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. See RESOLUTION.

P

Performance Measure – Evaluations of various aspects of a programs performance. Different measures can be used to provide specific information about the program and activities undertaken by government.

Proprietary fund- Funds that distinguish operating revenues and expenses from non-operating items. The County has two types of proprietary funds Enterprise and Internal Service funds.

R

Real Property – Land and the buildings and other structures attached to it that are taxable under State Law.

Reserve – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and reserves fall into two categories: Required Reserves and Discretionary Reserves.

Resolution – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute. See ORDINANCE.

Revenue – Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental reserves.

Revenue Bonds – Bonds usually sold for constructing a capital issuing the bonds. The revenue is used to pay for the principal and interest of the bonds.

Risk Management- A department within Bernalillo County that works to identify risks and exposures from liabilities, property losses, and injuries within the business of county government. The department implements loss control and prevention programs, claims handling and management, and procures and maintains insurance coverage for over half of a billion dollars' worth of taxpayer assets.

S

Special Assessment District – A compulsory levy imposed on certain properties to defray part or all of the costs of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund – A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects-that are legally restricted to expenditure for the specified purposes). GAAP only require the use of special revenue funds when legally mandated.

Statute- A written law passed and formally created by a government or legislative body.

Systems, Applications, and Products in Data Processing (**SAP**) – The financial software system used by Bernalillo County.

T

Tax and Revenue Anticipation Notes (TRAN) – Are short-term (less than one-year) obligations of a municipal government that are used to finance current expenditures pending receipt of tax payments.

Tax Base – The total property valuation on which each taxing authority imposes its tax rates.

Tax Increment Development Districts (TIDD) – formed pursuant to the Tax Increment for Development Act to provide a funding mechanism to finance construction of public infrastructure and improvements at the front end of a development.

Taxing authority- The statutory authority given to Bernalillo County to impose taxes.

Transfer- The process of moving budget from one line item to another within the same department, or from one department to another.

U

Unincorporated Area – Those areas of a county which lie outside the boundaries of a city.

Unrestricted fund balance- Fund balance reserves that are not tied to a particular use. Unrestricted cash represents instant reserves, as it can be used for any purpose and is extremely liquid; the dollar amount of fund balance that exceeds the minimum cash level requirements.

User Fees – The charge for goods or services provided by local government to those private individuals who receive the service (also called charges for service).

Unencumbered Balance – The amount of an appropriation that is not encumbered. It is essentially the amount of funds still available for future needs.

Y

Yield Control – Refers to formula established under New Mexico State Law limiting property tax revenue from the prior year base revenue to the lesser of 5% or the cost of living.

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ACHIEVEMENTS

Economic Development Department

Mid-Region Council of Governments
Public Partnership Award for
Albuquerque-Bernalillo County Trade
Alliance
2013

Parks and Recreation Department

American Institute of Architects (AIA)
Design Award for the Bachechi
Environmental Education Building
(statewide) 2013

New Mexico Recreation and Parks
Association (NMRPA) Environmental
Stewardship Award for the Master
Naturalist Program
(statewide) 2013

Alliance of Natural Resource Outreach and
Service Programs (ANROSP) Program of the
Year Award for the Bernalillo County Open
Space Master Naturalist Program
(national) 2013

Environmental Education Association of
New Mexico (EEANM) Robert Becker Award
for Excellence in Environmental Education
to Colleen McRoberts
(statewide) 2013

Certification of Appreciation from USDA
(Southwest Region). Certificate received for
Bernalillo County's 40th year as a Summer
Food Service Program Sponsor.
2013

Procurement and Business Services Department

National Purchasing Institute Achievement
of Excellence in Procurement Award (6th
consecutive year)
2014

Accounting Department

GFOA Certificate of Achievement for
Excellence in Financial Reporting Fiscal Year
Ended June 30, 2012 (9th consecutive year)
2013

GFOA Award for Outstanding Achievement
in Popular Annual Financial Reporting Fiscal
Year Ended June 30, 2012 (2nd consecutive
year) 2013

Youth Services Center Department

National Model Site
For the Juvenile Detention Alternative
Initiative (9th consecutive year)
2013

Emergency Communications Department

Re-accreditation from the National
Academy of Emergency Medical Dispatch
for years 2013 – 2016.

Fleet and Facilities Management Department

Proclamation received from the New
Mexico Green Chamber of Commerce for
partnership with SunEdison for the
Megawatt Solar Project at the Metropolitan
Detention Center
2014

Operations and Maintenance Department

Winner of the New Mexico Association of
Counties Equipment Rodeo Competition
2013

National Association of Counties
1st Place Heavy Equipment Operators
Competition
Statewide Roadway Operations 2013